

Minutes Appendices

Ordinary Meeting

Thursday, 17 November 2022

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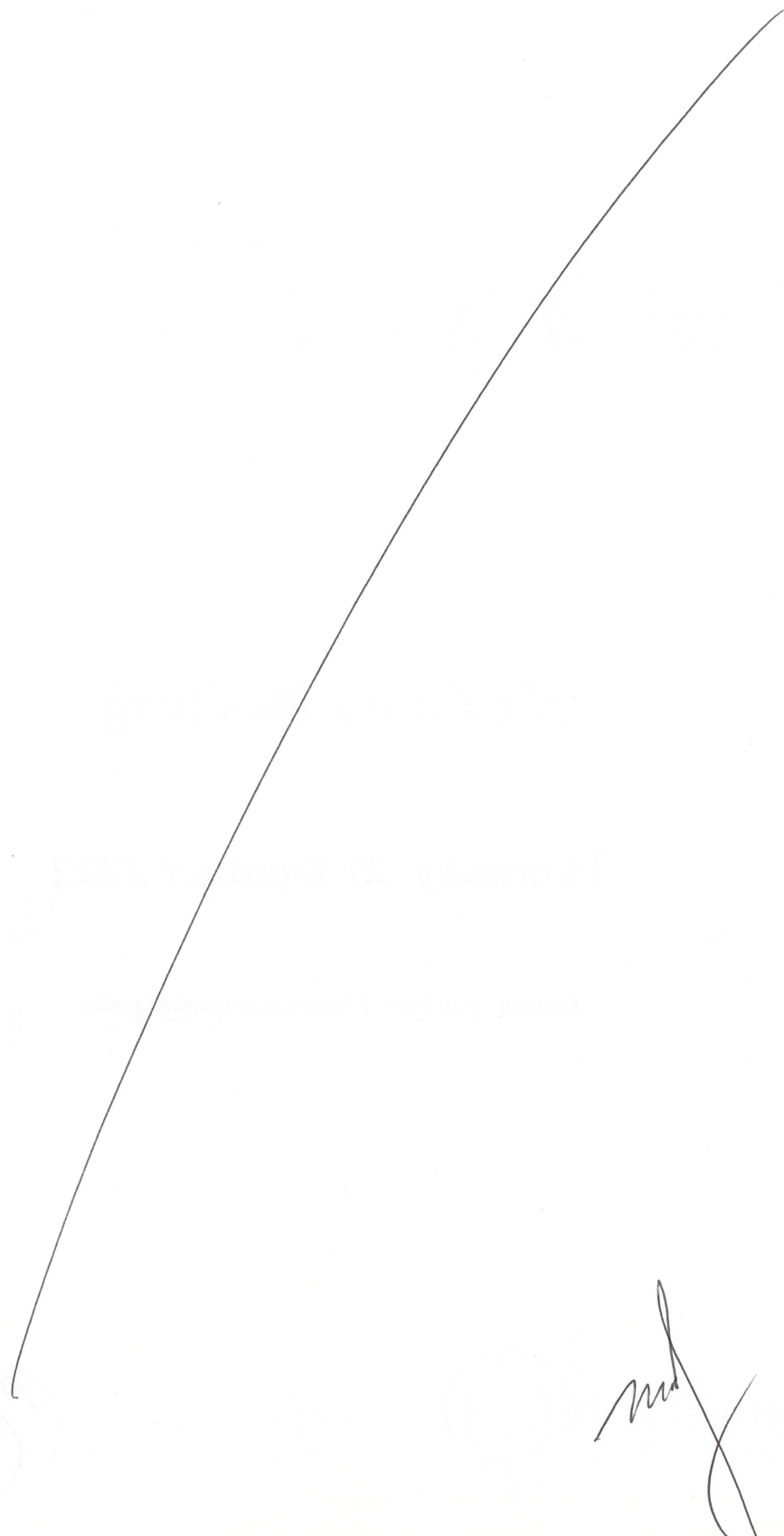
Minutes

Ordinary Meeting

Thursday, 27 October 2022

Council Chambers, 1 Omrah Avenue, Caloundra

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ORDINARY MEETING MINUTES

27 OCTOBER 2022

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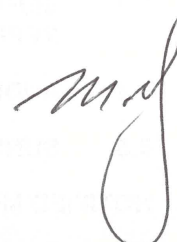
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Please Note: The resolutions as shown in *italics* throughout these minutes are the resolutions carried by the Council.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

1 DECLARATION OF OPENING

The Chair declared the meeting open at 9:00am.

2 WELCOME AND OPENING

Councillor J O'Pray acknowledged the Traditional Custodians of the land on which the meeting took place.

Pastor Paul Lanham from Yandina Baptist Church read a prayer.

3 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

COUNCILLORS

Councillor M Jamieson	Mayor (Chair)
Councillor R Baberowski	Division 1 (Deputy Mayor)
Councillor T Landsberg	Division 2
Councillor P Cox	Division 3
Councillor J Natoli	Division 4
Councillor W Johnston	Division 5 (Absent items 1 – 7.2)
Councillor C Dickson	Division 6
Councillor E Hungerford	Division 7
Councillor J O'Pray	Division 8
Councillor M Suarez	Division 9 (Via Teams)
Councillor D Law	Division 10

COUNCIL OFFICERS

Chief Executive Officer
Group Executive Built Infrastructure
Group Executive Customer and Planning Services
Group Executive Economic and Community Development
Group Executive Business Performance
Group Executive Liveability and Natural Assets
Chief of Staff
Chief Strategy Officer
Manager Executive Management and Support Services
Coordinator Councillor Governance
Manager Leasing and Land Management
Coordinator Response Services
Coordinator Financial Services
Head of Investment Attraction



ORDINARY MEETING MINUTES

27 OCTOBER 2022

4 RECEIPT AND CONFIRMATION OF MINUTES

Council Resolution

Moved: Councillor C Dickson
Seconded: Councillor R Baberowski

That the Minutes of the Ordinary Meeting held on 21 September 2022 be received and confirmed.

Carried unanimously.

Councillor W Johnston was absent for the vote on this motion.

5 MAYORAL MINUTE

NIL

6 INFORMING OF CONFLICTS OF INTEREST

6.1 PRESCRIBED CONFLICTS OF INTEREST

NIL

6.2 DECLARABLE CONFLICTS OF INTEREST

NIL



ORDINARY MEETING MINUTES

27 OCTOBER 2022

7 PRESENTATIONS / COUNCILLOR REPORTS

7.1 PRESENTATION - RECOGNITION OF OUR SUNSHINE COAST
BIOSPHERE RESERVE DESIGNATION

Council Resolution

Moved: Councillor M Jamieson

Seconded: Councillor P Cox

That Council recognise the achievement of the Sunshine Coast Biosphere Reserve Australia being designated for inclusion in the World Network of Biosphere Reserves.

Carried unanimously.

Councillor W Johnston was absent for the vote on this motion.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

7.2 PRESENTATION - SUNSHINE COAST RECREATION PARKS PLAN 2021
- 2031

Council Resolution

Moved: Councillor P Cox
Seconded: Councillor C Dickson

That Council recognise the achievement of the Sunshine Coast Recreation Parks Plan 2021-2031 being awarded the Best Strategic and Master Planning Award at the Parks and Leisure Australia QLD National Awards.

Carried unanimously.

Councillor W Johnston was absent for the vote on this motion.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

7.3 PRESENTATION - MOOLOOLABA FORESHORE REVITALISATION
STAGE 1 AWARDS AT THE 2022 IPWEA EXCELLENCE AWARDS

Council Resolution

Moved: Councillor J Natoli
Seconded: Councillor P Cox

That Council recognise the achievement of the Mooloolaba Foreshore Revitalisation Stage 1 for the two awards received at the 2022 IPWEA Excellence Awards.

Carried unanimously.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

8 REPORTS DIRECT TO COUNCIL

8.1 DISPOSAL (LEASE): SUNSHINE COAST CITY HALL COMMERCIAL SUITES AT 54 FIRST AVENUE, MAROOCHYDORE

File No: Council meetings
Author: Manager Leasing and Land Management
Business Performance Group
Attachments: Att 1 - Aerial Photograph
Att 2 - Floor Plan Tenancy 1
Att 3 - Floor Plan Tenancy 4
Att 4 - Floor Plan Tenancy 5

Council Resolution (OM22/88)

Moved: Councillor J Natoli
Seconded: Councillor R Baberowski

That Council:

- (a) receive and note the report titled "**Disposal (Lease): Sunshine Coast City Hall Commercial Suites at 54 First Avenue, Maroochydore**"
- (b) subject to no leases being entered into or secured as a result of the tender closing 10 October 2022:
 - (i) resolve to Lease Tenancy 1, Tenancy 4 and Tenancy 5 within the Sunshine Coast City Hall building at 54 First Avenue, Maroochydore being legally described as Lot 80 on SP305312 via Council's appointed real estate and marketing agent on the open market seeking a private treaty agreement provided that
 - (1) it complies with Section 236 of the Local Government Regulation 2012 and
 - (2) the consideration for the disposal is equal to or greater than the market value of the interest in land and
 - (ii) resolve, pursuant to Section 236(2) of the Local Government Regulation 2012 that an exception to dispose of an interest (lease) in land applies over Tenancy 1, Tenancy 4 and Tenancy 5 with the Sunshine Coast City Hall building as the lease has previously been offered to the market via public tender.

Carried unanimously.



Sunshine Coast Regional Council

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ORDINARY MEETING MINUTES

27 OCTOBER 2022

8.2 SYSTEMATIC INSPECTION PROGRAM - REGULATED DOGS

File No: Council Meetings
Author: Coordinator Response Services
Customer & Planning Services Group
Attachments: Att 1 - Mandatory conditions for keeping a regulated dog

Council Resolution (OM22/89)

Moved: Councillor C Dickson
Seconded: Councillor W Johnston

That Council:

- (a) receive and note the report titled "**Systematic Inspection Program - Regulated Dogs**" and
- (b) approve the following systematic inspection program for the Sunshine Coast Council area in accordance with the Animal Management (Cats and Dogs) Act 2008, section 113 (Approval of an inspection program authorising entry):
 - (i) to undertake a compliance inspection of the premises within the Sunshine Coast local government area where Council's Regulated Dog Register indicates a regulated dog is being kept
 - (ii) to undertake the program from 14 November 2022 to 13 November 2023.

Carried unanimously.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

8.3 SEPTEMBER 2022 FINANCIAL PERFORMANCE REPORT

File No: Council Meetings
Author: Coordinator Financial Services
Business Performance Group
Appendices: App A - Minor Capital Works Program
Attachments: Att 1 - September 2022 Financial Performance Report
Att 2 - Capital Grant Funded Project Report September 2022

Council Resolution (OM22/90)

Moved: Councillor E Hungerford
Seconded: Councillor C Dickson

That Council:

- (a) receive and note the report titled "**September 2022 Financial Performance Report**" and
- (b) endorse the Minor Capital Works Program (Appendix A).

Carried unanimously.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

8.4 AUDIT COMMITTEE MEETING 6 OCTOBER 2022

File No: Council Meetings
Author: Acting Manager Audit & Assurance
Civic Governance
Appendices: App A - Audit Committee Minutes 6 October 2022

Council Resolution (OM22/91)

Moved: Councillor J Natoli
Seconded: Councillor E Hungerford

That Council:

- (a) receive and note the report titled "**Audit Committee Meeting 6 October 2022**" and
- (b) endorse the Minutes of the Audit Committee meeting of 6 October 2022 at Appendix A to this report.

Carried unanimously.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

8.5 SUNSHINE COAST INVESTMENT INCENTIVE SCHEME

File No: Council Meetings
Author: Coordinator Investment Attraction
 Economic & Community Development Group
Attachments: Att 1 - Sunshine Coast Investment Incentive Scheme Application
 Details - *Confidential*

MOTION

Moved: Councillor J O'Pray
Seconded: Councillor R Baberowski

That Council:

- (a) receive and note the report titled "Sunshine Coast Investment Incentive Scheme"
- (b) approve the incentive recommended under the Sunshine Coast Investment Incentive Scheme and
- (c) delegate authority to the Chief Executive Officer to negotiate and execute an agreement under the Sunshine Coast Investment Incentive Scheme with the applicant.

CLOSURE OF THE MEETING TO THE PUBLIC

Council Resolution

Moved: Councillor T Landsberg
Seconded: Councillor J O'Pray

That the meeting be closed to the public pursuant to s254J(3)(g) of the Local Government Regulation 2012 to consider the following item 8.5 Sunshine Coast Investment Incentive Scheme.

Carried unanimously.

RE-OPENING OF THE MEETING TO THE PUBLIC

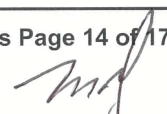
Council Resolution

Moved: Councillor C Dickson
Seconded: Councillor R Baberowski

That the meeting be re-opened to the public.

Carried unanimously.

At the discretion of the Chair additional wording was added to the motion to record that Council considered part of this matter in confidential session. The new motion was then moved by Councillor T Landsberg and seconded by Councillor E Hungerford.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

Council Resolution (OM22/92)

Moved: Councillor T Landsberg
Seconded: Councillor E Hungerford

That Council:

- (a) receive and note the report titled "**Sunshine Coast Investment Incentive Scheme**"
- (b) approve the incentive recommended under the Sunshine Coast Investment Incentive Scheme as discussed in confidential session and
- (c) delegate authority to the Chief Executive Officer to negotiate and execute an agreement under the Sunshine Coast Investment Incentive Scheme as discussed in confidential session.

Carried unanimously.



ORDINARY MEETING MINUTES

27 OCTOBER 2022

9 NOTIFIED MOTIONS

NIL

10 TABLING OF PETITIONS

10.1 PETITION - PARKING OF CARAVANS, TRUCKS, BOATS AND TRAILERS
IN RESIDENTIAL STREETS, PARREARRA

Council Resolution (OM22/93)

Moved: Councillor J Natoli

Seconded: Councillor W Johnston

That the petition tabled by Councillor J Natoli relating to the parking of caravans, trucks, boats and trailers in residential streets, Parrearra be received and referred to the Chief Executive Officer to determine appropriate action.

Carried unanimously.

11 CONFIDENTIAL SESSION

NIL



ORDINARY MEETING MINUTES

27 OCTOBER 2022

12 NEXT MEETING

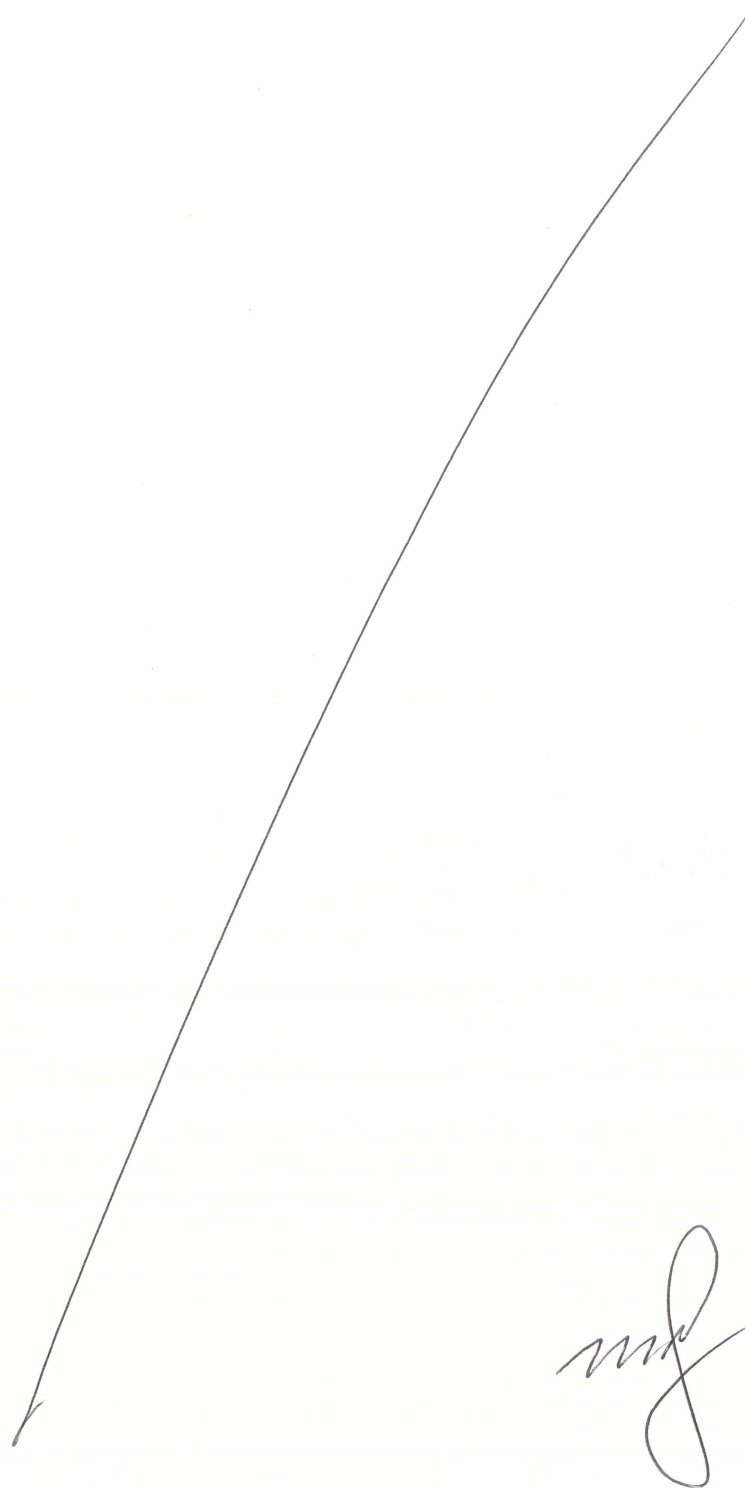
The next Ordinary Meeting will be held on 17 November 2022 in the Council Chambers, 1 Omrah Avenue, Caloundra

13 MEETING CLOSURE

The meeting closed at 10:08am.

Confirmed 17 November 2022.


CHAIR





DRAFT Sunshine Coast Council Annual report 2021/22



Acknowledgement of Traditional Custodians

Sunshine Coast Council acknowledges the Sunshine Coast Country, home of the Kabi Kabi peoples and the Jinibara peoples, the Traditional Custodians, whose lands and waters we all now share.

We recognise that these have always been places of cultural, spiritual, social and economic significance. The Traditional Custodians' unique values, and ancient and enduring cultures, deepen and enrich the life of our community.

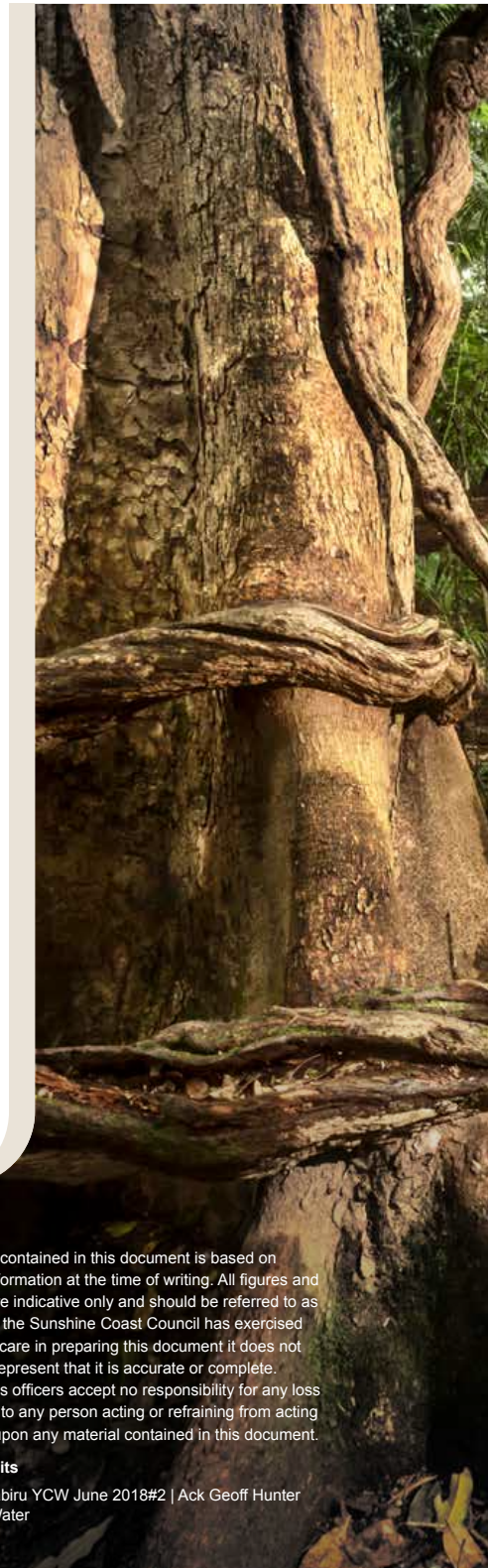
We commit to working in partnership with the Traditional Custodians and the broader First Nations (Aboriginal and Torres Strait Islander) communities to support self-determination through economic and community development.

Truth telling is a significant part of our journey. We are committed to better understanding the collective histories of the Sunshine Coast and the experiences of First Nations peoples. Legacy issues resulting from colonisation are still experienced by Traditional Custodians and First Nations people.

We recognise our shared history and will continue to work in partnership to provide a foundation for building a shared future with the Kabi Kabi and the Jinibara peoples.

We wish to pay respect to their Elders – past, present and emerging, and acknowledge the important role First Nations people continue to play within the Sunshine Coast community.

Together, we are all stronger.



Edition November 2022

sunshinecoast.qld.gov.au

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Acknowledgements


Council wishes to thank all contributors and stakeholders involved in the development of this document.

Disclaimer

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Image credits

Page 29: Jabiru YCW June 2018#2 | Ack Geoff Hunter and Unity Water



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Welcome

Welcome to the Sunshine Coast Council Annual Report 2021/22. This report demonstrates how Sunshine Coast Council (Council) has progressed actions from the Corporate Plan 2021-2025 and provides service delivery highlights.

It is one of the many ways Council connects with our community to:

- Show Council's commitment to advancing our vision as Australia's most sustainable region. Healthy. Smart. Creative.
- Communicate key deliverables for our residents, and
- Demonstrate our effectiveness.





SECTION 1

INTRODUCTION

| 5

Annual Report 2021/22 | Sunshine Coast Council

Message from the Mayor



Mark Jamieson
Mayor

It's no secret the Sunshine Coast is a strong and resilient community. Having spent the 2021/22 financial year living with and recovering from the impacts of the global COVID-19 pandemic combined with the impacts of several weather events, there's no doubt it has been a challenging time for all of us.

Without any question, the biggest contributor to the resilience of our region over the past year has been our community. I have seen the inspiring way our Sunshine Coast communities have continued to support each other and shown immense comradery during such an enduring and challenging time.

But with any challenges come opportunities.

Our Council has remained committed to working collaboratively with residents, business and other tiers of government to respond and adapt to these hurdles while planning to build on our competitive advantages and position our region for the future.

The announcement by the International Olympic Committee in July that Brisbane will host the 2032 Olympic and Paralympic Games is a once in a lifetime opportunity to showcase the Sunshine Coast across the globe. Not since Sydney 2000 has our country hosted the world's greatest sporting event and 2032 will put a spotlight on our region. The Maroochydore City Centre will be the home of this region's athlete's village, housing officials, and athletes competing in events being held on the Sunshine Coast.

Not only will the Games provide an outstanding opportunity to showcase the natural beauty and attractions of our coastline and hinterland to a global audience, it will also provide an economic stimulus for our region leading up to and beyond the Games and will be a catalyst to enhance social and environmental outcomes for our communities. The announcement sets in motion extensive detailed planning for the staging of the Games that will also support the liveability and connectivity of South East Queensland.

The ongoing implementation of our Community Strategy 2019-2041 continues to contribute to the social, cultural, and creative aspects of life on the Sunshine Coast. We know that together we



thrive and that diversity in all its form is an asset to communities, enriching the lives of residents and visitors alike. This year our multicultural programs continued to assist Sunshine Coast migrants to learn how to swim, build knowledge of surf conditions, prepare people for employment and support the development of small businesses.

The renewed online community engagement platform called 'Have Your Say' was launched in July 2021, making it as easy as possible for residents to be involved in Council projects. More than 10,000 people have already registered and I encourage all Sunshine Coast residents to join the "Have Your Say" site to receive updates on new engagement activities and provide highly valued input that is used to inform Council's planning and decision making.

Now one year on since its formation, the Sunshine Coast Youth Council has already made great progress and our collaboration with the group continues to engage and empower young people on the Sunshine Coast. This group of future leaders developed and implemented an engagement program to get to the heart of what matters most to young people. This ongoing engagement with young people in our region is important in delivering on our responsibility to plan for both current and future generations.

Our partnerships with the First Nations community continue to deepen with our Innovate Reconciliation Action Plan 2021-2022 achieving endorsement from Reconciliation Australia. It is testament to Council's commitment to build our capacity and sustain real action in how we partner with and support the First Nations community. When Council launched its first Reconciliation Action Plan in 2011, it was the first local government in Queensland to have developed its plan in partnership with Reconciliation Australia. Now we are in the 11th year of our reconciliation journey and headed in the right direction.

Implementing our Environment and Liveability Strategy 2017 continues to assist in preserving and enhancing our natural environment, enabling a good quality of life for all residents in an accessible and well-connected built environment. This strategy is a demonstration of Council's

forward thinking and commitment to real actions as we plan for our growing population and the impacts of a changing climate.

In November Council acknowledged the existence of a climate emergency, requiring urgent and sustained effort for our organisation to achieve zero-net emissions by 2041. This decision further supports our proactive approach to developing and implementing strong climate change policy that is evidence-based and aligned with the best available science.

Our Council has a well-regarded reputation for preserving and enhancing our natural assets. This commitment was strengthened once again in June, when the Sunshine Coast was officially recognised as a UNESCO Biosphere. This historic announcement was the result of more than six-years of hard work, dedication and collaboration with our residents and the Biosphere Community Reference Group. Together we developed a nomination that will now help guide our region as we grow – now and into the future.

Our outstanding lifestyle continues to attract people to the region and our population is expected to grow to more than 500,000 people by 2041. Coupled with the 2032 Olympic and Paralympic Games, it is critical the Australian and Queensland Governments support the essential infrastructure needed to meet the present and future needs of our growing community. Following extensive engagement with our community, Council endorsed the Sunshine Coast Mass Transit Options Analysis Report in October and submitted it to the Queensland Government. While Council is not responsible for the delivery and operation of public transport on the Sunshine Coast, we have an important role to work on behalf of our community to plan and advocate for a more sustainable, efficient and reliable public transport network.

A key component of this future planning is the development of Sunshine Coast Planning Scheme 2024 that will guide growth and development on the Sunshine Coast. Shaped by a Community Reference Group, Council conducted an extensive community engagement process between February and March 2022, receiving more than 6000 survey responses with 57,000 people

visiting Council's 'Have your Say' engagement site. Our community has a high level of interest in the future of our region and Council will closely consider feedback as we proceed to draft our new planning scheme.

Our Regional Economic Development Strategy 2013-2033 has provided the blueprint to create our resilient economy and underpins the significant growth and diversification that has contributed to the \$18.5 billion economy we have in our region today.

Investment in the Maroochydore City Centre continued as buildings are visibly seen emerging from the ground. Once complete, the city centre will be the epicenter of commerce, technology, innovation, entertainment and inner-city living and will provide an ideal offering to attract high value businesses to the region.

In December, data centre operator NEXTDC purchased the International Broadband Submarine Cable landing station from Council in an \$8 million deal that will create more jobs and stimulate more investment in our region. For a data centre operator, such as NEXTDC to establish a presence on the Sunshine Coast – outside of a capital city – demonstrates confidence in our region and will be a great stimulant to attract investment and local employment opportunities.

For a third time, the Sunshine Coast received recognition as a Top7 Intelligent Community by the New York based Intelligent Community Forum. The award recognised our region as a connected and smart community with a thriving innovation ecosystem. Underpinning this recognition has been the future focused and enabling investments which Council has made in infrastructure and nurturing the development and growth of talent and skills which will support the growing digital sophistication, ideas generation and connectivity that will make the Sunshine Coast truly nation leading.

Our region also received recognition as the #1 most loved destination on the planet according to the Tourism Sentiment Index, which analysed 1.6 billion online conversations about how people feel about a place. Our Sunshine Coast ranked in first place for striving to be our best for residents and for visitors, offering great travel experiences.

Of paramount importance in continuing to deliver for our community is the responsible management of our budget and resources. I am proud to announce that despite the challenges of the pandemic, our Council achieved its 14th consecutive year with an unmodified audit opinion. I would like to acknowledge and thank my fellow Councillors and council's senior executives for their commitment to prudent and disciplined management of the organisation's resources, while responding to and supporting the many facets of community life.

This is just a snapshot of many more services and initiatives that our Council has delivered over the past year on behalf of our community. Getting the community, environment and economic balance right remains a fundamental commitment of our Council as we seek to achieve our vision for the Sunshine Coast to be Australia's most sustainable region. Healthy. Smart. Creative.

Mayor Mark Jamieson



Annual Report 2021/22 | Sunshine Coast Council

PHOTOGRAPH BY
SUNSHINE COAST COUNCIL

Message from the Chief Executive Officer



Emma Thomas
Chief Executive Officer

At its core, Sunshine Coast Council's purpose is to serve our community with excellence, respect our past and position our region for the future. This reflects our inclusive and collaborative approach to partnering with our community, business and across the organisation to progress Council's vision as Australia's most sustainable region. Healthy. Smart. Creative.

Council prides itself on delivering services and programs which enable our community to thrive and this is made possible by our 1800 plus employees who are passionate about our region and our community. From parks, roads and pathways, stormwater drainage and environmental conservation, to libraries, venues, sport and recreational facilities and much more, our organisation remains focussed on responding to the current and future needs of our communities.

This year, we achieved some exceptional results considering the challenges we have faced responding to the COVID-19 pandemic and the advent of three significant adverse weather events.

The delivery of our \$268 million capital works program was impacted by supply chain constraints that resulted in longer lead times on many goods and services, increased costs and reduced availability of labour and materials. Despite this we managed to deliver over 1480 projects, including the award-winning Northern Parkland at Mooloolaba Foreshore, the Hinterland Blues AFL and Palmwoods cricket clubhouse and our region's newest community facility – the Beerwah Community Meeting Place.

The La Niña weather pattern was another significant disrupter to our services. In late February and early March, our region was inundated with heavy rain from a weather system that caused flooding in areas across the Sunshine Coast, resulting in significant damage to many of our community assets.

The Council-led Local Disaster Management Group was activated and responded immediately,



with our Council crews working tirelessly to inspect potentially damaged community assets, make them safe and repair them as quickly as possible. Council's social media posts provided crucial information about the weather events and were viewed more than 739,000 times over just five days in February. The collaborative response of our emergency management partners in a time of need was a clear demonstration of why our relationships with community, local organisations and authorities, business owners and other tiers of government are so important.

I am really proud of the agility our organisation has shown to respond to challenges and to provide the invaluable leadership and support when our communities need it most.

Our unwavering focus on sustainability remains an important anchor in everything we do. Our sustainability commenced a new chapter in November when Council acknowledged the existence of a climate emergency and in doing so, committed to urgent and sustained action to achieve our strategic target of being a zero-net emissions organisation by 2041.

This built on the climate actions being implemented as part of the Environment and Liveability Strategy 2017 and strengthened our climate action policy position. In response, a governance structure and framework were established to support a whole-of-Council approach with outcomes that embed climate change adaptation more effectively into our everyday business.

There are many actions that exemplified our commitment to climate action over the past 12 months, including the:

- Roll-out of rooftop solar systems across many of our buildings
- Launch of the 'regional erosion and sediment education and trail' (RESET) site and program to improve construction management practices, and
- Distribution of more than 45,000 garden organics bins in May as part of the first phase

of the expanded waste collection services, diverting waste from landfill.

Council also awarded its new \$146 million waste collection contract to JJ's Waste & Recycling in August. This partnership will support the delivery of the Sunshine Coast Waste Strategy, support the development of our region's circular economy and help us to pursue our zero-net emissions targets.

There is no doubt that our region continues to offer one of the most attractive lifestyles in Australia, if not the world, and our population is continuing to grow. Managing this growth is a key priority for Council, given it impacts our services, our assets and our communities. Our Council is adopting a comprehensive planning process to manage growth, through our long-term strategies, our service and asset management plans and the development of a new planning scheme that will guide future development across the region.

As a Council we are committed to being a truly outstanding organisation that is marked by great people, good governance and regional leadership.

We understand that delivering on our strategic objectives, providing positive customer experiences and having strong and collaborative partnerships are dependent on one important ingredient– our people. This year we have commenced a CultureBoost program to engage our employees in designing a culture and values that will enable us to further advance our vision and goals for the region and build our reputation as an ideal place to work.

The safety of all our residents, visitors and employees is as always of paramount importance and this year we launched the Wellbeing, Health and Safety Policy Plan 2021-2025. This underpins Council's approach to enhancing our safety culture and has contributed to a 23 per cent decrease in the employee lost-time-injury frequency rate from the previous year.

Deepening our understanding of traditions, culture and strengthening connections with First

Nations communities is an important part of how we engage across our diverse communities. During the year, we launched a pilot program for 450 employees to participate in First Nations face-to-face cultural training and local on-country learning experiences. These sessions form part of a program designed to educate Council employees on cultural awareness and provide invaluable learning experiences that enrich our understanding about our region's past. It also enables us to further enhance our connection to the land and Traditional Owners, as a partnership in positioning the region for the future.

This has been another very rewarding year to be part of the Sunshine Coast Council, however as one financial year closes, another begins. In June, Council adopted its \$847 million 2022/23 budget which will continue to enable us to deliver a stronger, better and sustainable Sunshine Coast, with a focus on local first – local communities, our local environment and local business.

I would like to thank all of Council's employees for their efforts throughout the year – it has been a busy year that has included some incredibly difficult circumstances. Their contribution is what makes our organisation what it is and reflects our fundamental commitment to service on behalf of our community. When we work together, we truly make our region the sustainable, healthy, smart and creative place that it is.

Emma Thomas
Chief Executive Officer



Annual Report 2021/22 Sunshine Coast Council



Our Sunshine Coast

The Sunshine Coast is widely acknowledged as a highly desirable place to live, work and play, with abundant natural resources and a unique lifestyle.

