

# Minutes Appendices

# **Ordinary Meeting**

**Thursday, 18 September 2025** 

# **TABLE OF CONTENTS**

ITEM		PAGE NO	
1.1	CONFIRMATION	OF MINUTES REPORT ORDINARY MEETING 21 A	JGUST
	2025		
	APPENDIX A	SIGNED ORDINARY MEETING MINUTES 21 AUGUS	
8.1	COMMUNITY PA	RTNERSHIP FUNDING PROGRAM RECOMMENDA	TIONS
	APPENDIX A	COMMUNITY PARTNERSHIP FUNDING PROGRAM RECOMMENDATIONS 2025	
8.5	BUDGET REVIEW	<i>'</i> 1	
	APPENDIX A	2025-26 AMENDED BUDGET FINANCIAL STATEME	:NTS 27
	APPENDIX B	2025-26 AMENDED MINOR CAPITAL WORKS PRO	
8.6	AUDIT COMMIT	TEE MEETING - 1 SEPTEMBER 2025	
	APPENDIX A	MINUTES OF THE AUDIT COMMITTEE MEETING O	

Appendix A Signed Ordinary Meeting Minutes 21 August 2025

# Minutes

**Ordinary Meeting** 

Thursday, 21 August 2025

Sunshine Coast City Hall Chamber, 54 First Avenue, Maroochydore



Confirmation of Minutes Report Ordinary Meeting 21 August 2025 Signed Ordinary Meeting Minutes 21 August 2025 Item 1.1

Appendix A

**ORDINARY MEETING MINUTES** 

21 AUGUST 2025

# **TABLE OF CONTENTS**

ITEM		SUBJECT	PAGE NO
1	DECLA	ARATION OF OPENING	5
2	WELC	OME AND OPENING	5
3	RECOI	RD OF ATTENDANCE AND LEAVE OF ABSENCE	5
4	RECEI	PT AND CONFIRMATION OF MINUTES	6
5	MAYO	PRAL MINUTE	6
6	INFOR	RMING OF CONFLICTS OF INTEREST	6
	6.1	PRESCRIBED CONFLICTS OF INTEREST	6
	6.2	DECLARABLE CONFLICTS OF INTEREST	6
7	PRESE	NTATIONS / COUNCILLOR REPORTS	6
8	REPO	RTS DIRECT TO COUNCIL	7
	8.1	QUARTERLY PROGRESS REPORT, QUARTER 4 2024-	257
	8.2	OTHER CHANGE TO A PRELIMINARY APPROVAL (INCLUDING A VARIATION REQUEST) - MONS RD, GRAMMAR SCHOOL WAY AND VILLAGE CENTRE W FOREST GLEN	
	8.3	JULY 2025 FINANCIAL PERFORMANCE REPORT	10
	8.4	QUEENSLAND AUDIT OFFICE: SECOND INTERIM MANAGEMENT REPORT FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025	
	8.5	DISPOSAL (EASEMENT) COUNCIL FREEHOLD LAND WITHIN MERIDAN PLAINS AND COOLUM BEACH	
	8.6	INVASIVE PLANT SURVEILLANCE PROGRAM - BIOSECURITY ACT 2014	13
	8.7	INVASIVE ANIMAL PREVENTION AND CONTROL PROGRAM - BIOSECURITY ACT 2014	14

**Sunshine Coast Regional Council** 

OM Minutes Page 3 of 16

ORD	INARY M	EETING MINUTES	21 AUGUST 2025
9	NOTI	FIED MOTIONS	15
10	TABL	ING OF PETITIONS	15
	10.1	PETITION - REQUEST TO INSTALL A RAISE CROSSING ON WURLEY DRIVE, WURTULL	
	10.2	PETITION - URGENT ACTION REQUIRED O	ON
		HOMELESSNESS IN NAMBOUR PARK	15
11	CONF	FIDENTIAL SESSION	16
12	NEXT	MEETING	16
13	MEET	ING CLOSUPE	16

Please Note: The resolutions as shown in italics throughout these minutes are the resolutions carried by the Council.

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

### 1 DECLARATION OF OPENING

The Chair declared the meeting open at 9:00am.

### 2 WELCOME AND OPENING

Councillor J Broderick acknowledged the Traditional Custodians of the land on which the meeting took place.

Abdul Imron from the Muslim Organisation Sunshine Coast provided an Indonesian Iman Blessing.

### 3 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

### COUNCILLORS

Mayor (Chair) Councillor R Natoli Councillor J Broderick Division 1 Division 2 Councillor T Landsberg Councillor T Burns Division 3 Councillor J Natoli Division 4 Councillor W Johnston OAM Division 5 Councillor C Dickson Division 6 Division 7 Councillor E Hungerford Councillor T Bunnag Division 8

Councillor M Suarez Division 9 (Deputy Mayor)

Councillor D Law Division 10

## **COUNCIL OFFICERS**

Chief Executive Officer

Chief Financial Officer

Director Business Transformation and Performance

Director Community Strengthening

Director Infrastructure and Natural Assets

Director Sustainable Growth and Planning

Manager Governance and Executive Services

Manager Strategy and Policy

Principal Development Planner

Coordinator Financial Services

Coordinator Financial Accounting

Senior Property Officer

Coordinator Healthy Places

**Sunshine Coast Regional Council** 

OM Minutes Page 5 of 16

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

### **RECEIPT AND CONFIRMATION OF MINUTES**

**Council Resolution** 

Moved:

**Councillor T Bunnag** 

Seconded:

**Councillor J Natoli** 

That the Minutes of the Ordinary Meeting held on 24 July 2025 be received and confirmed.

Carried unanimously.

**MAYORAL MINUTE** 5

NIL

- 6 INFORMING OF CONFLICTS OF INTEREST
- 6.1 PRESCRIBED CONFLICTS OF INTEREST

NIL

NIL

6.2 **DECLARABLE CONFLICTS OF INTEREST** 

> Councillor R Natoli notified Council of a Declarable Conflict of Interest in relation to Item 8.2 Other Change to a Preliminary Approval (Including a variation request) -Mons Rd, Grammar School Way and Village Centre Way, Forest Glen.

> Councillor J Natoli notified Council of a Declarable Conflict of Interest in relation to Item 8.2 Other Change to a Preliminary Approval (Including a variation request) -Mons Rd, Grammar School Way and Village Centre Way, Forest Glen..

7	PRESENT	ATIONS /	COUNCILLOR	REPORTS
	LICESCIAL	71101427	COUNCILLOR	REFURIS

**Sunshine Coast Regional Council** 

OM Minutes Page 6 of 16

## Appendix A

**ORDINARY MEETING MINUTES** 

21 AUGUST 2025

#### 8 REPORTS DIRECT TO COUNCIL

#### 8.1 **QUARTERLY PROGRESS REPORT, QUARTER 4 2024-25**

File No:

**Council Meetings** 

**Author:** 

**Manager Strategy and Policy** 

**Business Transformation and Performance** 

**Appendices:** 

App A - Chief Executive Officer's Quarterly Progress Report -

Quarter 4, 2024-25

## **Council Resolution** (OM25/70)

Moved: **Councillor E Hungerford Councillor J Broderick** Seconded:

That Council:

- receive and note the report titled "Quarterly Progress Report, Quarter 4 2024-25" and
- endorse the Chief Executive Officer's Quarterly Progress Report Quarter 4, 2024-25 (Appendix A).

Carried unanimously.

### **Council Resolution**

**Councillor W Johnston** Moved: Seconded: **Councillor E Hungerford** 

That Council grant Councillor T Bunnag an extension of time for five minutes to speak further to the motion.

Carried unanimously.

**Sunshine Coast Regional Council** 

OM Minutes Page 7 of 16

Appendix A

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

8.2 OTHER CHANGE TO A PRELIMINARY APPROVAL (INCLUDING A **VARIATION REQUEST) - MONS RD, GRAMMAR SCHOOL WAY AND** VILLAGE CENTRE WAY, FOREST GLEN

File No:

MCU19/0141.05

**Author:** 

**Principal Development Planner** Sustainable Growth and Planning

**Appendices:** 

**App A - Recommended Changes to Conditions** 

**Attachments:** 

Att 1 - Detailed Officer Report

Att 2 - Amended Plan of Development Document

Att 3 - Proposed Precinct Plan Att 4 - Infrastructure Agreement Att 5 - Concurrence Agency Response

Att 6 - Submissions Map

### **NOTIFICATION OF INTEREST**

In accordance with s150EQ(3)(b) of the Local Government Act 2009 Councillor R Natoli gave notice of a Declarable Conflict of Interest in relation to Agenda Item 8.2 Other Change to a Preliminary Approval (Including a variation request) - Mons Rd, Grammar School Way and Village Centre Way, Forest Glen.

I, Councillor Rosanna Natoli, notify that I have a Declarable Conflict of Interest in Item 8.2 to be considered at the Ordinary Meeting on 21 August 2025 due to my son, as a related party, undertaking part-time paid employment at White's IGA, part of the Forest Glen Village Centre, which has lodged the Development Application for Other Change to the Preliminary Approval (including a variation request) for a Material Change of Use.

Councillor R Natoli informed the Meeting that she would voluntarily not participate in the decision and left the place at which the meeting was being held, including areas set aside for the public and stayed away while the matter was considered and voted on.

The Mayor vacated the Chair at this time.

The Deputy Mayor took the Chair.

**Sunshine Coast Regional Council** 

OM Minutes Page 8 of 16

Item 1.1

**ORDINARY MEETING MINUTES** 

21 AUGUST 2025

## **NOTIFICATION OF INTEREST**

In accordance with s150EQ(3)(b) of the Local Government Act 2009 Councillor J Natoli gave notice of a Declarable Conflict of Interest in relation to Agenda Item 8.2 Other Change to a Preliminary Approval (Including a variation request) - Mons Rd, Grammar School Way and Village Centre Way, Forest Glen.

I, Councillor Joe Natoli, notify that I have a Declarable Conflict of Interest in Item 8.2 to be considered at the Ordinary Meeting on 21 August 2025 due to my son, Roman Natoli, as a related party, has undertaken part-time paid employment at White's IGA, part of the Forest Glen Village Centre, which has lodged the Development Application for Other Change to the Preliminary Approval (including a variation request) for a Material Change of Use.

Councillor J Natoli informed the Meeting that he would voluntarily not participate in the decision and left the place at which the meeting was being held, including areas set aside for the public and stayed away while the matter was considered and voted on.

**Council Resolution** (OM25/71)

Moved: Councillor E Hungerford Seconded: **Councillor C Dickson** 

That Council:

- receive and note the report titled "Other Change to a Preliminary Approval (including a Variation Request) - Mons Rd, Grammar School Way and Village Centre Way, Forest
- APPROVE an Other Change to the Preliminary Approval (including a Variation Request) for a Material Change of Use to establish the Forest Glen Village Centre Plan of Development in relation to Application No. MCU19/0141.05 situated at 22 Village Centre Way, 354 Mons Road, 7 Grammar School Way, 1 Village Centre Way and 5 Grammar School Way, Forest Glen, in accordance with amendments to the Decision Notice identified in Appendix A.