Located in South East Queensland, just north of Greater Brisbane, the Sunshine Coast Council local government area covers an area of 2,291 square kilometres, is a major urban and economic centre and an emerging city-region.

The Sunshine Coast has a strong reputation as a lifestyle region defined by its subtropical climate, picturesque coastline and beaches, extensive waterways and wetlands, and the hinterland mountain ranges. The natural environment and distinct landscapes influence the Sunshine Coast way of life.

In June 2022, the Sunshine Coast was officially recognised internationally as a UNESCO Biosphere (only five exist within Australia) which will help our local government protect and enhance our environment, culture, lifestyle and economy for future generations.

Our local government serves an estimated population of 346,648¹ people (as at 30 June 2021) and includes 149,121 rateable properties.

The average annual population growth for our local government area is 2.9 per cent, adding almost 8000 people every year. Most residents live within established urban centres along the coast, and while all age groups are well represented within the Sunshine Coast's population, the most common age cohort is people aged between 45 to 54 years and their children.

The Sunshine Coast has one of the largest economies (A\$18.5 billion) of all local government regional areas in Australia and has maintained growth rates above the state average² for almost 10 years. The median weekly household income on the Sunshine Coast is \$1595 and the unemployment rate is 3.4 per cent³, which is the fifth lowest within Queensland. High-value industries include health and wellbeing, education and research, tourism, sport and leisure, food and agribusiness, clean technologies, aviation and aerospace, plus knowledge industries and professional services.

On behalf of our community the Sunshine Coast Council manages and protects:



60 kilometres
of coastline



3043
kilometres
of roads



7577
hectares of
environmental
reserves



More than
12,000
kilometres
of waterways



1210 parks



1400
kilometres
of pathways

¹ Australian Bureau of Statistics Regional population, 2021 (rebased)

² National Institute of Economic and Industry Research, 2021

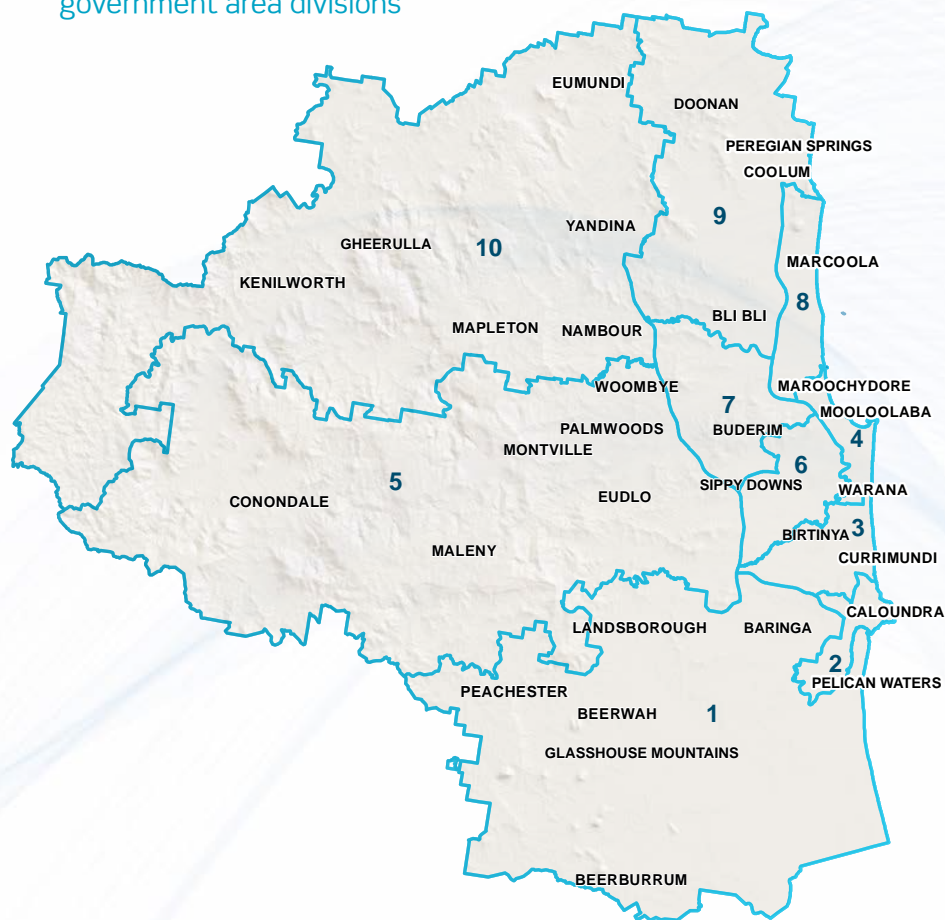
³ Queensland Government Statistician's Office: ABS 6291.0.55.001, released 21 July 2022

Our Council

Sunshine Coast Council is served by 11 elected representatives comprising the Mayor and 10 Councillors. Their primary role is to put in place the policies, programs, local laws and service arrangements that support the needs of our community, now and into the future.

The Sunshine Coast Council local government area is made up of 10 divisions.

Sunshine Coast local government area divisions



Councillors

Councillors represent the community and make decisions that consider the needs of both current and future residents in the best interest of the Sunshine Coast region.

Councillors are assigned a portfolio aligned to the strategic goals and priorities of Council.



A Mayor Mark Jamieson
Portfolio: Regional
Advocacy and
Intergovernmental Relations

**B Deputy Mayor
Rick Baberowski**
Division 1
Portfolio: Community

C Cr Terry Landsberg
Division 2
Portfolio: Economy

D Cr Peter Cox
Division 3
Portfolio: Environment
and Liveability

E Cr Joe Natoli
Division 4
Portfolio: Outstanding
Organisation

F Cr Winston Johnston
Division 5
Portfolio: Service
Excellence

G Cr Christian Dickson
Division 6
Portfolio: Service
Excellence

H Cr Ted Hungerford
Division 7
Portfolio: Outstanding
Organisation

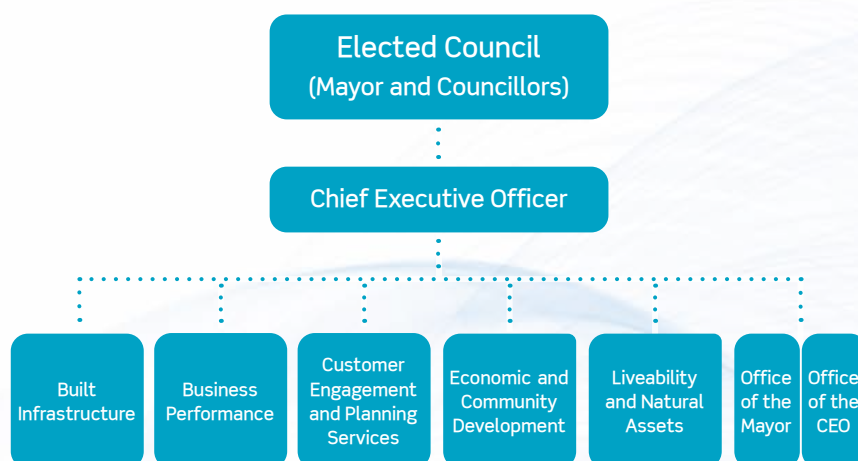
I Cr Jason O'Pray
Division 8
Portfolio: Economy

J Cr Maria Suarez
Division 9
Portfolio: Environment
and Liveability

K Cr David Law
Division 10
Portfolio: Community

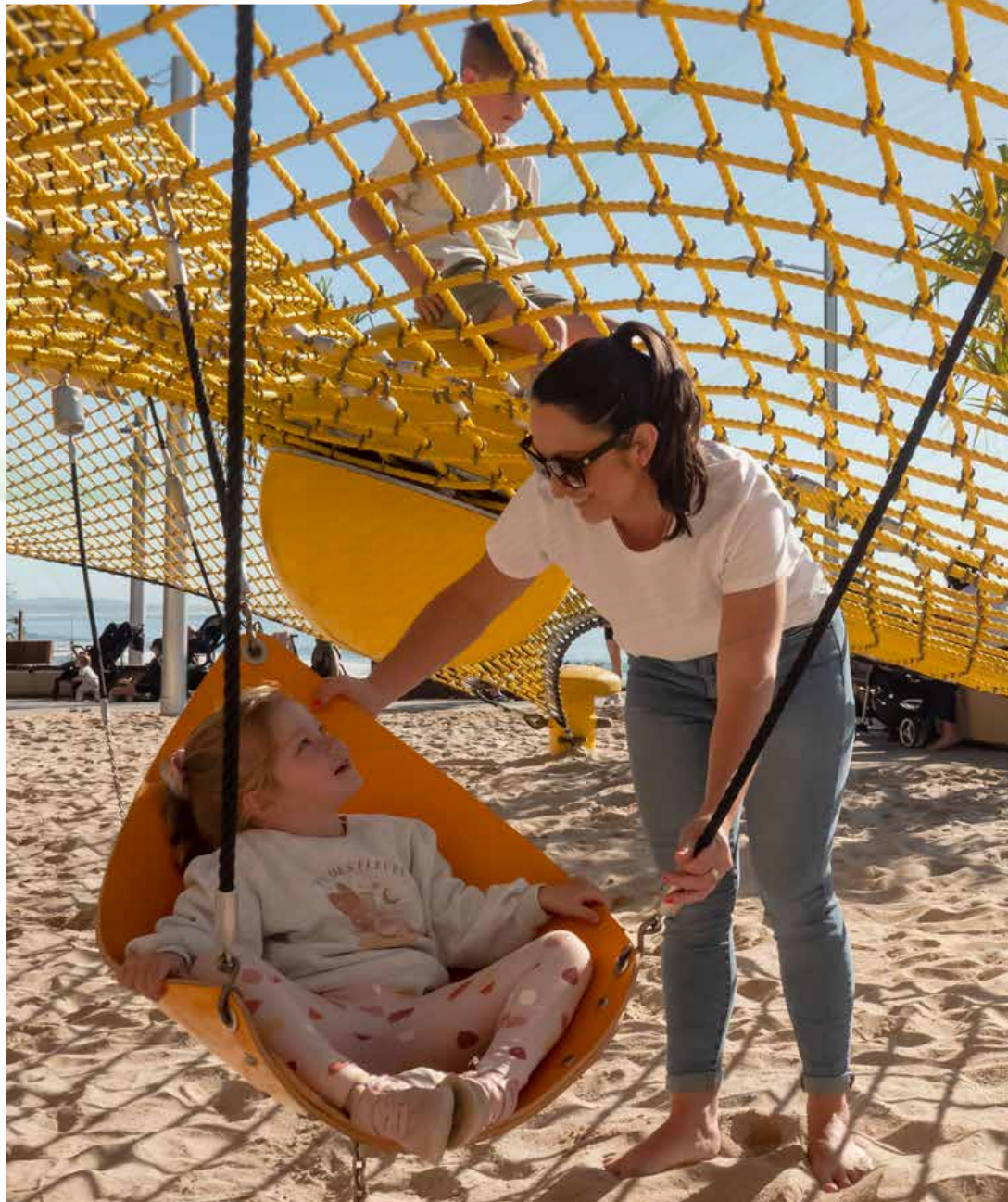
Our corporate structure

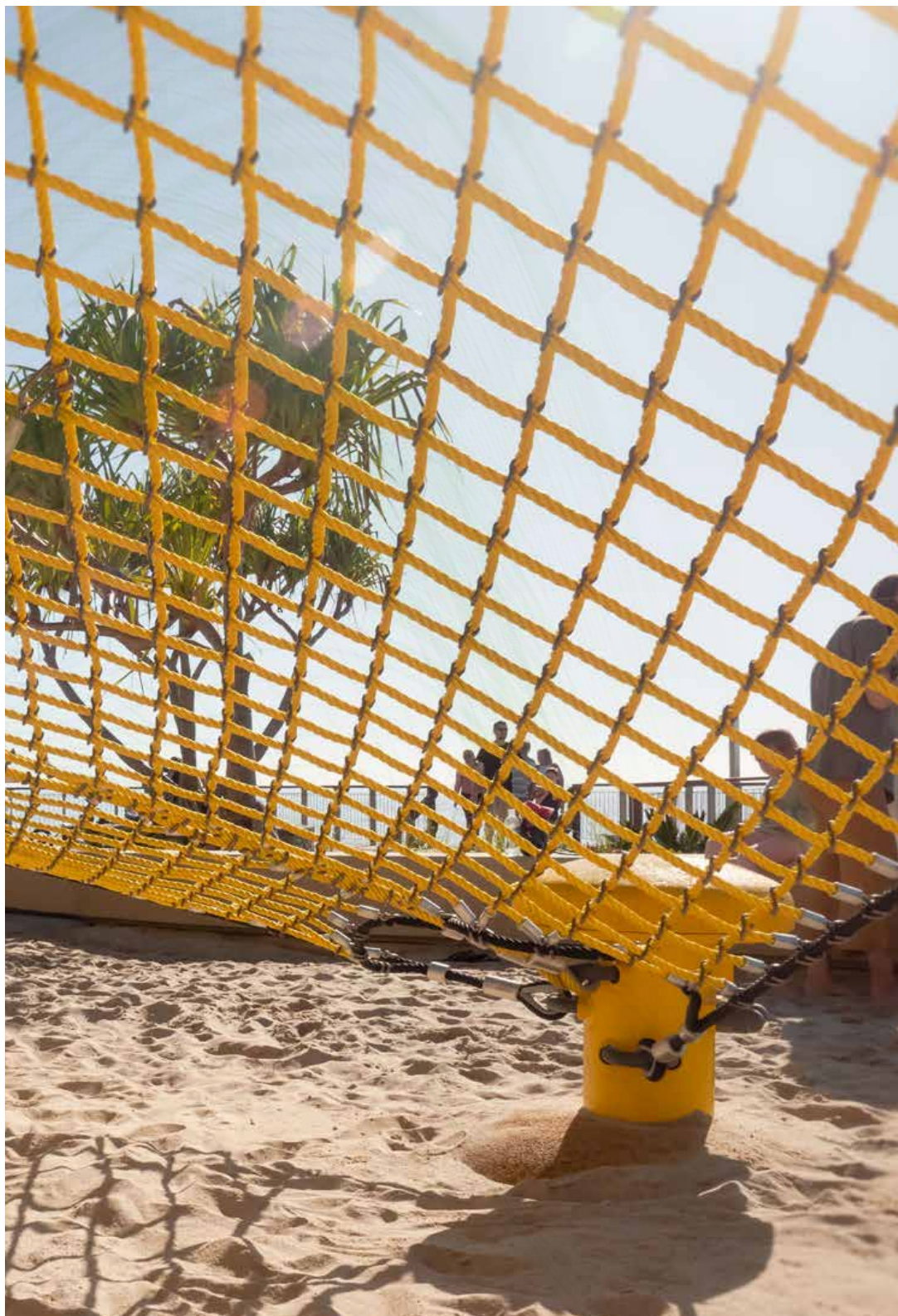
Our corporate structure facilitates a high performing, innovative and customer focused organisation marked by great people, good governance and strong leadership. Council's senior management, under the direction of the Chief Executive Officer, provides leadership and direction to progress the strategic outcomes determined by Council, as well as ensuring excellence in local government services.



As of 30 June 2022.

Performance against our Corporate and Operational Plans





SECTION 11

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Sunshine Coast Council Corporate Plan 2021-2025

OUR VISION

Australia's most sustainable region. Healthy. Smart. Creative.

OUR PURPOSE

To serve our community with excellence, respect our past, and position our region for the future.

OUR VALUES

Respect for each other

Being our best

Working as one team

High standards

Service excellence

OUR GOALS

OUR STRONG COMMUNITY



Our communities are connected and thriving places where people are included, treated with respect and opportunities are available for all.

Strategic pathways

- Healthy and active communities
- Vibrant community places and spaces that are inclusive, accessible and adaptable
- An inclusive community, with opportunities for everyone
- Connected, resilient communities, with the capacity to respond to local issues
- Creative and innovative approaches to building a strong community.

OUR SERVICE EXCELLENCE



Our services are consistent and accessible and provide positive experiences for our customers and value to our community.

OUR OUTSTANDING ORGANISATION



Our organisation is high performing, innovative and community focused, marked by great people, good governance and regional leadership.

Annual Report 2021/22 | Sunshine Coast Council





OUR ENVIRONMENT AND LIVEABILITY



Our natural assets, healthy environment and liveability credentials are maintained and enhanced.

Strategic pathways

- A resilient region shaped by clever planning and good design
- Protection and enhancement of our natural assets and distinctive landscapes
- Responsive, accessible and well managed assets and infrastructure
- Transitioning to a sustainable and affordable way of living
- A reputation for innovation and sustainability.

OUR RESILIENT ECONOMY



Our resilient, high-value economy of choice drives business performance, investment and enduring employment.

Strategic pathways

- Strong economic leadership, collaboration and identity
- New capital investment in the region
- Investment and growth in high value industries, innovation and entrepreneurship
- Strong local to global connections
- A natural, major and regional event destination
- Encourage investment in talent and skills.

Delivery pathways

- Engage with our community to inform asset management and service delivery
- Know and understand our customers
- Design accessible, flexible and innovative services that meet community needs
- Deliver consistent service levels that provide positive experiences for our community
- Assess service performance and sustainability to inform evidence-based business planning.

Delivery pathways

- Maintain a financially sustainable organisation that balances the needs of our growing region
- Provide quality information, systems and processes to deliver fit for purpose solutions
- Embrace a safe and collaborative workplace culture that attracts and retains high performing and engaged people
- Demonstrate accountable leadership, future planning, and good governance that provides confidence to our community
- Partner with community, business and government to represent and advocate the needs of our region.



Our Strong Community

Our communities are connected and thriving places where people are included, treated with respect and opportunities are available for all.

This goal is delivered through a focus on the following strategic pathways:

1. Healthy and active communities
2. Vibrant community places and spaces that are inclusive, accessible and adaptable
3. An inclusive community, with opportunities for all
4. Connected, resilient communities, with the capacity to respond to local issues
5. Creative and innovative approaches to building a strong community.

2021/22 Goal measures

Measure	Target	Result
Percentage of the community who report being in good health	82%	87%
Percentage of residents who are neutral, agree or strongly agree that Council's community infrastructure meets the needs of their community	Greater than or equal to 80%	70%*
Overall liveability index score	63.9 (by 2026)	61.6**
Percentage of residents who agree that they can get help from friends, family, neighbours or community organisations when they need it	Greater than or equal to 85%	86%
Growth in social enterprises operating in the Sunshine Coast local government area	Greater than or equal to 22 at 2025	6% growth (total 19)

* This is a baseline result and may have been impacted by reduced usage as a result of the COVID-19 pandemic. This will continue to be monitored to provide insights into the effectiveness of Council's investment in community infrastructure.

** This result is on track to achieve the target of 63.9 in 2026, with a positive increase on the 2020/21 result.

Key highlights 2021/22

Community Strategy 2019-2041

The Sunshine Coast Community Strategy 2019-2041 outlines a framework for Council and our community to work together to advance our shared goal for a strong community through to 2041. This report highlights several priorities that have been delivered over the financial year as this strategy is put into action.



Annual Report 2021/22 | Sunshine Coast Council



1. Healthy and active communities

Delivery Partner of the Brisbane 2032 Olympic and Paralympic Games

Council welcomed the International Olympic Committee's announcement on 21 July 2021 that Brisbane, Queensland has secured the rights to host the 2032 Olympic and Paralympic Games.

The Sunshine Coast will play an integral role in the Games and be home to four key venues and several sporting events including football, basketball, marathon, mountain biking, cycling and kiteboarding. Detailed planning has commenced for the staging of the Games which will support the liveability and connectivity of South East Queensland (one of the fastest-growing regions in Australia).

In April 2022, the Sunshine Coast 2032 Legacy Plan Community Reference Group was officially formed and is chaired by two-time Paralympian and University of the Sunshine Coast Public Health Lecturer Doctor Bridie Kean. Joining Dr Kean are 16 Sunshine Coast residents who represent various sectors such as people with a disability, environment and sustainability, education and research, youth, business and tourism and events.

2. Vibrant community places and spaces that are inclusive, accessible and adaptable

World-class sporting and event facilities

Council's world-class sporting facilities - the Sunshine Coast Stadium, Kawana Sports

Precinct, Maroochydore Multi Sports Complex and Caloundra Indoor Stadium - attract national and international sporting teams and fixtures. During the year, these facilities held National Rugby League, Australian Football League Women's (AFLW), Super Rugby Union and Rugby World Cup Qualifier games, the Suncorp Super Netball and Thunder Netball Premiership, plus major events such as Nitro Circus and the Midnight Oil tour.

In an exciting first for the region, the Maroochydore Multi Sports Complex was named as the home base for the Brisbane Lions Women's team for the 2022 AFLW championship season. The facilities offered members, fans and players alike an exciting event experience, including AFL standard playing field and easy access parking onsite and in surrounding areas.

Transport Levy funded activities

The \$6.5 million Transport Levy helps Council support the future transport needs of the Sunshine Coast. The levy directed funding to five key areas that aim to improve connectivity across the Sunshine Coast:

- \$4.4 million was allocated to the Transport Futures Fund to support efforts to secure other government investment in strategic transport needs for the region
- \$1.2 million invested in research, monitoring, planning and forecasting to build our knowledge and progress strategic outcomes
- \$590,000 to improve public transport infrastructure across the Sunshine Coast
- \$493,000 to develop initiatives that educate, inform and assist the travel behaviour of users, and
- \$279,000 on investigating and trialling improved public transport services to assist community areas not currently serviced by public transport.

Wheelchair mapping tool pilot

A revolutionary pilot project focused on inclusivity and mobility has changed the way our community travels across some popular areas of the Sunshine Coast. Council partnered with Briometrix and Spinal Life Australia to undertake the project – both leading providers of technology solutions for people with disabilities.

Using modern mapping technology, wheelchairs were turned into mapping tools with specially trained “wheelchair pilots” (local residents) and devices installed to track routes from Maroochydore to Mooloolaba. This pilot program collects information about the condition of our footpaths, access to public transport, parking, amenities, boardwalks, beaches and more. The data was used to create an online mobility map published on Council’s website for residents and visitors to use when getting around the Sunshine Coast.

Beerwah Community Meeting Place

The \$1.6 million Beerwah Community Meeting Place - located next door to the Beerwah Library - opened to the public in September 2021.

The facility design was inspired by the natural environment that surrounds it and includes sustainability measures such as using recycled and locally sourced hardwood and other low-maintenance and durable building materials. It boasts flexible, multifunctional and adaptable indoor/outdoor meeting areas and social spaces suitable for all sorts of group sizes and ages.

The facility was constructed with funding from the Queensland Government’s Unite and Recover Community Stimulus Package with work done by local Sunshine Coast businesses.

ThinkChange

Launching in May 2022, ThinkChange is a Travel Behaviour Change program and a key action of the Integrated Transport Strategy. Over the past two years, Council has consulted and collaborated with the community to understand and recognise the need to achieve genuine, sustainable change.

At its core, ThinkChange is about helping everyone on the Sunshine Coast consider ways to reduce car usage and the distance travelled in cars, to consider taking public transport, or even replace short car trips with walking, scooting or cycling. This program will pilot initiatives with a focus on five categories: community, education, workplace, event and visitor-based initiatives.

3. An inclusive community, with opportunities for all

Community engagement

Council implements excellence in community engagement through our engagement framework and policy with the aim to embed genuine, inclusive, fit-for-purpose activities and outcomes as a key component of Council’s regular business practice.

A renewed online community engagement platform called ‘Have Your Say’ was launched by Council in July 2021 to provide a freshly designed engagement hub that is easy-to-navigate for Sunshine Coast residents. The upgrade also offers improved functionality and participation tools. More than 10,000 community members have registered to the site and since launching, a 27 per cent increase in subscribers was recorded.

Thriving multicultural communities

Recognising, respecting, and embracing diverse cultures is integral to Council’s commitment to strengthen the resilience and prosperity of our multicultural communities. Through the sharing of information, resources and educational programs, Council helps to prepare migrants for living in Australia. During the year:

- 24 people graduated from the eight-week Migrant Work Ready program preparing migrants for jobs and improving employment opportunities
- 8 people graduated from the first six-week Migrant Business Ready Scholarship to support the development of small businesses
- 90 people participated in the seven-week Migrant Learn to Swim and Beach Safe program that builds swimming skills, water safety and fosters connections between the participants, and
- Council coordinated a week-long program of community conversations, workshops and events in collaboration with the Sunshine Coast Multicultural Network and Nambour Community Centre for Harmony Week from 15 to 21 March 2022.

Did you know?

In 2021/22:

- **More than \$4.6 million** was awarded through **875 Council community grants** for projects, events and partnerships that provide direct benefit to our residents
- **2.8 million items** were borrowed from Council's libraries and mobile libraries
- **15,000 visitors** attended Caloundra Regional Gallery exhibitions
- More than **2.2 million people** attended community events at **28 Council venues**
- **\$5.7 million** was invested in lifeguard services for beach safety during the year
- **11,203 passengers** travelled a total of **53,924 kilometres** using the Council Link services funded through the Transport Levy, and
- **204,447 people** attended **40 major events** at Sunshine Coast Stadium and **7 major events** at Caloundra Indoor Stadium.

Sunshine Coast Youth Council

The Sunshine Coast Youth Council (Youth Council) has been running for a year as part of Council's commitment to engage and empower young people and foster youth leadership. In March 2022, the Youth Council developed and implemented a six-week engagement program to hear from young people aged 12-24 years old across the region and gain an understanding of what is important to them and their interests and priorities.

A total of 614 surveys and 16 stories were received which revealed the top three topics young people love most about the Sunshine Coast: relationships with friends and family, outdoor spaces (for example beaches) and the environment broadly. Furthermore, the survey revealed the top three areas of concern for young people were youth mental health, drug and/or alcohol issues and public safety. The results have informed the Youth Council's priorities in terms of advocacy and the development and implementation of youth-led initiatives.

The Youth Council also played a lead role in delivering the Sunshine Coast Youth Week event, held in April 2022 in collaboration with six youth support agencies.

Innovate Reconciliation Action Plan 2021-2022

A number of reconciliation actions were implemented throughout the year, including:

- The inaugural First Nations Supplier Day was held in November 2021, showcasing 40 First Nations suppliers (38 of which were local) to 200 attendees
- With support from Council and Visit Sunshine Coast, 1100 First Nations delegates attended Australia's biggest Indigenous conference, the Australian Institute of Aboriginal and Torres Strait Islander Studies Summit held at Novotel Sunshine Coast from 30 May to 3 June 2022
- Council partnered with Sunshine Coast Lightning to support the Suncorp Super Netball Indigenous Round, and
- Traditional Custodians participated in Council's fire management program including capacity building, knowledge sharing and training.

4. Connected, resilient communities, with the capacity to respond to local issues

Response to Domestic and Family Violence

As a strong advocate in spreading the important message of zero tolerance towards domestic and family violence in our community, Council supported a number of important initiatives throughout the year, including:

- Partnering with the Domestic and Family Violence Prevention Council to deliver a full day program on 19 November 2021, including meetings and activities with local domestic violence prevention community groups
- Partnering with the Make It Stop Committee to plant 300 native trees and shrubs along the Mooloolaba Foreshore Reserve on 30 November 2021 as part of the 16 Days of Activism against Gender Based Violence
- Hosting a candle-lighting vigil in partnership with Centacare held at Cotton Tree Park, Maroochydore in May 2022 to mark Domestic and Family Violence Prevention Month, with more than 250 people gathered to take a stand against abuse, and
- Donating the final 51 of a total 100 phones to DV Safe Phone to assist victims of domestic and family violence and announced Council's Caloundra and Nambour customer contact centres would be collection points for the Sunshine Coast community wishing to donate working mobile phones for those in need.

Sunshine Coast Public Transport project

The Sunshine Coast Mass Transit Options Analysis Report was endorsed by Council at a Special Meeting in October 2021. The report investigated ways to better connect our community between Maroochydore City Centre and Sunshine Coast University Hospital at Birtinya and, over time, Caloundra.

The report recommended five options to proceed to the Detailed Business Case stage and was provided to the Queensland Government for future investigation as they are responsible for public transport networks.

Disaster Management

On behalf of our community, Council is at all times vigilant and prepared for the possibility of a disaster emergency and is ready to assist the community prior to, during and in the recovery of a disaster event.

The significant flood and weather events in February and March 2022 (declared a natural disaster by the Queensland Government) resulted in significant damage of our roads and public assets. As the lead coordinator, Council activated the Sunshine Coast Local Disaster Management Group (LDMG) to provide a coordinated response and recovery effort for our region. Many residents also referred to Council's Facebook page for trusted information, and in the first week of the severe weather event in February 2022, Council's social media posts were viewed more than 740,000 times.

The COVID-19 testing clinic at the Nambour Showgrounds concluded on 23 February 2022 as the site was converted to an evacuation centre for six-days to support the community during this time. Council also worked with the University of the Sunshine Coast to establish a 'Place of Refuge' to accommodate stranded motorists heading south through the region when the Bruce Highway was closed.

Mooloolaba and Caloundra Transport Corridor Upgrade projects

Council is improving connectivity and travel choices across our region. In the heart of Mooloolaba, Brisbane Road and Walan Street are being expanded from two to four traffic lanes. Construction of stages two and three of the project (known as the Mooloolaba Transport Corridor Upgrade) continued during the year which included the widening of the western side of Brisbane Road and associated intersection upgrades, and extensive Unitywater infrastructure relocations at the intersection of Hancock Street. This project will enhance the southern entrance into Mooloolaba and create a corridor that is integrated and inviting for pedestrians, cyclists, motorists and public transport users.

In addition, our careful planning over the last eight years has enabled Council to progress the Caloundra Transport Corridor Upgrade. This project will be delivered in multiple stages over three years. The concept design was finalised in June 2022 following extensive community engagement (undertaken in 2021), as well as the preparation of tender documentation for detailed design.

5. Creative and innovative approaches to building a strong community

Heritage Levy funded activities

The \$1.9 million Heritage Levy supports the delivery of the Sunshine Coast Heritage Plan 2021-2031 and funds a range of programs aligned to Council's strategic priorities. During the year, key projects funded included:

- \$637,000 allocated to the Heritage Futures Fund to support a Regional Collections Store and Interpretive Facility
- \$210,000 for research and digitisation of significant regional collections
- \$162,000 provided through grants programs to support First Nations groups, community museums and historical societies
- \$135,000 invested in the conservation of the region's heritage assets
- \$115,000 to support the region's community museums and historical societies, and
- \$157,000 to support regional heritage programs and events, support First Nations collaborations and emerging heritage practitioners.

Sunshine Coast Arts

Through the delivery of the Sunshine Coast Arts Plan 2018-2038, Council plays a critical development role in the creative industries and the cultural identity of the Sunshine Coast by supporting artists through education programs, artist-in-residencies, and public art commissions.

This year, more than 15,000 people attended the Caloundra Regional Gallery (the gallery) to view national and international art exhibitions, including the annual flagship program, the Sunshine Coast Art Prize.

The gallery also manages the Sunshine Coast art collection and public art collection; important assets which provide an anchor point for cultural tourism and civic pride while enriching the community's cultural landscape. Through donations and the Sunshine Coast Art Prize, the collection grew by approximately nine per cent, with 86 works added to the 1076 individual items, taking the collection to a total value of \$4.28 million.



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Our Environment and Liveability

Our natural assets, healthy environment and liveability credentials are maintained and enhanced.

This goal is advanced through a focus on the following strategic pathways:

1. A resilient region shaped by clever planning and good design
2. Protection and enhancement of our natural assets and distinctive landscapes
3. Responsive, accessible and well managed assets and infrastructure
4. Transitioning to a sustainable and affordable way of living
5. A reputation for innovation and sustainability.

2021/22 Goal measures

Measure	Target	Result
Maintain the size of the Regional Inter-urban Break to its 2017 extent.	Equal to 32,034 hectares	32,034 hectares
Hectares of land per 1000 residents acquired through Environment Levy for conservation and preservation purposes maintained.	9.6 hectares per 1000 residents	11.25 per 1000 residents ^{^*}
Hectares of land per 1000 residents for sport and recreation purposes.	5 hectares per 1000 residents (by 2041) [^]	4.65 hectares per 1000 residents ^{**}
Region's renewable energy capacity	Greater than 318.60 Megawatts (MW)	388.10 MW
Council's greenhouse gas emissions (total / per resident) ⁺	180,863.71 tCO ₂ e / Less than 0.50 tCO ₂ e per resident	222,524 tCO ₂ e / 0.62 tCO ₂ e per resident ^{^***}

* Council acquired 165.5 hectares of land in the 2021/22 financial year through the Environment Levy Acquisition Program.

** This is a 2041 target. Council secured 230 hectares of land over the 2021/22 financial year.

*** Tracking behind target predominantly due to an update to the methane emissions calculations, continued population growth and impacts to waste volumes through the February 2022 flood event, resulting in a 9 per cent increase in waste tonnage to landfill

+ tCO₂e = tonnes of carbon dioxide equivalent.

[^] Population = 360,108 (30 June 2022). Source Queensland Treasury, Queensland Government population projections, 2018 edition, medium series.

Key highlights 2021/22

Environment and Liveability Strategy 2017

Now in its fifth year of implementation, our Environment and Liveability Strategy 2017 continues to guide actions to plan for our growing population and manage our response to climate change, while also delivering a healthy environment and liveable Sunshine Coast for our community. The highlights below demonstrate how Council is striking a balance between our natural and built environments while supporting a strong economy and our diverse communities into the future.



1. A resilient region shaped by clever planning and good design

Climate action

Council passed a resolution in November 2021, recognising that we are in a state of climate emergency that requires urgent and sustained effort to achieve net zero emissions by 2041.

A progress update on climate actions was presented to Council in March 2022, which recognised the next 10 years was the decade of climate action globally, nationally, and locally. Council's climate change response will focus on working towards the following outcomes:

- Being a zero-net emissions organisation by 2041
- Embedding climate change adaptation more effectively into organisational business
- Increasing the organisation's adaptive capacity and resilience of the services and functions that we are responsible for, and
- Ensuring our community is prepared and able to contribute.

In a partnership with Noosa Shire Council, Council received Local Government Association of Queensland funding to pilot the first phase of the Queensland Climate Resilient Councils Climate Risk Management Framework – an approach to assist local governments to address climate risk now and into the future.