Carried unanimously.

Councillor R Natoli and Councillor J Natoli were this item.	absent for the discussion and vote on
The Mayor returned to the Chair.	
Sunshine Coast Regional Council	OM Minutes Page 9 of 16

Appendix A Signed Ordinary Meeting Minutes 21 August 2025

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

### 8.3 JULY 2025 FINANCIAL PERFORMANCE REPORT

File No:

**Council Meetings** 

**Author:** 

**Coordinator Financial Services** 

**Finance and Commercial Partnerships** 

**Attachments:** 

Att 1 - July 2025 Financial Performance Report

Att 2 - July 2025 Capital Grant Funded Project Report

# **Council Resolution** (OM25/72)

Moved: Seconded: Councillor E Hungerford Councillor J Broderick

That Council receive and note the report titled "July 2025 Financial Performance Report".

Carried unanimously.

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

### QUEENSLAND AUDIT OFFICE: SECOND INTERIM MANAGEMENT REPORT 8.4 FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

File No: **Council Meetings** 

**Author: Coordinator Financial Accounting** 

**Finance and Commercial Partnerships** 

Att 1 - Queensland Audit Office 2025 2nd Interim Report **Attachments:** 

**Council Resolution** (OM25/73)

**Councillor E Hungerford** Moved: Seconded: **Councillor J Broderick** 

That Council receive and note the report titled "Queensland Audit Office: Second Interim Management Report for the Financial Year ended 30 June 2025".

Carried unanimously.

**Sunshine Coast Regional Council** 

OM Minutes Page 11 of 16

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

### 8.5 DISPOSAL (EASEMENT) COUNCIL FREEHOLD LAND WITHIN MERIDAN PLAINS AND COOLUM BEACH

File No: F2025/48484

Author: **Senior Property Officer** 

**Finance and Commercial Partnerships** 

**Attachments:** Att 1 - Easement Survey Plan (Meridan Plains)

Att 2 - Easement Survey Plan (Coolum Beach)

Att 3 - Aerial Map of Localities

**Council Resolution** (OM25/74)

Moved: Councillor C Dickson Seconded: **Councillor M Suarez** 

That Council:

- receive and note the report titled "Disposal (Easement) Council Freehold Land within Meridan Plains and Coolum Beach"
- resolve, to dispose of an interest in land by way of easement (for sewerage infrastructure) over Lot 2, 4 and 5 on RP97720 and Lot 17 on RP198758 and
- resolve, pursuant to section 236(2) of the Local Government Regulation 2012, that an exception to dispose of an interest in the land other than by tender or auction applies, as Unitywater is a government agency.

**Sunshine Coast Regional Council** 

OM Minutes Page 12 of 16

Carried unanimously.

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

#### **INVASIVE PLANT SURVEILLANCE PROGRAM - BIOSECURITY ACT 2014** 8.6

File No: F2018/30481

**Coordinator Healthy Places** Author:

**Community Strengthening** 

App A - 12 September 2025 to 11 September 2029 Surveillance **Appendices:** 

**Program for Sunshine Coast Council under the Biosecurity Act** 

2014

## **Council Resolution** (OM25/75)

Moved: **Councillor M Suarez Councillor W Johnston** Seconded:

That Council:

- receive and note the report titled "Invasive Plant Surveillance Program Biosecurity Act 2014", and
- authorise the carrying out of the 12 September 2025 to 11 September 2029 Surveillance Program for Sunshine Coast Council (Appendix A) in accordance with section 235 of the Biosecurity Act 2014.

Carried unanimously.

**Sunshine Coast Regional Council** 

OM Minutes Page 13 of 16

Appendix A Signed Ordinary Meeting Minutes 21 August 2025

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

# 8.7 INVASIVE ANIMAL PREVENTION AND CONTROL PROGRAM - BIOSECURITY ACT 2014

File No:

F2018/30481

Author:

**Coordinator Healthy Places Community Strengthening** 

**Appendices:** 

App A - 12 September 2025 to 11 September 2029 Prevention and Control Program for invasive animals under the Biosecurity

Act 2014 for the Sunshine Coast Council area

# **Council Resolution** (OM25/76)

Moved: Councillor T Burns
Seconded: Councillor W Johnston

That Council:

- (a) receive and note the report titled "Invasive Animal Prevention and Control Program -Biosecurity Act 2014", and
- (b) authorise the 12 September 2025 to 11 September 2029 Prevention and Control Program for invasive animals under the Biosecurity Act 2014 for the Sunshine Coast Local Government Area (Appendix A) in accordance with section 235 of the Biosecurity Act 2014.

Carried unanimously.

### **ORDINARY MEETING MINUTES**

21 AUGUST 2025

9 **NOTIFIED MOTIONS** 

NIL

- **TABLING OF PETITIONS** 10
- 10.1 PETITION - REQUEST TO INSTALL A RAISED SAFETY CROSSING ON **WURLEY DRIVE, WURTULLA**

**Council Resolution** (OM25/77)

**Councillor T Burns** Moved: Seconded: **Councillor J Natoli** 

That the petition tabled by Councillor T Burns relating to the request to install a raised safety crossing on Wurley Drive, Wurtulla be received and referred to the Chief Executive Officer to determine appropriate action.

Carried unanimously.

### PETITION - URGENT ACTION REQUIRED ON HOMELESSNESS IN 10.2 **NAMBOUR PARKS**

**Council Resolution** (OM25/78)

Moved: **Councillor D Law** Seconded: **Councillor T Bunnag** 

That the petition tabled by Councillor D Law relating to the request for urgent action to be taken on homelessness in Nambour Parks be received and referred to the Chief Executive Officer to determine appropriate action.

Carried unanimously.

**Sunshine Coast Regional Council** 

OM Minutes Page 15 of 16

Appendix A

# **ORDINARY MEETING MINUTES**

21 AUGUST 2025

#### 11 **CONFIDENTIAL SESSION**

NIL

#### 12 **NEXT MEETING**

The next Ordinary Meeting will be held on 18 September 2025 in the Sunshine Coast City Hall Chamber, 54 First Avenue, Maroochydore.

#### 13 **MEETING CLOSURE**

The meeting closed at 11:42am.

Confirmed 18 September 2025.

**CHAIR** 

**Sunshine Coast Regional Council** 

OM Minutes Page 16 of 16

# **2025 Community Partnership Funding Program Grant Recommendation Report**

Summary		Community Development	Community Facilities	Community Safety	Cultural Heritage	Economic Development
Total applications recommended:	9	2	6	1	0	0
Total operational costs	\$181,841,708	\$130,000	\$411,708	\$181,300,000*	\$0	\$0
Total amount requested:	\$92,500	\$18,000	\$24,500	\$50,000	\$0	\$0
Total amount recommended (GST exc.):	\$68,275	\$18,000	\$20,275	\$30,000	\$0	\$0
Total applications NOT recommended:	0	0	0	0	0	0

<sup>\*</sup> LifeFlight reported figures are for their whole of Queensland operational costs.

# **FUNDING RECOMMENDATIONS**

# **Community Development**

# **RECOMMENDED FOR FUNDING**

Total applications recommended:	2
Total operational costs:	\$130,000
Total amount requested:	\$18,000
Total amount recommended (GST exc.):	\$18,000

Recommendations									
ID	Organisation	Partnership Summary	Amount Requested - Yr 1	Amount Requested - Yr 2	Partnership Duration	Amount - 2025/26	Amount - 2026/27	Total for Partnership Duration	Division
CPCD25001	Sunshine Coast Sports Ltd	Sunshine Coast Sports (SCS) champions grassroots sport within the Sunshine Coast LGA through advocacy, support programs, bursaries and annual awards celebrating local sporting excellence.	\$8,000	\$8,000	2 years	\$8,000	\$7,000	\$15,000	Across the whole SC Region
CPCD25002	Sunshine Coast Arts Foundation	The Sunshine Coast Arts Foundation (SCAF) is a charitable organisation dedicated to advancing the arts through fundraising and philanthropy investment.	\$10,000	\$10,000	2 years	\$10,000	\$10,000	\$20,000	Across the whole SC Region

# **Community Facilities**

## **RECOMMENDED FOR FUNDING**

Total applications recommended:	6
Total operational costs:	\$411,708
Total amount requested:	\$24,500
Total amount recommended (GST exc.):	\$20,275

						Recomme	endations		
ID	Organisation	Partnership Summary	Amount Requested - Yr 1	Amount Requested - Yr 2	Partnership Duration	Amount - 2025/26	Amount - 2026/27	Total for Partnership Duration	Division
CPCF25001	Eumundi Tennis Club	For over 40 years, this club has been a vibrant hub promoting affordable, accessible tennis for all ages and abilities, and remained committed to fostering healthy, connected lifestyles This facility has four courts and a clubhouse.	\$3,000	\$3,000	2 years	\$2,875	\$2,875	\$5,750	Div. 10
CPCF25002	Sunshine Coast Contract Bridge Club Inc.	This club is open six days a week and includes inclusive lessons and competitive events - all encouraging social connection, mental agility, and joyful community involvement for a largely senior membership.	\$8,000	\$8,000	2 years	\$6,000	\$6,000	\$12,000	Div. 6, Div. 7
CPCF25003	Yandina Tennis Club Inc	This club offers tennis courts, a clubhouse, restrooms, showers, and park in which are all widely used by the community and regularly hired for both business and social events.	\$2,000	\$2,000	2 years	\$2,000	\$2,000	\$4,000	Div. 10
CPCF25004	Coolum Beach Pony Club**	This is a small club supporting youth development and responsible horsemanship through inclusive equestrian activities, education and leadership opportunities.	\$4,000	\$4,000	1 year	\$1,950	\$0	\$1,950	Div. 9

# **Community Facilities cont.**

						Recomme	endations		
ID	Organisation	Partnership Summary	Amount Requested - Yr 1	Amount Requested - Yr 2	Partnership Duration	Amount - 2025/26	Amount - 2026/27	Total for Partnership Duration	Division
CPCF25005	Coolum & District Netball Association Inc	This club provides an inclusive, community-driven facility that promotes physical activity, personal growth, and social connection through netball for all ages and abilities. Facility has a clubhouse and 5 courts.	\$3,500	\$3,500	2 years	\$3,450	\$3,450	\$6,900	Div. 9
CPCF25008	Mapleton and District Community Association Inc	This funding partnership enables Mapleton and District Community Association (MADCA) to maintain and protect the Old School Headmasters (TOSH) house, ensuring it remains a safe, inclusive, and well-used community resource. MADCA also provides support and advocacy for the local community.	\$4,000	\$4,000	2 years	\$4,000	\$4,000	\$8,000	Div. 10

<sup>\*\*</sup> Coolum Beach Pony Club will be offered one-year funding to support the club in implementing its strategic plan. Over the next 12 months, Council's Sports Development Officer will continue to provide guidance and support to assist with strengthening the club's operations, community engagement and membership growth.

# Community Safety

## **RECOMMENDED FOR FUNDING**

Total applications recommended:	1
Total operational costs:	\$181,300,000
Total amount requested:	\$50,000
Total amount recommended (GST exc.):	\$30,000

ID	Organisation	Partnership Summary	Amount Requested - Yr 1	Amount Requested - Yr 2	Partnership Duration	Amount - 2025/26	Amount - 2026/27	Total for Partnership Duration	Division
CPSA25001	LifeFlight Foundation Ltd	LifeFlight is a not-for-profit organisation dedicated to delivering emergency, lifesaving aeromedical care to seriously ill or injured people across Queensland and beyond.	\$50,000	\$50,000	2 years	\$30,000	\$30,000	\$60,000	Across the whole SC Region

# **Cultural Heritage**

No applications received.

# **Economic Development**

No applications received.



	Forecast	Original	Revised					Forecast				
	Year End	Budget	Budget					Forecast				
	2025	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Revenue												
Gross Rates & Utility Charges	440,900	499,262	499,262	528,346	559,167	591,828	626,442	658,630	692,501	727,147	763,556	801,818
Interest from Rates & Utilities	1,184	715	715	732	751	769	789	808	829	849	871	892
Less Discounts, Pensioner Remissions	(6,017)	(6,425)	(6,425)	(6,682)	(6,949)	(7,227)	(7,516)	(7,817)	(8,129)	(8,455)	(8,793)	(9,144)
Net Rates & Utility Charges	436,067	493,552	493,552	522,397	552,968	585,371	619,715	651,622	685,200	719,542	755,634	793,566
Fees & Charges	76,820	90,134	90,134	94,801	99,734	103,762	107,966	112,352	116,930	121,709	126,697	131,904
Interest Received from Investments	9,628	11,500	11,500	11,439	13,064	14,569	14,213	16,197	18,626	21,243	23,613	25,637
Grants and Subsidies - Recurrent	20,163	23,230	23,800	23,706	24,191	24,687	25,192	25,707	26,233	26,769	27,315	27,873
Operating contributions	271	327	327	327	327	327	327	327	327	327	327	327
Unitywater Participation	52,500	52,500	52,500	52,500	52,500	52,500	52,500	52,500	52,500	52,500	52,500	52,500
Other Revenue	25,099	32,904	35,517	31,364	38,196	40,237	36,076	38,695	39,345	39,297	38,012	43,018
Internal Revenues	2,966	6,879	6,879	7,120	7,369	7,627	7,894	8,170	8,456	8,752	9,058	9,375
Total Operating Revenue	623,514	711,026	714,209	743,653	788,348	829,079	863,882	905,571	947,617	990,138	1,033,157	1,084,201
Operating Expenses												
Employee costs	187,724	203,701	203,973	212,132	220,617	229,442	238,619	248,164	258,091	268,414	279,151	290,317
Materials & Services	249,256	282,480	285,422	293,853	305,725	318,072	330,913	344,267	358,156	372,600	387,621	403,244
Finance Costs	12,167	12,766	12,766	16,198	16,889	17,787	19,546	20,343	19,636	18,681	17,329	15,502
Company Contributions	4,149	4,190	4,190	4,236	4,292	4,350	4,408	4,268	4,330	4,393	4,158	4,225
Depreciation	159,786	170,053	170,053	177,225	184,421	193,719	204,037	216,477	229,336	241,700	256,149	268,912
Other Expenses	29,882	32,125	32,095	32,865	33,654	34,462	35,289	36,136	37,003	37,891	38,801	39,732
Recurrent Capital Expenses	14,645	5,000	5,000	5,139	5,283	5,432	5,583	5,739	5,901	6,066	6,236	6,410
Total Operating Expenses	657,609	710,315	713,498	741,650	770,882	803,262	838,396	875,395	912,453	949,745	989,444	1,028,341
Operating Result	(34,094)	711	711	2,003	17,466	25,817	25,486	30,176	35,164	40,393	43,713	55,860
Non-recurrent Revenue & Expenses												
Capital Revenue												
Capital Grants and Subsidies	46,310	47,809	58,853	73,466	47,275	48,457	49,669	50,414	51,170	51,682	52,198	52,720
Capital Contributions	21,448	28,500	28,500	28,500	28,500	28,500	28,500	28,500	28,500	28,500	28,500	28,500
Contributed Assets	85,000	87,380	87,380	89,827	92,342	94,927	97,585	100,318	103,127	106,014	108,983	112,034
Total Capital Revenue	152,758	163,689	174,733	191,793	168,117	171,885	175,754	179,231	182,796	186,196	189,681	193,254
Non-recurrent Expenses												
Profit/Loss on disposal, revaluation & impairment Movements in landfill and quarry provisions Assets transferred to third parties	(2,982)	(3,056)	(3,056) -	(3,132)	(3,211) -	(3,291) -	(3,373)	(3,458)	(3,544)	(3,633)	(3,724)	(3,817)
NET RESULT	115,682	161,344	172,388	190,664	182,372	194,411	197,867	205,949	214,416	222,956	229,670	245,297

# Sunshine Coast Council - Total Statement of Financial Position (ii)

	Forecast	Original	Revised					Forecast				
	Year End 2025	Budget 2026	Budget 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current Assets												
Cash & Investments	205,440	271,422	298,498	273,347	330,567	393,686	419,297	458,578	508,449	562,009	608,040	644,109
Trade and other receivables	22,648	20,932	21,037	21,914	23,126	24,535	25,850	27,092	28,397	29,735	31,138	32,610
Inventories	3,967	3,995	3,995	4,024	4,053	4,083	4,114	4,146	4,178	4,211	4,245	4,280
Other Financial Assets	53,545	54,884	54,884	56,256	57,662	59,104	60,581	62,096	63,648	65,239	66,870	68,542
Non-current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	285,600	351,233	378,413	355,540	415,408	481,407	509,843	551,912	604,673	661,194	710,293	749,541
Non-Current Assets												
Trade and other receivables	437,767	437,767	437,767	437,767	437,767	437,767	437,767	437,767	437,767	437,767	437,767	437,767
Property, plant & equipment	8,017,505	8,348,287	8,348,592	8,779,129	9,134,982	9,522,873	9,941,926	10,334,501	10,731,376	11,135,505	11,554,725	12,010,448
Investment in associates	538,713	538,713	538,713	538,713	538,713	538,713	538,713	538,713	538,713	538,713	538,713	538,713
Long Term Inventories	36,568	36,568	36,568	36,568	36,568	36,568	36,568	36,568	36,568	36,568	36,568	36,568
Intangible assets	7,633	7,633	7,633	7,633	7,633	7,633	7,633	7,633	7,633	7,633	7,633	7,633
Total Non-Current Assets	9,038,187	9,368,968	9,369,274	9,799,810	10,155,663	10,543,554	10,962,608	11,355,182	11,752,058	12,156,186	12,575,406	13,031,129
TOTAL ASSETS	9,323,786	9,720,201	9,747,687	10,155,350	10,571,071	11,024,962	11,472,450	11,907,094	12,356,730	12,817,380	13,285,699	13,780,670
Current Liabilities												
Trade and other payables	116,555	126,684	127,451	131,693	136,839	142,188	147,747	153,524	159,528	165,769	172,255	178,996
Short Term Borrowings	25,975	32,402	33,368	36,672	40,646	46,097	50,892	52,252	54,263	55,543	52,261	53,673
Provisions	51,481	52,887	52,887	54,331	55,816	57,341	58,908	60,519	62,173	63,874	65,620	67,415
Other	28,538	29,251	29,251	29,983	30,732	31,501	32,288	33,095	33,923	34,771	35,640	36,531
Total Current Liabilities	222,549	241,224	242,957	252,679	264,033	277,127	289,835	299,390	309,887	319,956	325,777	336,616
Non-Current Liabilities												
Long Term Borrowings	416,178	432,362	446,478	445,215	447,828	465,851	464,615	435,020	401,076	359,994	313,923	263,285
Long Term Provisions	73,689	75,716	75,716	77,798	79,937	82,135	84,394	86,715	89,100	91,550	94,068	96,654
Total Non-Current Liabilities	489,867	508,077	522,193	523,013	527,765	547,987	549,009	521,735	490,176	451,544	407,991	359,940
TOTAL LIABILITIES	712,415	749,301	765,150	775,692	791,798	825,114	838,844	821,125	800,063	771,501	733,767	696,556
	8,611,371	8,970,900	8,982,537	9,379,658	9,779,273	10,199,848	10,633,606	11,085,969	11,556,667	12,045,880	12,551,932	13,084,115
NET COMMUNITY ASSETS	0,011,3/1	0,970,900	0,302,337	0,0.0,000							, ,	
NET COMMUNITY ASSETS  Community Equity	0,611,371	8,970,900	0,902,537	0,0.0,000								
	3,005,727	3,203,912	3,204,504	3,410,962	3,628,205	3,854,370	4,090,261	4,336,674	4,592,956	4,859,213	5,135,595	5,422,480
Community Equity						3,854,370 6,345,479		4,336,674 6,749,295	4,592,956 6,963,711	4,859,213 7,186,667		5,422,480 7,661,634

# Sunshine Coast Council - Total Statement of Changes in Equity (iii)

	Forecast	Original	Revised	_	_	_	_	Forecast	_	_	_	_
	Year End	Budget	Budget					Forecast				
	2025	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Accounts												
Asset Revaluation Reserve												
Balance at beginning of period	2,815,584	3,005,727	3,005,727	3,204,504	3,410,962	3,628,205	3,854,370	4,090,261	4,336,674	4,592,956	4,859,213	5,135,595
Asset revaluation adjustments	190,143	198,185	198,778	206,458	217,243	226,165	235,891	246,413	256,282	266,257	276,382	286,885
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	3,005,727	3,203,912	3,204,504	3,410,962	3,628,205	3,854,370	4,090,261	4,336,674	4,592,956	4,859,213	5,135,595	5,422,480
Retained Earnings												
Balance at beginning of period	5,453,390	5,605,644	5,605,644	5,778,032	5,968,696	6,151,068	6,345,479	6,543,345	6,749,295	6,963,711	7,186,667	7,416,337
Net result for the period	152,254	161,344	172,388	190,664	182,372	194,411	197,867	205,949	214,416	222,956	229,670	245,297
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-	-
Transfers from capital, reserves and shareholdir	-	-	-	-	-	-	-	-	-	-	-	-
Asset revaluation adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	5,605,644	5,766,988	5,778,032	5,968,696	6,151,068	6,345,479	6,543,345	6,749,295	6,963,711	7,186,667	7,416,337	7,661,634
Total												
Balance at beginning of period	8,268,974	8,611,371	8,611,371	8,982,536	9,379,657	9,779,273	10,199,848	10,633,606	11,085,969	11,556,667	12,045,880	12,551,932
Net result for the period	152,254	161,344	172,388	190,664	182,372	194,411	197,867	205,949	214,416	222,956	229,670	245,297
Transfers to capital, reserves and shareholdings	-	-	-	-	-	_	_	-	-	-	_	-
Transfers from capital, reserves and shareholdir	-	-	-	-	-	_	_	-		-	-	
Asset revaluation adjustments	190,143	198,185	198,778	206,458	217,243	226,165	235,891	246,413	256,282	266,257	276,382	286,885
Balance at end of period	8,611,371	8,970,900	8,982,537	9,379,658	9,779,273	10,199,848	10,633,606	11,085,969	11,556,667	12,045,880	12,551,932	13,084,115