Placemaking and design

Good placemaking and design is key to Council's long-term design strategy to help our community and Council manage the challenges of population growth, economic development and climate change so the liveability of the Sunshine Coast is maintained and enhanced into the future.

Placemaking covers a broad range of projects from streetscape beautification, improved pedestrian experiences and park and foreshore

redevelopments. The placemaking process allows our community to contribute in shaping local places to improve the place experience, safety, inclusivity, activation and character.

Some of the projects delivered during the year include the new streetscape for Rosebed Street, Eudlo which was completed in April 2022. The project has improved the main thoroughfare by providing a green injection to cool and beautify the urban environment, upgraded pedestrian crossings and a realignment of carparks. The Nambour Forecourt Revamp was a unique project that has activated a much loved civic space, resulting in a socially engaging, collaborative and fun place that has been embraced by the local community.

In addition, upgrades at Blackall Street, Woombye commenced and streetscape design has been developed for Memorial Drive Eumundi with community consultation concluding in March 2022.

Protecting our coastline

The Coastal Hazard Adaptation Strategy continues to be implemented by proactively managing, responding and adapting to the impacts of coastal hazards.

CoastSnap stations were implemented across several beaches in December 2021. People can place their phone in the cradle, take a picture of the beach and upload it to CoastSnap. This helps to create a time-lapse video that will track changes to the shoreline over time.

Investigations commenced in March 2022 to trial a method of sand nourishment at Maroochyshore beach to protect the area from the effects of severe weather. The technique involves importing sand from outside the region and placing it in the water about 300 metres off the beach. Waves, currents and tides will then deposit the sand onto our beaches providing an additional buffer to future storms and coastal erosion.

Coastal protection works commenced on stage two of the Maroochy Groyne Field Renewal project in April 2022 to help shield the Cotton Tree foreshore from the current and future impacts of coastal erosion.



Stormwater Management Strategy

Council adopted the Stormwater Management Strategy in August 2021. The strategy provides more effective stormwater management for our community and addresses existing and future challenges and opportunities. It does this by ensuring our waterways are healthy, are protecting people and property from flooding and utilises stormwater and rainwater as a resource.

Meeting the stormwater management needs of our growing community in a changing climate is critical to delivering a healthy environment and liveable Sunshine Coast. The strategy builds on the work done in the Environment and Liveability Strategy 2017 and complements other major projects such as Blue Heart Sunshine Coast and the Coastal Hazard Adaptation Strategy.

In addition, a range of activities were undertaken to plan for the future and manage the potential impacts of climate change and severe weather events, including:

- A range of online flood mapping products were provided for our community to access via Council's website, and
- A stormwater culvert study, investigating and testing stormwater infrastructure progressed which will present findings on effective inlet modifications to improve culvert performance.

Recreation Parks Plan 2021-2031

The 10-year Sunshine Coast Recreation Parks Plan 2021-2031 was adopted by Council in December 2021. The development of the plan included extensive community engagement, held between February and April 2021, with feedback incorporated in the final plan.

This plan provides the framework for the delivery and management of functional and affordable recreation parks as well as delivering spaces for our community to enjoy and enhancing the natural character of the Sunshine Coast's environment.

Point Cartwright Reserve and La Balsa Park Master Plan

Council is progressing the Point Cartwright Reserve and La Balsa Park Master Plan which proposes to guide the future use and management of the area.

Between 29 November 2021 to 9 January 2022, the community were invited to share their values and future vision, which resulted in 2350 online survey responses, and 100 plus community members visiting three pop up sessions at La Balsa park.

Feedback will inform the development for the draft Master Plan and the community which have an opportunity to engage on the project to ensure their aspirations have been captured.

Did you know?

In 2021/22:

- **5960 metres** of the region's stormwater pipes were inspected for defects
- **19 tonnes** of litter was removed from Sunshine Coast waterways
- **22,080 hectares** of mowing and garden beds were maintained
- **450 hectares** of new land was secured for conservation and recreation purposes
- **1256 registered Land for Wildlife properties** maintained **38,368 hectares**
- **6630 MWh** of power was generated from Council's landfill Renewable Energy Facility in Caloundra
- Landfill gas capture systems at Caloundra and Nambour waste facilities reduced the regions greenhouse gas emissions by **67,201 tCO₂e**
- **3000 Sunshine Coast volunteers** removed more than **61,000 pieces of rubbish** for beach clean-up programs from **93 sites**, and
- **50 environmental sensors** were installed across the region to understand climate conditions such as heat in our urban areas.

2. Protection and enhancement of our natural assets and distinctive landscapes

Environment Levy funded activities

The Environment Levy supports the delivery of various transformational actions set out within the Environment and Liveability Strategy 2017. During the year, a total of \$13.16 million was allocated to a range of actions, including:

- \$5.67 million spent on the acquisition of four properties adding a further 165 hectares to Council's conservation estate
- \$1.1 million invested in coastal protection works and dune rehabilitation
- \$610,000 provided to 19 partnership community groups
- \$740,000 invested in invasive species research, action and community engagement
- \$325,000 for Landholder Environment Grants to 103 private landholders to undertake on-ground projects, and
- \$220,000 invested in erosion and sediment control and waterway protection.

3. Responsive, accessible and well managed assets and infrastructure

South East Queensland City Deal - Blue Heart

The Australian Government, Queensland Government and the Council of Mayors South East Queensland (CoMSEQ) signed the South East Queensland (SEQ) City Deal on 21 March 2022. Through the SEQ City Deal, Council will receive a commitment of \$35.3 million towards the Blue Heart Sunshine Coast, which will help ensure the Maroochy River catchment continues to play its important flood storage role and maintain its biodiversity, as we respond to the challenges of a changing climate.

In addition to this funding is \$2 million received from the Australian Government to deliver a Blue Carbon Wetland Restoration project, restoring publicly owned former farming land to coastal wetlands. Investigations are underway to understand how the site might be registered as a blue carbon project through the Australian government's Clean Energy Regulator to generate carbon credits.

Sunshine Coast Ecological Park

Council commenced the next phase of planning for the proposed Sunshine Coast ecological park – 65 hectares adjoining Mary Cairncross Scenic Reserve. Feedback was sought from the community in May 2022 testing the project's vision and values and determining community sentiment and desired outcomes for an ecological park.

In addition, an Excellence Advisory Panel and Community Reference Group was established to help inform the development of a draft master plan, which will be available for community input in early 2023.

This is an exciting and important project, aligning with Council's commitments to grow our green spaces for generations to come.

Progressing a new planning scheme

Council is preparing a new planning scheme to set the vision for the Sunshine Coast in 2041 and guide growth and development to help achieve that vision.

Ten Sunshine Coast residents joined the New Planning Scheme Community Reference Group (CRG) in August 2021 to shape the consultation program which ran for seven weeks during February and March 2022. More than 57,000 people visited Council's engagement website and more than 6000 surveys were submitted.

While views and opinions were diverse, analysis of feedback revealed that Council's proposed planning directions for the new planning scheme are guided by the right principles. The large volume of feedback has provided a great level of detail for Council to carefully consider as it progresses to the next phase of the new planning scheme project.

Mooloolaba Foreshore Revitalisation – stage one Northern Parkland

The \$16 million world-class Mooloolaba Northern Parkland was officially unveiled on 28 June 2022. The Northern Parkland is the first stage of the Mooloolaba Foreshore Revitalisation project, which, over the coming years, will increase beachfront parkland in Mooloolaba by 40 per cent. A key focus for the parkland is prioritising accessibility and inclusivity so all members of our community can enjoy and access the scenic boardwalk, playground and public amenities.

As part of stage one, more than 10,000 new plants and 120 trees were planted to provide shade and green areas so the area can be enjoyed year-round. In recognition of its design and the protection of the iconic Norfolk pines and vegetation during construction, the parkland received the Green Space Urban Award by the Australian Institute of Horticulture Inc in June 2022.

Stage one Northern Parkland was developed with the support of the Queensland Government's Unite and Recover Community Stimulus Package in association with Council.

4. Transitioning to a sustainable and affordable way of living

Sunshine Coast Biosphere

On 16 June 2022, the Sunshine Coast officially gained recognition as a UNESCO Biosphere, recognising our region as an international site of excellence and an area of natural beauty. The announcement follows a culmination of at least six years of work in partnership with residents and the Biosphere Community Reference Group.

This designation demonstrates we are a community that wants to live in harmony with our environment, recognises the need for responsible development to cater for the people choosing to live on the Sunshine Coast, while also recognising the importance of preserving our natural environment. It also has a range of benefits for our tourism and agriculture industries and has the potential to become a magnet for others from around the world who want to buy from and visit a region that focuses on sustainability.

5. A reputation for innovation and sustainability

How cool are urban green forests?

In a partnership with the University of the Sunshine Coast, a research project commenced in June 2022 to understand how to help reduce the heat impacts of climate change in our urban environment.

The research will use 3D maps to demonstrate how urban forests and green infrastructure can lower temperatures and reduce heat-related risks in the future. Green infrastructure refers to the trees, gardens and green open spaces in our natural and semi-natural areas that assist with stormwater management and urban cooling. Without green infrastructure, urban heat islands are created, and the impact of heatwave events is greater. Urban heat islands are created when there is a lack of natural vegetation, and man-made surfaces absorb the sun's energy, retaining the heat for hours after the sun goes down.

Once complete, the project will directly influence Council's urban development practices and will enhance green infrastructure in policy documents and decision-making processes.





Our Resilient Economy

Our resilient, high-value economy of choice drives business performance, investment and enduring employment.

This goal is advanced through a focus on the following strategic pathways:

1. Strong economic leadership, collaboration and identity
2. New capital investment in the region
3. Investment and growth in high-value industries, innovation and entrepreneurship
4. Strong local to global connections
5. A natural, major and regional event destination
6. Encourage investment in talent and skills.

2021/22 Goal measures

Measure	Target	Result
Percentage of Council's available procurement spend awarded to local business	Greater than or equal to 70%	71%
Gross Regional Product [^]	Greater than \$20.9 billion (2020/21 financial year)	\$21.46 billion
Percentage difference between the Sunshine Coast average and the Queensland average household income	Less than 9.33%	4.63% (Census 2021)
Percentage increase in international and domestic exports	Greater than 16.24% (2020/21 financial year)	15.21%*
Direct economic benefit from major events	Greater than \$61,000,000	\$72,600,000
Growth in jobs is equal to or greater than the growth in population	Greater than or equal to 0%	-0.72**

[^] In alignment with the 2013 Regional Economic Development Strategy, this figure includes the wider Sunshine Coast region, which includes Noosa.

* This result has been impacted by COVID-19 pandemic supply chain challenges and the closures of domestic and international borders.

** Population growth of 2.28% is higher than 1.56% increase in local jobs.

Key highlights 2021/22

Regional Economic Development Strategy 2013-2033

The Regional Economic Development Strategy 2013-2033 was developed to provide a 20-year vision and blueprint for sustainable economic growth in the region to 2033. The Sunshine Coast economy is worth more than \$21.46 billion[^] in Gross Regional Product (GRP) and the following achievements demonstrate Council's ongoing commitment to support the region's ongoing economic prosperity.



1. Strong economic leadership, collaboration and identity

Buy Local Sunshine Coast campaign

The Buy Local Sunshine Coast campaign aims to connect our community with our region's 33,000 local businesses – many of which are small businesses owned by local families.

Council ran four campaigns, two of which were 'Buy Local Win Local' competitions for residents who were provided an opportunity to win \$5000 per week to spend on products and services from the Sunshine Coast region. The competitions received 5594 entries which captured \$543,768 of spend locally.

A digital marketing campaign was also launched in June 2022 that highlights the relationship between consumers and businesses. The promotional video encourages consumers to support their favourite local business by sharing, tagging, or posting about them on social media and using the hashtag #buylocalsunshinecoast.

Council also partnered with the Food & Agribusiness Network to support the Meet the Maker trade event in May 2022, with more than 100 agribusinesses exhibiting their products to national and international buyers. The event was a great opportunity to showcase the incredible food and beverage products made on the Sunshine Coast and to support the region's economy.

Support for local suppliers

Council is one of the biggest contributors to the Sunshine Coast economy through its annual budget, spending more than \$422 million in contracting for goods and services. Council's

Procurement Policy outlines our commitment to supporting local businesses through evaluation weighting for local preference, social benefit, First Nations, innovation and market-led engagement and environment and sustainability.

During the year, \$300 million, or 71 per cent, of Council's total available purchasing spend was spent with local businesses. Council also encouraged Sunshine Coast businesses to subscribe to opportunities on Council's Tender Alert Service and the Queensland Government's QTenders website.

A Small Business Friendly organisation

Council has signed the Queensland Government's Small Business Friendly Charter, joining a growing number of like-minded councils who have committed to being a 'small business friendly' organisation. This means Council will commit to communicate and engage, raise small businesses profiles and capability, support resilience and recovery, simplify administration and regulation (including reducing red tape), ensuring fair procurement and prompt payment terms and promote place-based activities.

Thriving Through Change event

A 'Thriving Through Change' Business Resilience Expo was held on 28 October 2021 to help empower small businesses within our region. The exhibition provided business connections, practical information, tools and resources to more than 400 attendees. Businesses learnt about building resilience during disruptions such as the COVID-19 pandemic, weather events, environmental impacts, cyber-attacks, construction works and road upgrades.



2. New capital investment in the region

Maroochydore City Centre

Progress on the emerging Maroochydore City Centre continued throughout the year and once complete, will be the epicentre of commerce, technology, innovation, entertainment and inner-city living. Significant milestones achieved throughout the year include:

- The 10-storey Sunshine Coast City Hall building construction progressed and will be home to around 600 Council employees once completed
- Economic Development Queensland (EDQ) provided development approval to construct the city centre's first multi-deck car park in December 2021, which will feature 294 car spaces, including accessible parking and electric vehicle charging spaces, motorcycle and bicycle spaces, end-of-trip facilities, rooftop solar panels, and will be connected to Australia's first, high technology underground automated waste collection system
- The \$8 million purchase of the submarine cable landing station by NEXTDC was announced on 20 December 2021
- Walker Corporation received EDQ development approval in March 2022, to construct a 15-storey A-grade office tower called 50 First Avenue
- The \$100 million Maroochydore Private Hospital was approved by EDQ in March 2022 to

accommodate medical and teaching facilities with high-end amenities and a rooftop relaxation area for staff

- The A1 commercial building by Evans Long, located at a key entry point into the development, is fully leased ahead of completion in November 2022 and has been designed to epitomise the modern inner-city office, and
- Community activation activities have continued throughout the year at the city centre's entertainment space 'The MET,' including one-off events, school holiday children's workshop activities and The Design Series program events.

NEXTDC – Cable Landing Station owner operator

The \$8 million purchase of the submarine cable landing station by ASX listed company, NEXTDC, was announced on 20 December 2021. NEXTDC own and operate the cable landing station, called SC1 Edge data centre.

The purchase delivers the Sunshine Coast unprecedented expertise and significant quality assurance for customers who store their data at the centre. Data centres are becoming an essential part of the business, economic and social landscape and a core element of the digital architecture that underpins connectivity, accessibility, security and an information storage house.

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Did you know?

In 2021/22:

- **144 businesses** were registered to the ASPIRE business to business circular economy platform with more than **\$82,000 in revenue**
- 19 of 25 projects progressed through the Sunshine Coast Investment Assistance Program with a combined estimated economic impact of **\$1.44 billion** and **4528 jobs**
- **613 businesses and organisations across** the region benefited from the Local Business Support Program, delivering tailored and specialist advice as well as **41 events** involving **3393 participants**
- **845 job seekers** attended two Jobs Fairs hosted by Council and the Australian Government, attracting more than **50 local employers** offering 900 jobs
- **More than 400** local, state and national buyers attended the Meet the Maker 2022 event showcasing Sunshine Coast and other regional councils' local products and produce, and
- **2753 jobs** were supported and/or created, demonstrating Council's strong engagement with local industries.

During the year, Council launched the Sunshine Coast International Broadband Network Cable Leverage Program to attract data-hungry companies to increase investment, drive take up in SC1 Edge data centre, expedite construction of a new data centre and support the Sunshine Coast Tech Industry Alliance.

Attracting investment in our region

Council plays a key role in assisting businesses either expand or relocate to the Sunshine Coast. This year, a total of \$64.5 million in direct capital and 754 new direct jobs was invested in our region.

The production of a micro-video series called Vitamin SC (Sunshine Coast) was launched by Council in July 2021 to encourage business leaders outside of the region to consider the Sunshine Coast as a potential business location for some or all of their operations.

In addition, the new-look Sunshine Coast Investment Prospectus 2022 was launched at the Sunshine Coast International Forum in February 2022 and is a tool to assist investment-ready (or investment-curious) businesses looking to establish, expand or relocate to the Sunshine Coast by providing a great overview of what the region has to offer.

3. Investment and growth in high value industries, innovation and entrepreneurship

Growing technology capabilities

The Sunshine Coast is home to a growing and diverse technology community that is instrumental to all seven of Council's identified high-value industries. Increasing the technology capability of our region will enable the Sunshine Coast's major industries to innovate and participate globally, at speed.

Throughout the year, Council has supported, funded and driven the successful growth of key industry groups and associated initiatives, including:

- A technology industry launch event at 'The MET' in the Maroochydore City Centre on 8 April 2022, hosted by Council in partnership with the Sunshine Coast Tech Industry Alliance, NEXTDC and RTI-C, and
- 'Our Tech Future' breakfast event on 18 May 2022 at Venue 114 with 120 local industry members, hosted by Council in partnership with the Sunshine Coast Tech Industry Alliance, Silicon Coast and the Sunshine Coast Screen Collective.

Such events inspire local industry collaboration and instigate a dynamic and vibrant technology ecosystem.

Sunshine Coast ranked most loved destination on the planet

The Sunshine Coast was announced as the #1 most loved destination on the planet in January 2022, according to the inaugural Tourism Sentiment Index (TSI).

Our region was ranked against 'leading destinations' that strive to be their best for residents and for visitors and make travel experiences rewarding and responsible in equal measure. These leading places are the 100 most loved destinations in 2021 according to what people really feel.

To be named a top 100, the TSI has analysed 1.6 billion online conversations and content pieces publicly available from 21,330 global destinations, using cutting-edge technology that applies artificial intelligence to decipher sentiment from human expression.

Sunshine Coast Holiday Parks

Council provides Sunshine Coast Holiday Parks in six prime tourist locations along our coastline, situated at Dicky Beach, Mooloolaba, Maroochydore, Cotton Tree, Mudjimba, and Coolum Beach. Approximately 80 per cent of holiday parks visitors are from outside the region and provide significant economic benefit to the tourism industry.

Holiday parks generate revenue for Council, providing a significant return on investment which is used to improve and update public facilities and services.

Throughout the year, Council invested more than \$2.5 million in upgrades across the Holiday Park network, with key projects including the:

- Commencement of delivery of new amenities at Mudjimba Beach and Coolum Beach Holiday Parks in February 2022
- Delivery of internal roads resealed at Cotton Tree Holiday Park, and
- Commencement of design processes for planned upgrades to powered camp site areas at Coolum Beach, Cotton Tree and Dicky Beach Holiday Parks.

4. Strong local to global connections

Top7 Intelligent Community Forum

The Sunshine Coast was named for the third time as a Top7 Intelligent Community by New York based Intelligent Community Forum (ICF) in June 2022. Council has worked in partnership with local business and industry to nurture an innovation ecosystem and develop the talent and skills to support connectivity and innovation within our community.

To be a Top7 Intelligent Community means modelling economic and social transformation in the 21st Century, best practices in broadband deployment and use, workforce development, innovation, digital inclusion and advocacy that combine to provide lessons to regions, cities, towns and villages around the world. This year's most intelligent community will be announced in October 2022.

2022 Sunshine Coast International Forum

In partnership with the Department of Foreign Affairs and Trade Queensland, Council hosted 45 delegates representing the diplomatic and consular corps of 35 nations at the Sunshine Coast International Forum in February 2022.

The program included site visits, briefings, meetings and networking events with industry and key business leaders, including Maroochydore City Centre, Walker Corporation, University of the Sunshine Coast, Sunshine Coast Health Institute, TAFE, Kilcoy Global Foods Innovation Hub, HeliMods, Food and Agribusiness Network, Belladotti and the Sunshine Coast Tech Industry Alliance.

5. A natural, major and regional event destination

Sunshine Coast major event sponsorship

Council facilitated 62 major events sponsorships during the year, generating an estimated direct economic return of \$72.6 million by attracting 114,451 visitors from outside the region.

This year more than 1500 athletes took part in the IRONMAN 70.3 event in September 2021, while the Mooloolaba Triathlon in March 2022 was sold out. The Yandina Five 'O' - running course through Mapleton National Park - was also held in March 2022 and yielded exceptional results for a first-time major event.

6. Encourage investment in talent and skills

Study Sunshine Coast program

The Sunshine Coast is home to an amazing and unforgettable study experience for both international and domestic students to live, learn and kick-start their future. In January 2022, Council welcomed the news that international students could return to the region following COVID-19 border closures and assisted the Queensland Government to facilitate the safe return of our international students.

Through the Study Sunshine Coast initiative, more than 1600 domestic and international students accessed employability and marketing workshops, industry engagement and support programs, awareness campaigns and online cultural competency accelerators to enhance student's cultural intelligence and employment opportunities.

Study Sunshine Coast is a Council initiative that is delivered in partnership with Trade and Investment Queensland through Study Queensland and is supported by industry partners, UniSC, TAFE Queensland, Demi International, Union Institute of Language, Mindroom Innovation and AusID.





Our Service Excellence

Our services are consistent and accessible and provide positive experiences for our customers and value to our community.

This goal is advanced through a focus on the following delivery pathways:

1. Engaging with our community to inform asset management and service delivery
2. Knowing and understanding our customers
3. Designing accessible, flexible and innovative services that meet community needs
4. Delivering consistent service levels that provide positive experiences for our community
5. Assessing service performance and sustainability to inform evidence-based business planning.

2021/22 Goal measures

Measure	Target	Result
Ease of business with Council	4.40	4.30*
Percentage of waste services collected on schedule	99%	99%
Percentage delivered of the adopted annual capital works budget	Between 90% and 95%	85%**
Percentage of development assessments undertaken within statutory timeframes	Greater than or equal to 90%	81%***
Asset sustainability ratio (the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives)	Greater than 90%	71.2%+

* Result is marginally below target due to lower ratings in quarter one - all other quarters met target.

** This result has been impacted by a combination of labour and supply challenges across the construction industry as well as three significant wet weather events.

*** This result has been impacted by an increase in development activity since 2019 partially due to the Australian Government's HomeBuilders Scheme and population growth.

+ Refer to Section 4 Financial Information for more detail.

Key highlights 2021/22

1. Engage with our community to inform asset management and service delivery

Management of our property assets

Environmental sustainability continues to be a critical element of Council's property portfolio. During the year, Council progressed the innovative upgrade of runway lights at the Caloundra Aerodrome from mains supply to an entirely solar powered solution (100 per cent off-grid), as well as the roll-out of rooftop solar systems (Solar PV) on Council's buildings.

The first prefabricated fully aluminium public amenity was installed in the region to accelerate the replacement of ageing infrastructure with a high-quality, lower-cost, modular solution.

In addition, a disposal guideline has been developed to ensure any surplus furniture or office equipment is reused, recycled or disposed of in an equitable and environmentally responsible way. The ASPIRE platform has been adopted to offer surplus furniture and equipment to the community for repair, reuse, repurpose or recycling to support broad circular economy initiatives.



Asset Management

A review of Council's asset management practices and plans was undertaken during the year to continue to build capacity and manage population growth, service delivery, and future opportunities of our infrastructure assets.

Council's motor vehicle fleet is a significant investment and a necessary operational asset which enables service delivery to meet the community's expectations. Our goal is to progressively transition our fleet to electric and hybrid/electric vehicles, where economically possible. During the year, a review of Council's Motor Vehicle Policy was undertaken to ensure it provides excellent service outcomes, reflects best practice standards and continues to align to our vision as Australia's most sustainable region.

Council procured its first fleet of electric mowers for use across our various open space areas of cemeteries, parks and gardens and the Sunshine Coast Stadium. These mowers will assist Council in achieving its goals to reduce carbon emissions as part of the Zero-Net Emissions Plan.

2. Know and understand our customers

Responsible pet ownership

The Management Plan for Domestic Animals (Cats and Dogs) 2021-2030 launched on 18 September 2021. The plan provides a framework for the delivery of animal management services and initiatives, with a goal to create harmonious co-existence between people, pets and places.

An educational book 'When Sammy Met Sunny' was launched by Council in June 2022 to teach children how to be responsible for their pets. The heart-warming book was written and illustrated by Council employees and helps to reach our youngest members of the community by helping them understand how to stay safe around dogs. In addition, Council delivered:

- 11 community education sessions at a dog-training facility or vet clinics were provided to 184 new owners
- 27 education pop-up booths which resulted in 3702 interactions with the community about pets and owner responsibilities
- 77 animal education events to 2922 children delivered to schools, daycare centres and public open spaces, and
- 2225 responsible pet ownership booklets distributed to vets, pet retail outlets and dog trainers.



3. Design accessible, flexible and innovative services that meet community needs

Regional Erosion and Sediment, Education and Trial (RESET)

The RESET Site and Program has been developed to improve construction management practices for erosion and sediment controls on the Sunshine Coast. The RESET site (located in Caloundra) will enable current industry best practice products, techniques and innovations to be showcased, with the ability to put applications under pressure from simulated rainfall events generated on the site.

These simulations will provide awareness and understanding of products and methodology selection to reduce wastage, project costs and failed applications, while improving environmental outcomes for our waterways, wetlands and ocean health.

During the year, five local companies assisted in the development of the site by providing products such as hydromulch, polymer spray, flocculants and coagulants and the International Erosion Control Association provided assistance in organising two industry field days.

Waste collection services

The garden organics bin collection service was expanded to all eligible Sunshine Coast residents in alignment with Council's commitment to reduce waste to landfill for a cleaner, greener environment and sustainable future.

More than 45,000 garden organics bins were distributed in May 2022 as part of the first phase of its expanded waste collection services which will provide an easy and convenient way to recycle garden waste and help the environment. Commencing in July 2022, lawn clippings, weeds, leaves and other organic garden materials placed in the new lime green-lidded bin will be collected by Council, diverted from landfill and mulched ready to be re-used.

A new waste collection contract was awarded to JJ's Waste & Recycling in June 2022, valued at \$146 million over eight years. Through the contract, Council and JJ's Waste & Recycling will explore even more carbon-saving initiatives through emerging technologies for low emission vehicles. Both the garden organics collection service and the new contract will deliver on priorities of the Sunshine Coast Waste Strategy and advance Council's vision as Australia's most sustainable region.

Did you know?

In 2021/22:

- **304,745 customers** were assisted through the development and customer contact centres
- **Free general and green waste disposal** was offered to residents impacted by flooding for 10 days between 3-13 March 2022
- **112,219 tonnes** of waste was diverted from landfill
- **4900 hectares** was treated through the aerial mosquito control program
- **115 educational events** were held across the Sunshine Coast to inform locals on responsible pet ownership
- **8485 individual visits** were recorded on Council's mobile dog application, and
- **\$2 million** Sugar Bag Road Mountain Bike Hub building works were completed.

Service excellence to our community

Council's customer contact centres continued to adapt to community needs, operating beyond official opening hours to assist customers through extreme events such as the COVID-19 pandemic and heavy rain and flooding events.

During the year, more than 284,000 enquiries were received through Council's contact channels, including the newly introduced SMS contact channel. On average, calls were answered in less than 50 seconds and more than 93 per cent of customers found contacting Council easy. Council's customer contact team proudly received a top seven result for the 2021 National Customer Service Team of the Year Award at the National Local Government Customer Service Conference and Awards in November 2021.

4. Deliver consistent service levels that provide positive experiences for our community

Upgrades to community parks

The number of community parks Council maintains continues to grow with our region. Currently, 2010 parks are managed and renewed for our community to enjoy and to preserve our landscape features and beautiful natural environment.

More than \$8.7 million was allocated in 2021/22 for new and upgraded facilities, including:

- \$740,000 for a new amenities building, barbecue shelters, boardwalks, playground, pathways, and landscaping at Forest Park, Sippy Downs
- \$141,000 for the removal and replacement of playground equipment, barbecue shelter, new site drainage, edging and shade tree planting at Cod Hole Park, Maroochydore
- \$130,000 for new playground equipment and shelter at Newell Park, Beerwah
- \$128,000 for the new sandstone block and boulder retaining walls, new swing set and softscape plantings at Moss Day Park, Nambour, and
- \$106,000 for the new basketball and netball courts, complete with handball and hopscotch line markings at Dick Caplick Park, Eumundi.

Coastal pathway investment

Council has continued to invest in the Sunshine Coast's longest and most popular shared pathway, extending from Bells Creek in the south to Coolool in the north. New works and upgrades to the coastal pathway include:

- \$1.6 million for the raised section of pathway between Palkana Drive, Warana and north towards Coonang Crescent, Warana, providing a continuation of the already highly used pedestrian and cycle community infrastructure
- \$644,000 for a new section of 500 metres in length between Cooroora Street to Dicky Beach Park at Beerburum Street allowing walkers and cyclists to take advantage of the coastal landscape, and
- \$142,000 for the design of the Caloundra Headland Coastal Pathway project, enabling an accessible movement corridor for all ages and abilities, while providing an improved transport and tourist link to Kings Beach.

Development Activity

The value of construction of building approvals increased by 16 per cent from the previous financial year to a record \$2.2 billion, reflecting the high volumes and demand across the industry as well as the increase in the cost of building materials. The top five growth suburbs for building activity were Baringa, Nirimba, Banya, Maroochydore, Palmview, Buderim and Pelican Waters.

During the year, a total of 7288 development related applications were lodged with Council for assessment, 939 lots were approved, and 2602 new lots were created and made available to the market through Council and Queensland Government approval processes. In addition, Council answered more than 54,000 development enquiries and approximately 343,000 site reports were generated through the Development.i platform. Council's Development.i platform provides the community with access to past and current development application details and basic property information for the Sunshine Coast local government area.

Roads rehabilitated and resurfaced

Council manages 2555 kilometres of sealed road network (and 488 kilometres of unsealed roads) and uses best practice asset management to improve the safety of these roads for our community.

During the year, 83.5 kilometres of roads were resurfaced and/or rehabilitated, costing a total of \$22.9 million. Significant works occurred on the following roads:

- Old Landsborough Road, Landsborough
- Beerburum Street, Aroona
- Page Street and Pike Street, Kunda Park
- Heathfield Street, Coolool Beach
- Verrierdale Road, Verrierdale.

Through this program, Council continues to seek out opportunities to become more efficient at inspecting the condition of our roads and extending the use of life in the most sustainable and affordable way. Trials were undertaken with asphalt that contained rubber from vehicle tyres, with preliminary modelling suggesting potential extended life benefits to these roads as well as minimising landfill waste.

Additionally, three specialist artificial intelligence software applications for road defect capture were trialled to consider whether they could provide a clearer picture of network performance and better inform future planning.



5. Assess service performance and sustainability to inform evidence-based business planning

Capital works delivery

Council achieved 85 per cent delivery of the \$268 million Capital Works Program, comprising 1484 individual projects.

The 10-year Capital Works Program is designed to plan and budget for the region's growth while renewing and upgrading community facilities to continue to effectively deliver services across our Sunshine Coast region.

Since the outbreak of the COVID-19 pandemic in March 2020, this program has been an essential economic stimulus for our community by ensuring construction projects continue to support employment for local trades and businesses.

Hinterland Blues AFL and Palmwoods cricket club

The \$1.46 million Hinterland Blues AFL and the Palmwoods cricket clubhouse and change rooms at Graham Rae Oval, Palmwoods officially opened to the community in September 2021.

The modern facility includes four female-friendly change rooms, umpire facilities, a new canteen, meeting room, storage area, first-aid room, and an improved spectator embankment. Importantly, the building has been raised above Q100 flood level to avoid flooding issues which have happened in the past.

The new clubhouse and change rooms were proudly funded by Council in association with the Queensland Government's COVID Works for Queensland program, the AFL Grand Final Facilities Fund, Queensland Cricket and Nambour and Hinterland AFL Club.

Nambour Aquatic Centre Splash Park

Council completed the installation of two new slides at the Nambour Aquatic Centre in June 2022, making it the region's most exciting community splash park.

The \$3.26 million splash park will open to the public following an official opening celebration in the warmer school holiday period in September 2022. The investment included the addition of 44 new car parking spaces, a zero-depth splash pad play area (which opened in January 2022) and two adventure slides 60 and 67 metres in length.

The Nambour Aquatic Splash Park was developed with the support of the Queensland Government's Works for Queensland program in association with Council and pool lessee Belgravia Leisure.

Dicky Beach Skatepark

Council completed the \$1.6 million major upgrade of the Dicky Beach Skate Park in September 2021. A plan for the area was developed following the partial removal of the historic SS Dicky wreck from the beach in 2015 and the propeller from the ship has been installed as a feature in the precinct.

The community-designed skate park boasts innovative and high-quality ramps, rails, grind ledges, quarter pipes, open spaces, as well as new and improved community facilities, connecting pathways and new public amenities.





Our Outstanding Organisation

Our organisation is high performing, innovative and community focused, marked by great people, good governance and regional leadership.

This goal is advanced through a focus on the following delivery pathways:

1. Maintaining a financially sustainable organisation that balances the needs of our growing region
2. Providing quality information, systems and processes to deliver fit for purpose solutions
3. Embracing a safe and collaborative workplace culture that attracts and retains high performing and engaged people
4. Demonstrating accountable leadership, future planning, and good governance that provides confidence to our community
5. Partnering with community, business and government to represent and advocate the needs of our region.

2021/22 Goal measures

Measure	Target	Result
Operating surplus ratio (extent to which operating revenues cover operating expenses)	Less than 10%	2% ⁺
Net financial liabilities ratio (extent to which Council relies on operating revenues to pay liabilities)	Less than 60%	64.2% ⁺
Number of notifiable data breaches	0	0
Council employee engagement score	Greater than 4.03 (out of 5)	3.65*
Frequency rate of Lost Time Injuries of Sunshine Coast Council employees (excluding contractors)	Less than 10.64	8.64**
Percentage of people who agree or strongly agree that they can trust Sunshine Coast Council as a local government	50%	42% [^]
Percentage of the community who believe there are opportunities to have a say on community issues that are important to them	Greater than or equal to 70%	51%***

⁺ Refer to Section 4 Financial Information for more detail.

^{*} A comprehensive culture and values project is underway that involves employees input to shape our culture to enable the achievement of our vision and goals.

^{**} There has been 23 per cent decrease from the previous year.

[^] 30 per cent neither agreed nor disagreed, 27 per cent disagree or strongly disagree, and 1 per cent don't know.

^{***} Council has implemented an Excellence in Engagement Framework and since launching the 'Have Your Say' engagement platform in 2021, more than 10,000 community members registered, representing a 27 per cent increase and opportunity to improve this result.

Key highlights 2021/22

1. Maintaining a financially sustainable organisation that balances the needs of our growing region

Palisade Investment Partners payment

Palisade Investment Partners finalised the \$314.4 million payment to Council on 30 June 2022 for the

Sunshine Coast Airport Expansion project. The payment forms part of the transaction announced in 2017 for a 99-year lease of the airport business.

This amount, which repaid all debt Council had incurred for the Sunshine Coast Airport Expansion project, is made up of a fixed payment for construction of the new runway, apron expansion and related infrastructure and various airport initiated upgrades to the runway, along with the second instalment of the long-term lease premium.



Budget delivers a stronger, better and sustainable Sunshine coast

Council adopted the \$847 million 2022/23 budget on 23 June 2022 to deliver a stronger, better, and sustainable Sunshine Coast. The budget is developed in accordance with Council's Financial Sustainability Plan 2015-2025. It focuses on local first – local communities, our local environment and local business. Through the development of a considered budget, Council has achieved:

- A budget with a positive operating result of \$31.8 million
- A \$273 million Capital Works Program that:
 - invests in job-creating local infrastructure projects
 - provides work for local trades and businesses, and
 - improves access to services and facilities for our communities across the Sunshine Coast
- A five per cent increase in the minimum general rate
- An increase of 3.5 per cent for pensioner rate concessions, and
- No increase to the Environment Levy.

2. Providing quality information, systems and processes to deliver fit for purpose solutions

Keeping our data safe

Council is committed to protecting our information on behalf of our community to enable continuity of our services and has a responsibility to ensure we are safe and secure when it comes to our online security.

Our mature cyber security program minimises cyber threats and proactively monitors access 24/7 and patches systems against vulnerabilities. During the year there were zero notifiable data breaches. All employees and contractors are required to complete mandatory cyber awareness training regularly, which provides the tools to know what to look out for and helps Council remain safe online.

Improved Wi-Fi in community assets

Council provides agile and transformative information and technology, which enables leading, innovative and sustainable services to our community. Council partnered with Vostronet to successfully rollout free public Wi-Fi across 33 locations across the region. This replaces the existing Sunshine Coast free public Wi-Fi with new hardware, which has improved performance and service levels.



3. Embracing a safe and collaborative workplace culture that attracts and retains high performing and engaged people

CultureBoost program

To be a truly outstanding organisation, Council is proactively engaging our employees to shape a shared organisational culture that positively influences our behaviours, the way we collaborate across the organisation and how we make decisions.

Through the CultureBoost program, Council has committed to implementing actions that enable a culture that supports sustainability, diversity and inclusions, wellbeing, health and safety. These activities are inherent to Council's success and are fundamental as we deliver on our vision and strategic objectives.

Sunshine Coast Council (SCC) Workplaces

The SCC Workplaces program is a holistic approach to the planning and management of Council's 38 workplace locations across the region. These cover the three administration centres of Caloundra, Maroochydore and Nambour, along with Council depots and satellite service locations such as libraries, showgrounds and venues.

There is an integrated approach being taken for these centres in terms of scheduling, construction, resourcing and sequencing of works. This is of particular importance in the context of Council serving a rapidly growing community and making investments that deliver the capacity to serve our community for many years to come. SCC Workplaces highlights include:

- Significant progress at the Sunshine Coast City Hall construction site across all levels of the building including the external façade and ground level streetscape
- Wilson Architects were appointed in May 2022 to lead preliminary design and feasibility for the Nambour Administration Precinct buildings, and
- Detailed design documentation is nearing completion for the Caloundra Administration Building.

Did you know?

In 2021/22:

- **83%** of Council employees **feel safe at work**
- **76%** of Council employees are proud to work for an organisation that has a **strong sustainability vision**
- **93%** of Council employees strongly support Council taking action to create a **diverse and inclusive workplace**
- **5100 plus Council suppliers** received payments within **7 days**, injecting money into our local economy sooner
- **26.6 GWh** of renewable electricity was generated from the Sunshine Coast Solar Farm, offsetting **95% of Council's total usage** and avoiding emissions of **21.511 tCO₂e**
- **2827 customer requests** were received via Councillors, and
- **239,000 visits** were made to the OurSC website, providing community news and information on activities occurring across the region.

First Nations Cultural Learning

Council continues to deepen First Nations cultural awareness and develop a culturally capable workplace that promotes respect and values the skills, experience and perspectives of First Nations employees and our community.

A pilot program commenced in March 2022 to provide an opportunity for 450 employees to participate in First Nations face-to-face cultural training and local On-Country learning experiences. Over the year 99 per cent of Council employees completed the online component of the Cultural Awareness Training and 20 per cent of all employees had completed face-to-face and On-Country training.

Three local First Nations providers, including both Jinibara and Kabi Kabi Traditional Custodians, were selected to deliver components of the pilot program, which also include Torres Strait Islander perspectives.

Wellbeing, health and safety

The wellbeing, health and safety of our people, contractors and our community is Council's most important responsibility and our highest priority.

A number of initiatives implemented during the year have positively impacted Council's safety culture and encouragingly resulted in a 23 per cent decrease in the employee lost time injury frequency rate. Key safety initiatives delivered include the:

- Mock Coronial Inquiry, held in October 2021
- Training in safety leadership, human and organisational performance contractor management, and risk management
- Events and competitions to celebrate safe behaviours
- A review of rehabilitation and return to work practices
- Promotional activities around the importance of mental health and wellbeing in employees
- Introduction of a critical risk program to identify Council's top critical risks, critical controls and verification processes, and
- Review and implementation of improvements to the contractor safety management framework.

4. Demonstrating accountable leadership, future planning, and good governance that provides confidence to our community

Corporate Plan 2022-2026

The Corporate Plan 2022-2026 was adopted in May 2022 to guide Council's direction and priorities over the next five years. The corporate plan reinforces Council's continuing commitment to our vision as Australia's most sustainable region. Healthy. Smart. Creative. It presents five strategic goals that provide a balanced approach to Council's performance:

- Our Strong Community
- Our Environment and Liveability
- Our Resilient Economy
- Our Service Excellence, and
- Our Outstanding Organisation.

The corporate plan directions have cascaded into the Operational Plan 2022/23 which was adopted by Council at the special budget meeting on 23 June 2022. These plans will become the basis of the quarterly progress reporting and annual report for the 2022/23 financial year.

Information management and classification

Recognising there is community interest in how Council manages the classification and accessibility of information, a project commenced which aims to enhance the availability of information to the community.

An independent external review is being undertaken which will include community engagement to inform best practice information management and will enable Council to:

- Demonstrate the integrity and transparency of its information classification and access regime
- Be responsive to the interests of the community in being able to access Council information to the greatest extent possible and permissible, and
- Satisfy its statutory and other legal and contractual obligations.

5. Partnering with community, business and government to represent and advocate the needs of our region

Regional Partnership with the University of the Sunshine Coast

The Council and the University of the Sunshine Coast Regional Partnership Agreement (RPA) was established in October 2021 with an intention to invest \$1 million in research and engagement activities over three years.

The objective of the RPA is that the community, environmental and economic development of the Sunshine Coast is supported by a robust and resilient university working in partnership with Council.

Three new projects were approved for funding during the 2021/22 financial year:

- Sunshine Coast Workforce Development and Skills Gap Analysis Study
- How Cool Are Our Green Urban Forests Project, and
- Place Co-Lab Pilot Project – Glass House Mountains Village Centre.

Advocacy for our region

The Sunshine Coast remains one of the fastest growing regions in the nation, with population expected to grow from 350,000 to well over 500,000 by 2041. With this significant growth, Council is focused on ensuring that our region is connected and has the essential infrastructure to meet the growing needs of our communities.

Funding partnerships across all tiers of government and private industry are critical to plan for this growth and progress our vision as Australia's most sustainable region. The criticality of this is compounded with the change in methodology reducing Council's funding allocation through the Australian Government's Financial Assistance Grant.

Council released a 2022 Federal Election advocacy priorities document that called for fairer funding for the Sunshine Coast community particularly in relation to public transport, roads, being climate ready and preparing for our role as a delivery partner in the Brisbane 2032 Olympic and Paralympic Games.

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Our award-winning organisation

Council and Council employees have been recognised both nationally and internationally for its world-class performance by receiving 23 awards throughout the year.

- **Caloundra Main Street Urban Revitalisation** project was awarded the National Landscape Architecture Award for Urban Design at the Australian Institute of Landscape Architects 2021 National Awards.
- Council's **Maroochy Groyne** project won the Excellence Award for best project between \$1-2 million and received a High Commendation for Coastal Engineering at 2021 Institute of Public Works Engineering Australasia Queensland.
- Stage one Northern Parkland (**Mooloolaba Foreshore Revitalisation** project) won the Green Space Urban Award at the Australian Institute of Horticulture Inc Annual Awards.
- The **Landsborough Placemaking** Activation Program was the winner of the Gold Urban Design award at the Driven x Design Gov Design Awards 2022.
- Council was the winner of three awards at the Australian Institute of Landscape Architects. (Queensland Chapter) awards for the:
 - **Sippy Downs Drive** - Boulevard and Gateway won the Landscape Architecture Award for Infrastructure.
 - **Nambour Forecourt Revamp** won the Landscape Architecture Award, Small Projects Category and the Regional Achievement Award.
- The **Sunshine Coast Design Book** (Yellow Book) was awarded a commendation in the Strategic Planning category at the Planning Institute of Australia 2021 Awards for Planning Excellence.
- Warren Bunker, Group Executive, Liveability and Natural Assets Group, Sunshine Coast Council was awarded a **Life Fellow of the Planning Institute of Australia**.
- Council's **Sunshine Coast Recreation Parks Plan** was awarded the 2022 Strategic and Master Planning Award by Parks and Leisure Australia (Queensland).
- **Cribb Street Landsborough Activation** Project was a finalist in the Community Contribution category of the 2022 Landscape Architecture Awards (Queensland).
- Council and Sunshine Coast Environment Council's **World Environment Day** event won the Partnerships for Landcare category at the 2021 Queensland Landcare Awards.
- Council's **Sunshine Coast Investment Assistance Program** was a Finalist in the Economic Development Recovery and Resilience category at the Economic Development Australia 2021 National Conference Awards.
- Council's **'Ground-up COVID Recovery Plan'** was a Finalist in the Excellence in Teamwork category at the 2022 Local Government Managers Australia Awards for Excellence.
- The Sunshine Coast was announced as a **Top7 and Smart21 Intelligent Community** of the Year by the international Intelligent Community Forum.
- Council's **Sunshine Coast Airport Expansion** project was the winner of the Civil Contractors Federation Queensland Award for a Queensland project valued above \$75 million.
- The **Sunshine Coast Airport Expansion** project won Best Public Works Project over \$5 million in Australasia at the International Public Works Conference hosted by the Institute of Public Works Engineering Australasia.
- Ross Ullman, Project Director Sunshine Coast Airport Expansion for Council received the prestigious Excellence Award for the **Engineer of the Year** at the 2021 Institute of Public Works Engineering Australasia (Queensland).
- Council employee, Gary Ehsman (recently retired), received the President's Award at the **2022 Caravan Parks Association of Queensland Awards**.

- The renewal of the **Amarina Culvert, Mooloolaba** won best project under \$1 million at the 2021 Institute of Public Works Engineering Australasia Queensland, a partnership between Council and Interflow.
- Council won the **Workplace Wellbeing** award at the Local Government Managers Australia (Queensland) Awards for Excellence 2022 for 16 consecutive months of 'Zero Lost Time Injuries in Civil Construction'.
- Council's 2021 **Horizon Festival** graphic design won Best Creative Campaign award at the Local Government Association of Queensland 2022 LGx Awards for Excellence in Local Government Communications.



Annual Disclosures





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SECTION III

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Corporate governance

Council is committed to high standards of corporate governance practice, facilitated through a robust governance framework and organisational structure. We ensure our organisation has a strong financial outlook, effective controls and a safe, supportive working environment for our staff.

The Corporate Governance Framework in conjunction with education and awareness programs, focuses on:

- Building awareness of organisational responsibilities and accountabilities
- Maintaining strong financial stewardship and fiscal responsibility
- Maintaining compliance with legislation, policy, standards and controls
- Building integral practices, procedures and ethical decision making
- Applying continuous improvement activities and transparent reporting, and
- Engaging with the community through meaningful consultation to inform decision making and collaborative outcomes.

Council is continuing efforts to be an outstanding organisation, through a high performing, innovative and customer-focused organisation marked by great people, good governance and regional leadership. These capabilities will remain a hallmark of our performance as we deliver on the expectations of our community.

Public sector ethics

Council's administrative procedures and management practices have proper regard to the *Public Sector Ethics Act 1994*, as well as the Code of Conduct. Council's policies, procedures and delegations of authority are monitored and regularly reviewed.

Code of Conduct

Council has an Employee Code of Conduct (the code) based on the four ethical principles outlined in the *Public Sector Ethics Act 1994*. It is a public statement by Council of our commitment to leading the way in all that we do, supported by openness, transparency and accountability.

All employees have been provided with a copy of the code and are required to complete compulsory training on a regular basis. All Council employees are expected to be accountable and adhere to the Council's core values and comply with the behavioural standards outlined in the code.

Education and training

Council ensures employees are offered the most up-to-date and relevant training to undertake their roles and perform to the high standards expected. Delivery of Council's Governance Awareness Training Program (the program) remains an essential element in ensuring this. The program emphasises the importance of working together to build a culture of ethical practice, openness, transparency and integrity. Training and development elements include - Code of Conduct, Public Sector Ethics, Delegations, Human Rights, Good Decision Making, Fraud and Corruption Control, Information Privacy, Right to Information, Conflicts of Interest, and Authorised Persons. Sessions are developed and delivered from time to time based on specific areas of concerns either raised by operational managers, identified from audits or complaint investigations, environmental scans or key messages obtained from external sources generally impacting the local government sector.

Council's Conflicts of Interest and Other Personal Interest Policy and Guideline underwent a major review and an e-learning package was developed to communicate employee obligations. The online mandatory training was launched to all employees on the 8 April 2022 and by 30 June 2022, 1389 employees had completed the training.

The table below sets out the total number of employees who completed governance awareness training during the period 1 July 2021 to 30 June 2022.

Training Event	Number of employees that completed training
Code of Conduct	1421*
Authorised Persons	261**
Right to Information	1526
Information Privacy	1662
Conflicts of Interest	1389

* All employees have a requirement to undertake face to face Code of Conduct training every three years. In the 2021/22 financial year 73 per cent of employees completed training.

** Council has 452 Authorised Persons and formal training is required to be undertaken every two-three years.

The effective implementation and administration of Council's governance framework relies on the commitment, skills and professionalism of Council employees. Council will continue to deliver education and awareness sessions as part of its commitment to good governance practices.

Risk management

Council operates in a dynamic and ever-changing environment. With the region's rapid growth, rising complexities and costs of service and project delivery, growing community expectations, and a plethora of statutory obligations, it is paramount that Council manages risk with maturity and assurance.

Council continually researches, monitors, tests and applies control measures to mitigate exposure to risk. It regularly reviews and resets its risk tolerance levels to determine what is acceptable to operate efficiently and with confidence. Council systematically identifies, analyses and controls risk at all levels (strategic, operational and project) and functions across the organisation. This approach is supported by a risk management framework, policy, guideline and a risk culture that continues to mature and is proactive in its pursuit of good governance and the achievement of Council's vision. In building this framework, a review of Council's suite of fraud and corruption control documentation was completed, as well as the development of a risk maturity roadmap for continued growth and development.

Strategic, operational and project risks are reviewed, monitored and reported on a regular and ongoing basis to the Council, the Executive Leadership Team and the Audit Committee.

Council's risk-management approach also applies to Council controlled entities, ensuring that clear and comprehensive corporate governance frameworks and controls are in place with regular review periods that include independent, specialist input.

Councillor information

Councillor remuneration

The Mayor and Councillors were remunerated in accordance with section 247 of the Local Government Regulation 2012.

The table below sets out the remuneration paid to Sunshine Coast Councillors during the period 1 July 2021 to 30 June 2022.

Councillors	Salary	Superannuation
Mayor Mark Jamieson	\$233,091	\$27,970
Cr Rick Baberowski (Deputy Mayor)	\$161,499	\$19,380
Cr Terry Landsberg	\$141,520	\$16,982
Cr Peter Cox	\$141,520	\$16,982
Cr Joe Natoli	\$141,520	\$16,982
Cr Winston Johnston	\$141,520	\$16,982
Cr Christian Dickson	\$141,520	\$16,982
Cr Ted Hungerford	\$141,520	\$16,982
Cr Jason O'Pray	\$141,520	\$16,982
Cr Maria Suarez	\$141,520	\$16,982
Cr David Law	\$141,520	\$16,982

Councillor expenses and facilities

Pursuant to section 250 of the Local Government Regulation 2012, the Councillor Expenses Reimbursement and Provision of Facilities and Support Policy provides for the payment of reasonable expenses incurred, or to be incurred, by Councillors in undertaking Council business. A new policy was adopted on 10 November 2021 to improve transparency and remove mandatory contributions for personal use of mobile devices due to changes in Council's telecommunications contract and the administrative cost to recover personal contributions. The policy also outlines the facilities to be provided to Councillors to assist them in carrying out their duties, efficiently and effectively, and at a level that fulfils community expectation.

Council business is described as activities conducted on behalf of Council where a Councillor is required to undertake certain tasks to satisfy a legislative requirement, perform ceremonial activities or achieve the business objectives of Council. Council business should result in a benefit being achieved either for the local government and/or the local community.

The following table shows the total expenses incurred by Councillors under the policy in the 2021/22 financial year.

Councillors	Expenses
Mayor Mark Jamieson	\$719
Cr Rick Baberowski (Deputy Mayor)	\$4347
Cr Terry Landsberg	\$4496
Cr Peter Cox	\$362
Cr Joe Natoli*	\$2291
Cr Winston Johnston	\$2647
Cr Christian Dickson	\$3627
Cr Ted Hungerford	\$1163
Cr Jason O'Pray	\$3019
Cr Maria Suarez	\$2384
Cr David Law	\$2985

Councillors were provided with the following facilities and resources to enable them to perform their duties and undertake Council business:

- Administrative support
- Office accommodation at one of three Council owned or leased premises as well as access to meeting rooms
- Business and communication tools
- Mobile devices, subject to personal use contribution* and
- Vehicle, subject to personal use contribution or alternative arrangement.

It is recognised that community expectations and requests of the Mayor are such that all mobile phone and vehicle costs are deemed to be Council business.

Councillor meeting attendance

Council meetings comprised Ordinary Meetings and Special Meetings. Ordinary Meetings have a membership comprising all Councillors and the Mayor.

The table below shows meeting attendance for all Councillors and the Mayor.

Councillors	Ordinary Meetings	Special Meetings
Number of meetings held from 1 July 2021 to 30 June 2022:	12	3
Mayor Mark Jamieson	12	2
Cr Rick Baberowski (Deputy Mayor)	12	3
Cr Terry Landsberg	12	3
Cr Peter Cox	11	3
Cr Joe Natoli	11	3
Cr Winston Johnston	11	3
Cr Christian Dickson	12	3
Cr Ted Hungerford	12	3
Cr Jason O'Pray	12	3
Cr Maria Suarez	12	3
Cr David Law	12	3

Note: Councillors notify any absences and reasons for such. These may include competing diary commitments, medical leave, annual leave, professional development and personal commitments.

Conduct and performance of Councillors

The *Local Government Act 2009* (the Act) sets out the roles, responsibilities, and obligations of Councillors. In accordance with reporting requirements, the table below documents actions and outcomes relating to the conduct and performance of Councillors for the period of 1 July 2021 to 30 June 2022.

The following table discloses matters relating to the conduct of Councillors that were raised during the financial year.

Conduct and performance of Councillors	
Orders made under section 150I(2) of the Act	Nil
Orders made under section 150AH(1) of the Act	1
Decisions, orders and recommendations made under section 150AR(1) of the Act	1
The name of each Councillor for whom a decision, order or recommendation under sections 150I(2), 150AH(1) or 150AR(1) of the Act was made	Former Councillor Greg Rogerson Councillor Jason O'Pray

* Councillor Natoli has not accepted a Council mobile phone and has paid the full cost for the device and service personally. Councillors Landsberg, Suarez and Law each use a personal phone for private use and a Council phone for Council business. These Councillors are not required to make a personal-use contribution.

Conduct and performance of Councillors

A description of unsuitable meeting conduct, inappropriate conduct or misconduct engaged in by each of the Councillors

Former Councillor Greg Rogerson: that between 21 December 2018 and March 2019 the [then] Councillor breached Behavioural Standard 2 of the Code of Conduct namely by failing to treat Council employees in a reasonable, just, respectful and non-discriminatory way.

Councillor Jason O'Pray: that, on the balance of probabilities, on 21 May 2019, Councillor Jason O'Pray engaged in misconduct by breaching the trust placed in him as a Councillor, either knowingly or recklessly when, having a conflict of interest in relation to a matter, attempted to influence both another Councillor to vote on the matter in a particular way at a meeting of the local government, and a local government employee who was authorised to decide or otherwise deal with a matter to do so in a particular way.

A summary of the decision, order or recommendation made for each Councillor

Former Councillor Greg Rogerson: at the Ordinary Meeting on 14 October 2021 Council resolved (OM21/100) that former Councillor Greg Rogerson engaged in inappropriate conduct and that, in accordance with section 150AH(1)(b)(ii) of the *Local Government Act 2009*, an order be made reprimanding the former Councillor for the conduct.

Councillor Jason O'Pray: the Councillor Conduct Tribunal ordered that pursuant to section 150AR(1)(b)(iii) of the *Local Government Act 2009*, Councillor Jason O'Pray attend training to address the specific conduct which was the subject of the allegations and that such training to be undertaken at the Councillor's expense.

Complaints referred to the assessor under section 150P(2)(a) of the Act by the local government entities for the local government

3

Matters, mentioned in section 150P(3) of the Act, notified to the Crime and Corruption Commission

Nil

Notices given under section 150R(2) of the Act

Nil

Notices given under section 150S(2)(a) of the Act

Nil

Decisions made under section 150W(1)(a), (b) and (e) of the Act

8

Referral notices accompanied by a recommendation mentioned in section 150AC(3)(a) of the Act

Nil

Occasions information was given under section 150AF(4)(a) of the Act

Nil

Occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the Act for the local government, the suspected inappropriate conduct of a Councillor

Nil

Applications heard by the conduct tribunal under chapter 5A, part 3, division 6 of the Act about whether a Councillor engaged in misconduct or inappropriate conduct

Nil

Disclosures

Audit Committee

The Audit Committee is established in accordance with the Local Government Regulation 2012. As an advisory committee, its objectives are to assist the Council and the Chief Executive Officer to discharge their duties in particular:

- Corporate governance and responsibilities in relation to the organisation's financial reporting, internal control structure, risk management systems and the external and internal audit functions
- Maintain an independent and objective forum, promoting transparency, accountability and an ethical culture throughout Council
- Maintain by scheduling regular meetings, open lines of communications with Council, Management, Internal Audit and External Audit, to exchange information and views
- Oversee and appraise the quality and efficiency of audits conducted by both the Internal and External Audit functions, and
- Ensure both the Internal and External Audit functions are independent and effective.

Four formal Audit Committee meetings were held throughout the year. Members of the committee comprised the following Councillors and independent external representatives:

- Cr Ted Hungerford
- Cr Joe Natoli
- Mr Mitchell Petrie (Independent Chair)
- Mr Pat McCallum (Independent Member)

The Audit Committee also:

- Monitored the Financial Statements annual preparation, process and reviewed the draft Financial Statements prior to certification
- Oversaw governance reporting, including risk management and work health and safety
- Reviewed both external and internal audit plans, reports and recommendations, and
- Actively contributed to Council's culture of continuous improvement.

Audit and Assurance

Audit and Assurance activities were conducted in accordance with best practice principles, including guidance issued by the Institute of Internal Auditors. Activities for the period July 2021 to June 2022 included:

- Conflicts of Interests – Management of Staff Declarations
- Risk Management – Risk Maturity Assessment
- Traffic Management Contract
- Natural Disaster Relief and Recovery – Preparedness
- Payroll – Superannuation
- Rates Revenue – Special and Fire Levies, and
- Landfill Operations Compliance with Environmental Authority.

Council also participated in the Office of the Information Commissioner's Compliance Audit for the *Right to Information Act 2009* and the *Information Privacy Act 2009*. The report, which was tabled in the Queensland Parliament on 30 November 2021, identified 22 recommendations for business improvement opportunities across Council. An action plan to address these recommendations is being implemented.

Remuneration packages to senior management

During 2021/22 Council's senior executive management, comprising direct reports to the Chief Executive Officer and those with senior management responsibilities, consisted of:

- Chief Executive Officer
- Five Group Executives
- Executive Manager
- Director Major Projects and Strategic Property
- Chief Strategy Officer, and
- Chief of Staff.

Total remuneration for these positions (including all vehicles and periods of backfill due to incumbent being on leave) from 1 July 2021 to 30 June 2022 was \$3,103,763.55.

Senior Executive Management (number)	Total remuneration value range
4	\$200,000 to \$300,000
5	\$301,000 to \$400,000
1	\$401,000 to \$500,000

National competition policy

Council conducted the following business activities during the 2021/22 financial year:

- Aquatic centres
- Caloundra Indoor Stadium
- Caloundra Regional Gallery

- Cemeteries
- Festivals
- Multisports complexes and showgrounds
- Off-street parking
- Quarries
- Retail electricity and the Sunshine Coast Solar Farm
- Sunshine Coast Holiday Parks
- Sunshine Coast International Broadband Cable Network
- Sunshine Coast Stadium and Kawana Sports Precinct
- Venue 114 and community spaces, and
- Waste and resource management.

Waste and resources management was a significant business activity and applied the competitive neutrality principle. There were no new significant business activities.

Note: No investigation notices were issued in 2021/22 by the Queensland Competition Authority for competitive neutrality complaints.

Registers

Council keeps a number of registers. These include:

- Asbestos register
- Asset register (Confirm Asset Management Information System)
- Contract register
- Councillor conduct register
- Delegations register
- Development applications register (Development.i)
- Environmentally relevant activity licence register
- Gifts and disclosures register
- Registered cat register
- Registered dog register
- Register of business activities to which the competitive neutrality principle applies
- Register of general cost recovery fees and commercial charges 2021/22
- Register of local laws
- Registers of interests
- Registers of pre-qualified suppliers (RPQS), and
- Roads register.

Beneficial enterprises

Council participated in beneficial enterprises with four entities during the 2021/22 financial year.

Beneficial enterprises are entities that Council engages in or helps them to benefit the whole or part of the local government area. These entities were:

- SunCentral Maroochydore Pty Ltd
- Sunshine Coast Events Centre Pty Ltd
- Sunshine Coast Arts Foundation Ltd, and
- Visit Sunshine Coast Ltd.

Service, facility or activity

There are no details to report for the financial year under section 190(d) of the Local Government Regulation 2012, on action taken for, and expenditure on, a service, facility or activity:

- Supplied by another local government under an agreement for conducting a joint government activity, and
- For which the local government levied special rates or charges for the financial year.

Administrative action complaints

Council applies its Administrative Actions Complaint Management Policy to effectively manage complaints in a fair, prompt, confidential and respectful manner.

The management of unreasonable complainant conduct was a focus during 2021/22 with processes and tools developed to assist in the efficient use of resources to manage complaints and ensure a positive communication experience with all members of the community. In accordance with guidance from the Queensland Ombudsman, Council has developed a policy and supporting guidelines, a tool kit and education program to reinforce messaging in dealing with unreasonable conduct.

Council's Administrative Action Complaints Management process is available to staff via Council's intranet and the community can access the process via the Council website.

As required under section 187(2) of the Local Government Regulation 2012, the table below summarises the administrative action complaint outcomes for 2021/22.

Administrative action complaints

Number of complaints made in 2021/22	92
Number of complaints completed	83*
Number of complaints not resolved (outstanding) by 30 June 2022	21*
Number of administrative action complaints not resolved that were made in the previous financial year	1**

Ninety per cent of complaint matters were dealt within the required timeframes prescribed by legislation and policy.

Overseas travel

Under section 188 of the Local Government Regulation 2012, Council must provide information about any overseas travel made in a financial year by a Councillor or local government employee in an official capacity.

The below table shows overseas travel undertaken by a Councillor or Council employee during the financial year 2021/22.

Attendee	Destination	Purpose	Month	Cost
Andrew Eves-Brown Head of Economic Development	New Zealand	Travel targeting individual businesses and organisations with the purpose to: <ul style="list-style-type: none"> foster regional access to the closest international growth market for Australia establish networks of significant business and other contacts identify opportunities to increase inward investment for the region's region shaping projects, specifically the Maroochydore City Centre and digital trade/tech opportunities identify opportunities for increased government to government collaborations; and identify and promote outbound trade opportunities focused on this region's key high-value and emerging industries. 	May 2022	\$4909
Gabrielle Troon Head of International Relations, Trade and Future Industries	New Zealand	Gabrielle Troon travelled with Andrew Eves-Brown to New Zealand and the purpose of the travel is the same.	May 2022	\$4999

Summary of concessions for rates and charges

Council grants a range of rates and charges concessions. In accordance with section 190(g) of the Local Government Regulation 2012, a description of the concessions granted in 2021/22, along with how the concession is calculated, is detailed below.

* This includes complaints received in previous financial years.

** One complaint received in the 2020/21 financial year was not resolved in financial year 2021/22 due to the complexity of the matter and the prioritisation of workloads to undertake investigations and consideration of risk assessment and mitigations of all complaints raised.

Differential general rate concession

Council grants a general rates concession to land identified in section 120(1)(b) of the Local Government Regulation 2012 to the extent Council is satisfied the land is owned and directly used by an entity whose objectives do not include making a profit, or an entity that provides assistance or encouragement for arts or cultural development, and the entity meets the specific criteria detailed in the 2021/22 Revenue Statement.

Deferral of differential general rate

In accordance with sections 120 and 121 of the Local Government Regulation 2012, Council will allow deferment of up to 50 per cent of the differential general rate to assist eligible pensioner ratepayers residing in their principal place of residence. The deferment is subject to the ratepayer meeting the eligibility criteria detailed in the 2021/22 Revenue Statement.

Rates and charges debt concession

In accordance with sections 120 and 121 of the Local Government Regulation 2012, a concession by way of an agreement to defer payment, for a period of up to 12 months, for rates and charges, may be granted to property owners that satisfy Council that payment of rates and charges for their principal place of residence will cause them hardship. The concession is granted subject to the ratepayers meeting the eligibility criteria detailed in the 2021/22 Revenue Statement.

Pensioner rate concession

In accordance with section 120 of the Local Government Regulation 2012, Council grants a pensioner rate concession to property owners who are in receipt of either a part or full pension who meet the eligibility criteria detailed in the Queensland Government's Rate Subsidy Scheme and the additional criteria in the 2021/22 Revenue Statement. The concession is a maximum of 25 per cent of the differential general rate up to the maximum amounts detailed in the table below:

Pension rate	Sole title to the property	Joint title to the property
Maximum level of pension (full pension)	\$262 per annum maximum	\$205 per annum maximum
Not maximum level of pension (part pension)	\$131 per annum maximum	\$74 per annum maximum

Changes to tenders

Item No.	Contract No.	Contract title	Details of changes
1	ITT1928	Waste Collection Contract – Separable Portion A	Amendments made to clauses relating to the Organic Waste Collection Services to allow flexibility for Council
2	ITT2058	Design and Construct – Sunshine Coast City Hall Fitout	Changes to proposed design options including, partition wall schedule, internal glazing acoustic specification and booth finishes
3	ITT2061	Gravel Road Upgrade - Zgrajewski Road, Yandina Creek	Scope reduced prior to inviting repricing
4	Q2172	Landscape Construction Stage 2 Mountain Bike Trails, Sugar Bag Road Caloundra	Scope reduced prior to inviting repricing
5	ITT2123	Construction of Amenity Buildings and associated Landscaping - Forest Park West District Park, Sippy Downs	East Lot scope of works amended to remove street/pathway lighting poles, luminaires and lighting controls, associated electrical supply and reticulation
6	ITT2149	Furniture Supply and Installation - Sunshine Coast City Hall	Changes to specification for Separable Portion A (Task Chairs) and Separable Portion B (Workstations)

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Grants to community organisations and discretionary funds

The total allocation of grants funding for the financial year was \$4,664,844. This includes \$246,192 in Councillor discretionary funding.

Council's discretionary funding for 2021/22 was as follows:

- The prescribed amount \$252,318 (defined in section 201B(5) of the Local Government Regulations 2012 to mean 0.1 per cent of Council's revenue from general rates for the previous financial year)
- Budgeted amount \$252,318 (each financial year Council may determine a budget allocation for discretionary funds, not exceeding the prescribed amount, for use by the Mayor and Councillors for the purpose of allocating it for community purposes).

Each Councillor had a budget of \$22,938 to allocate to community organisations for community purposes as detailed in the tables over the following pages.