# Sunshine Coast Council - Total Statement of Cash Flow (iv)

	Forecast Year End	Original Budget	Revised Budget	Forecast								
	2025	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities												
Operating Result	(34,094)	711	711	2,003	17,466	25,817	25,486	30,176	35,164	40,393	43,713	55,860
Adjustments for:												
Depreciation	159,786	170,053	170,053	177,225	184,421	193,719	204,037	216,477	229,336	241,700	256,149	268,912
Interest and dividends received	(62,128)	(64,000)	(64,000)	(63,939)	(65,564)	(67,069)	(66,713)	(68,697)	(71,126)	(73,743)	(76,113)	(78,137)
Landfill Quarry Provision	(2,982)	(3,056)	(3,056)	(3,132)	(3,211)	(3,291)	(3,373)	(3,458)	(3,544)	(3,633)	(3,724)	(3,817)
Finance Costs	12,167	12,766	12,766	16,198	16,889	17,787	19,546	20,343	19,636	18,681	17,329	15,502
Change in Working Capital	(5,908)	14,624	11,572	6,990	6,871	6,960	7,349	7,727	7,982	8,277	8,552	8,835
Change in Receivables	(6,061)	377	273	(2,249)	(2,619)	(2,850)	(2,793)	(2,757)	(2,857)	(2,929)	(3,034)	(3,144)
Change in Inventories	(27)	(28)	(28)	(29)	(29)	(30)	(31)	(32)	(32)	(33)	(34)	(35)
Change in Payables	180	14,275	11,327	9,267	9,520	9,841	10,172	10,516	10,871	11,239	11,620	12,014
Net cash inflow (outflow) from operating activiti	66,842	131,098	128,046	135,345	156,873	173,922	186,331	202,568	217,448	231,675	245,905	267,154
Cash flows from investing activities												
Payments for property, plant and equipment	(245,306)	(231,105)	(258,218)	(291,325)	(230,279)	(249,811)	(283,741)	(253,199)	(257,531)	(264,181)	(280,525)	(316,132)
Proceeds from disposal non current assets	-	18,000	18,000	-	-	-	-	-	-	-	-	-
Capital grants, subsidies, contributions, donations	140,136	73,239	104,074	81,046	75,365	66,251	72,296	69,792	70,396	70,806	71,220	71,637
Interest and dividends received	65,370	64,000	64,000	63,939	65,564	67,069	66,713	68,697	71,126	73,743	76,113	78,137
Finance Costs	(12,167)	(12,766)	(12,766)	(16,198)	(16,889)	(17,787)	(19,546)	(20,343)	(19,636)	(18,681)	(17,329)	(15,502)
Net cash inflow (outflow) from investing activiti	(51,967)	(88,632)	(84,910)	(162,539)	(106,240)	(134,278)	(164,278)	(135,052)	(135,644)	(138,313)	(150,521)	(181,860)
Cash flows from financing activities												
Proceeds from borrowings	23,194	51,571	66,805	35,547	43,399	64,264	49,803	22,808	20,474	14,181	5,064	3,163
Repayment of borrowing	(25,975)	(28,054)	(28,207)	(33,505)	(36,813)	(40,790)	(46,245)	(51,043)	(52,406)	(53,983)	(54,418)	(52,389)
Net cash inflow (outflow) from financing activiti	(2,781)	23,517	38,598	2,042	6,586	23,475	3,558	(28,235)	(31,933)	(39,802)	(49,353)	(49,226)
Net increase (decrease) in cash held	12,093	65,982	81,734	(25,151)	57,220	63,119	25,612	39,281	49,871	53,560	46,031	36,069
Cash at beginning of reporting period	193,347	205,440	216,764	298,498	273,347	330,567	393,686	419,297	458,578	508,449	562,009	608,040
Cash at end of reporting period	205,440	271,422	298,498	273,347	330,567	393,686	419,297	458,578	508,449	562,009	608,040	644,109

### **Sunshine Coast Council - Total**

# Measures of Financial Sustainability (v)

	Target	Forecast Year End	Original Budget	Revised Budget	Forecast								
	Tier 2	2025	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	Council												
Financial Capacity													
Council Controlled Revenue Ratio	> 60%	82.3%	82.1%	81.7%	83.0%	82.8%	83.1%	84.2%	84.4%	84.6%	85.0%	85.4%	85.4%
Population Growth Ratio	N/A	2.2%	2.4%	2.4%	2.0%	2.0%	1.9%	1.9%	1.9%	1.8%	1.8%	1.7%	1.7%
Operating Performance													
Operating Surplus Ratio	> 0%	1.8%	0.1%	0.1%	0.3%	2.2%	3.1%	3.0%	3.3%	3.7%	4.1%	4.2%	5.2%
Operating Cash Ratio	> 0%	23.9%	25.6%	25.5%	26.1%	27.6%	28.4%	28.7%	29.3%	29.8%	30.2%	30.6%	31.2%
Liquidity													
nrestricted Cash Expense Cover Ratio (months)**	> 2 months	1 months	2.4 months	2.4 months	2.4 months	3.2 months	4 months	4.3 months	3.6 months	4 months	4.1 months	4.3 months	4.5 months
Asset Management													
Asset Sustainability Ratio (%)	> 60%	58.1%	71.4%	76.2%	65.5%	53.0%	50.6%	61.4%	65.6%	60.6%	62.6%	73.9%	75.0%
Asset Consumption Ratio (%)	> 60%	72.6%	72.7%	72.7%	72.8%	72.7%	72.7%	72.8%	72.7%	72.5%	72.4%	72.2%	72.0%
Asset Renewal Funding Ratio (%)*	N/A	104.9%	91.0%	91.0%	86.0%	63.0%	59.0%	88.0%	98.0%	100.0%	98.0%	103.0%	69.0%
Debt Servicing Capacity													
Leverage Ratio (times per year)	0 - 4 times	3.2 times	2.7 times	2.8 times	2.7 times	2.4 times	2.3 times	2.2 times	2 times	1.7 times	1.5 times	1.2 times	1 times

<sup>\*</sup>Asset Renewal Funding Ratio calculation is based on Draft Asset Management Plans

<sup>\*\*</sup> Unrestricted Cash Expense Cover Ratio includes \$50 million Working Capital Facility from 2026FY to 2030 FY

# Sunshine Coast Council Capital Works Program (vii)

	Forecast	Original	Revised					Forecast				
	Year End	Budget	Budget					Torcoust				
	2025	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Core Capital Program												
Aerodromes	334	2,274	2,389	5,107	6,749	3,462	230	236	243	249	256	264
Buildings & Facilities	16,791	21,267	16,800	18,983	25,433	28,813	44,577	18,899	34,365	25,644	21,835	30,163
Coast & Canals	3,459	9,824	9,557	5,323	4,030	2,515	1,977	5,342	6,751	17,631	7,547	6,590
Minor Works	5,635	5,915	6,906	5,812	5,975	6,142	6,314	6,491	6,673	6,860	7,052	7,249
Environmental Assets	1,928	6,574	3,094	9,855	6,768	5,314	3,510	6,456	6,474	8,736	11,930	6,590
Holiday Parks	2,190	4,126	3,410	4,686	2,777	2,813	9,150	2,360	2,427	2,494	2,564	2,636
Parks & Gardens	8,724	11,240	11,588	12,628	10,818	15,989	23,146	27,672	27,376	24,707	43,898	33,602
Sports Facilities	20,069	20,661	24,929	23,297	17,916	19,404	25,751	21,964	20,988	17,680	31,696	120,344
Stormwater	10,418	17,352	16,616	13,077	12,554	17,266	24,082	20,158	19,673	21,516	24,453	27,788
Transportation	83,431	117,646	119,515	146,317	89,972	81,306	96,892	109,710	80,985	88,142	109,950	76,244
Total Core Capital Program	152,979	216,877	214,803	245,086	182,993	183,026	235,630	219,289	205,954	213,660	261,182	311,470
Other Capital Program												
Disaster Recovery Funding Arrangements	8.654	3.888	13.708	_	-	_	-	_	_	_	_	_
Fleet	4,600	3,000	6,000	8,454	3,259	3,350	3,444	3,541	3,640	3,742	3,846	3,954
Information Communication Technology	10,451		· -	· -				-		-	· -	
Waste	22,641	26,071	28,310	25,331	33,167	38,055	40,653	20,447	18,047	11,687	2,500	527
Corporate Major Projects	42,298	9,085	7,897	7,024	5,280	20,426	5,786	10,941	31,545	37,417	12,821	-
Strategic Land & Commercial Properties	18,327	3,417	18,732	10,568	10,864	10,386	3,812	4,721	4,246	3,742	6,411	6,590
Total Other Capital Program	106,971	45,461	74,648	51,378	52,570	72,217	53,695	39,649	57,478	56,587	25,579	11,072
SCC Total Capital Works Program	259,950	262,338	289,451	296,464	235,562	255,243	289,325	258,938	263,432	270,246	286,761	322,542

# **Strategic Policy**

(viii)

2025-26 Debt Policy		
	Endorsed by Council:	SM25/

# **Policy purpose**

The purpose of this policy is to ensure the sound management of Council's existing and future debt. The policy will provide clear guidance for staff in the management of Council's debt portfolio and maintenance of appropriate debt and debt service levels while maintaining financial sustainability.

The purpose of establishing this policy is to:

- Provide a comprehensive view of Council's long-term debt position and the capacity to fund infrastructure growth for the region
- Increase awareness of issues concerning debt management
- Enhance the understanding between Councillors, community groups and Council staff by documenting policies and guidelines
- Demonstrate to government and lending institutions that Council has a disciplined approach to borrowing

# Policy scope

This policy applies to all Councillors and Council staff and extends to all borrowing activities of Council and any controlled entities.

# **Policy statement**

New borrowings will only be made to fund capital expenditure, for a period less than or equal to the estimated useful life of the asset(s) and for no more than 20 years.

New borrowings will be undertaken in accordance with the Queensland Treasury Corporation Guidelines, the *Statutory Bodies Financial Arrangements Act 1982 (Qld)* and Section 192 of the *Local Government Regulation 2012 (Qld)*.