Mayor Jamieson: Total 2021/22 allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Yandina Community Gardens Inc	Part contribution towards purchase of a small tractor to support delivery of the 'Food Waste Loop' program	14 September 2021	\$2500
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	27 September 2021	\$200
Hinterland Market Trail	Design work for promotional brochure	11 October 2021	\$350
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	14 October 2021	\$1000
Sunshine Coast Riding for the Disabled (RDA) Inc	Purchase of 45 stackable chairs for volunteers use and community use at club fund raising events	26 May 2022	\$2000
Maroochy River Rowing Club Inc	Purchase of essential rowing equipment	31 May 2022	\$3470
Maroochydoore Cricket Club Incorporated	Contribution towards purchase of sight screens	31 May 2022	\$2000
Sunshine Coast Disc Golf Club Inc	Contribution towards Concrete Greens	6 June 2022	\$1000
Coolum Beach Junior Rugby League Club Inc	Contribution for chairs, marquees, cold room and laundry costs for QLD City Country Cultural Exchange event	6 June 2022	\$2000
Coast2Bay Housing Group Ltd	Furnishings and appliances to fit out newly constructed emergency accommodation units for temporary use by families impacted by domestic and family violence	8 June 2022	\$5892
Mudjimba Beach Boardriders Club Inc	Purchase of portable PA System and Siren for Surfing events	8 June 2022	\$1400

Division 1 Cr Baberowski: Total 2021/22 allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Landsborough School of Arts Memorial Hall Association Inc	Master plan project for the Landsborough School of Arts Memorial Hall	23 September 2021	\$3850
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	24 September 2021	\$100
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	15 October 2021	\$500
Visionary Ocean Warriors	Shirts to help identify volunteers at a free beach clean up event at Happy Valley, Caloundra	15 October 2021	\$506
Beerwah and District Sub-Branch (RSL)	Hire of chairs and tables for 2021 Remembrance Day Service	3 November 2021	\$724
Calvary Lutheran Congregation Glasshouse Country	Advertising and hall hire costs for Glasshouse Community Carols	8 December 2021	\$500
Sunshine Coast Punjabi Welfare Association Inc	Sporting equipment and chairs for cricket tournament and community event featuring during Harmony Week	15 March 2022	\$1000
QCWA Branch Beerwah	Funds for hire of venue for an event supporting community members affected by cancer and fundraising	29 April 2022	\$160
Rhythm Initiative Limited	Contribution towards cost for an activity at Nirimba community engagement day	23 May 2022	\$500
Sunshine Coast Disc Golf Club Inc	Contribution towards concrete greens	2 June 2022	\$1000
Queensland Air Museum	Items of audio-visual equipment to be used by volunteers to produce museum podcasts and displays	7 June 2022	\$1000
Coast2Bay Housing Group Ltd	Essential kitchen appliances to equip newly constructed emergency accommodation for families impacted by domestic and family violence	8 June 2022	\$898
Landsborough School of Arts Memorial Hall Association Inc	Contribution towards development assessment for accessibility project	10 June 2022	\$12,000



Division 2 Cr Landsberg: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Caloundra Committee of Service to the Ageing	Purchase of a mobile whiteboard for presentations at the CCSA Hall	17 August 2021	\$424
Skate Aid Australia (Under Trinity Youth and Community Services)	Skate park event including skate instructors, event insurance, advertising and MC to celebrate Dicky Beach skate park upgrades	10 September 2021	\$1000
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	27 September 2021	\$100
EndED Ltd	A contribution to promotion and marketing costs of the inaugural Nurture Festival scheduled for May 2022, which aims to be Australia's largest mental health festival	1 October 2021	\$3500
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	13 October 2021	\$1000
Inner Wheel Club of Sunshine Coast Incorporated	Contribution towards destination promotion and welcome catering	8 November 2021	\$300
Golden Beach and Pelican Waters Community Association Inc	Contribution towards hiring children's activities for community event	10 February 2022	\$2000
Night Eyes Water and Landcare Inc	Purchase of high visibility vests for the safety of volunteers	10 February 2022	\$300
Caloundra Camera Group Inc	Printing costs for promotional material to increase membership	3 March 2022	\$500
Caloundra Committee Of Service To The Ageing	Contribution to catering costs for event	8 March 2022	\$500
Island Swim - Mudjimba to Mooloolaba Inc	Cinema hire, finger food and social media marketing to support the movie night launch event for the Island Charity Swim, a fundraiser to support the special school community	8 March 2022	\$1750
Murri's on the Move Driving School Ltd	Funding for venue hire, catering and procuring a Welcome to Country to screen the "Incarceration Nation" film in the lead up to National Reconciliation Week 2022	21 March 2022	\$1150
Caloundra Community Kindergarten Association Inc	Purchase of shelving for storage of working bee items in shed	6 May 2022	\$350
Night Eyes Water and Landcare Inc	Purchase of protective equipment (vests & hats) for volunteers	16 May 2022	\$1550
Trinity Youth and Community Services	Contribution towards the costs of undertaking a free local community skate park event	18 May 2022	\$1500
Rosie's Youth Mission Inc	Purchase of sleeping bags & yoga mats for people sleeping rough	24 May 2022	\$1348
DV Safe Phone Ltd	Purchase 130 mobile top-up credit vouchers to provide to domestic violence and law enforcement agencies	3 June 2022	\$1950
Caloundra Mallet Sports Club Ltd	Funds for security upgrade at club premises	6 June 2022	\$1930
Queensland Air Museum	Items of audio-visual equipment to be used by volunteers to produce museum podcasts and displays	7 June 2022	\$1000
Alexandra Headland Malibu Club Inc	Contribution towards filming of a Sunshine Coast surfing icon's work for community record and sharing	9 June 2022	\$440

Division 3 Cr Cox: Total 2021/22 allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	28 September 2021	\$100
EndED Ltd	A contribution to promotion and marketing costs of the inaugural Nurture Festival scheduled for May 2022, which aims to be Australia's largest mental health festival	30 September 2021	\$3500
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	14 October 2021	\$1000
Kawana Boardriders Club Inc	Contribution towards purchase of three portable marquees	10 November 2021	\$1595
Inner Wheel Club of Sunshine Coast Incorporated	Contribution towards destination promotion and venue hire / catering	10 November 2021	\$500
Rotary Club of Mooloolaba Inc	Venue hire costs for charity event	1 December 2021	\$1100
Coast2Bay Housing Group	Venue hire for Christmas celebration	9 December 2021	\$400
Sunshine Coast Indoor Rowing Club Inc	Contribution towards marketing and venue and equipment hire for QLD rowing championships hosted by Sunshine Coast Indoor Rowing Club	29 March 2022	\$900
Buskers by the Creek Inc	A contribution towards venue hire of a Council facility for 2022 Buskers by the Lake festival, 19 – 21 August	5 April 2022	\$7500
Waste Action Maleny (WAM)	Funds for community organisation's website and website software upgrade	22 April 2022	\$700
Sunshine Coast PCYC (Queensland Police Citizens Youth Welfare Association)	Contribution towards artist costs to design and lead painting of an unattractive wall adjacent open space	29 April 2022	\$2000
Windansea Boardriders' Club Inc	Clearing of vegetation at clubhouse site	26 May 2022	\$3043



Division 4 Cr Natoli: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Yandina Community Gardens Inc	Part contribution towards purchase of a small tractor to support delivery of the 'Food Waste Loop' program	15 September 2021	\$2500
Buddina Community Garden Inc	Contribution towards solar power upgrade	24 September 2021	\$2990
Maroochydhore Rugby Union Club Incorporated	Relocation of emergency ambulance access to playing fields	24 September 2021	\$1080
The Maroochydhore Beach Bowls Club Incorporated	Purchase of new scoreboards	24 September 2021	\$2000
Arts And Culture Federation of Sunshine Coast Inc	Creative performing arts entertainment at Mooloolaba's Multicultural Moon Festival	1 October 2021	\$800
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	1 October 2021	\$100
EndED Ltd	A contribution to promotion and marketing costs of the inaugural Nurture Festival scheduled for May 2022, which aims to be Australia's largest mental health festival	7 October 2021	\$2000
STEPS Charity Ltd	Hire of rides for Steps Autism Treehouse 8th Annual Christmas Party	18 October 2021	\$400
Kawana Boardriders Club Inc	Contribution towards purchase of three portable marquees	11 November 2021	\$621
Rotary Club of Alexandra Headland Inc	Contribution towards fit out costs for transformation of shipping containers for youth centre	19 November 2021	\$2000
Sea Shepherd Australia Limited	Purchase of film license for community documentary film screening	1 February 2022	\$254
Rotary Club of Alexandra Headland	Funds to purchase fence webbing for safety of swimmers at the Winter Solstice Swim 2022	3 May 2022	\$2000
Buddina Community Garden Inc	Purchase and installation of nesting boxes at Buddina Community Garden and surrounds	31 May 2022	\$1287
DV Safe Phone Ltd	Purchase of 400 SIM cards for victims of domestic violence, along with the tested DV Safe Phones	2 June 2022	\$2000
Mooloolaba Surf Life Saving Club Inc	Replacement of surf rescue boards	2 June 2022	\$2900

Division 5 Cr Johnston: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Knitfest Inc	Funding towards marketing and advertising, workshop facilitator, event insurance, venue hire and bus hire for Knitfest 2021	10 August 2021	\$3000
Lions Club of Maleny-Blackall Range Inc	Purchase of signage for use at Maleny Country Fair	11 August 2021	\$726
Yandina Community Gardens Inc	Part contribution towards purchase of a small tractor to support delivery of the 'Food Waste Loop' program	10 September 2021	\$2500
Combined Probus Club of Maleny Inc	Purchase of two pull up banners for promotion	17 September 2021	\$580
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	27 September 2021	\$100
Friends of Pattermore House Inc	Purchase and install fabricated powder-coated aluminium framework to attach three historical panels to existing information shelter on Maleny Selectors Green	20 October 2021	\$940
Mooloolah Public Hall Association Inc	Contribution towards community Christmas Celebration	26 November 2021	\$250
Montville Village Association Inc	Purchase of awnings	8 December 2021	\$2506
Combined Probus Club of Maleny Inc	Purchase of AED Security Cabinet	10 February 2022	\$275
Nambour Amateur Swimming Club Inc	Contributions towards hire of pool for event	12 May 2022	\$500
Range of Life Pty Ltd	A contribution towards engaging topology to deliver a series of creative performance workshops for the community, which will culminate in a symphonic orchestral public performance at the Moonlight Symphony event as part of the inaugural Over the Rangebow Festival on 12 of August 2022	12 May 2022	\$2500
Friends of Pattermore House Inc	Contribution towards the preservation of the external Pattermore cow bails yards	12 May 2022	\$5606



Division 6 Cr Dickson: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Headland Buderim Croquet Club Inc	Purchase of croquet mallets and sets of croquet balls	3 August 2021	\$4167
Legacy Club of Brisbane Ltd	Purchase of cards and diaries to provide to legacy widows to celebrate the 2021 festive season and to mark milestones	12 August 2021	\$1500
Yandina Community Gardens Inc	Part contribution towards purchase of a small tractor to support delivery of the 'Food Waste Loop' program	14 September 2021	\$2500
One Step Alliance Inc	Purchase of office equipment	16 September 2021	\$2197
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	28 September 2021	\$100
EndED Ltd	A contribution to promotion and marketing costs of the inaugural Nurture Festival scheduled for May 2022, which aims to be Australia's largest mental health festival	6 October 2021	\$1000
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	19 October 2021	\$797
Maroochydore Cricket Club Incorporated	Repairs and maintenance of wicket, screens and nets	19 November 2021	\$5000
Brightwater Community Association Inc	Contribution for equipment hire costs and first aid kit for Movie Night in the Park	17 December 2021	\$1006
Sunshine Coast Reconciliation Group Inc	Contribution towards Dr Jackie Huggins speaker fee for National Reconciliation Week event at University of Sunshine Coast on Sunday 29th May	26 April 2022	\$2000
Response Mental Health Peer Support Inc	Funds towards guest speaker and catering costs for a mental health support event	5 May 2022	\$2000
Maroochydore Cricket Club Inc	To purchase three hessian covers to protect turf cricket wickets	7 June 2022	\$671

Division 7 Cr Hungerford: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Buderim Garden Club Incorporated	Contribution towards installation of harbour infrastructure in Buderim Village Park to celebrate the Buderim Garden Club 75th anniversary	29 July 2021	\$5000
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	13 October 2021	\$100
Zonta Club of Maroochy Inc	Printing of postcards for event to raise awareness and advocate against gender-based violence	11 November 2021	\$90
Maroochy Men's Shed Inc	Purchase of printer	21 December 2021	\$444
Maroochy Men's Shed Inc	Contribution to purchase of new equipment.	12 April 2022	\$600
Sunshine Coast Health Foundation (Wishlist)	Funds to purchase equipment for an event recognising the dedication of the group's volunteers and their families	5 May 2022	\$1110
Buderim Garden Club Inc	Contribution towards anniversary harbour infrastructure in Buderim Village Park	10 May 2022	\$5000
Sunshine Coast Square Dance Centre Inc	Trimming of tree branches for preventative maintenance	18 May 2022	\$1980
Vietnam Veterans Association of Australia, Sunshine Coast Sub-Branch	Funds for furniture and transport hire for commemorative Vietnam Veterans event	14 June 2022	\$2130
Buderim Scout Group	Purchase of 15 tents for local scout group	15 June 2022	6484



Division 8 Cr O'Pray: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Maroochy North Shore Lions Club Inc	Purchase of signage and tablet for cashless and contactless payment at monthly BBQs events raising funds for Mudjimba Surf Lifesaving	3 August 2021	\$432
Twin Waters Residents' Association Inc	Contribution towards entertainment and infrastructure for annual Twin Waters community event	22 September 2021	\$1000
EndED Ltd	A contribution to promotion and marketing costs of the inaugural Nurture Festival scheduled for May 2022, which aims to be Australia's largest mental health festival	7 October 2021	\$3500
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	7 October 2021	\$50
Sunshine Coast Rowing Club Inc	Purchase of oars	7 October 2021	\$2500
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	13 October 2021	\$2000
Sunshine Coast Sports Hall of Fame	AV equipment hire and set up to support the 2021 Sunshine Coast Sports Hall of Fame Induction Ceremony	24 November 2021	\$1500
EndED Ltd	Event management fee for the inaugural Nurture Festival scheduled for May 2022 which aims to be Australia's largest mental health festival.	1 December 2021	\$6500
Maroochy Canal Action Group Inc	Items for Christmas activity cruise on Maroochydhore canals	8 December 2021	\$431
Twin Waters Residents' Association Inc	Funding AV equipment hire to accommodate educational presentation to Twin Waters community	16 March 2022	\$220
Sunshine Coast Baseball Association Inc	Purchase of new baseballs and training equipment for junior members to replace old worn equipment	4 April 2022	\$500
North Shore Junior Australian Football Club Inc	Funding Jerseys and socks for annual PRIDE round AFL event	29 April 2022	\$3168
Twin Waters Residents' Association Inc	Contribution towards the costs of equipment and activities for an annual community event	23 May 2022	\$1000

Division 9 Cr Suarez: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Coolum Croquet Club	Purchase of essential croquet sporting equipment	6 August 2021	\$1849
Maroochy River Rowing Club Inc	Purchase and installation of boat safety lighting to meet compliance with new Marine Queensland regulation	17 August 2021	\$2000
Supporting People in Respite and Lifestyles Inc	A contribution towards venue hire for an accessible art show to celebrate Disability Action Week	20 August 2021	\$500
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	28 September 2021	\$50
Bli Bli Public Hall and Community Association Inc	Contribution towards costs of fireworks at Community Christmas Carols event	20 October 2021	\$2000
Eumundi School of Rock Incorporated	Contribution towards artist costs for Eumundi School of Rock event	23 November 2021	\$500
Coolum Wedge Inc	Contribution towards media costs for Coolum Wedge body surfing event	10 December 2021	\$2000
Coolum District Coast Care Group Inc	Funding equipment, PPE for volunteers and printing material to support turtle monitoring and bush regeneration	22 February 2022	\$2000
The Coolum Women's Shed Inc	Fund first aid and CPR training for 20 volunteer members	22 February 2022	\$2000
Valdora Community Hall Association Inc	Purchase of laptop and mobile phone for hall	29 March 2022	\$1635
Coolum Beach Walking Football	First Aid training and equipment for volunteers	29 April 2022	\$994
Coolum Beach Meals on Wheels Inc	Purchase of replacement office chairs and filing cabinets	29 April 2022	\$1377
Coolum Art Group known as Coolum Art Collective	Contribution towards hosting spring exhibition	17 May 2022	\$500
Coolum Peregrian RSL Subbranch	Contribution towards defibrillator costs	2 June 2022	\$2000
Bli Bli United Football Club Inc	Purchase of replacement fridge	8 June 2022	\$1310
Coolum Residents Association Inc	Contribution towards signage of Gully Lane	9 June 2022	\$1500
Eumundi School of Rock Incorporated	Contribution towards artist costs for a community concert celebrating the end of a youth music and stagecraft program	20 June 2022	\$500

Division 10 Cr Law: Total 2021/22 Allocation \$22,938

Applicant	Project/Purpose	Date allocated	Amount (\$)
Probus Club of North Blackall Range Inc	A contribution towards catering for members to celebrate Probus Day, which celebrates older people world-wide	3 September 2021	\$500
Supporting People in Respite and Lifestyles Inc	A contribution towards event costs for an accessible art show to celebrate Disability Action Week	3 September 2021	\$500
Mapleton Community Library	Upgrade to Mapleton Community Library website	15 September 2021	\$500
Nambour and District Historical Museum Association Inc	Replace main museum computer after unexpected failure	15 September 2021	\$1500
Yandina Community Gardens Inc	Part contribution towards purchase of a small tractor to support delivery of the 'Food Waste Loop' program	15 September 2021	\$5000
Naradell Inc	Morning tea event to recognise the contribution of carers during Carers Week and Mental Health Week 2021	1 October 2021	\$100
The Mapleton Community Choir Inc	Purchase of music for choir to learn and perform at Kureelipa Hall	1 October 2021	\$520
The Nambour Tramway Company Ltd	Production of promotional material in preparation of launch of Nambour Tram	1 October 2021	\$1000
STEPS Charity Ltd	Hire of rides for STEPS Autism Treehouse 8th Annual Christmas Party	22 October 2021	\$500
Sunshine Coast Bunyas Inc	Welcome to Country for Sunshine Coast Bunyas Knockout	22 October 2021	\$1485
Yandina School of Arts Incorporated	Replacement of windows	9 November 2021	\$1000
Eumundi School of Rock Incorporated	Sound and lighting hire and contribution to artist fee for Eumundi School of Rock event	19 November 2021	\$1500
Mapleton Hall & Sportsground Trust	Contribution to producer fees for Festival of Small Halls event at Mapleton Hall on 31 October 2021	19 November 2021	\$500
Nambour Chamber of Commerce Inc	Funds for entertainment costs and part contribution of catering for Nambour business community event	15 December 2021	\$500
Amrita Australia	Purchase of rice cooker and non-perishable food to cook and contribute to the Nambour Community Centre's freezer for vulnerable people	27 January 2022	\$500
Yandina Cricket Club Inc	Funds to purchase new training equipment for junior members of the Yandina Cricket Club	23 March 2022	\$500
Reimagine Nambour Inc	Funding for venue hire supporting delivery of Nambour Rodeo	7 April 2022	\$3000
Sunshine Coast Riding for the Disabled (RDA) Inc	Funds to purchase Econoboil urn for club house	10 May 2022	\$1000
Nambour Cricket Club Incorporated	Contribution towards the cost of a cricket bowling machine	31 May 2022	\$500
Reset Support Service Limited	Delivery of a five week program focused on changing the behaviour of perpetrators of Domestic and Family Violence.	2 June 2022	\$2300



Annual Disclosures





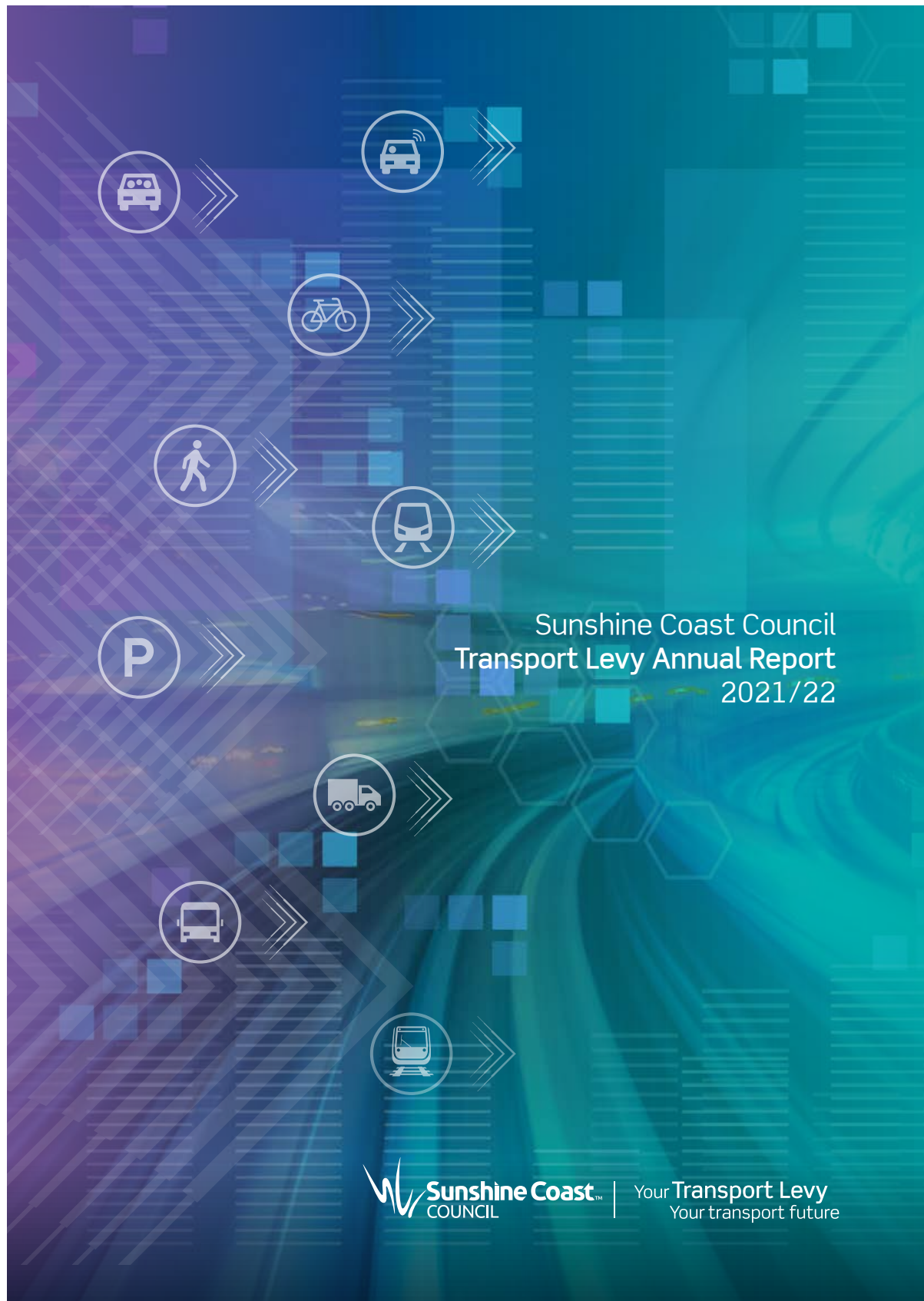


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Creative.**

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Reference document

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Disclaimer

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Acknowledgement of Country

Sunshine Coast Council acknowledges the Sunshine Coast Country, home of the Kabi Kabi peoples and the Jinibara peoples, the Traditional Custodians, whose lands and waters we all now share.

We recognise that these have always been places of cultural, spiritual, social and economic significance. The Traditional Custodians' unique values, and ancient and enduring cultures, deepen and enrich the life of our community.

We commit to working in partnership with the Traditional Custodians and the broader First Nations (Aboriginal and Torres Strait Islander) communities to support self-determination through economic and community development.

Truth telling is a significant part of our journey. We are committed to better understanding the collective histories of the Sunshine Coast and the experiences of First Nations peoples. Legacy issues resulting from colonisation are still experienced by Traditional Custodians and First Nations people.

We recognise our shared history and will continue to work in partnership to provide a foundation for building a shared future with the Kabi Kabi and the Jinibara peoples.

We wish to pay respect to their Elders – past, present and emerging, and acknowledge the important role First Nations people continue to play within the Sunshine Coast community.

Together, we are all stronger

From your Mayor and Portfolio Councillor

The Transport Levy plays a key role in improving our connectivity across our communities. It also provides the critical resources needed to better understand and improve how we access work, recreation and each other. Importantly, it also helps us plan, advocate and prepare for the future transport needs of one of Australia's fastest growing regions.

In 2021/22, there was no increase to the Transport Levy, keeping it at \$44. The levy generated about \$6.5 million which was allocated towards numerous projects to assist in preparing today's Sunshine Coast for tomorrow.

Council is improving accessibility to the bus network with improved bus stops. Also, as part of the Ridescore Active Schools Program trial, we are influencing how students at nine schools walk and ride to school.

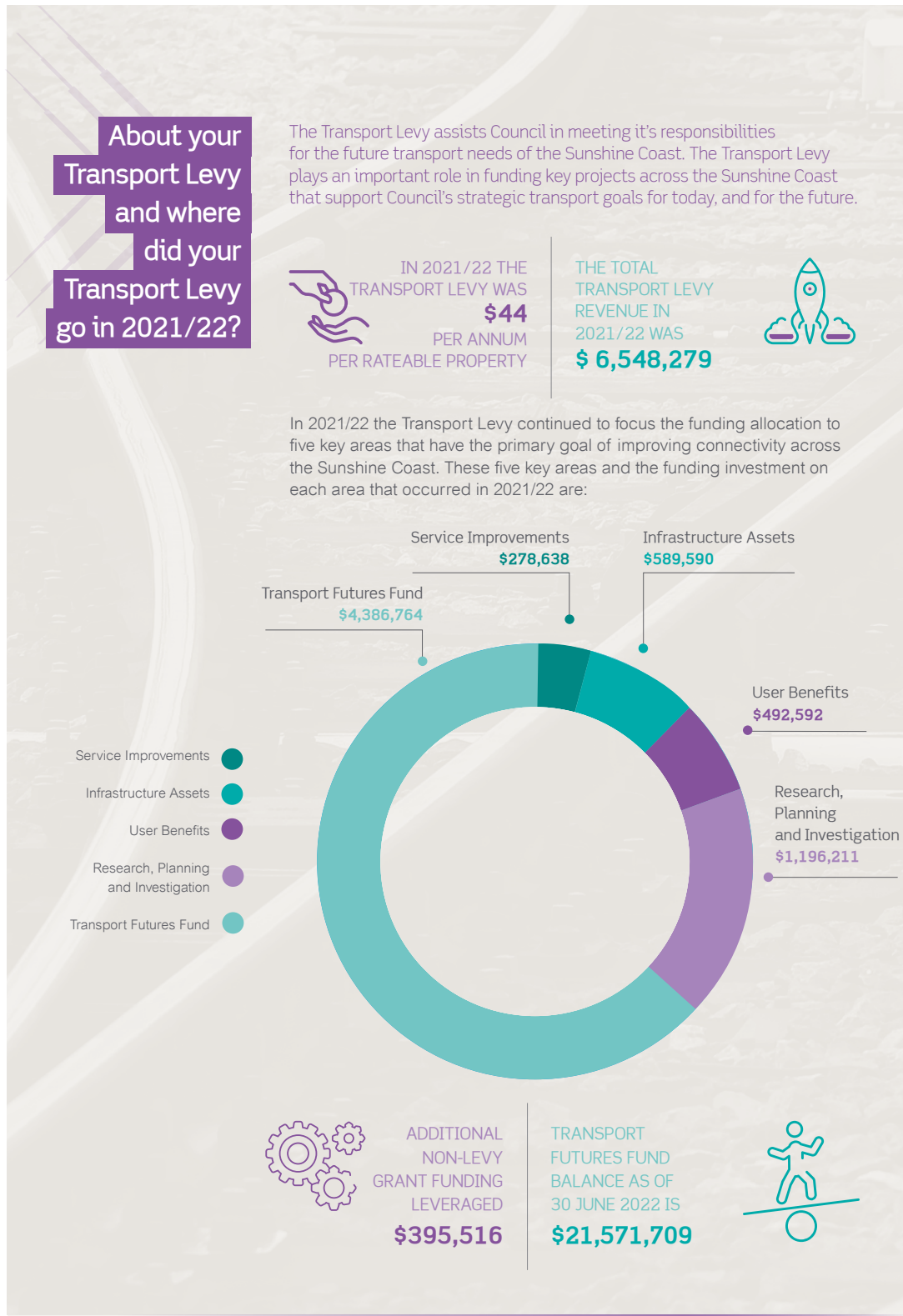
Council's endorsement of the ThinkChange program is a key step in acknowledging that people should be aware of how they travel. It's important for residents and visitors to be aware of how their choices to reduce travel, or to take an alternative mode, can benefit themselves and the region.

The Transport Levy has also enabled Council to continue the Flexilink services on the fringe of the public transport network, support the community-led Kenilworth Community Transport Service and continue the well-used Council Link service.

The Transport Levy has also contributed the finalisation of the Options Analysis for the Sunshine Coast Mass Transit project. Your contribution to the Transport Levy helps us continue to work towards a more healthy, sustainable and better connected Sunshine Coast.

Mayor Mark Jamieson
Councillor Rick Baberowski





Transport Levy 2021/22 Program snapshot

Sunshine Coast Mass Transit Options Analysis

Council endorsed the Sunshine Coast Mass Transit Options Analysis on 20 October 2021. The Options Analysis was finalised after considering the feedback received during the extensive community engagement process conducted from 28 April 2021 to 22 June 2021.

The Options Analysis considered a wide range of options for delivering a mass transit system to serve the concentration of population in the urban corridor from Maroochydore to Caloundra (focusing on an initial stage in the northern part of the corridor). It also produced a refined range of options to be further investigated in the Detailed Business Case.

The Queensland Government will lead the preparation of the Detailed Business Case in collaboration with Council as a joint funding partner. The Detailed Business Case will evaluate the viability of the options put forward in the Options Analysis. This will confirm the economic, social, environmental and financial viability as the basis for enabling an investment decision to be made by the Queensland and Commonwealth Governments.



Bus Stop Upgrades

In 2021/22, \$589,590 from the Transport Levy was utilised to continue Council's bus stop infrastructure program. Under this program, 25 bus stops across the Sunshine Coast were completed, comprising a mix of new shelters on high patronaged stops frequented by seniors, and bike parking facilities at bus stops on the existing cycle network.

Funding assistance was also received from the Queensland Government to support Council's bus stop infrastructure program.

Service improvements

In 2021/22, the Transport Levy continued to fund a number of transport trials in several Sunshine Coast community areas that are not currently serviced by public transport.

Council Link

Council Link provides an affordable, door-to-door transport service for people aged 60 and over and for people with disabilities or a mobility impairment. This service, which was contracted to Comlink, collects people from their homes and takes them to and from their local shopping centre.

Council Link is a Sunshine Coast Council program funded through the Transport Levy.



AVERAGE **220**
PASSENGERS
PER WEEK AND
53,924 KM
TRAVELLED BY
COUNCIL LINK



58
SUBURBS
SERVICED

11,203
PASSENGER
BOOKINGS
DELIVERED
FOR THE YEAR



52
NEW REQUESTS
FOR SERVICE





Flexilink Trial Services

In 2021/22, the Transport Levy continued to deliver trial Flexilink transport services to two areas of the Sunshine Coast that currently have no access to public transport; the Peachester to Beerwah Flexilink service and the Conondale to Maleny Flexilink service.

Flexilink services are pre-booked scheduled transport services with each service offering six one-way trips that can be booked daily, Monday to Saturday.



IN 2021/22 THE FLEXILINK SERVICES DELIVERED OVER **2,700** PASSENGER TRIPS AND TRAVELLED OVER **33,000km** ACROSS THE TWO SERVICES



Kenilworth Community Transport Service

Throughout 2021/22, a dedicated group of volunteers from the Kenilworth community continued to operate the Kenilworth Community Transport Service. The service provides affordable, reliable and accessible community transport options to residents of the Kenilworth region who have limited transport options.



THROUGHOUT 2021/22 THE SERVICE AVERAGED **16** TRIPS PER MONTH AND **1.6** PASSENGERS PER TRIP, THE SERVICE NOW HAS **199** REGISTERED PASSENGERS, WITH **5** VOLUNTEER DRIVERS





Transport Levy 2021/22 Program snapshot

User benefits

Active Travel Maps

Following the successful release of the first four Active Travel Maps, Council has recently completed the fifth Active Travel Map series - the Sunshine Coast Hinterland Active Travel Map.

This A5 full-colour booklet showcases walking, cycling and public transport infrastructure across the hinterland areas centred around the train line and the main range towns.

A digital version can be accessed on Council's website.

RideScore Active Schools Program

Council, in partnership with We Ride Australia, has developed the RideScore Active Schools Program. This program was rolled out to nine selected Sunshine Coast schools in February 2022, with 1,400 students registered at end of June 2022.



18,193 CYCLING AND SCOOTING TRIPS
BY RIDEScore PARTICIPANTS HAVE BEEN
RECORDED SINCE THE PROGRAM
LAUNCH IN LATE **FEBRUARY 2022**,
RESULTING IN A SIGNIFICANT REDUCTION
IN PRIVATE VEHICLE TRIPS TO SCHOOLS.



In addition to funding from the Transport Levy, this program has been made possible with Federal grant funding from the Move it AUS program, Queensland Government and Stockland.



ThinkChange

ThinkChange[™], Council's branded travel behaviour change program, is a key action of the Integrated Transport Strategy and is a 2021/22 Transport Levy funded initiative. The primary objective of **ThinkChange** is to help everyone on the Sunshine Coast identify ways that we can all reduce our car use and reduce how far we travel in our cars.

ThinkChange is a commitment, by Council, to work with the community to identify and implement different ways we can all make changes so that we have less congestion and better liveability on the Sunshine Coast.

In 2021/22, **ThinkChange** has already developed five pilot initiatives in collaboration with participating partners and it is intended that these five pilot initiatives will progress to delivery in 2022/23.



Modelling partnership with the Department of Transport and Main Roads

In 2021/22, Council has continued to develop and refine both region wide and local area computer models to assist with transport planning and forecasting of trips across the Sunshine Coast.

This model development has been undertaken in partnership with the Department of Transport and Main Roads and is partially funded by the Transport Levy. Transport modelling enables Council to analyse the existing and future performance of the transport network.



Transport Futures Fund

The Transport Futures Fund was created to ensure that Council could be positioned to support major public transport investments by the Queensland Government and the Australia Government, at a future time.

This does not include subsidising current or proposed public transport services contracted by the State.

THE TRANSPORT FUTURES FUND IN
2021/22
INCREASED BY
\$4,386,764

REFLECTING COUNCIL'S BUDGET
ALLOCATION AND END-OF-FINANCIAL
YEAR RECONCILIATION OF
TRANSPORT LEVY EXPENDITURE

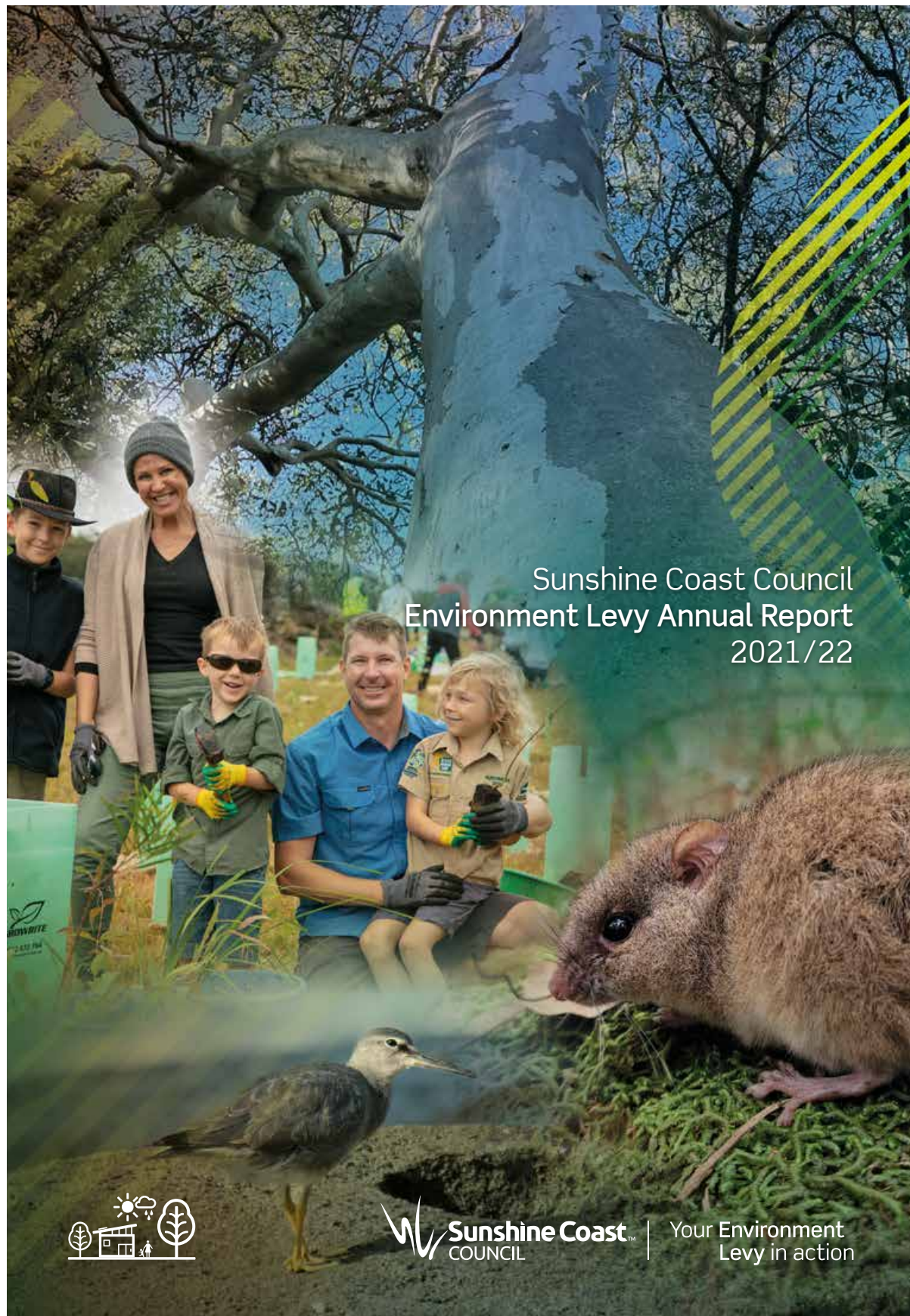
THE TRANSPORT
FUTURES FUND
BALANCE AS AT
30 JUNE 2022 IS
\$21,571,709





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Reference document

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Acknowledgement

Cover image:
Melomys – S. Foreman.

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We recognise that these have always been places of cultural, spiritual, social and economic significance. The Traditional Custodians' unique values, and ancient and enduring cultures, deepen and enrich the life of our community.

We commit to working in partnership with the Traditional Custodians and the broader First Nations (Aboriginal and Torres Strait Islander) communities to support self-determination through economic and community development.

Truth telling is a significant part of our journey. We are committed to better understanding the collective histories of the Sunshine Coast and the experiences of First Nations peoples. Legacy issues resulting from colonisation are still experienced by Traditional Custodians and First Nations people.

We recognise our shared history and will continue to work in partnership to provide a foundation for building a shared future with the Kabi Kabi and the Jinibara peoples.

We wish to pay respect to their Elders – past, present and emerging, and acknowledge the important role First Nations people continue to play within the Sunshine Coast community.

Together, we are all stronger

Message from your Mayor and Councillors

Your Environment Levy supports a range of projects, programs and initiatives to protect and enhance our natural assets and helps us to deliver a healthier environment and more liveable Sunshine Coast.

Many of these projects are delivered in partnership with dedicated volunteers, landowners, community groups and research organisations – without whom, we would not be able to advance our efforts to achieve a sustainable Sunshine Coast.

In 2021/22, the Environment Levy has continued to support the purchase of land with important ecological values to grow our conservation estate, establish new reserves, expand existing ones and safeguard precious habitat.

As a council, we have also continued to lead the way in advancing our approach to invasive species management—trailing innovative technologies to improve the management of pest animals and weeds that can impact adversely on our environment, our communities and the resilience of our economy.

This year's program saw the inclusion of new projects focused on protecting waterways, which are assets highly valued by our community and fundamental to maintaining the liveability of our region. Through these projects we are engaging, educating and supporting industry and our community, along with fostering sustainable practices to improve erosion and sediment control.

Our council is pleased to celebrate the success of the projects, programs and initiatives funded by your Environment Levy and we would like to particularly acknowledge the work of our volunteers in working with us in our important stewardship of our region's invaluable natural environment.

Councillor Peter Cox
Mayor Mark Jamieson
Councillor Maria Suarez



Where did your Environment Levy go in 2021/22?

The Sunshine Coast's natural environment is one of our most important assets. It is highly valued by Sunshine Coast Council and our community. The Environment Levy contributes to maintaining and enhancing our natural assets in line with our vision to be Australia's most sustainable region—healthy, smart, creative.

Environment 2021/22 highlights



IN 2021/22 THE
ENVIRONMENT LEVY WAS
\$80
PER ANNUM
PER RATEABLE PROPERTY

THE TOTAL ENVIRONMENT LEVY
INVESTMENT IN 2021/22 WAS
\$13,166,066

\$5.67 million invested into the acquisition of environmentally significant land

\$1.1 million invested into coastal protection works and dune rehabilitation

\$740,000 invested into invasive species research, action and community engagement

\$610,000 provided to partnership community groups to deliver environmental projects

\$325,000 in Landholder Environment Grants for 103 private landholders to undertake on-ground projects

\$220,000 invested into erosion and sediment control and waterway protection

Environment Levy 2021/22 Program snapshot

Coochin Creek Environment Reserve

Kirby's Road Environment Reserve

Strategic Land Acquisition Program

The Environment Levy has continued to support the acquisition of environmentally significant land to protect and enhance habitat areas and biodiversity corridors.

Four properties were purchased in 2021/22—adding a further 165 hectares to Council's conservation estate.

This included:

- **68 hectares of high-value habitat at Witta**
expanding Kirby's Road Environment Reserve to 280 hectares and further consolidating landscape connectivity between Maleny and Kondalilla National Parks.
- **65 hectares at Coochin Creek**
further consolidating the Regional Inter-urban Break Green Space and protecting 450 metres of Coochin Creek riparian habitat (which flows into the RAMSAR designated Pumicestone Passage).
- **19 hectares within the Blue Heart Sunshine Coast project area**
expanding Coolum Creek Environment Reserve to 465 hectares, protecting Maroochy River riparian habitat and providing opportunity to consolidate connectivity of the Maroochy-Noosa Wallum biodiversity corridor.
- **13 hectares in Verrierdale**
expanding an existing protected area of very high biodiversity values to 37 hectares to further protect **Critically endangered Lowland Rainforest regional ecosystems** and habitat for the Richmond birdwing butterfly (*Ornithoptera richmondia*).



Erosion and sediment control education

Flying fox education



Establishing environment reserves







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Together, we are all stronger

From your Mayor and Portfolio Councillor

Preserving our cultural heritage was one of the many criteria required for the Sunshine Coast to be officially recognised as a UNESCO Biosphere Reserve.

It is through the Cultural Heritage Levy that council was able to demonstrate how the region's First Nations history, built heritage, iconic sites, collections, and post-European settlement stories would be preserved for future generations.

This year marked the launch of the inaugural Historian in Residence program which aims to fill in the gaps in the Sunshine Coast's history. Our digital projects program captured local stories, while First Nations programs enabled the community to experience and understand history and culture from alternative perspectives.

The Levy continues to support heritage groups, Council's heritage trainees and students by providing access to ongoing professional development.

Many of the region's historic collections and buildings are cared for by Council and community groups, who are tasked with preserving, interpreting, promoting and making these collections accessible. Council is proud to support the sector by providing community partnership funding and other grant opportunities through the Levy.

We would like to take this opportunity to specifically thank our museum and heritage volunteers who help everyday with the preservation and interpretation of our history.

Mayor Mark Jamieson
Councillor Rick Baberowski



About your Cultural Heritage Levy and where did your Cultural Heritage Levy go in 2021/22?

The Cultural Heritage Levy plays an important role in enabling Council to deliver the Sunshine Coast Heritage Plan 2021-2031 and ensures that Council effectively manages and conserves the region's heritage assets.

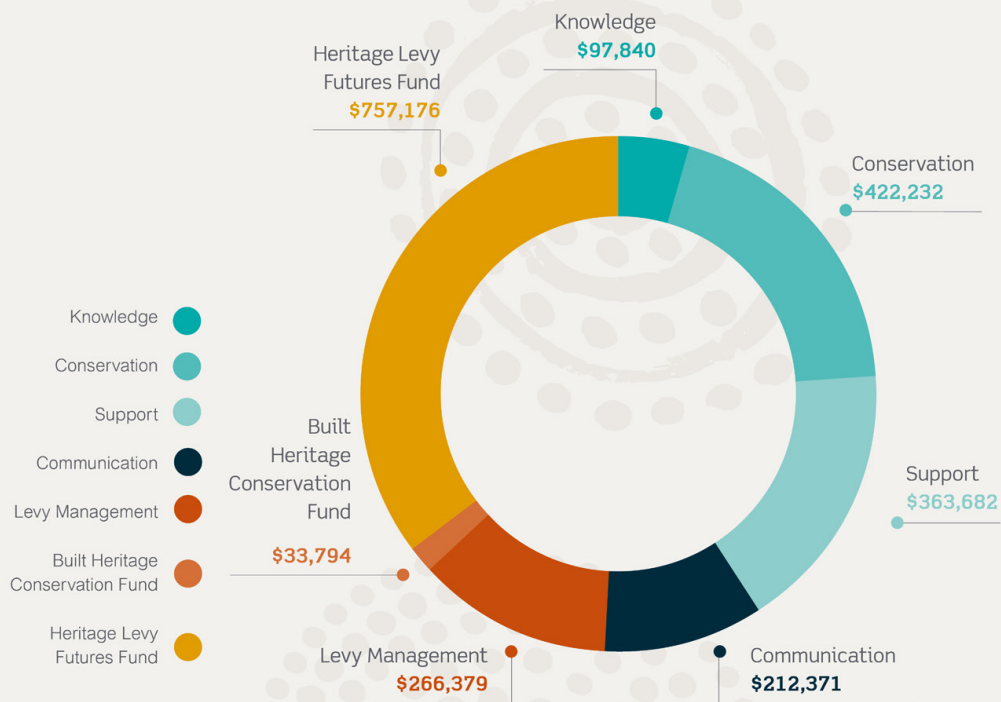


IN 2021/22
THE CULTURAL
HERITAGE WAS
\$13 PER ANNUM
PER RATEABLE
PROPERTY

THE TOTAL
CULTURAL HERITAGE LEVY
REVENUE IN
2021/22 WAS
\$1,934,719



In 2021/22 the Cultural Heritage Levy continued to focus on the five key outcome areas identified in the Sunshine Coast Heritage Plan. The funding investment that occurred in 2021/22:



ADDITIONAL FUNDING

RESTRICTED CASH
\$215,750

SALES AND
DONATIONS
\$3005

AS OF 30 JUNE 2022 HERITAGE LEVY
FUTURES FUND BALANCE IS
\$4,111,558

BUILT HERITAGE CONSERVATION FUND
BALANCE IS **\$128,938**

OTHER RESTRICTED CASH
BALANCE IS **\$339,754**
TOTAL **\$4,580,250**



Cultural Heritage Levy 2021/22 Program snapshot

Overview

The Sunshine Coast Heritage Levy is used to document, research, conserve, protect, promote and provide access to items, places, facilities and events that define the stories, history and values of the people, communities and culture of the Sunshine Coast.

The Heritage Levy is used to achieve Council's vision for heritage in the region 'Our heritage is our gift for the future', as identified in the Sunshine Coast Heritage Plan 2021-2031, and its five key heritage outcome areas: Knowledge; Conservation; Support; Communication; and Advocacy.

Knowledge

Projects to research, record, and share information about the region's heritage. In 2021/22, this included the inaugural Historian in Residence program, digitisation of significant regional collections, and improved accessibility to stories through digital platforms.



Supporting local museums,
Kenilworth Museum.



2 HISTORIANS
IN RESIDENCE
APPOINTED



TOPICS EXPLORED:
1 FIRST NATIONS
CONNECTIONS
AND
2 SPORTING
HISTORY



OVER **8,000** ITEMS
DIGITISED FROM THE BILL
ROBINSON COLLECTION



COUNCIL NOW MANAGES
LANDSBOROUGH
MUSEUM AND ITS
COLLECTION OF OVER
14,000 OBJECTS



Conservation

Supporting best practice management of heritage assets, from artefacts and archival records to heritage listed homes and lighthouses. In 2021/22, this included professional conservation treatment for SS Dicky wreck pieces, expert advice to guide preventative conservation at Landsborough Museum, a significant project to upgrade public programming spaces and accessibility at Bankfoot House, and rehabilitation works at the Caloundra Lighthouses.



Historian in Residence Program,
Heritage Library.

Support

In 2021/22, the Cultural Heritage Levy continued to assist local museums, heritage organisations, and First Nations Peoples through professional development initiatives, grants programs, and community events.



OVER **\$190,000**
IN GRANTS INITIATIVES
SUPPORTED IN 2021/22



16 ORGANISATIONS,
COMMUNITY PARTNERSHIP
FUNDING PROGRAM



5 PROJECTS, COLLECTION
CARE PROGRAM



5 PROJECTS, EXHIBITIONS
AND EVENTS PROGRAM



3 PROJECTS, CULTURAL
SUPPORT PROGRAM





Welcome to Country, First Nations Family Fun Day.

Communication

Creating and increasing awareness of the region's heritage continues to be an important role of educational initiatives, interpretive trails, and marketing campaigns. The ever-popular Discovery Guide reached new audiences through partnerships with local film festivals and industry events.



71 EVENTS AND PUBLIC PROGRAMS,
OVER **8,500** ATTENDEES



NEARLY **108,000** VISITS TO THE HERITAGE WEBSITE



3,778 VISITORS TO BANKFOOT HOUSE,
INCLUDING **877** SCHOOL STUDENTS
EXPERIENCING EDUCATION PROGRAMS



Delivering an education program for school students.

Advocacy

Council works in partnership with internal and external stakeholders, and provides advice and assistance for heritage places and projects.

The Built Heritage Conservation Fund supports maintenance programs for heritage listed, council owned, community leased properties.

The Heritage Futures Fund was established to provide capital funding for a Regional Collections Store and Interpretive Facility.



IN 2021/22



THE HERITAGE LEVY FUTURES FUND INCREASED BY
\$757,176

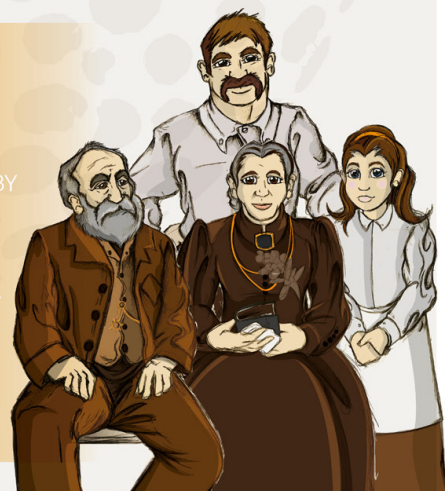


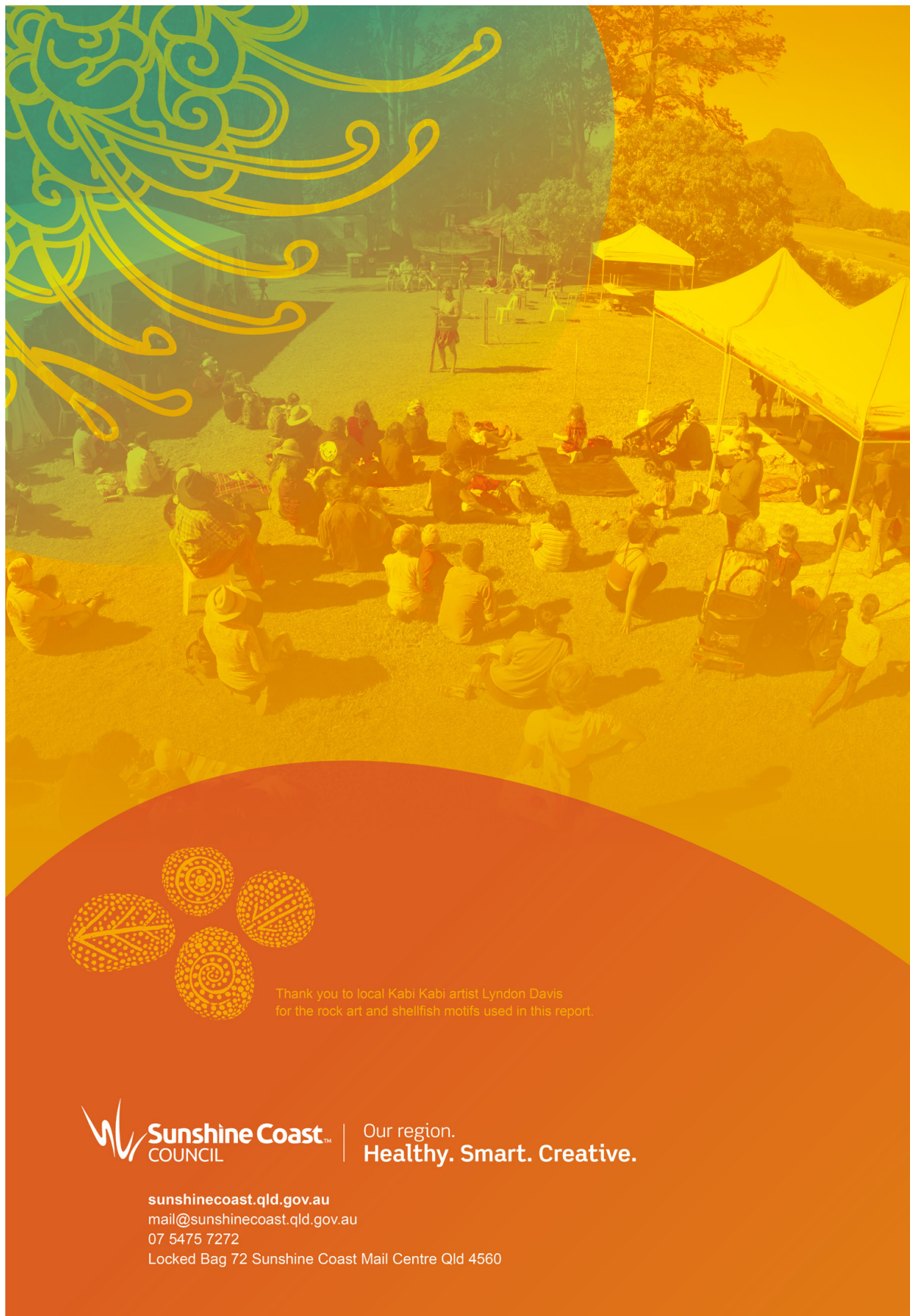
THE BUILT HERITAGE CONSERVATION FUND INCREASED BY
\$33,794

REFLECTING COUNCIL'S BUDGET ALLOCATION AND
END-OF-FINANCIAL YEAR RECONCILIATION OF CULTURAL
HERITAGE LEVY EXPENDITURE



THE TOTAL OF ALL OF THE CULTURAL HERITAGE
LEVY RESTRICTED FUNDS AS AT 30 JUNE 2022 IS
\$4,580,250







Our region.
Healthy. Smart. Creative.

Sunshine Coast Council CEO's Quarterly Highlights Report

Quarter 1 – 2022/23

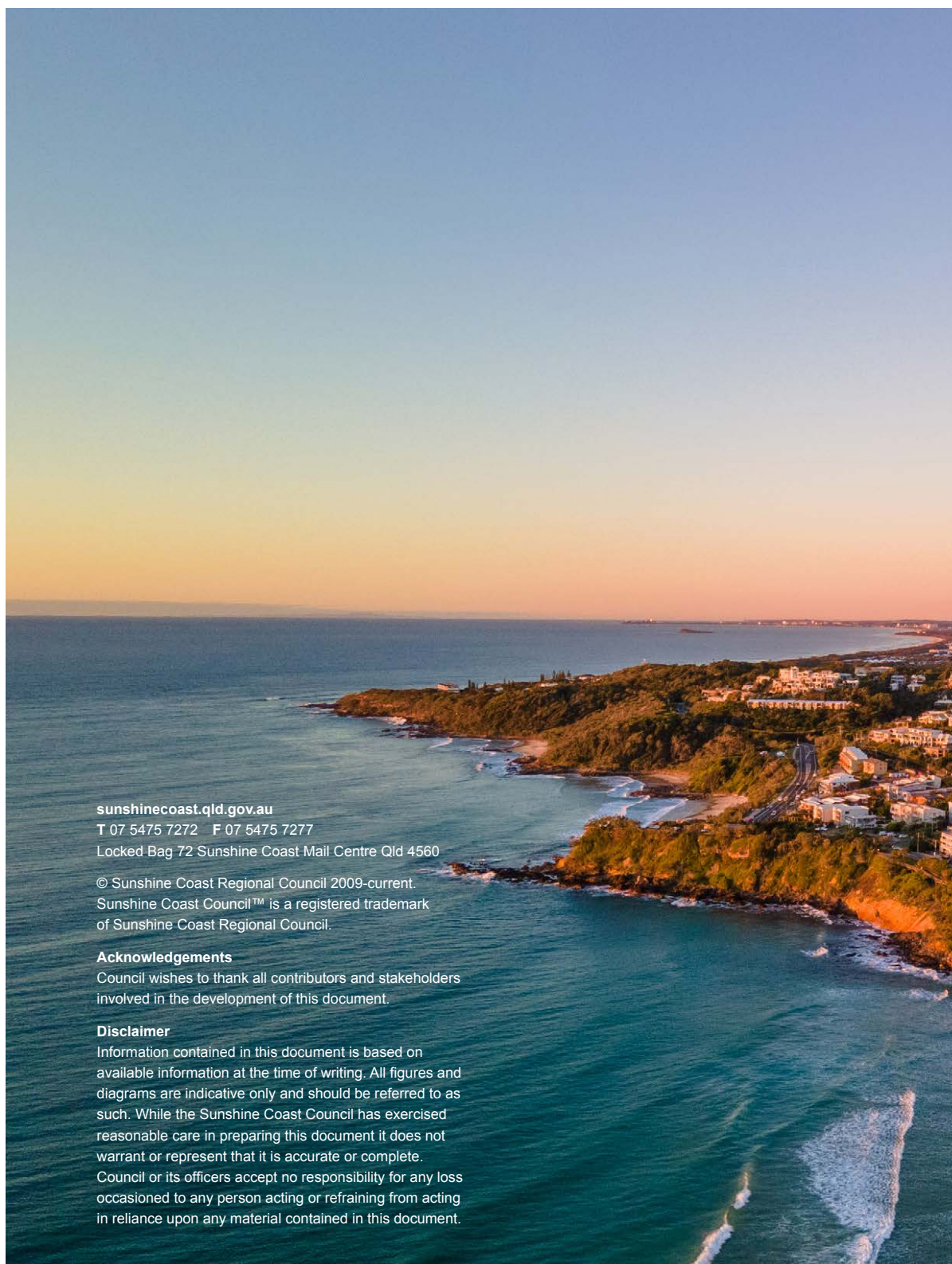






Sunshine Coast Council CEO's Quarterly Highlights Report

Quarter 1 – 2022/23



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Acknowledgements

Council wishes to thank all contributors and stakeholders involved in the development of this document.

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Traditional Acknowledgement

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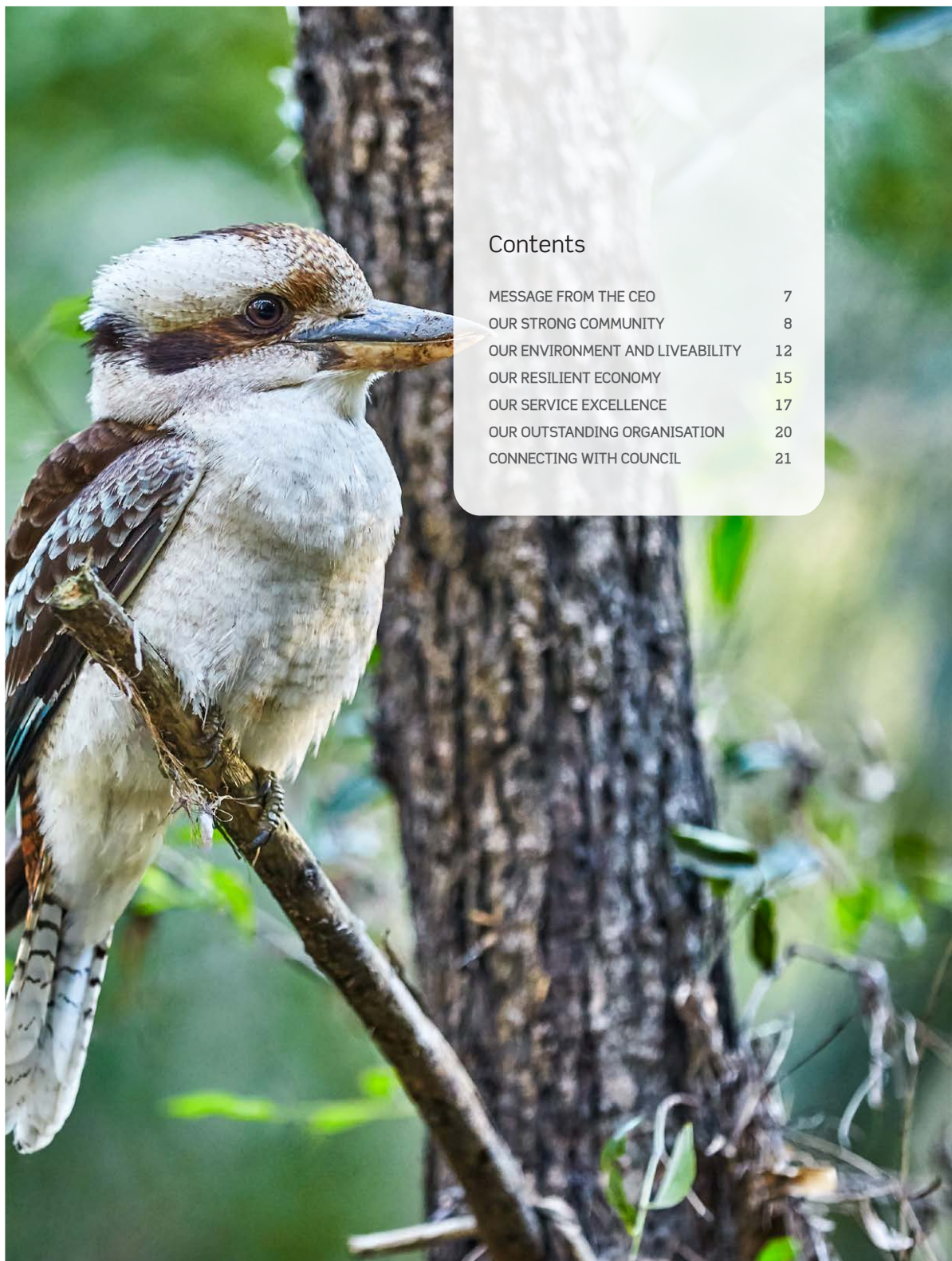
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Message from the CEO



Emma Thomas
Chief Executive Officer

As we reflect on the first quarter of the 2022/23 financial year, we can already see many great outcomes being achieved for our region. Whether it be through the delivery of our services and programs or through our forward planning, we are ensuring our community can thrive now and for future generations to come.

This quarter we progressed our diversity and inclusivity objectives by calling on our community to stand as one and help shine a light on racism in the region. The 'Shine a Light on Racism' campaign encourages the community to stand up against racism in their everyday lives and pause and reflect on what it means to take personal responsibility to become anti-racist. It is important that we are welcoming and respectful to others, irrespective of background. We are all welcome here.

We welcomed the Horizon Festival back to the region between 26 August and 4 September 2022 after a tumultuous few years of disruptions caused by the COVID-19 pandemic. This highly anticipated event was host to an exciting line-up of 440 artists and presenters that included many local acts to provide

fantastic entertainment in the form of music, visual art, performance, dance, spoken word, comedy, and workshops. An impressive 21,492 people enjoyed the festivities either in-person or through the digital events.

Engagement with our community continues to be front and centre of Council business to help shape our projects and inform decision making. This quarter we commenced engagement on the second stage of the Mooloolaba Foreshore Revitalisation project – a Central Meeting Place precinct that is located near the Brisbane Road entry point to Mooloolaba Esplanade. Residents are encouraged to have their say on the two proposed concept designs, 'Concept Blue' or 'Concept Yellow'. This multi-stage project is designed to maintain our liveability credentials by increasing public open space in the beachfront parkland by 40 per cent and creating a place for connection, as well as a fantastic location to admire one of the world's-best beaches.

Our commitment to climate change continued through the quarter as we progressed the implementation of our organisational Zero-net Emissions Plan. Through the plan we have committed to an integrated approach to measuring, monitoring, analysing and reporting on our actions to proactively respond to our target of Zero-net emissions by 2041.

There has been encouraging signs for Major Events on the Sunshine Coast, attracting 86,000 people and generating approximately \$46.6 million of direct economic benefit from 25 events during the quarter. This is almost double the

same time last year and equivalent to pre-COVID-19 pandemic times. A highlight for our budding future athletes was the Touch Football National Youth Championships where more than 100 junior teams converged on the Sunshine Coast from all around the nation between 28 September and 1 October 2022.

As a Council we are continually looking for ways to improve our service delivery to ensure we provide consistent and positive customer experiences. Waste and Resource Management is a service we take great pride in, collecting 99% of bins on schedule. The future of this service has been secured for the next eight years with family owned business JJ's Waste and Recycling commencing Council's largest service-delivery contract in July 2022. This coincided with the start of the expanded garden organics collection services, with 45,000 households now recycling their garden waste across the region and contributing to reducing the amount of waste that goes to landfill.

There are many more fantastic highlights mentioned throughout the report and I encourage you to read on and find out how Council is partnering with our community, business and other tiers of government to progress our healthy, smart, creative region.

Emma Thomas
Chief Executive Officer



Our Strong Community

Our communities are connected and thriving places where people are included, treated with respect and opportunities are available for all.



160,803

people attended community events at Council's venues



137,998

attendances to Council owned aquatic centres



89%

customer satisfaction with library and cultural programs



343

community grant applications awarded, allocated more than \$2,720,803 for the quarter

Community and cultural development and partnerships

Horizon Festival

The highly anticipated Horizon Festival 2022 returned in full following COVID-19 disruptions in 2020 and 2021. The uplifting, world-class festival featured local acts and nationally recognised artists across 10 days and nights between 26 August to 4 September 2022. This year, 21,492 attendances were recorded across the 127 events, including music, visual art, performance, dance, family entertainment, spoken word, comedy and workshops.

The festival is an exciting celebration of the arts and a great example of Council and our community working together to create a festival that delights audiences.

At its heart, the festival is deeply connected to place. It celebrated the spectacular natural landscape of the Sunshine Coast region, honoured the stories and artworks of our First Nations people, provided a platform for local artists to extend their practice, and is a way for communities to engage, experience art and be inspired.

Veiled Histories: Works by leading First Nations artist

A powerful exhibition of artworks by leading First Nations artists Jennifer Herd (MBarbarum) and Joanne Currie Nalingu (Gungurri) was held at the Caloundra Regional Gallery between 1 July and 26 August 2022.

The exhibition, called 'Veiled Histories: Works by leading First Nations artists' captures the artists' enduring careers and deep spiritual connections to the past for both Indigenous and non-Indigenous peoples.

The exhibition program featured a free artists talk, revealing the back stories and motivation behind their works and youth art trails and other family activities within the art space to help engage and inspire all ages.

First Nations Self Determination, Representation and Wellbeing Forum

More than 200 powerful voices attended Council's second annual First Nations Self-Determination, Representation and Wellbeing Forum at the Novotel Twin Waters on 8 and 9 August 2022.

The Forum coincided with the International Day of the World's Indigenous Peoples and was a great opportunity for First Nations communities to join together for collaborative discussions about voice, self-determination and wellbeing. Key themes included cultural integrity, cultural values and practices, First Nations story, empowerment, representation and economic development.

In line with our Sunshine Coast Community Strategy 2019-2041 and Sunshine Coast Reconciliation Action Plan, Council is committed to growing a strong community, including long-term and meaningful engagement with Traditional Custodians and First Nations communities.

Rehabilitation works at Caloundra lighthouses

Council completed works at the heritage listed Caloundra lighthouses to provide important rehabilitation work and ensure our region's signature maritime beacons stand the test of time.