### **Borrowing purposes**

- Council will not utilise loan funding to finance operating activities or recurrent expenditure.
- Council undertakes full analysis of all funding options as outlined in Council's Long-Term Financial Forecast, including a forward program of capital works, to determine loan funding requirements.
- Council recognises that infrastructure demands placed upon Council can often only be met through borrowings but will always be mindful of the additional cost incurred by the community when assets are acquired through borrowings, as this increases the cost of providing capital infrastructure.



# 2025-26 Debt Policy | Strategic Policy

- Councill will endeavour to fund all capital renewal projects from operating cash flows and borrow only
  for new or upgrade capital projects, having regard to sound financial management principles and giving
  consideration to inter-generational equity for the funding of long-term infrastructure projects.
- Where capital expenditure is deferred from one year to the next, the drawdown of approved loan funds will be reviewed to minimise interest expenses.
- Borrowings for infrastructure that provide the opportunity for a return on assets will take priority over borrowings for other assets.

### Debt term

Where capital projects are financed through borrowings, Council will repay the loans within a term not exceeding the life of those assets, and over a term that optimises cash flow efficiency. Loans undertaken for core Sunshine Coast capital investment are planned to be repaid within a 12-year period. Loans undertaken for Corporate Major Projects may have a term of greater than 12 years.

- If surplus funds become available, and where it is advantageous to Council, one-off loan repayments will be made to reduce the term of existing loans.
- In an environment of fluctuating interest rates, and where there is a distinct economic
  advantage to Council, consideration will be given to renegotiating any outstanding loans to
  obtain the best long-term benefit to Council.

## Repayment ability

Council will maintain close scrutiny of debt levels to ensure that relevant sustainability indictors will not exceed target parameters recommended by Queensland Treasury Corporation and *Local Government Regulation 2012 (Qld)*.

## **Borrowing sources**

Council will raise all external borrowings at the most competitive rates available and from sources available as defined by legislation. Council will give consideration to the provision of loans from surplus cash reserves held by Council by way of an internal loan.

### Internal loans

The provision and approval of an internal loan will depend on the availability of surplus funds at the time of application and the capacity of the business unit or operational activity to repay the loan.

- All applications for internal loans will be made by reference to the Finance Branch for consideration in accordance with Council's Long-Term Financial Forecast.
- The term of the loan will be appropriate to the life of the asset being financed.
- In all cases, where business units are subject to the provisions of the National Competition Policy, the cost to the business unit will be no less than what would apply to an equivalent private sector business. The interest rate will be the sum of:
  - (a) the equivalent Queensland Treasury Corporation (QTC) borrowing rate for the proposed term,



Page 2 of 7

# 2025-26 Debt Policy | Strategic Policy

- (b) the QTC administration charge, and
- (c) an additional margin above the QTC borrowing rate.
- The interest rate applicable to internal loans relating to operational activities of Council will be the actual borrowing cost from QTC including administrative charges.
- Council may, upon reasonable notice being given, require repayment of part or all of the balance of the loan at any time, which would require the business unit to convert the outstanding balance of the loan to an external facility.
- Provision for the repayment of the loan will be included in the annual budget for the business unit.

# **Working Capital**

Council will seek to establish an ongoing working capital facility arrangement with Queensland Treasury Corporation during 2025-26 to provide a short-term line of credit for any unexpected volatility in cash balances.

The working capital facility will be limited to a maximum amount of \$50 million.

Council will review its cashflow in line with annual budgets, long term forecasting and projected borrowings to ensure sufficient cash is available to meet financial commitments for each financial year and beyond.

Any approved working capital limit will only be used by Council for operational liquidity management purposes with all drawdowns repaid in full within six (6) months.

# **Policy review**

Pursuant to Section 192 *Local Government Regulation 2012 (Qld)*, Council must prepare a debt policy each year that states the new borrowings planned for the current financial year and the next nine (9) financial years.

The Finance Branch will review the cash flow requirements prior to loan proceeds being drawn down to minimise interest expenses.

# Roles and responsibilities

Role	Responsibility
Council	Endorsement authority for setting this policy and for all material changes to this policy. Able to endorse non-material changes.
Chief Executive Officer (CEO)	Approval authority for any non-material change to this policy.
Executive Leadership Team (ELT)	Provides advice to the CEO and/or Council on setting this policy and all proposed changes to this policy.
	Provides feedback to the policy sponsor and policy holder regarding the scope of approaching reviews.



# 2025-26 Debt Policy | Strategic Policy

Chief Financial Officer	Policy sponsor. Approval authority for any minor non-material changes to this policy.
Manager, Finance	Policy holder.
Coordinator Financial Services	Leads this policy's development, including communication, implementation, review and reporting.

# Measurements of success

Council's Financial Sustainability Indicators as outlined in the Financial Management (Sustainability) Guideline 2024 version 1, remain within target ranges and the provision of necessary infrastructure is not constrained through lack of capital funding.

Details of outstanding loans will be reported annually in Council's Financial Statements and Annual Report.

Financial sustainability measure		Target sought
	Unrestricted Cash Expense Cover Ratio (months)	Greater than 2 months
	Leverage Ratio (times per year)	0 - 4 times

# **Definitions**

Refer to Council's Policy Framework for definitions of common terms. The following contains definitions for terms specific to this policy. For otherwise undefined terms, the plain English meaning informs interpretation.

Term	Definition
Business unit	A business activity within Council structure subject to the application of full cost pricing principles as defined under the National Competition Policy
Inter-generational equity	This relates to the fairness of the distribution of the costs and benefits of a policy when costs and benefits are borne by different generations (i.e. the principle whereby those who derive a direct benefit from the service or infrastructure provided pay for that service).
QTC	Queensland Treasury Corporation
Surplus cash reserves	The amount of unrestricted cash exceeding the unrestricted cash expense cover ratio of 4.5 months

© Sunshine Coast Regional Council 2009-current.



## 2025-26 Debt Policy | Strategic Policy

### **Appendix**

Policy information				
Title	2025-26 Debt Po	2025-26 Debt Policy		
Purpose	The purpose of t existing and futu	his policy is to ensure the sound management of Council's ire debt.		
Document number	ТВА			
Corporate Plan reference	Goal Pathway	Organisational excellence Develop a Long-Term Financial Sustainability Plan for Council to guide service levels and resourcing decisions for current and future generations		
Category	Statutory			
Subcategory	Financial			
Approved	OM25/			
Approval date	18 September 2025			
Effective date	18 September 2025			
Review schedule	A full review must be undertaken every year, and reviewed policy document must be provided to highest level approval authority for endorsement. Reviews may occur more regularly as required, having regard to a policy risk assessment.			
Last review	2025			
Next review	2026			
Policy holder	The Manager res	sponsible for this policy is: Manager, Finance		
Approval authority	Council has authority to endorse material changes.  CEO has approval authority for any non-material change to the policy.  Chief Financial Officer has authority to approve minor non-material changes.			
Related documents				
Legislation	Local Government Act 2009 Local Government Regulation 2012 Statutory Bodies Financial Arrangements Act 1982 Statutory Bodies Financial Arrangements Regulation 2019			
Policy	Financial Manage	ement (Sustainability) Guideline 2024 version 1		
Operational documents	Long-Term Finar	ncial Forecast		



Page 5 of 7

## 2025-26 Debt Policy | Strategic Policy

Version	Control			
Version	Reason/Trigger	Change	Endorsed/Reviewed by	Date
1.0	Adopted	No	Council	27 May 2021
2.0	Annual adoption	No	Council	26 May 2022
3.0	Annual adoption	No	Council	25 May 2023
4.0	Annual adoption	New template, minor non-material changes to improve clarity. Human rights assessment undertaken.	Council	30 May 2024
5.0	Annual review	No	Manager Finance	17 April 2025
5.1	Annual adoption	No	Council	21 May 2025
5.2	Annual adoption	Include borrowings amount for 10 years in Appendix A and include a working capital facility paragraph.	Council	7 July 2025
5.3	Annual adoption	Update borrowings amount for 10 years in Appendix A	Council	18 September 2025



Page 6 of 7

### 2025-26 Debt Policy | Strategic Policy

## Appendix A

Schedule of proposed external borrowings:

\$'000	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Sunshine Coast Council	\$66,805	\$35,547	\$43,399	\$64,264	\$49,803	\$22,808	\$20,474	\$14,181	\$5,064	\$3,163

Note that Council operates a central treasury model and as such does not generally provide debt funding for specific projects or assets but rather uses debt funding to finance Council's balance sheet, with the exception being for strategic projects.

**Sunshine Coast Council** | **sunshinecoast.qld.gov.au** | Customer.Service@sunshinecoast.qld.gov.au 07 5475 7272 | Locked Bag 72 Sunshine Coast Mail Centre Qld 4560



### 2025-26 Minor Capital Works Program

Outlines Project allocations within Council's 2025-26 Minor Works Program.