Through the Arts and Heritage Levy, Council contracted Conbuild to undertake works during August and September 2022 that included installing new timber decking and balustrading and vital weatherproofing and roof works.

The original 1896 lighthouse is the town's oldest surviving building, and its 1968 neighbouring replacement is one of only two of its type in Australia. The rehabilitation works will help preserve our maritime history for future generations to come.

Grants to our Community

Local community groups were invited to participate in a free 90-minute grant writing workshop, either online or in-person, between 26 July and 4 August 2022.

Sessions explored how to plan and communicate projects, what supporting documentation to include and provided guidance on how to complete project budgets - aiming to increase the chance of application success and to build capacity of community groups.

Council grants provided to our community during the quarter included:

- \$47,192 through the Regional Arts Development Fund for 12 creative projects
- \$161,000 through the Arts and Heritage Levy Program to heritage partnerships, events and collection care, and
- 16 applications approved to the Creative Investment Program progressed to the next stage.

Our People, Our Places, Our Aura

The Our People, Our Places, Our Aura community engagement program was delivered between 8 June to 23 July 2022 with approximately 600 people participating. In total 1375 submissions were received across the range of engagement

exercises on offer which included a survey, pop-up activities at six locations, online activities and a workshop.

Some of the key findings from the engagement program discovered the community has a strong desire for more events, youth focused provisions, public transport and community safety.

The findings of the engagement program are intended to provide the community and Council with an understanding of the focus areas for future community development programs, activities and foster a strong community in Aura.

Anti-racism Campaign launched

The 'Shine a Light on Racism' campaign was launched on 22 July 2022 at Venue 114, and aimed to promote everyone's responsibility in becoming anti-racist.

Spearheaded by seven local patrons, the campaign called on residents to #DotheWork and help address racism in our community and actively learn to become an ally. The campaign content and workshops will be promoted throughout the year with community, sporting and business groups.

The South Sydney Rabbitohs and Vodafone Warriors backed the campaign as part of their National Rugby League game held at Sunshine Coast Stadium on 6 August 2022. The Sunshine Coast campaign has also been recognised by the Queensland Human Rights Commission.

Hope for Homes Forum

In partnership with the Goodlife Community Centre Buderim, The Shack Nambour and the Salvation Army, Council supported the Hope for Homes Forum on 26 September 2022 at the Goodlife Community Centre, Buderim.

More than 130 participants heard from guest speakers from various community, charitable and government organisations who shared information and learnings about current and future partnership projects.

Further collaboration will continue with the service sector and community organisations to respond to homelessness and explore further opportunities.

Nambour's public piano

A public piano was installed at the Nambour Town Square in August 2022 as a free and fun way for people to activate the community space throughout spring.

It is one of the ways Council is supporting the activation of Nambour, while complementing the opportunity that exists within the Special Entertainment Precinct boundaries.

The public piano offers our community a place for connection and conversation, the potential to reveal some undiscovered local talent and provides a place to practise for those who don't have regular access to a piano. It also features artwork by local artist and Street Art Nambour Group member Ross Holloway.

Disaster Management

Training exercise for the Local Disaster Management Group

The Local Disaster Management Group (LDMG) participated in a disaster preparedness, response and recovery training exercise on 3 August 2022.

The training exercise included a fast-forming weather event, more than 100mm of rain, flash flooding, hail and storm surge, severe storms, super cells and tornadoes. The Guardian IMS (a digital tool), which tracks and shares real-time data during disasters, was also tested.

The training has assisted the LDMG ahead of the summer storm season and provided an opportunity to put into practise the improved processes and learnings from previous disaster events so the Sunshine Coast community is best supported and protected during all aspects of a disaster.

Libraries

During the quarter, 211,539 visitors attended our libraries to access resources, information and learning opportunities. Key highlights and initiatives from the quarter include:

- The Storytellers Festival was delivered to 600 participants and focused on connecting local authors and providing a range of workshops
- A multi-cultural morning tea with 140 attendees was held at Maroochydhore library to celebrate

Multi-Cultural Week

- The online book club continues to be very popular with 1145 downloads of eBook club titles through the 'Libby' application
- Through the Life Long Programming, 191 programs were delivered with 1095 attendees which included new and old customers
- Council launched the online platform 'Hoopla', which provides access to video content and digital comics, and
- The cloudLibraries' Languages other than English (LOTE) online platform was made available, significantly increasing resources for community members whose first language is not English.

Lifeguards

Council invests \$5.7 million into lifeguard services across the financial year to keep our residents and visitors safe across our region's beaches.

The Lifeguard Service is operated by Surf Life Saving Queensland on behalf of Council and manages foreshore and aquatic activities across 21 locations for the enjoyment and protection of Sunshine Coast residents and visitors.

In addition, Council provides beach matting, wheelchairs and life jackets for public use at no charge, making our beaches more inclusive and accessible.

Community venues

Council's Venue 114 facilitated and delivered a number of successful events during the quarter, including the:

- Travis Shultz Wine Symposium
- Sunshine Coast Symphony Orchestra
- Medical Grads Celebration
- In Conversation – Becoming Anti Racist event
- Breast Cancer Fundraiser
- Mayor Telstra Innovation Awards, and
- Burlesque La'Mour cabaret performances.

Roads, cycleways and pathways

Mobility Maps

Council's new mobility maps went live in July 2022 to help improve the way residents and visitors accessed and ultimately enjoyed popular areas of the Sunshine Coast.

The launch follows the trial where wheelchairs were turned into mapping tools with specially trained local "pilots" and equipped with advanced technology to track routes from Maroochydore to Mooloolaba.

Using modern mapping-technology, the revolutionary pilot project is focused on making life easier for people of all abilities, from mums and dads with toddlers in tow, to the elderly, people using wheelchairs and mobility aids.

The maps categorise clear routes and allow users to make informed choices before visiting locations across the Sunshine Coast, enabling everyone to find their best path, according to their needs and ability. The initiative furthers Council's commitment to accessibility and inclusion and promotes activity and visitation to our coastal areas for all.

School Bike Restoration trial

In a collaboration between Council, Brightwater State School and Chancellor State College, a heart-warming program was rolled out to give children in need access to a bike to ride to and from school.

The initiative expands on Sunshine Coast Council's existing RideScore Active Schools Program, providing disadvantaged children with a mode of transport when there is often no alternative. Schools are supplied with bicycles that are sourced from the Endeavour Foundation's Tip Shop at select Council waste facilities. The students work with a qualified bicycle mechanic from Peddlar in Golden Beach, Caloundra to give the bikes a fresh lease on life.

The mechanic runs weekly 90-minute in-school lessons to select students at both participating schools, providing them with hands-on skills and an opportunity for them to thrive in an environment outside the classroom.

Sporting facilities

Council's world-class sporting facilities continue to attract season fixtures and major events.

The Sunshine Coast Stadium held the:

- 2022 Oceania Rugby under 20 Championships for the first time between 1 and 10 July 2022
- Rugby World Cup Qualifier match between Tonga and Hong Kong was held on 23 July 2022
- The Living Life Festival was held for the first time on 13 August 2022, and
- Buskers by the Lake returned for the second year from 19 to 20 August 2022.

The Caloundra Indoor Stadium held the National Table Tennis Championships between 3 to 10 July 2022, with 445 competitors and 17,709 games played.

The Maroochydore Multi Sports Complex hosted:

- Two netball tournaments - the Vicki Wilson Cup on 21 July 2022 and Lightning Netball Cup on 14 September 2022, and
- The Coastal District Interschool Sport AFL and Soccer tournaments across term three of the school calendar.

The Nambour Showgrounds held a number of successful events, including the:

- Queensland Garden Expo from 8 to 10 July 2022
- Nambour Swap Meet held on 30 July 2022
- Sunshine Coast Motor Sport Club Street Sprints from 6 to 7 August 2022, and
- Sunshine Coast Caravan and the Outdoor Expo from 19 to 21 August 2022.

Green and gold runway event

Council held a free community event on 7 August 2022 at the Sugar Bag Road Mountain Bike Park, Caloundra to celebrate and acknowledge it is 10 years to go until the Brisbane 2032 Olympic and Paralympic Games.

As mountain biking will be an integral part of the Games on the Sunshine Coast, our community were encouraged to #HaveaGo at the action-packed day of bike demonstrations, trails and a chance to meet former world champion Janine Jungfels.

All ages were welcome to attend the special event which provided exposure to sport and a sense of community.



Our Environment and Liveability

Our natural assets, healthy environment and liveability credentials are maintained and enhanced.



4654 hectares

of landscape and garden beds maintained



536

wheelie bins of weeds removed by 1095 volunteers with the Community Nature Conservation Program



10,053 hectares

managed for conservation under the Sunshine Coast Land for Wildlife program



1565 MWh

of power generated from Council's landfill Renewable Energy Facility in Caloundra, and a reduction in greenhouse gas emissions of 20,314 tonnes

Organisational Zero-net Emissions Plan

The new Organisational Zero-net Emissions Plan 2022 was adopted by Council in July 2022 to continue our leadership and commitment to contribute locally to the global emissions reduction challenge.

The plan provides a framework to implement emission reduction under six focus areas, including waste, electricity, transport, supply chain, building and infrastructure, governance and culture change.

Through the plan, Council will measure, monitor, analyse and report on our actions to proactively respond to our 2041 emissions reduction target.

Living on the Sunshine Coast survey

More than 1500 residents completed the 2022 Living on the Sunshine Coast survey and provided their insight into 'liveability' attributes.

When considering what makes a place liveable, locals placed the most importance on access to the natural environment, with 71 per cent of respondents scoring it as the number one feature of their neighbourhood – comparatively higher than the national benchmark of 48 per cent.

Out of 16 attributes, respondents also nominated community safety, a lack of road congestion, a strong sense of community, and the provision of high-quality health services amongst the top five most important 'liveability' traits. In terms of what is needed to be maintained, locals felt

most passionate about preserving the natural environment, neighbourhood safety, our sense of community, provision of health services, and shopping or leisure amenities.

The survey was conducted by Informed Decisions Consulting in March 2022 and findings will be used to monitor the progress of our regional strategies, inform Council's Corporate Plan, and to support ongoing advocacy for continuous improvements in the liveability standards of the community.

Get your kit on

Council launched the 'Get Your Kit On' campaign in July 2022, encouraging residents to make a plastic-free pledge during the Plastic Free July challenge.

A range of workshops and events were on offer during the month, from beeswax wrap workshops to beach clean-ups and provided a great opportunity for the community to come together on the issue of waste reduction and learn something new in a fun and friendly environment.

Sustainable living forms a key part of Council's Environment and Liveability Strategy 2017 and initiatives such as Plastic Free July also provided locals with an opportunity to contribute to a healthy environment and liveable Sunshine Coast.

Grow It Local program

More than 100 local residents participated in the Grow It Local program on 17 September 2022, alongside master gardener and celebrity chef, Paul West.

Council, alongside 52 other local councils across the country partnered with Grow it Local – a national grass roots 'local grow' community to get more people growing, sharing and eating locally grown food.

In line with supporting sustainable living initiatives, the event provided locals with an opportunity to learn new gardening skills, connect with others, embrace healthy and sustainable ways of living, and contribute towards our biosphere. More than 100 Sunshine Coast residents participated in the event.

Beaches, foreshores, coastal infrastructure and canals

Schools Beach Clean Up Super Series

Council held the Schools Beach Clean Up Super Series between 17 October to 4 November 2022 for a rewarding and enriching experience for students to make a positive contribution to our Sunshine Coast environment.

With the start of the nesting season for marine turtles commencing from November, the half-day program helped to prepare Sunshine Coast beaches as well as generate ideas to reduce waste at the source and provide an opportunity for students to learn about coastal processes.

Bushland Conservation and habitat

National tree day events

Six National Tree Day events were held over two weeks in July and August 2022, with 320 volunteers planting over 3880 tubestock plants in various locations across the region.

Cultural burn workshops

The second annual cultural burn workshop was

held at Tuan Environment Reserve between 11 and 13 July 2022.

Firestick Alliance, Kabi Kabi and Jinibara Traditional Owners partnered with Council to deliver the workshop and training, which included cultural activities, site assessments and delivery of a cultural burn over two hectares of open woodland.

New nest for osprey birds

Council worked with wildlife habitat contractors to install additional support around the nest platform of Mooloolaba's well-loved ospreys so it could better retain material during breeding seasons.

Due to extreme weather over the last several years the osprey pair at Mooloolaba Spit lost their nest on multiple occasions. After seeking input from the University of the Sunshine Coast and the Queensland Department of Environment and Science, a wildlife habitat contractor was able to manufacture and fit a timber kickboard around the boundary of the nest on site, and install an anti-climb collar on the pole to protect the nest and offspring.

Council strives to find solutions that allowed our residents and wildlife to live together in harmony.

Recreation parks, trails and facilities

Kids in Action 2022

Designed primarily for students in grades five and eight, Council's award-winning Kids in Action program encourages students to take responsibility for their learning through the planning and delivery of environmental projects.

The Kids in Action program celebrated its 10-year anniversary with the theme 'Catchment Connections: Mountains to the Sea' and looked at the movement pathways and journeys that flow across the landscape catchments of Kabi Kabi and Jinibara Country.

The Kids in Action Conference was held at Maroochy Regional Bushland Botanic Gardens on 9 September 2022 with more than 240 kids

attending from 20 different schools to share their environmental projects. The event provided an opportunity for the kids to learn from each other, through workshops, displays and performances.

Wild HeART Student Art Prize and Exhibition

Council supported the 2022 Wild HeARTS Student Art Prize, which called on junior artists from across Queensland to unleash their creativity and portray an Australian plant, animal or threatened species through visual art.

Almost 500 art entries were received which culminated at an exhibition held at the Maroochy Regional Bushland Botanic Gardens from 17 September to 3 October 2022.

The competition encouraged students to learn about their chosen species' unique qualities and its place in our landscape, helping to create a deeper connection and respect between children and their natural environment.

Rivers, streams, estuaries and water bodies

Construction Management and Waterway Protection project

Council continues to implement the Construction Management and Waterway Protection project (as a key Transformational Action under the Environment and Liveability Strategy 2017), to improve construction management practices and levels of compliance regarding erosion and sediment control.

Desired outcomes of the project are to improve the health of our waterways, wetlands and ocean. The project covers both building and development sites and includes education, engagement as well as compliance activities. During this quarter, increased controls on building sites has saved an estimated 340 tonnes of sediment from entering our waterways from inspected sites. Overall compliance has increased approximately 30 per cent since the first baseline report in November 2021.

In addition, Council removed a total of 3000 kilograms of litter from 14 waterways throughout the region.

Stormwater drainage

Council is continuing to undertake improved flooding and stormwater mapping, including a focus on the changing tidal environment associated with the Bribie Island breakthrough.

Throughout the quarter Council inspected and actioned:

- 640 metres of stormwater pipes were inspected using CCTV
- 104 drainage pits for structural condition, and
- 23 pipe patches were completed.

Sustainable growth and network planning

Mooloolaba's Central Meeting Place

Results from the community engagement process for Mooloolaba's Central Meeting Place (stage two of the Mooloolaba Foreshore Revitalisation project) were released in August 2022.

The engagement process included meetings with 12 stakeholder groups and more than 1000 surveys were completed. Results indicated the Central Meeting Place should be accessible for all users, provide access to an area with views of the ocean and bay, offer a place to sit and meet friends in all seasons, and consider public safety.

Consideration of the phase one community feedback, engineering reports as well as state authority approvals and funding requirements have informed design concepts which were released to the community for input on 28 September 2022.

The community have the opportunity to share their thoughts on the designs, referred to as 'Concept Blue' and 'Concept Yellow', via Council's 'Have your Say' website.



Our Resilient Economy

Our resilient, high-value economy of choice drives business performance, investment and enduring employment.



\$5.9 million

in revenue for Sunshine Coast holiday parks



86,505

guests attended 25 major events, which generated approximately \$46.6 million in economic activity for the region



3041

businesses accessed specialist advice and information



\$82.4 million

or 72% of the total available purchasing spend for the quarter went to local businesses

Economic development

The Regional Economic Development Strategy priorities and initiatives continued to be implemented throughout the quarter. Council worked with local industry organisations and businesses to support a range of programs and events, including:

- 144 businesses across the region accessed specialist advice through the Local Business Support program
- The Local Business Champions series highlighted eight businesses for making a significant contribution to the local business community
- Support continued for the 'Buy Local Sunshine Coast' campaign that highlighted the customer to business relationship and encouraged local spend.

The Place Activation program delivered and supported events that attracted visitors and built the capacity of the key destination precincts of Mooloolaba, Caloundra, Nambour and Coolumb. Popular attractions were the Nambour Forecourt Live event, Skyline Ferris Wheel in Coolumb, 'Shop Caloundra' promotion and marketing campaigns in Mooloolaba.

Thriving Through Change Business Expo

In partnership with the Queensland Government Department of Employment, Small Business and Training and the Sunshine Coast Chamber Alliance, Council supported the second annual

Thriving Through Change Business Expo.

Held on 23 August 2022, 350 Sunshine Coast businesses and 38 exhibitors were able to learn, connect and improve their business growth by receiving practical takeaways, strategies, tools and resources to implement.

The half-day, free event featured business exhibitions offering direct access to more than 35 local, Queensland and Australian Government support agencies, plus all of the region's thriving Chambers of Commerce and industry groups.

2022 Brand Perception Survey

Undertaking research is just one of the ways Council ensures we understand what the market is thinking about our region as a business destination. Council sought feedback from target audiences outside of the region between 21 June to 17 July 2022 through an online survey, testing the Sunshine Coast's appeal as a place to do business.

A total of 988 completed surveys were received from businesses located in Brisbane, Sydney, Melbourne and the Sunshine Coast. Key results from the survey indicate that the Sunshine Coast business brand is heavily connected with the broader destination brand and 'liveability' is considered the biggest benefit of running or investing in a business on the Sunshine Coast. Other benefits highlighted were that our region is more affordable than other cities, has close proximity to Brisbane, and the region offers

growth potential.

Techstars Startup Weekend

Council proudly sponsored the Sustainable Cities and Communities category at the Sunshine Coast's seventh annual Techstars Startup Weekend between 5 and 7 August 2022.

More than 100 designers, developers, students and creatives gathered for the boot camp which ran for 54 hours and connected them with the very best mentors, investors, co-founders and sponsors.

For the first time, the Startup Weekend focused on the United Nations Sustainable Development Goals and concluded with a pitch night and an opportunity to further refine their offering with the support of Silicon Coast (local entrepreneurship network) and participate in the Social Enterprise World Forum.

Forward Fest

Council supported the inaugural Forward Fest - a five-day event from 26 to 30 September 2022, aimed to provide unique networking opportunities and practical learnings to help our Sunshine Coast small to medium sized businesses become more competitive.

Businesses were able to connect with some of the best business minds and access presentations, panel discussions, interactive workshops, demonstrations and question and answer sessions. Presenting at the event was 120 high calibre and high-profile business leaders and influencers from some of the world's biggest and most respected brands.

This event also leveraged Council's investment in critical game-changing infrastructure like the Sunshine Coast International Broadband Cable, the Sunshine Coast Airport Expansion and the Maroochydore City Centre.

Cricket World Cup tournament

Council supported the Veterans Cricket Australia inaugural over 60s Cricket World Cup on the Sunshine Coast between 2 to 15 September 2022. Three Sunshine Coast venues (in the suburbs of

Maroochydore, Caloundra and Yandina) were hosts for the tournament.

An estimated \$1.1 million in economic benefit was injected into our region from the event. The 12 teams participating were Australia, Canada, India, Sri Lanka, Wales, Zimbabwe, New Zealand, Pakistan, South Africa, USA, West Indies and the Rest of the World.

Touch Football National Youth Championships

More than 100 junior touch football teams featuring the country's best underage touch footballer's competed at the 2022 DoorDash National Youth Championships, held at the Sunshine Coast Stadium between 28 September and 1 October 2022.

The Council-supported event featured eight age and gender divisions and attracted 5000 attendees, resulting in an estimated \$4 million of economic benefit to the region.

Holiday Parks

High occupancy rates continued across the quarter, with the holiday parks maintaining over 85 per cent capacity.



Our Service Excellence

Our services are consistent and accessible and provide positive experiences for our customers and value to our community.



83%

of development applications assessed within statutory timeframes



88,410

customers assisted through the development and customer contact centres



2433

building approvals issued with a construction value of \$601 million



\$2.7 million

invested into our road network to rehabilitate and resurface 3.9kms of road with a total area of 23,859m² for the safety of our community

Development services

Development assessment activity has slowed down across the region which can be attributed to increases in interest rates, impacts of construction costs and reduced access to labour.

Statutory timelines have been impacted by high volumes of plumbing applications as well as higher complexity ratings on development assessment applications.

Council continued to provide proactive communication and engagement through industry association meetings, newsletters and the Development Industry Forum - a Council-led forum targeting industry representatives.

Local amenity and local laws

ParkSmart vehicle

A new hybrid parking-monitoring vehicle, equipped with number plate recognition technology, high-speed cameras and a GPS tracking system was trialled at Birtinya, Point Cartwright, Nicklin Way and Caloundra between 18 July and 15 August 2022.

The new ParkSmart vehicle technology is already being used in other parts of Australia and aims to encourage vehicle turnover, create parking opportunities and allow equitable and safe access to various locations across our region.

The ParkSmart vehicle is clearly marked and the

trial was endorsed by Council in June 2021 to also provide a safer work environment for parking officers. Signage on how Council regulates parking is now in place to inform residents and visitors of the new system.

Feral animal surveys

The Feral Animal Prevention and Control Program was endorsed by Council in August 2022. Council receives almost 500 requests each year to assist the community with feral animal control and this three-year program will assist Council continue its plan to protect our native wildlife and environment.

The program focuses on preventing and controlling invasive feral animals throughout the Sunshine Coast and targets wild dogs, feral goats, cats, deer, European foxes and rabbits.

In addition, Council conducted routine night-time feral animal surveying at Kenilworth, Conondale and Cambrook on Council land between 15 and 17 August 2022 to learn more about distribution, population, size, habitat use and impacts of feral animals. The data collected from these surveys was used to assess the effectiveness and efficiency of programs and to implement improvements.

Invasive Plant Surveillance Program

The Invasive Plant Surveillance Program was endorsed by Council in August 2022, which aims to fight invasive plants through a partnership between Council and private landowners.

The three-year program will continue to allow Council to inspect private or public properties equal to or greater than 4000m² within the Sunshine Coast local government area and reduce the environmental, social, economic and amenity impacts associated with invasive plants.

Council's Biosecurity Plan 2017 prioritises the management of all invasive species for the five major Sunshine Coast catchments (Mary River, Upper Stanley River, Pumicestone Passage, Mooloolah River, Maroochy River, and part of Noosa River). The Program focuses on invasive plants listed in the *Biosecurity Act 2014* such as Groundsel bush, Cat's claw creeper, Fireweed, Giant rat's tail grasses and Salvinia.

Responsible pet ownership

A range of education and regulation activities were delivered during the quarter including:

- Delivering the Responsible Pet Education program was delivered to more than 3600 community members through 31 public events, three community education sessions, 20 Smart Paws Kindy visits and six Smart Paws Junior visits
- 200 responsible pet ownership booklets were provided to vets, pet shops, pet parlours, dog trainers with puppy pre-school classes and real estate agents
- Council met with the Queensland Government Department of Environment to share knowledge and streamline responses to illegal dumping complaints and investigations
- Providing educational stalls at the Sunshine Coast Show, Queensland Garden Expo and Kenilworth Show to help the community understand treatment options and Council services related to feral animals and pest plants, and
- Partnering with Queensland Health to include monitoring for Japanese Encephalitis in the weekly mosquito sampling to inform responses at a state level.

Capital works program

Mooloolaba Transport Corridor Upgrade

Stages two and three of the Brisbane Road, Mooloolaba upgrade includes the widening of Brisbane Road from two lanes to four lanes between Walan Street and Kyamba Court, on-road cycle treatments, intersection upgrades, landscaping and the new Mayes Canal Bridge.

During the quarter, traffic lanes were 'switched' to the new Mayes Canal Bridge lanes – operating one lane in each direction, allowing the old bridge to be demolished and the remaining two new lanes to be constructed.

The new bridge will maintain the same height clearance as the current bridge and be a 26.4-metre-wide, four-lane bridge with shared pedestrian and cycle paths on both sides. This important transport project will improve safety for motorists, cyclists and pedestrians, improve traffic flow, reduce delays during peak periods and cater for future traffic growth.

In addition, the key intersection at the corner of Brisbane Road, Walan and Hancock Streets reopened in September 2022 after extensive underground services works, including the completion of mains water, sewer, stormwater and telecommunications.

Quota Memorial Park playground

Council commenced the next stage of the Quota Memorial Park playground improvements in August 2022.

Once finished the playground will include a 7-metre-high 'Spire Gear Tower', contoured rock wall, climbing rope net, banister slide, internal climbers with various levels of challenge, a rope elevator and a huge spiral slide.

The playground provides an accessible junior and toddler play space in addition to the 1.7 hectare open space park extension which was part of stage one (completed in January 2022). The playground also honours the 1894 Moreton Central Sugar Mill, providing a meaningful connection to the park's history.

New boardwalk in Buderim

Council completed the \$150,000 boardwalk between Sage Street and Royal Drive, Buderim in August 2022, offering a smoother journey for those using wheelchairs, walkers and prams.

Previously a dirt track, the community are now able to enjoy a seamless elevated stroll through the rainforest which meanders along the creek bed towards Tom Rickards Park at the top of Buderim Mountain.

With no trees removed during its construction, the structure is made entirely from 100 per cent glass fibre reinforced polymer composites and recycled plastic elements and is raised above ground level to mitigate regular flooding that occurs with extreme rain events.

Nambour Aquatic Centre Splash Park

The \$3.2 million dollar Nambour Aquatic Centre Splash Park opened to the public on 17 September 2022, attracting more than 4000 visitors on the first school holiday weekend.

The Splash Park features more than 580 square metres of exciting waterplay for people and includes a new zero-depth and fully accessible splash pad, toddler slides, water jet features, tipping buckets, and two giant adventure water slides measuring 60 and 67 metres in length.

Council is committed to investing in new facilities to create jobs and improve the already fantastic lifestyle of locals. The venue will be a meeting place for many families for years to come, connecting our communities and enhancing the active and healthy lifestyle that we enjoy most.

Quarries

During this quarter, Council sold 47,000 tonnes of quarry product, as well as conducted two blasts to enable ongoing quarry supplies.

Road Network Management

A number of road projects progressed this quarter including the completion of safety improvements at Blackall Range Road, Woombye.

Following extensive road safety investigations of the area, Council identified instances of motorist negotiating curves at greater speeds than intended, causing them to run off the road.

Council was successful in obtaining \$157,000 in funding through the Australian Government's Black Spot Program to mitigate future risks. Deliverables for the project included the:

- Installation of two vehicle activated signs, which illuminate when motorists exceed advisory speed for a specific curve or road section, and
- Improved hazard signage and delineation to improve visibility during night time conditions.

Waste and resource management

Significant progress was achieved during the quarter on a range of waste projects including the completion of the:

- New Cell 11 at Caloundra Landfill
- New Nambour Materials Recovery Facility, and
- Bulk earthworks at the Nambour Landfill expansion project.

New waste service-delivery contract

Queensland-based, family-owned company JJ's Waste & Recycling commenced as the operator of our region's waste collection services in July 2022.

The service-delivery contract is valued at \$146 million over eight years and coincided with the start of Council's expanded garden organics collection service, with 45,000 additional households now recycling their garden waste.

Delivering on the Sunshine Coast Waste Strategy and our vision as Australia's most sustainable region. Healthy. Smart. Creative. the new-look waste fleet comprises one electric vehicle, with plans in place to trial a hydrogen fuel-cell waste truck in late 2022.



Our Outstanding Organisation

Our organisation is high performing, innovative and community focused, marked by great people, good governance and regional leadership.



84

offers of employment for the quarter



2

final award placements received during the quarter

People and Culture

Council's organisational culture development program progressed during the quarter to ensure our culture enables the achievement of our strategic objectives and vision as Australia's most sustainable region. Healthy. Smart. Creative.

Council also progressed the Everyday Respect campaign to foster a diverse and inclusive workplace that is free from bullying and sexual harassment and provides a safe and respectful workplace for all.

SCC Workplaces

This quarter the Sunshine Coast City Hall reached another construction milestone with the tower crane dismantled and external scaffolding removed.

The external façade and ground level streetscape progressed significantly, and the fit-out on a number of floors was completed.

The inspiration behind the Sunshine Coast City Hall's design – the hinterland's majestic Glass House Mountains – is now evident as the building's exterior is unveiled. The Sunshine Coast City Hall is expected to be operational in late 2022.

Detailed design for the Caloundra administration building progressed with the development of an expression of interest for construction intended for late 2022.

The feasibility report for the Nambour administration building was completed during the quarter and activities have advanced into developing the concept design.

Connecting with our community

Council's commitment to connecting with our community through engaging story-telling, imagery and informative updates continued during the quarter.

As of 30 September 2022, Council's OurSC digital platform had 55,000 registered users and 9000 people had subscribed to receive the weekly e-newsletter.

Funding Partnerships for regional opportunities

Funding partnerships and contributions from other tiers of government are critical to deliver some of Council's key projects outlined in the Corporate Plan 2022-2026, with many having existing commitments.

During the quarter, there were a number of successful funding announcements, including the:

- First 5 Forever allocation that provides funding to support early literacy
- Black Spot funding to keep our roads safe
- Regional Arts Development Fund to support local art projects
- Get Ready Queensland funding to encourage disaster preparedness and resilience, and
- Cycle Network Local Government Grants to support active transport in the region.

Awards

Council was named as a finalist in two categories at the 2022 National Economic Development Awards for Excellence:

- Economic Development Strategic Thinking, and
- Economic Development Marketing and Promotion.

Connecting with Council

Council invites the community to take part in many forms of community engagement.

To receive Council news and information you can subscribe to Council's [e-newsletters](#) by visiting Council's website at sunshinecoast.qld.gov.au

Through social media, Council aims to keep you up to date on a range of Council activities.

Follow Council on:



Visit our have your say website at haveyoursay.sunshinecoast.qld.gov.au to comment on current consultations and projects or read about how community engagement helped shape Council projects.

Contact us via MyCouncil online anywhere, anytime to ask a question, report a problem, lodge a request or provide your feedback. Chat with a Customer Service Officer using Council's online Live Chat from 9am–4pm Monday to Friday or email mail@sunshinecoast.qld.gov.au

Customer contact counters are open 8.30am–4.30pm Monday to Friday in Caloundra, Maroochydore and Nambour.

We encourage you to visit sunshinecoast.qld.gov.au



Our region.
**Healthy.
Smart.
Creative.**

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Operational Plan Activities Report Quarter 1, 2022/23



Quarterly Progress Report

Corporate Plan Goal : Our strong community



Goal Objective: In all our communities, people are included, treated with respect, and opportunities are available to all.