Project Number	Project Name	Division	Suburb	Budget Allocation
NEW				
K9164	Beerwah Sports Ground - Managed Campground	Division 1	Beerwah	\$10,000
K9058	Esplanade Golden Beach, 4 x New Bar Stools	Division 2	Golden Beach	\$15,000
K9166	Anning Avenue, Golden Beach - Pathway	Division 2	Golden Beach	\$50,000
K9167	Scribbly Gum Park Dog Off Leash Area - Seat	Division 2	Pelican Waters	\$10,000
K9070	Maroochydore Cricket Club - Electrical Compliance Upgrades	Division 6	Buderim	\$10,000
H6329	Forest Pines Park, Forest Glen - Basket Swing	Division 7	Forest Glen	\$50,000
K9118	Ballinger Road - Pathway and Gates - Wanderers Football Grounds	Division 7	Buderim	\$15,000
K9154	Maroochydore Scout Group Hall Fence	Division 8	Maroochydore	\$6,000
TOP UP				
K8695	Moffat Beach Precinct, Placemaking - Construction	Division 2	Moffat Beach	\$59,000
K8874	Relocation of VAS Sign to Keil Mountain Road	Division 5	Woombye	\$12,000
H9946	Martins Creek Camphor Laurel removal	Division 7	Buderim	\$10,000
K8872	Kingfisher Drive Park - Pathway	Division 9	Bli Bli	\$10,000
TRANSI	ERS			
TBA	Division 1 Pathways	Division 1	Various	(\$15,000)
K8659	Mellumbrook Drive to Piece Memorial Park - Pathway Design	Division 1	Landsborough	\$15,000
K8473	Perraton Green Park Playground - Construction	Division 4	Mooloolaba	(\$80,000)
K3848	Perraton Green Park - Detailed Design	Division 4	Mooloolaba	\$80,000
K8564	Karrawatha Street Pathway, Jingellic to Dixon Road - Construction	Division 6	Buderim	(\$50,000)
K9179	Recreation Drive - Pedestrian traffic calming devices	Division 6	Palmview	\$50,000
H7413	Greenoaks Drive - Pathway	Division 8	Coolum	(\$25,000)
K8754	Jenyor Street, Yaroomba - Pathway	Division 8	Yaroomba	\$25,000
K7664	Stevens Street - Carpark Design and Construction	Division 10	Yandina	(\$15,000)
K2559	Tea Tree Park Fenced Dog Off Leash Contribution	Division 10	Yandina	\$15,000
CANCE	LLED			
K8870	Happy Turtle Café - Shade Solution	Division 2	Happy Valley	(\$20,000)
<u>ADOP</u> TI	ED BUDGET			
K8855	Aura Brook Dog Park - Additional Seat	Division 1	Banya	\$10,000
K8504	Beerburrum Community Tree - Lighting Installation	Division 1	Beerburrum	\$15,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K8854	Baringa Dog Park Shelter - Shelter Additions and Planting	Division 1	Barina	\$25,000
H9225	Skippy Park - Basketball Half Court Design	Division 1	Landsborough	\$15,000
K8825	Emma Place Park - Pathway - Continuation	Division 1	Beerwah	\$70,000
K3338	Emma Place Park - Playground Shade Sail	Division 1	Beerwah	\$65,000
K7625	Old Gympie Road to Marle Court - Pathway Continuation	Division 1	Beerwah	\$40,000
K8856	Reed Street - Pathway	Division 1	Glasshouse Mountains	\$70,000
K8659	Mellumbrook Drive to Piece Memorial Park - Pathway Design	Division 1	Landsborough	\$15,000
K8850	Cribb Street - Entry Project Design	Division 1	Landsborough	\$60,000
K8857	Storrs Road - Pathway	Division 1	Peachester	\$80,000
K8811	Skippy Park - DDA Compliant Picnic Combo	Division 1	Landsborough	\$5,500
TBA	Division 1 Pathways	Division 1	Various	\$15,000
K8630	Volleyball Net	Division 2	Bulcock Beach	\$5,000
K8578	Caloundra Central Park Sports Complex, Woodworking, Croquet and Guides Carpark	Division 2	Caloundra	\$25,000
K8834	Ulm Street South - Rectification of Gravel Behind Steps Employment	Division 2	Caloundra	\$30,000
K1044	Olm Street - Minor Carpark Sealing	Division 2	Caloundra	\$10,000
H9400	Kingsford Smith Parade - Carparking	Division 2	Caloundra	\$13,000
K8694	Ballinger Beach Park - Landscape Plan	Division 2	Currimundi	\$10,000
K8329	Bicycle Racks, Ballinger Beach Park	Division 2	Currimundi	\$6,000
K8660	Ballinger Beach Beach Access 261 - Railing Installation	Division 2	Dicky Beach	\$7,500
K8486	Sir Leslie Wilson Park - Sandstone Block Seating	Division 2	Dicky Beach	\$7,000
K8871	Dicky Beach Skate Park - Shade Sails - Investigation and Design	Division 2	Dicky Beach	\$20,000
K8296	Golden Beach Community Garden - Council Additions	Division 2	Golden Beach	\$10,000
K8870	Happy Turtle Café - Shade Solution	Division 2	Happy Valley	\$20,000
K8295	Bryce Street - Missing Pathway link	Division 2	Moffat Beach	\$35,000
K8554	Cooroora Street Beach Access 270 - Beach Shower Design	Division 2	Moffat Beach	\$10,000
K8695	Moffat Beach Precinct, Placemaking - Construction	Division 2	Moffat Beach	\$20,000
K8210	The Event Centre - Additional Public Amenities	Division 2	Caloundra	\$100,000
TBA	Division 2 Pathways	Division 2	Various	\$50,000
K8117	Aroona Park - Drinking Fountain - Design and Installation	Division 3	Aroona	\$25,000
K8116	Aroona Park - Installation of Dog Bowl at Existing Tap	Division 3	Aroona	\$8,000
K8342	Anchorage Drive Park - Shade Sail - Design and Construct	Division 3	Birtinya	\$55,000
K8343	Bok Boulevard Park - Shade Sail - Design and Construct	Division 3	Bokarina	\$55,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K5472	Dune Vista Drive - Raised Priority Crossing	Division 3	Bokarina	\$120,000
K8694	Ballinger Beach Park Landscape Plan - Design	Division 3	Currimundi	\$10,000
K8329	Bicycle Racks, Ballinger Beach Park	Division 3	Currimundi	\$6,000
K8660	Ballinger Beach Beach Access 261 - Railing Installation	Division 3	Currimundi	\$7,500
K8341	Discovery Drive - Pathway Construction	Division 3	Little Mountain	\$60,000
K3426	Creekwood Estate Park Playground Shade Sails - Design and Construct	Division 3	Meridan Plains	\$60,000
K3427	Creekwood Wetland Park - Playground New Shade Sails - Design and Construct	Division 3	Meridan Plains	\$70,000
K8859	Free Tree days - Division 3	Division 3	Various	\$2,000
K8359	Nelson Park - Entrance Feature	Division 4	Alexandra Headlands	\$80,000
K8616	Alice Street - Pathway	Division 4	Alexandra Headlands	\$20,000
H5114	Arunta Street - Pathway	Division 4	Buddina	\$30,000
K8204	Cotton Tree Cenotaph - Investigation and Design	Division 4	Cotton Tree	\$30,000
K2040	Des Scanlan Park, Cotton Tree Pool, Boat Shed Precinct Landscape Plan and Detailed Design	Division 4	Cotton Tree	\$30,000
K8476	Kawana Island Double Bay Playground - Investigation	Division 4	Kawana Island	\$5,000
H9339	Vic Perren Memorial Park - Seating	Division 4	Maroochydore	\$20,000
K3362	Seabreeze Park - Permanent Movie Screen Investigation	Division 4	Maroochydore	\$45,000
K8479	15 Muraban Street - Remediation to Verge	Division 4	Mooloolaba	\$5,000
K8473	Perraton Green Park Playground - Construction	Division 4	Mooloolaba	\$80,000
K8357	Nicklin Way Dog Off Leash Area - Lighting of Park	Division 4	Warana	\$35,000
K8469	John Hotton Park Shelter - Detailed Design and Construction	Division 4	Warana	\$120,000
K8674	Back Woombye Road, Shoulder Sealing Between Driveways	Division 5	Woombye	\$15,000
K3337	Maleny Precinct Dog Off Leash Area - Design and Construction	Division 5	Maleny	\$250,000
K8580	Mooloolah Rec Reserve, Dog Off Leash Area and Cricket Ground - Drainage Investigation and Design	Division 5	Mooloolah	\$10,000
K7227	North Maleny Road - Pathway Survey, Design and Construction	Division 5	Maleny	\$50,000
K4907	Olsen Mill Park Eudlo DDA Furniture Retrofit	Division 5	Eudlo	\$25,000
K8874	Relocation of VAS Sign to Keil Mountain Road	Division 5	Woombye	\$20,000
K8521	Western Avenue - Pathway Construction Stage 2	Division 5	Montville	\$100,000
K8564	Karrawatha Street Pathway, Jingellic to Dixon Road - Construction	Division 6	Buderim	\$50,000
K6414	Khancoban Drive Park - District Park Development	Division 6	Buderim	\$150,000
K8072	Suncoast Clippers Basketball Court Expansion Contribution	Division 6	Buderim	\$100,000
K8638	No 9 University Way - Pathway Rebuild	Division 6	Sippy Downs	\$15,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K2444	Skate or BMX Investigation, Division 6 - Investigation and Design	Division 6	Sippy Downs	\$35,000
K8581	Buderim Pump Track Shade Sail - Design and Install	Division 7	Buderim	\$80,000
K9176	Parsons Road Pathway - Construction - Stage 3	Division 7	Buderim	\$50,000
K8851	Buderim Village Park, Additional Stage Lighting	Division 7	Buderim	\$5,000
K8624	Toral Drive - Car Parking Bays	Division 7	Buderim	\$120.000
K8592	Kuluin Neighbourhood Park - Drainage Investigation	Division 7	Kuluin	\$55,000
K8623	Kuluin Neighbourhood Park - Half Basketball Court - Investigation, Design and Construct	Division 7	Kuluin	\$80,000
H7413	Greenoaks Drive - Pathway	Division 8	Coolum	\$95,000
H9073	Felix Parry Park Playground Upgrade - Design	Division 8	Marcoola	\$30,000
K8841	Marcoola Lifeguard Tower Reconstruction Contribution	Division 8	Marcoola	\$30,000
K8757	Duporth Avenue - Speed Cushions outside M1 Building	Division 8	Maroochydore	\$15,000
K4021	Mount Coolum Public Amenities Contribution	Division 8	Mount Coolum	\$50,000
K8840	Beach Access 124 Shelter - Design and Construction	Division 8	Mudjimba	\$70,000
K8697	Bike Racks - Power Memorial Park	Division 8	Mudjimba	\$8,000
K8831	Thomas Booker Park - New Park Name Sign	Division 8	Mudjimba	\$1,500
K2453	Christiansen Park Playground Upgrade - Design	Division 8	Maroochydore	\$10,000
K8756	Wilkins Park - Design	Division 8	Pacific Paradise	\$30,000
K9032	Free Tree Days Division 8	Division 8	Various	\$2,000
K8192	Birrahl Park - Carparking Improvements - Design and Construct	Division 8	Yaroomba	\$55,000
K8808	Geeribach Lane Beach - Beach Access Seating	Division 8	Yaroomba	\$20,000
K8754	Jenyor Street - Footpath	Division 8	Yaroomba	\$45,000
K8760	Kingfisher Drive Park - Power Connection	Division 9	Bli Bli	\$30,000
K8843	Lions Norrie Park - Basketball Court Vegetation	Division 9	Coolum	\$5,500
K8488	Lowes Lookout - Pathway - Detailed Design - Stage 2	Division 9	Coolum	\$25,000
K8761	Yungar to Centenary Heights - Pathway	Division 9	Coolum	\$90,000
K7207	Coolum Beach - Beach Access Ramp	Division 9	Coolum	\$75,000
K8527	Lions-Norrie Park - Fitness Equipment Shade Sail	Division 9	Coolum	\$80,000
K8872	Kingfisher Drive Park - Pathway	Division 9	Bli Bli	\$10,000
K7734	New Basket Swing, The Avenue Park Play Space	Division 9	Peregian Springs	\$43,000
K3973	Dick Caplick Park - Rickety Bridge Renewal Contribution	Division 10	Eumundi	\$40,000
K7665	Mapleton Basketball or Netball Half Court - Design and Construct	Division 10	Mapleton	\$20,000
K7994	Lilyponds Park Public Amenity - On Site Sewerage Treatment System Replacement - Contribution	Division 10	Mapleton	\$40,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K8845	Nambour Mapleton Road - Pathway Missing Link	Division 10	Nambour	\$30,000
K8386	Nambour Showgrounds - Replacement LED Sign Contribution	Division 10	Nambour	\$40,000
K7664	Stevens Street - Carpark Design and Construction	Division 10	Yandina	\$230,000
K2559	Tea Tree Park Fenced Dog Off Leash Contribution	Division 10	Yandina	\$100,000
K8623	Kuluin Neighbourhood Park - Half Basketball Court - Investigate, Design and Construct	Mayor	Kuluin	\$60,000
K8510	Power Memorial Park additional pathway lighting	Mayor	Mudjimba	\$20,000
K8695	Moffat Beach Precinct, Placemaking - Construction - Contribution	Mayor	Moffat Beach	\$25,000
K8386	Nambour Showgrounds - LED Sign Replacement	Mayor	Nambour	\$30,000
K8694	Ballinger Beach Park - Landscape Plan	Mayor	Currimundi	\$10,000
K7665	Mapleton Basketball or Netball Half Court - Design and Construct	Mayor	Mapleton	\$20,000
K8578	Caloundra Central Park Sports Complex, Woodworking, Croquet and Guides Carpark	Mayor	Caloundra	\$50,000
K8876	Palmwoods Tennis Facility - Tennis Court Fence Repairs	Mayor	Palmwoods	\$20,000
K9177	Parsons Road Pathway - Design - Stage 3	Mayor	Forest Glen	\$20,000
K2914	Beerwah Cemetery - Entrance Feature and Carparking Contribution	Mayor	Beerwah	\$25,000
K8210	The Events Centre - Additional Amenities Facility	Mayor	Caloundra	\$100,000
K8875	John Hotton Park - Landscaping	Mayor	Warana	\$25,000
K8685	Great Keppel Crescent Park - Pathway Connection	Mayor	Mountain Creek	\$23,000
K4265	Mangrove Court Park - Playground Seating POP DDA	Mayor	Bli Bli	\$12,000
K4266	Mangrove Court Park - Accessible Picnic Setting POP DDA	Mayor	Bli Bli	\$16,000
K3901	Emerald Woods Park - New Pathway Stage 1	Mayor	Mooloolaba	\$25,000

Appendix A Minutes of the Audit Committee Meeting of 1 September 2025

# Minutes

## **Audit Committee**

Monday, 1 September 2025

Eudlo Rooms, Level 1, Sunshine Coast City Hall, 54 First Avenue, Maroochydore

#### **AUDIT COMMITTEE MEMBERS**

Councillor J Broderick Division 1
Councillor E Hungerford Division 7

Mr M Petrie External Member (Chair)
Mr P McCallum External Member



Ordinary Meeting
Item 8.6 Audit Committee Meeting - 1 September 2025
Appendix A Minutes of the Audit Committee Meeting of 1 September 2025

1 SEPTEMBER 2025

### **TABLE OF CONTENTS**

ITEM		SUBJECT	PAGE NO					
1	DECLARATION OF OPENING5							
2	RECOI	RECORD OF ATTENDANCE AND LEAVE OF ABSENCE5						
3	INFOR	RMING OF CONFLICTS OF INTEREST	6					
	3.1	PRESCRIBED CONFLICTS OF INTEREST	6					
	3.2	DECLARABLE CONFLICTS OF INTEREST	6					
4	REPOI	RTS DIRECT TO AUDIT COMMITTEE	7					
	4.1	MEETING MINUTES & AUDIT COMMITTEE RESOLUTIONS/ACTION ITEMS	7					
	4.2	CHIEF EXECUTIVE OFFICER UPDATE	8					
	4.3	CHIEF FINANCIAL OFFICER UPDATE	9					
	4.4	FINANCE & COMMERCIAL PARTNERSHIPS: DRAFT 2024-25 FINANCIAL STATEMENTS	10					
	4.5	QUEENSLAND AUDIT OFFICE: SECOND INTERIM REPORT FOR 2024-25	11					
	4.6	FINANCE & COMMERCIAL PARTNERSHIPS/INFRASTRUCTURE AND NATURAL ASSETS: UPDATE ON ASSET MANAGEMENT PROGR	AM 12					
	4.7	BUSINESS TRANSFORMATION & PERFORMANCE: WELLBEING, HEALTH & SAFETY REPORT	13					
	4.8	BUSINESS TRANSFORMATION & PERFORMANCE: DIGITAL & INFORMATION SERVICES: CYBER SECUR REPORT						
	4.9	FINANCE & COMMERCIAL PARTNERSHIPS: OPERATIONAL RISK UPDATE REPORT	15					
	4.10	FINANCE & COMMERCIAL PARTNERSHIPS: STRATE RISK UPDATE REPORT						

**Sunshine Coast Regional Council** 

AC Minutes Page 3 of 20

#### 1 SEPTEMBER 2025

	4.11	FINANCE & COMMERCIAL PARTNERSHIPS: INTERNAL		
		AUDIT PROGRAM OF WORK UPDATE17		
	4.12	FINANCE & COMMERCIAL PARTNERSHIPS:		
		RECOMMENDATION MONITORING18		
	4.13	AUDIT COMMITTEE CHARTERS AND WORK PLAN 19		
5	NEXT	MEETING		
6	MEETING CLOSURE			

Please Note: The resolutions as shown in italics throughout these minutes are the resolutions carried by the Audit Committee.

**Sunshine Coast Regional Council** 

AC Minutes Page 4 of 20

#### 1 SEPTEMBER 2025

#### 1 DECLARATION OF OPENING

The Chair declared the meeting open at 9:05am.

Councillor E Hungerford acknowledged the Traditional Custodians of the land on which the meeting took place.

#### 2 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

#### **AUDIT COMMITTEE MEMBERS**

Councillor J Broderick Division 1
Councillor E Hungerford Division 7

External M

Mr M Petrie External Member (Chair)
Mr P McCallum External Member

#### **COUNCIL OFFICERS**

**Acting Chief Executive Officer** 

Chief Financial Officer, Finance and Commercial Partnerships

Director Infrastructure and Natural Assets

**Director Community Strengthening** 

Acting Director Sustainable Growth and Planning

**Director Business Transformation and Performance** 

Coordinator Financial Accounting

IT PMO Manager

Wellbeing Health and Safety Manager

Chief Information Officer

Coordinator Corporate Risk & Insurance

#### **ATTENDEES**

Councillor T Burns Division 3
Councillor T Bunnag Division 8
Councillor D Law Division 10

Engagement Manager Queensland Audit Office Engagement Leader Queensland Audit Office

#### **APOLOGIES**

Chief Executive Officer

Manager Audit, Assurance and Risk Advisory Services

**Sunshine Coast Regional Council** 

AC Minutes Page 5 of 20

1 SEPTEMBER 2025

#### 3 INFORMING OF CONFLICTS OF INTEREST

#### 3.1 PRESCRIBED CONFLICTS OF INTEREST

Pursuant to Section 150EL of the *Local Government Act 2009*, no declarations of prescribed conflicts of interest were made during this meeting.

#### 3.2 DECLARABLE CONFLICTS OF INTEREST

Pursuant to Section 150EQ of the *Local Government Act 2009*, no declarations of declarable conflicts of interest were made during this meeting.

**Sunshine Coast Regional Council** 

AC Minutes Page 6 of 20

Appendix A Minutes of the Audit Committee Meeting of 1 September 2025

#### **AUDIT COMMITTEE MINUTES**

1 SEPTEMBER 2025

#### 4 REPORTS DIRECT TO AUDIT COMMITTEE

#### 4.1 MEETING MINUTES & AUDIT COMMITTEE RESOLUTIONS/ACTION ITEMS

File No: Audit Committee

Author: Manager Audit, Assurance and Risk Advisory Services

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

#### **Audit Committee Meeting Minutes**

The Minutes of 19 May 2025 Audit Committee meeting were presented to Council for consideration at its Ordinary Meeting on 19 June 2025.

#### **Audit Committee Resolutions and Action Items**

Resolutions and action items recorded at audit committee meetings refer to specific approvals, recommendations, tasks, actions, or responsibilities assigned to individuals or teams.

#### **Committee Recommendation** (AC25/26)

Moved: P McCallum

Seconded: Councillor J Broderick

That the Audit Committee receive and note the report titled "Meeting Minutes & Audit Committee Resolutions/Action Items".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 7 of 20

1 SEPTEMBER 2025

#### 4.2 CHIEF EXECUTIVE OFFICER UPDATE

File No: Audit Committee

Author: Manager Strategy and Policy

**Business Transformation and Performance** 

#### **EXECUTIVE SUMMARY**

This report provides an update on the below activities:

- Walker/Maroochydore City Centre Development Agreement negotiations
- Organisational restructure and realignment
- Establishing of a Citizen panels
- Organisational Culture Survey results
- Service architecture review and prioritisation.

#### **Committee Recommendation** (AC25/27)

Moved: Councillor E Hungerford

Seconded: P McCallum

That the Audit Committee receive and note the report titled "Chief Executive Officer Update."

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 8 of 20

1 SEPTEMBER 2025

#### 4.3 CHIEF FINANCIAL OFFICER UPDATE

File No: Audit Committee

Author: Chief Financial Officer

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

This report outlines matters of significance relevant to the role and responsibilities of the Chief Financial Officer.

The Council has adopted the 2025/26 Budget after consideration of the findings of an independent review. Recommendations from the independent review will be implemented over the next 6-12 months.

Changes have been made to the Monthly Operational Performance report to Council to improve transparency about interim June results and the impact of end-of-year processing to prepare annual financial statements for audit.

The realignment of the organisation structure commenced on 28 July 2025 with the Chief Financial Officer now responsible for the following branches: Procurement, Legal Services, Property and Commercial Partnerships, and Audit, Insurance and Risk Advisory Services. The recruitment of newly defined Finance Manager role is underway.

The 2025/26 Budget adoption, informed by an independent review, marks a pivotal step in strengthening Council's financial governance and operational transparency. Implementation of the review's recommendations over the coming months will further enhance accountability and performance. The refinements to the Monthly Operational Performance report and the commencement of the organisational realignment—expanding the Chief Financial Officer's portfolio—reflect a strategic commitment to integrated financial leadership. Recruitment for the newly defined Finance Manager role is underway, supporting the Chief Financial Officer's expanded responsibilities and ensuring continued financial stewardship.

#### **Committee Recommendation** (AC25/28)

Moved: Councillor J Broderick
Seconded: Councillor E Hungerford

That the Audit Committee receive and note the report titled "Chief Financial Officer Update".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 9 of 20

Appendix A

#### **AUDIT COMMITTEE MINUTES**

1 SEPTEMBER 2025

#### FINANCE & COMMERCIAL PARTNERSHIPS: DRAFT 2024-25 FINANCIAL 4.4 **STATEMENTS**

File No: **Audit Committee** 

**Author: Coordinator Financial Accounting** 

**Business Performance Group** 

#### **EXECUTIVE SUMMARY**

Council has a statutory obligation to prepare general purpose financial statements on an annual basis, culminating in audit certification in October, before publication in Council's Annual Report.

#### **AUDIT COMMITTEE COMMENTS FOR NOTING**

The Audit Committee is of the view that there are continuing systemic shortcomings in the process for finalising the annual financial statements. These have been highlighted and evident over recent years.

There is a need for both short term and long term strategies to address these shortcomings with incremental improvement expected in the medium term (1-3 years) that integrates between financial and asset management systems, processes and people.

The Committee recommends for transparency and accountability in the preparation process, that pragmatic achievable and agreed objectives for finalising tasks are set earlier, as soon as November, following the completion of the prior year accounts. Our observation is that it is too late to ensure meeting short term objectives for these objectives and the strategies to achieve them are still being bedded down in May and June of the report year. There is a need for candid reporting on progress in meeting those objectives and any risks to their achievement.

The Committee requests the Chief Financial Officer to prepare and provide to the Committee a comprehensive action plan and roadmap to address the range of deficiencies and weaknesses in the financial statement preparation process. The Committee acknowledges that the actions to address the weaknesses may take several years to complete, however the Committee expects there to be incremental improvements annually.

#### **Committee Recommendation** (AC25/29)

Moved: M Petrie Seconded: P McCallum

That the Audit Committee:

- receive and note the report titled "Finance & Commercial Partnerships: Draft 2024-25 Financial Statements" and
- endorse the Draft 2024-25 Financial Statements as tabled for submission to the Auditor-General for auditing.

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 10 of 20

Appendix A

#### **AUDIT COMMITTEE MINUTES**

1 SEPTEMBER 2025

#### **QUEENSLAND AUDIT OFFICE: SECOND INTERIM REPORT FOR 2024-25** 4.5

File No: **Audit Committee** 

**Author: Coordinator Financial Accounting** 

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

The Queensland Audit Office conducted the Second Interim Audit for the 2024-25 financial statement process during June.

In this phase, the auditors assessed the design and implementation of Council's internal controls relevant to the financial report, and whether they are operating effectively. They assessed the key controls they intend to rely on in auditing Council's financial statements.

Based on the results of audit testing completed to date and the resolution of prior year issues, the Queensland Audit Office has determined Council's internal control environment supports an audit strategy where they can rely on Council's controls.

#### **Committee Recommendation** (AC25/30)

Moved: **Councillor E Hungerford** Seconded: **Councillor J Broderick** 

That the Audit Committee receive and note the report titled "Queensland Audit Office: Second Interim Report for 2024-25".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 11 of 20

1 SEPTEMBER 2025

## 4.6 FINANCE & COMMERCIAL PARTNERSHIPS/INFRASTRUCTURE AND NATURAL ASSETS: UPDATE ON ASSET MANAGEMENT PROGRAM

File No: Audit Committee
Author: IT PMO Manager

**Business Transformation and Performance** 

#### **EXECUTIVE SUMMARY**

At the May 2025 meeting, the Audit Committee reviewed and endorsed the high-level approach and phased delivery schedule for Council's Asset Management Program. The program is planned over a 2–3 year phase, reflecting both current and future financial constraints and the extensive scope of remediation required. The Committee acknowledged the importance of clearly defined roles, delivery timelines and a robust governance framework to ensure effective oversight and successful implementation. A summary of costs incurred to date was also presented.

The Committee agreed to receive updates at each meeting to monitor progress.

#### **Committee Recommendation** (AC25/31)

Moved: Councillor E Hungerford

Seconded: P McCallum

That the Audit Committee receive and note the report titled "Finance & Commercial Partnerships/Infrastructure and Natural Assets: Update on Asset Management Program".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 12 of 20

1 SEPTEMBER 2025

## 4.7 BUSINESS TRANSFORMATION & PERFORMANCE: WELLBEING, HEALTH & SAFETY REPORT

File No: Audit Committee

Author: Wellbeing Health and Safety Manager

**Business Transformation and Performance** 

#### **EXECUTIVE SUMMARY**

Safety system improvements are progressing through priority projects, with the Critical Control Management Project advancing via the Phase 2 Parks & Gardens Mowing Pilot - delayed due to plant procurement issues.

The team's other priority improvement programs are progressing as planned and include:

- Contractor Safety Management Project
- Psychosocial Risk Management Project
- Safe Work Method Statements Declutter and Refresh Project
- Audit Action Plan

#### **Committee Recommendation** (AC25/32)

Moved: Councillor E Hungerford Seconded: Councillor J Broderick

That the Audit Committee receive and note the report titled "Business Transformation & Performance: Wellbeing, Health & Safety Report".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 13 of 20

### Appendix A

#### **AUDIT COMMITTEE MINUTES**

1 SEPTEMBER 2025

#### 4.8 **BUSINESS TRANSFORMATION & PERFORMANCE: DIGITAL & INFORMATION SERVICES: CYBER SECURITY REPORT**

File No: **Audit Committee** 

**Author: Chief Information Officer** 

**Business Transformation and Performance** 

#### **EXECUTIVE SUMMARY**

The following report provides an overview of the status and progress of the Sunshine Coast Council's Cyber Security operational governance, risk management, and compliance activities for the reporting period January 2025 to July 2025.

No incidents were required to be escalated to the Office of the Information Commissioner (OIC) or the Australian Cyber Security Centre (ACSC) as is required by the Information Privacy Act of 2009 and the Security of Critical Infrastructure Act of 2018 (SOCI).

Council had no mandatory reporting requirements for Security of Critical Infrastructure Act of 2018 during the reporting period.

There were no notifiable Data Breaches for the reporting period.

Council's managed security partner Nexon found no major cyber events for the reporting period through their continued monitoring.

#### **Committee Recommendation** (AC25/33)

**Councillor J Broderick** Moved:

Seconded: P McCallum

That the Audit Committee receive and note the report titled "Business Transformation & Performance: Digital & Information Services: Cyber Security Report".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 14 of 20

1 SEPTEMBER 2025

#### 4.9 FINANCE & COMMERCIAL PARTNERSHIPS: OPERATIONAL RISK UPDATE **REPORT**

File No: **Audit Committee** 

**Author: Coordinator Corporate Risk & Insurance** 

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

Operational risks are reviewed quarterly in line with the quarterly reporting cycle. Further to the quarterly reviews, the annual review of the Operational Risk Registers will take place during the first quarter of this financial year. The Risk & Insurance Team will distribute the Operational Risks to each Branch for review by the team.

Out of the 240 Operational Risks identified, 30 remain out of tolerance equating to approximately 10%. Of the 30 risks out of tolerance, five were identified to be in the mid high range while the other 25 were identified to be just outside of tolerance (with a residual value of H-56). Each of these risks with a residual rating of "High" require further mitigations and controls to bring them back within the medium tolerance level.

#### **Committee Recommendation** (AC25/34)

Moved: P McCallum Seconded: M Petrie

That the Audit Committee receive and note the report titled "Finance & Commercial Partnerships: Operational Risk Update Report".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 15 of 20

1 SEPTEMBER 2025

## 4.10 FINANCE & COMMERCIAL PARTNERSHIPS: STRATEGIC RISK UPDATE REPORT

File No: Audit Committee

Author: Coordinator Corporate Risk & Insurance

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

Currently there are eleven strategic risks in Council's corporate risk register that were under review the last Audit Report. These risks will be provided to the newly appointed Directors for their review and feedback in August 2025. A new Strategic Roadmap has been created to align with the risk program moving forward for 2025/26.

#### **Committee Recommendation** (AC25/35)

Moved: Councillor E Hungerford Seconded: Councillor J Broderick

That the Audit Committee receive and note the report titled "Finance & Commercial Partnerships: Strategic Risk Update Report".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 16 of 20

1 SEPTEMBER 2025

## 4.11 FINANCE & COMMERCIAL PARTNERSHIPS: INTERNAL AUDIT PROGRAM OF WORK UPDATE

File No: Audit Committee

Author: Manager Audit, Assurance and Risk Advisory Services

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

#### Summary of Reviews being undertaken in the Financial Year (FY) 2026

- 2 review is in the Reporting
- 0 review is in Fieldwork
- 3 reviews are in Scoping
- 0 reviews are in Planning
- 0 has been suggested to be Deferred
- 6 Reviews not Started
- 0 Reviews Completed

#### Reporting

- 1 Report issued at the 10 February 2025 Audit Committee Meeting
- 3 Reports issued at the 19 May 2025 Audit Committee Meeting
- No Reports issued at the 1 September 20205 Audit Committee Meeting

#### **Committee Recommendation** (AC25/36)

Moved: P McCallum

Seconded: Councillor J Broderick

That the Audit Committee receive and note the report titled "Finance & Commercial Partnerships: Internal Audit Program of Work Update".

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 17 of 20

1 SEPTEMBER 2025

#### 4.12 FINANCE & COMMERCIAL PARTNERSHIPS: RECOMMENDATION **MONITORING**

File No: **Audit Committee** 

**Author: Manager Audit, Assurance and Risk Advisory Services** 

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

At the start of Quarter 4, FY2025 (1 April 2025), there were 74 active audit recommendations.

#### **Committee Recommendation** (AC25/37)

Moved: **M** Petrie

Seconded: **Councillor J Broderick** 

That the Audit Committee:

- $\it receive\ and\ note\ the\ report\ titled\ "Finance\ \&\ Commercial\ Partnerships:\ Recommendation$ Monitoring" and
- support the revised due dates for recommendation to the Chief Executive Officer.

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 18 of 20

1 SEPTEMBER 2025

#### 4.13 AUDIT COMMITTEE CHARTERS AND WORK PLAN

File No: Audit Committee

Author: Manager Audit, Assurance and Risk Advisory Services

**Finance and Commercial Partnerships** 

#### **EXECUTIVE SUMMARY**

The following artefact are due to updated.

<b>Audit Artefact</b>	Description
Audit Committee Charter	• Sets out the roles and responsibilities of the committee with respect to monitoring, reviewing, and providing advice on the entity's governance processes, risk management and control frameworks and its external accountability obligations.
Audit Committee Work Plan	<ul> <li>An audit committee work plan is what will be covered by an audit committee over a period-of-time – usually annually. This is a detailed schedule of all activities the audit committee will cover over the year showing what will be covered at each meeting.</li> </ul>

#### **Committee Recommendation** (AC25/38)

Moved: M Petrie Seconded: P McCallum

That the Audit Committee defer the report titled "Audit Committee Charters and Work Plan" until a future Audit Committee meeting.

Carried unanimously.

**Sunshine Coast Regional Council** 

AC Minutes Page 19 of 20

Appendix A Minutes of the Audit Committee Meeting of 1 September 2025

#### **AUDIT COMMITTEE MINUTES**

1 SEPTEMBER 2025

#### 5 NEXT MEETING

The next Ordinary Meeting will be held on 23 October 2025 by Teleconference.

#### **6** MEETING CLOSURE

The meeting closed at 12:00pm.

**Sunshine Coast Regional Council** 

AC Minutes Page 20 of 20