Healthy and active communities



Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.1.1	Deliver the 'Healthy Sunshine Coast' program to increase health and wellbeing in the community through low cost or free activities and workshops.	01/07/2022	30/06/2023	25%			Following a significant review and benchmarking process of the Healthy Sunshine Coast program, extensive preparatory work has been undertaken to prepare for a relaunch which is earmarked to occur next quarter. This has included upgrading programming software, confirming contracts for suppliers and an expansion of the intentions of the program. An expressions of interest process has been run to attract program operators/partners with a total of 92 submissions received. The Migrant Learn to Swim and Beach Safety program is scheduled to start on 8 October 2022 and is fully subscribed with 45 participants between the two locations of Nambour Aquatic Centre and Goodlife Community Centre, Buderim. This develops confidence and skills in and around water, leading to safer communities and the ability for our migrant communities to better access our waterways. Planning has commenced for the Healthy Ageing Forum being organised by a network of partners under the Healthy Sunshine Coast program and will occur towards the end of 2022 at the University of the Sunshine Coast.	CD: Community Development
1.1.2	Partner with the State Government and school communities to deliver travel behavioural change programs that support active transport options, including the 'RideScore Active School Travel' program, walking and cycling to school events, the cycle skills education course and the safe school travel program.	01/07/2022	30/06/2023	25%			RideScore delivery is on track and delivered across nine schools with an uptake of 1500 students. An additional project to restore bicycles from waste facilities and distribute to RideScore schools and other charities is being delivered. Council is also investigating options to include walking in the RideScore program. The "E-bike Rides for Adults" were fully booked out in one day across five different events at various dates and locations. The purpose of this program is to educate users on road safety and pathway etiquette and familiarisation with electric bikes.	TIM: Transport Infrastructure Management

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.1.3	Identify and secure an enduring legacy for the Sunshine Coast as a key delivery partner in the Brisbane 2032 Olympic and Paralympic Games and work collaboratively with our Community Reference Group and key partners to identify Sunshine Coast specific themes, opportunities and challenges.	01/07/2022	30/06/2023	25%			The Sunshine Coast 2032 Legacy Community Reference Group met on 12 September 2022 to commence development of a Sunshine Coast vision and aspiration statements for the Brisbane 2032 Olympic and Paralympic Games. This will be used to inform the overarching Brisbane 2032 Legacy Plan which will be discussed at a state wide forum in February 2023. Council continues to be active in a range of legacy planning activities with key delivery partners.	ECDGE: Group Executive Economic and Community Development



Vibrant community places and spaces that are inclusive, accessible and adaptable



Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.2.1	Coordinate the delivery of Council's Transport Levy policy and projects including encouraging sustainable travel choices through travel behaviour change programs and connecting our local communities by supporting transport services such as Council Link, Flexilink and Kenilworth Community Transport Service.	01/07/2022	30/06/2023	25%			<p>As part of the Travel Behaviour Change Program, ThinkChange, work progressed on the implementation of actions from Council's Workplaces Travel Program, with the aim to reduce employee private vehicle use and establish alternative travel options for employees moving to new worksites, with a primary focus on 800 plus employees moving to City Hall in Maroochydore.</p> <p>Council continued to deliver the RideScore Active School Travel Program to nine trial schools across the region with support from the Transport Levy and has commenced on expanding the program to additional schools identified as part of the ThinkChange program.</p> <p>The Flexilink service between Peachester to Beerwah and Conondale to Maleny continued to be supported through the Transport Levy, as well as the Kenilworth Community Transport Service.</p> <p>To meet the standards outlined in the <i>Disability Discrimination Act 1992</i>, 28 bus stops have been identified for upgrades.</p>	TIP: Transport and Infrastructure Planning





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.2.2	Continue implementation of 'smart parking' technology with two additional car park locations in Maroochydore and Maleny that will improve car park usage data to inform future planning, travel choices for our residents and assist to reduce traffic congestion.	01/07/2022	30/06/2023	25%			Parking counters (which are linked to digital boards that designate the number of carparks), were purchased and will be rolled out in early 2023 at the following locations: - Montville - Russell Park Car Park - Caloundra - Happy Valley Car Park - Mooloolaba - Wharf Car Park	TIM: Transport Infrastructure Management
1.2.3	Expand the trial and implementation of regulated parking technology to provide a safer work environment while encouraging vehicle turnover to provide fair and equitable access to the town centres, destinations and tourism locations.	01/07/2022	30/06/2023	20%			The implementation of the ParkSmart program to regulate parking in Caloundra, Birtinya, and Buddina occurred in July 2022. There has been a reduction in the exposure to occupational violence as a result of the change in patrol method. The program has been well integrated into these communities and continues to support and encourage safe parking and vehicle turnover in line with parking arrangements. The next stage of planning is underway to introduce an additional two vehicles to the program this financial year.	CR: Customer Response
1.2.4	Implement prioritised actions from the Sunshine Coast Sport and Active Recreation Plan 2011-2026 including: commencing civil works at Honey Farm Sport and Recreation Precinct, completion of the equestrian arena upgrade at Nambour showgrounds, and major upgrades to the North Shore Multi-Sports Complex and Palmwoods football clubhouses.	01/07/2022	30/06/2023	25%			Planning continued during the quarter for a number key actions under the Sunshine Coast Sport and Active Recreation Plan 2011-2026 including the: - Civil works package for the Honey Farm Sport and Recreation Precinct - Moss Day Pavilion Indoor Equestrian Arena upgrade at Nambour Showgrounds, and - Major clubhouse upgrades for the North Shore Multi-Sports Complex and Palmwoods Football Club.	SCV: Sports and Community Venues
1.2.5	Implement prioritised actions from the Sunshine Coast Aquatic Plan 2011-2026 including: commissioning of the Nambour Aquatic Centre water slides, completing the Kawana Aquatic Centre staged detailed designs with commencement of stage 1 construction including a new program pool, and improved car parking and demolition of the existing Learn to Swim pool.	01/07/2022	30/06/2023	25%			The official opening for the new Nambour Aquatic Centre Splash Park (including two new water slides) was held on Friday 16 September 2022. Within the first week of opening, more than 2000 slide passes were sold indicating the strong community support for this project. The Kawana Aquatic Centre detailed designs are progressing as planned with construction of stage one due to commence in early 2023.	SCV: Sports and Community Venues

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.2.6	Implement prioritised projects and programs from the Sunshine Coast Library Plan 2014-2024 and the Library Network Plan 2019-2041 including delivery of programs that support life-long learning and planning for the delivery of new and refurbished libraries at Caloundra, Nambour and Sippy Downs.	01/07/2022	30/06/2023	25%			<p>More than 600 participants attended the Storytellers Festival which focused on connecting local authors and providing a range of workshops. This quarter also saw the launch of the Kathleen McArthur Lunch hour Theatre Scripts - Podcast Series. There are 22 episodes, with a new episode being made available each week. Libraries launched the online platform Hoopla which provides access to video content and digital comics. The cloudLibraries' Languages other than English (LOTE) online platform was made available, significantly increasing resources for community members whose first language is not English.</p> <p>This quarter, there were 208,740 visitors to the region's libraries, a 12% increase on the last quarter of 2021/22, a total of 5748 new members, a 14% increase on the last quarter of 2021/22 and an 8% increase in items loaned. Libraries provided 38 outreach sessions this quarter, with a 28% increase in attendees from the last quarter, and the Libraries Lifelong Program delivered 191 programs, which attracted 1095 attendees.</p>	AHL: Arts, Heritage and Libraries







An inclusive community, with opportunities for everyone





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.3.1	Implement key actions from the Sunshine Coast Innovate Reconciliation Action Plan 2021-2022 and develop a new Stretch Reconciliation Action Plan that strengthens relationships and supports social and economic opportunities for the First Nations community.	01/07/2022	30/06/2023	25%			<p>Key initiatives progressed through our Innovate Reconciliation Action Plan 2021-2022 (RAP), these include:</p> <ul style="list-style-type: none"> - Monthly meetings held with the Sunshine Coast First Nations Accord (corporate round table) and the Sunshine Coast First Nations community to build relationships and facilitate community conversations. - NAIDOC activities were held from 3 to 10 July 2022, and including Council's annual Flag Raising and the Wan'diny Sunshine Coast NAIDOC Family Fun Day held on Saturday 9 July 2022 at Quota Park Nambour, which attracted more than 2000 people in attendance. - Two First Nations 'Fire Country' initiatives were held in partnership with Kabi Kabi peoples, Jinibara peoples and surrounding traditional custodian groups. - The second 'First Nations Self-Determination, Representation & Wellbeing Forum' was held from 8 to 9 August 2022 with more than 200 attendees in attendance. First Nations programming was included as part of the Horizon Festival from 26 August to 4 September 2022. - Council completed the Reconciliation Australia 'RAP Impact Measurement Questionnaire' during the quarter which reflects on our reconciliation achievements and learnings over the last financial year. 	CD: Community Development

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.3.2	Deliver a 'Youth Council' program that fosters youth leadership and empowers young people to advocate and implement youth-led initiatives.	01/07/2022	30/06/2023	25%			The Youth Council continues to provide an opportunity for young leaders to advocate and influence on behalf of youth across the region. Findings from the youth engagement activities identified the issue of most concern to young people was mental health. As a result, the Youth Council partnered with You Turn Support Services and Headspace Maroochydore to deliver a youth "chill out" zone at the Caloundra Music Festival. The zone provided a safe and relaxed environment for youth aged 12-18 years at the festival and encouraged mental health practices such as mindfulness activities, opportunities to share their thoughts and to simply play games. The Youth Council also provided comment on a 'Climate Statement' that was developed by a coalition of young people from across the broader Sunshine Coast. Noting environment and natural areas were recognised as highly important to young people, Council staff and the Youth Council joined forces to present at an Environmental Forum at Matthew Flinders Anglican College held on 6 September 2022. The Youth Council members are continually sought out for participation or advocacy in numerous activities held by Council.	CD: Community Development







Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.3.3	Work collaboratively to deliver initiatives and outcomes that foster social inclusion and diversity, with a focus on multicultural communities and accessibility.	01/07/2022	30/06/2023	25%			<p>The Multicultural Advisory Group continue to meet and advocate on behalf of multicultural communities on the Sunshine Coast. This has included participation in the Shine a Light on Racism campaign which launched in July 2022 with a social media campaign receiving over 180,000 impressions. Strong support was received from the South Sydney Rabbitohs National Rugby League club via their social media channels and landing page received over 1400 visits with 40 contributions uploaded. There has also been eight radio interviews with campaign patrons.</p> <p>Three Active Bystander training sessions through Nambour Community Centre and one community conversation with the Buderim Men's Shed have been delivered.</p> <p>Advocacy work in access and inclusion has included representation at the Thriving Through Change Business Expo held on 23 August 2022 and the Sunshine Coast Regional Disability Expo held on 8 September 2022. Disability awareness training for Council staff is planned to be held during Disability Action week in December 2022. Work has also commenced on developing an Access and Inclusion Action Plan that will direct Council's efforts to support improved access and inclusion for people with disability.</p>	CD: Community Development
1.3.4	Implement the Community Engagement Policy and Excellence in Engagement Framework to support the delivery of best practice engagement.	01/07/2022	30/06/2023	25%			<p>This quarter saw an ongoing focus on organisation capacity and knowledge building in delivering best practice engagement. Two separate training programs were conducted focusing on Council's Excellence in Engagement Framework and Facilitation Skills, a lunch and learn session was hosted with staff on planning effective engagement projects, and ongoing support and guidance was provided in the development of digital engagement projects via Council's Have Your Say platform to enhance and enable creative ways to engage with our community.</p>	CD: Community Development

Connected, resilient communities, with the capacity to respond to local issues

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.4.1	Provide support to the community and other not-for-profit organisations in the delivery of resources, facilities and services that meet the needs of communities through the grants program.	01/07/2022	30/06/2023	25%			This quarter Council approved \$298,368 in community grant funding for 119 community projects, events and activities through: Environment; Regional Arts Development Fund (RADF); Festive and Commemorative; Individual Development; Emergency; Councillor Discretionary Funding Program; and Recreation Trails Partnerships grants. A further \$2,422,435 in multi-year funding that was approved in previous years, was made available to 224 community organisations for second or third year payments under the Community Partnership Funding Program; Sports Field Maintenance Funding Program; Environment Levy Partnerships; and Festive and Commemorative Grants. Community capacity building activities undertaken included four information and grant writing workshops, comprising two in person sessions at Nambour and Beerwah and two sessions in webinar format attracting a total of 84 attendees. Feedback from participants was very positive with 90% rating the event they attended as very good or excellent. Council received 117 applications from community organisations for their projects, events and activities through the first major grant round for the 2022/23 financial year, which closed on 29 August 2022.	CD: Community Development
1.4.2	Undertake a review and develop the next version of the Active Transport Plan that sees walking and cycling playing an essential part in an integrated transport system to provide improved mobility, safer streets, healthier residents and a reduced impact on global climate	01/07/2022	30/06/2023	10%			The focus during the quarter was identifying active transport actions required to inform the development of the new Sunshine Coast Planning Scheme 2024. Due to this, development of an updated Active Transport Plan is underway and progressed slower than expected.	TIP: Transport and Infrastructure Planning
1.4.3	Develop a Roads Plan that ensures the road network plays its intended role in moving people and goods while connecting our communities efficiently and effectively, including: applying technology to improve network efficiency, guiding future investment in Council roads and informing advocacy for State and Federal Government investment.	01/07/2022	30/06/2023	15%			Council has progressed the Roads Plan this quarter by preparing a strategy for a draft communication and community engagement process.	TIP: Transport and Infrastructure Planning











Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.4.4	Progress a detailed business case with the State Government for staged development of a local mass transit solution that integrates transport and land use planning to maintain the liveability of the region.	01/07/2022	30/06/2023	25%			Progressing in accordance with the Queensland Government Department of Transport and Main Roads processes.	UGP: Urban Growth Projects
1.4.5	Work collaboratively to raise awareness and support initiatives for key social issues with a focus on homelessness and domestic and family violence prevention.	01/07/2022	30/06/2023	25%			Council collaborated with church groups to deliver the Hope for Homes Forum held on 26 September 2022, which was attended by 130 people. Participants gave an overall rating of 9 out of 10 for the event. Outcomes included strengthening connections between groups and providing information to support community led initiatives to respond to homelessness. There are currently five community-led initiatives being supported by Council, and development of a Housing and Homelessness Action Plan has commenced. There has also been three toolbox talks delivered to inform frontline workers of how they can respond to people rough sleeping. Council is partnering with local domestic and family violence services in planning the 16 days of Activism against Gender Based Violence in November 2022. Council is also participating in work to develop youth focused resources that identify safe people and spaces and is supporting a program designed for perpetrators to take responsibility for their actions to avoid repeat offending. There has also been positive connections developed with the Maroochydore Men's Shed following their desire to be active in supporting prevention work.	CD: Community Development







Creative and innovative approaches to building a strong community





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
1.5.1	Deliver the Sunshine Coast's premier multi-arts Horizon Festival for 2022 to celebrate place, encourage community participation and provide opportunities to present and build capacity for our local arts sector.	01/07/2022	30/06/2023	25%			The Horizon Festival was successfully delivered from 26 August to 4 September 2022. The festival engaged 601 artists, presenters and community participants across 25 locations in 161 events. Two events were postponed due to inclement weather. Positive feedback has been received from artists and audiences with several events selling out. A partnership with the University of the Sunshine Coast included two interns (interested in creative industries) working closely on the 'Horizon Kids' and festival production.	AHL: Arts, Heritage and Libraries
1.5.2	Plan and coordinate Council's Arts Levy Program to deliver an annual program of developmental opportunities for the creative sector and, in line with the Sunshine Coast Arts Plan 2018-2038 coordinate the delivery of the Regional Arts Development Fund, plan and implement the delivery of the Regional Arts Infrastructure Framework and deliver an engaging Regional Gallery program of exhibitions and events including the Sunshine Coast Art Prize.	01/07/2022	30/06/2023	25%			The Creative Investment Program was launched this quarter, with Expressions of Interest received for 18 applications. With 16 approved to go to full application. The "Project 24" artist in residence program was launched with 21 applications received, and 6 artists participating this quarter. A report has been commissioned to audit the region's creative sector to support the review of the Sunshine Coast Arts Plan and development of an incentives campaign. An annual funding agreement of \$70,000 with the Sunshine Coast Arts Foundation has been signed.	CD: Community Development
1.5.3	Develop the annual Heritage Levy program to support the implementation of priority activities and projects identified in the Sunshine Coast Heritage Plan 2021-2031 including: next stage planning for the Sunshine Coast Regional Collection Store, delivery of activation events for Bankfoot House and the Landsborough Museum, building the capacity of the region's network of heritage community organisations, and support to First Nations priority projects.	01/07/2022	30/06/2023	25%			Key heritage initiatives progressed during the quarter, including the: <ul style="list-style-type: none"> - Launch of the Historian in Residence program - Digitisation of the significant Bill Robinson Collection continues to improve public accessibility - Operational management of Landsborough Museum and collection - Promotion of the regional museum network through marketing at community and tourism events - More than \$161,000 in grants were provided to community heritage groups, and - Professional development and support provided to local museums including collection and exhibition workshops. 	AHL: Arts, Heritage and Libraries

Corporate Plan Goal : Our environment and liveability



A resilient region shaped by clever planning and good design





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.1.1	Undertake a review of the Environment and Liveability Strategy 2017 five-year implementation plan and progress embedding sustainability into organisational business while responding to climate change by building a more resilient Sunshine Coast through emissions reduction and climate risk management.	01/07/2022	30/06/2023	25%			Planning for the Environment and Liveability Strategy 2017 new five-year implementation plan review has commenced. Council adopted the Zero-net Emissions Plan in July 2022, which provides a framework to implement emission reduction under six focus areas: waste, electricity, transport, supply chain, building and infrastructure and governance and culture change. An organisational sustainability survey was completed which will inform future planning for Council. Climate risk management planning has continued, including the development of the Regional Climate Action Roadmap in partnership with Noosa Shire Council.	ESP: Environment and Sustainability Policy
2.1.2	Progress the drafting of the new planning scheme informed by the preliminary community consultation outcomes and the state interest review, prior to undertaking formal community consultation on the proposed planning scheme that will shape future settlement patterns across the region.	01/07/2022	30/06/2023	25%			Key findings and outcomes from preliminary consultation on the new planning scheme were reported back to the community in September 2022. Planning scheme drafting is progressing informed by preliminary consultation feedback.	SP: Strategic Planning
2.1.3	Continue to negotiate with parties to the Palmview Infrastructure Agreement to ensure the timely delivery of all infrastructure obligations under the agreement.	01/07/2022	30/06/2023	50%			Council is continuing to negotiate amendments to the Infrastructure Agreement (IA) to ensure the timely delivery of infrastructure for the Palmview community. There are a number of matters requiring further resolution before the amended IA can be finalised and any budget impacts known.	UGP: Urban Growth Projects
2.1.4	Advocate Council's policy positions to the State Government to inform the review of the South East Queensland Regional Plan.	01/07/2022	30/06/2023	25%			Engagement and advocacy are ongoing with the State Government on current Regional Plan implementation projects. During the quarter meetings were held with the State Government to reiterate Council's position on key regional planning matters.	SP: Strategic Planning
2.1.5	Continue to work with the State Government to progress the preparation of planning for the Beerwah East Major Development Area.	01/07/2022	30/06/2023	10%			Council is working in collaboration with the State Government to progress the Detailed Business Case.	UGP: Urban Growth Projects

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.1.6	Plan for the protection of the Regional Inter-urban Break in perpetuity to secure the environmental, production and recreation values through: advocating for its retention at current extent, identifying and acquiring strategic land and implementing the Inter-urban Break Outdoor Recreation Plan with partners.	01/07/2022	30/06/2023	25%			Council has continued to advocate for the protection of the Regional Inter-urban Break as a critical major green space that plays an important role in preserving our region's distinctive character, identity and valued lifestyle.	ESP: Environment and Sustainability Policy
2.1.7	Develop a project to enable improved identification and updating of stormwater assets in Council's asset register, to better shape appropriate levels of service in accordance with the Stormwater Management Strategy.	01/07/2022	30/06/2023	25%			Waterworks gauges have been installed at six sites. These gauges will improve maintenance by triggering intervention prior to levels of service falling below expectations.	TIM: Transport Infrastructure Management
2.1.8	Deliver placemaking initiatives including streetscape improvements for Eumundi, Woombye, Nambour, Landsborough, Maleny, Glass House Mountains and Maroochydore (First Avenue and Ocean Street).	01/07/2022	30/06/2023	25%			Council progressed a number of placemaking initiatives this quarter. Streetscape initiatives in the design stage include: - Currie Street, Howard Street, Mill Street, Bury Street and Anne Street, Nambour - Cribb Street, Landsborough - Ocean Street, Maroochydore - Memorial Drive, Eumundi Streetscape initiatives in the community consultation stage include: - Maple Street, Maleny - Reed Street, Glass House (occurring in partnership with the University of the Sunshine Coast) Initiatives in the construction stage include: - Blackall Street, Woombye - First Avenue, Maroochydore	DPS: Design and Placemaking Services





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.1.9	Provide effective, timely and coordinated planning, preparedness, response and recovery for the region in response to disaster events and undertake a review of Council's Local Disaster Management Plan.	01/07/2022	30/06/2023	25%			Council continues to coordinate the Sunshine Coast Local Disaster Management Group, and foster the partnership with the District Disaster Management Group to ensure that we maintain a preparatory, response and recovery capability to assist our community prior to, during and post disaster events which affect our region. Key relationships and resources are well maintained, along with the updating of current hazard risk assessment and Local Disaster Management Plan which is currently under review. These plans will be made available to the community to ensure they are able to retain confidence in Council's operations as the coordinator of disaster management for the region.	SF: Specialist Functions
2.1.10	Implement the Coastal Hazard Adaptation Strategy through, informing the development of the new planning scheme, undertaking dune protection, enhancement and management in identified areas, and seeking external funding opportunities to establish program partnerships and collaboration.	01/07/2022	30/06/2023	25%			A number of Coastal Hazard Adaptation Strategy actions have commenced, including: - Development of the Shoreline Erosion Management Plan - Collaborative design of Special Area Adaptation Plans Project - Case Study Options Analysis of Coastal Hazard Adaptation Infrastructure (Maroochydhore and Mooloolaba foreshores).	ESP: Environment and Sustainability Policy



Protection and enhancement of our natural assets and distinctive landscapes

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.2.1	Coordinate the delivery of Council's Environment Levy including the strategic land acquisition program and environment levy partnerships and grants.	01/07/2022	30/06/2023	25%			Implementation of the 2022/23 Environment Levy Program is underway to ensure our natural assets are preserved and enhanced through land acquisition, projects and partnerships. Detailed field fauna surveys were undertaken in the Lower Mooloolah major green space to understand the values of the area.	ESP: Environment and Sustainability Policy





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.2.2	Complete the upgrade and replacement of the ageing groyne field at Maroochy River to protect the natural assets.	01/07/2022	30/06/2023	100%			Stage 2 of the project was completed this quarter. The projected budget was impacted by unforeseen conditions produced in this weather impacted coastal environment, given the work occurs in the beach zone. The completed groyne will protect the current beach area and river mouth environment from coastal erosion, providing a stabilised beach environment protecting the very popular Cotton Tree Holiday Park.	PD: Project Delivery
2.2.3	Progress the Point Cartwright Master Plan project, including management of the Community Reference Group, consultation activities, master plan development and readiness for implementation.	01/07/2022	30/06/2023	40%			Council continue to work with the Community Reference Group and are currently finalising background studies with specialist consultants. Once community feedback has been sought and received in early 2023 a draft master plan will be developed.	DPS: Design and Placemaking Services

Responsive, accessible and well managed assets and infrastructure









Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.3.1	Implement Blue Heart Sunshine Coast in partnership with Unitywater and the State Government including delivery of the Blue Carbon Pilot project, land acquisitions, land management activities and stakeholder engagement.	01/07/2022	30/06/2023	25%			Implementation of the Australian Government's Blue Carbon Restoration Grant is continuing. Council continued to work with the Kabi Kabi people on further opportunities for engagement and involvement in the project.	ESP: Environment and Sustainability Policy
2.3.2	Progress the master planning and strategic business case development to support establishing a Sunshine Coast Ecological Park on land adjoining the Mary Cairncross Scenic Reserve.	01/07/2022	30/06/2023	25%			Stage two community engagement was undertaken between August and September 2022, seeking feedback on preliminary ideas and activities for the proposed ecological park to inform a draft master plan.	ESP: Environment and Sustainability Policy

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.3.3	Coordination of weed management activities, demonstration sites, and exploring new technology and methodologies to improve industry and community understanding of weed management practices.	01/07/2022	30/06/2023	25%			Maintenance is ongoing at Maleny Community Precinct to enable the demonstration of different weed control techniques and an environmental DNA trial was undertaken. After delays caused by weather, a site assessment of the Witta stockpile site has been undertaken and a Weed Management and Restoration Plan is being prepared. Additionally, a remote mower was trialled for track establishment and grass management along Curramore Road, Witta. Officers continue to investigate a range of weed control options and further works will continue at both sites during the next stage of operational works during 2022/23 financial year.	EO: Environmental Operations

Transitioning to a sustainable and affordable way of living







Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.4.1	Implement the Street Tree Master Plan to protect, enhance and sustain the region's existing and future street tree network through better selection, placement and care of these environmental assets across the Sunshine Coast.	01/07/2022	30/06/2023	25%			As part of the initiatives from the Street Tree Master Plan, 379 trees were planted across the region this quarter.	P&G: Parks and Gardens
2.4.2	Coordinate the implementation of the Sunshine Coast Biosphere in partnership with our community.	01/07/2022	30/06/2023	20%			Transitional implementation of the Sunshine Coast Biosphere has included: - Establishing Biosphere governance arrangements including the Biosphere Coordinating Committee and Community Advisory Group - Baseline Biosphere performance measurement framework considered and noted by the Coordinating Committee for finalisation and promotion via public release. Committee also discussed opportunities to further strengthen Jinibara and Kabi Kabi peoples' connections through the framework - Sunshine Coast Biosphere photography showcase opened, and - Promotion of the Biosphere at a range of local events and an Australian Biosphere Reserves Strategic Planning workshop	ESP: Environment and Sustainability Policy

A reputation for innovation, sustainability and liveability









Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
2.5.1	Commence construction of the new hi-tech material recovery facility at Nambour waste precinct to improve the quality of processed recyclable materials, key deliverables include: procuring plant and equipment, designing and constructing a weighbridge and an internal site access road.	01/07/2022	30/06/2023	20%			Construction of new hi-tech materials recovery facility has commenced. Practical completion planned for the end of 2023.	WRM: Waste and Resource Management
2.5.2	Develop a new Sunshine Coast Waste Strategy to guide service provision, emissions reduction, diversion of waste from landfill and continued modernisation of Council's waste management facilities and practices.	01/07/2022	30/06/2023	10%			Benchmarking of contemporary waste management strategies from across Australia has been undertaken and a review of current state, national and regional waste management policies and strategies. The benchmarking will inform the background planning, ahead of commencing the development of a new Sunshine Coast Council Waste Strategy.	WRM: Waste and Resource Management
2.5.3	Deliver education programs that make a difference to household waste behaviours towards a cleaner, greener and sustainable Sunshine Coast.	01/07/2022	30/06/2023	25%			Council has engaged a contractor to deliver education programs throughout the year to schools, community groups and events. Waste education for this quarter included the 'Kids In Action' conference and tours of the Resource Recovery Centre's and landfill sites.	WRM: Waste and Resource Management
2.5.4	Expansion of the garden organics program to reduce the amount of material that goes into general waste and landfill.	01/07/2022	30/06/2023	100%			The garden organics program is now complete, with the organic bin collection service expanded across the region, giving residents an easy and convenient way to recycle their garden waste and help the environment.	WRM: Waste and Resource Management



Corporate Plan Goal : Our resilient economy

Strong economic leadership, collaboration and identity



Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.1.1	Undertake a review of the Regional Economic Development Strategy Implementation Plan 2019-2023 to drive further progress towards the delivery of a resilient and strong economy for the Sunshine Coast region.	01/07/2022	30/06/2023	25%			During the quarter the Regional Economic Development Strategy Annual Report 2021/22 was presented and endorsed by Council. The development of scope, methodology, budget and timeframe of the review of the next five-year Implementation Plan for the Regional Economic Development Strategy commenced this quarter. Once established, the process for stakeholder engagement will be developed and undertaken to help inform the review.	ECDEV: Economic Development
3.1.2	Enhance the sports industry through the 'Sport Industry Development' program that maximises the use of existing assets and enhances the region's capabilities through event attraction, training camps, targeted promotion, industry development and research.	01/07/2022	30/06/2023	50%			A targeted suite of Sports Industry Development projects progressed during the quarter, including EventsConnect - a virtual directory of Sunshine Coast event and sport industry suppliers, scheduled to launch in late 2022. Filming of 13 virtual venue tours was completed to create national and international awareness of the region and its venues, facilities and capabilities to increase interest and enquiries to host events, competitions and training. A number of events and programs were supported under the program this quarter including the Sunshine Sounds Festival, Sunshine Coast Officiating Summit and RoboRAVE. These events generated an anticipated economic benefit of \$2 million for the region.	ECDEV: Economic Development
3.1.3	Provide financial support to 'Visit Sunshine Coast' to underpin its activities to promote the Sunshine Coast as a tourism destination, and develop and finalise a new performance deed.	01/07/2022	30/06/2023	25%			A financial agreement is in place between Visit Sunshine Coast and Council. Payments are being made to Visit Sunshine Coast in accordance with this agreement and Council's allocated budget. Negotiations are underway with Visit Sunshine Coast on key performance outcomes for a new funding deed.	ECDEV: Economic Development



New capital investment in the region

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.2.1	Progress amendments to the Maroochydore City Centre Priority Development Area scheme in conjunction with Economic Development Queensland.	01/07/2022	30/06/2023	20%			Council is continuing to engage with Economic Development Queensland in regard to amendments to the Maroochydore City Centre Priority Development Area.	UGP: Urban Growth Projects
3.2.2	Progress the designation of the Sunshine Coast Airport as a Priority Development Area including preparation of an Interim Land Use Plan and Development Scheme.	01/07/2022	30/06/2023	25%			Council is working in collaboration with the Sunshine Coast Airport and Economic Development Queensland to progress the designation of the Sunshine Coast Airport as a Priority Development Area.	UGP: Urban Growth Projects
3.2.3	Progress implementation of the Caloundra Centre Master Plan 2017 in alignment with the Caloundra centre activation project, including finalising the business case for the new Caloundra Regional Gallery, and preliminary feasibility and design for the Community and Creative Hub Precinct.	01/07/2022	30/06/2023	35%			Caloundra Administration building detailed design is well advanced and due for completion in late 2022. The business case for a new Caloundra Regional Gallery preliminary evaluation stage is in progress. Once this is completed, the concept design for the broader Community and Creative Hub can progress. The communication plan remains current and reports progress on implementation of the project.	LANAGE: Group Executive Liveability and Natural Assets
3.2.4	Work with Walker Maroochydore Developments Pty Ltd and SunCentral Maroochydore Pty Ltd to support the implementation of the Maroochydore City Centre Development Agreement to advance the delivery of a contemporary city centre for the Sunshine Coast.	01/07/2022	30/06/2023	25%			Council and SunCentral Maroochydore Pty Ltd have continued to work with Walker Maroochydore Developments Pty Ltd this quarter to progress development of the Maroochydore City Centre.	OCEO: Office of the CEO



Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.2.5	Leverage our digital connectivity to generate new enduring investment, trade and employment opportunities for local business and industry.	01/07/2022	30/06/2023	25%			Council hosted the Brisbane-based New Zealand Trade and Enterprise Trade Commissioner and commercial business advisors on 16 August 2022, which included a tour of the NEXTDC SC1 Data Centre, Maroochydore City Centre and Sunshine Coast Airport. The objective was to drive awareness of the investment support on offer from Council to New Zealand companies that choose to invest locally. Outcomes include two New Zealand investment referrals and an invitation for Council to present alongside New Zealand Trade and Enterprise to interstate targets. Council partnered with Cooper Grace Ward for a boardroom briefing to 30 of their clients on 19 September 2022 to provide an update on population growth and key projects taking place on the Sunshine Coast. Presentations were made by Mayor Jamieson, NEXTDC and Walker Corporation. The briefing was well received and has resulted in an investment lead from a global consulting firm.	ECDEV: Economic Development

Investment and growth in high-value industries





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.3.1	Progress implementation of Mooloolaba Master Plan, including consultation and design of the Foreshore Central Meeting Place project and completion of the next stages of the Brisbane Road four lane road upgrade (Walan Street to Kyamba Court) that incorporates the new Mayes Canal Bridge.	01/07/2022	30/06/2023	50%			Council commenced a community engagement process on 28 September 2022 in relation to two concept designs for the Central Meeting Place at Mooloolaba - Concept Blue and Concept Yellow, with engagement closing on 25 October 2022. The intersection of Brisbane Road, Walan Street and Hancock Street in Mooloolaba reopened in mid-September 2022. The new western lanes will be operational by end of November 2022 while the existing lanes are reconstructed along with new drainage and services construction. The second stage of the bridge upgrade has commenced and this will continue into the new year.	PD: Project Delivery

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.3.2	Work with key stakeholders to identify investment opportunities, undertake marketing activities and support investment projects across the region's high value industries.	01/07/2022	30/06/2023	25%			Council continued to attract new business investment enquiries during the quarter by promoting the Sunshine Coast as a smart place for business. The 'Give your business a boost of Vitamin SC' video campaigns continue to be promoted in addition to Google advertisements, storytelling blogs, Facebook, LinkedIn and advertorials, generating 310 investment leads for the quarter.	ECDEV: Economic Development





Strong local to global connections



Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.4.1	Drive export activity from the Sunshine Coast and support local businesses to expand into national and international markets by providing access to specialist services, contacts and training and partnering with State and Federal Government trade agencies for in-market assistance.	01/07/2022	30/06/2023	25%			Implementation of the Sunshine Coast Export Plan 2022-2023 commenced with the delivery of a New Zealand trade briefing, in partnership with Trade and Invest Queensland (TIQ) and Austrade business development directors based in Auckland. More than 50 local business representatives attended the briefing to learn of the priority industry sectors of focus for TIQ and Austrade and opportunities for trade and investment identified in the New Zealand market. Council launched an expression of interest (EOI) process for a Sunshine Coast business mission to New Zealand planned for December 2022. Seven EOIs were received by 30 September 2022.	ECDEV: Economic Development

A natural, major and regional event destination

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.5.1	Develop and attract events and sporting opportunities at Council venues including Caloundra Indoor Stadium, Maroochydore Multi Sports Complex, Nambour Showgrounds, Sunshine Coast Stadium and Venue 114.	01/07/2022	30/06/2023	25%			Caloundra Indoor Stadium held the National Table Tennis Championships in July 2022, the National under 15 Volleyball Championships in August 2022 and the Regional Disability Expo in September 2022. Maroochydore Multi Sports Complex hosted the Vicki Wilson Cup in July 2022, Coastal District Interscholar Sport for AFL and soccer, the AFL Club Academies Development Carnival, AFL Queensland School Holiday Camp and Lightning Netball Cup in September 2022. The Nambour Showgrounds saw the Queensland Garden Expo and Nambour Swap Meet in July 2022, and the Sunshine Coast Motor Sport Club Street Sprints and Sunshine Coast Caravan and Outdoor Expo in August 2022. Sunshine Coast Stadium secured the Oceania Rugby under 20 Championships and Rugby World Cup Qualifier in July 2022. The Living Life Festival and Buskers by the Lake were held in August 2022 and various local league grand finals, the Sunshine Coast Expo and the Touch Football Australia National Youth Championships took place in September 2022. Venue 114 delivered the Travis Schultz Wine Symposium, Sunshine Coast Symphony Orchestra, Medical Grads Celebration, In Conversation - Becoming Anti Racist, Breast Cancer Fundraiser, Mayor Telstra Innovation Awards and Burlesque La'Mour cabaret performances.	SCV: Sports and Community Venues
3.5.2	Implement priority activities from the Major Events Strategy 2018-2027 including: strengthening arts and cultural events, capitalising on the growing demand for off road and adventure style events and ensuring close alignment with opportunities identified from the 2032 Brisbane Olympic and Paralympic Games.	01/07/2022	30/06/2023	25%			During the quarter, 25 events were held including The Curated (side) Plate, over 60's Cricket World Cup 2022 and The Old Woman Ocean Ski Race 2022. The events showcased the diversity of the events calendar and included cultural, lifestyle, sporting, off-road and adventure style events. Six sponsorship applications were presented to the Sunshine Coast Events Board during the quarter with all recommendations supported. The event applications assessed included one lifestyle event, two cultural events and three sporting events; one of which is a Brisbane 2032 Olympic and Paralympic Games pre-legacy event.	ECDEV: Economic Development





A regional hub for innovation, entrepreneurship and creativity

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.6.1	Work with Education Sunshine Coast and the broader education and training industry to implement 'Study Sunshine Coast' and better prepare and connect young people to education and employment opportunities in the region including through skills development within schools and working closely with the State Government on regional initiatives.	01/07/2022	30/06/2023	25%			Study Sunshine Coast appointed six Student Ambassadors from both the University of the Sunshine Coast and TAFE Queensland who have been engaged to promote the region to their friends, family and potential students in their home countries, highlighting the lifestyle and opportunity on the Sunshine Coast. Study Sunshine Coast hosted seven international delegates to showcase why the Sunshine Coast is the ideal destination for students to live, learn and kick start their future. The delegate group spent two days on the Sunshine Coast visiting various education, industry and tourism businesses and received a warm welcome to the Sunshine Coast from Mayor Jamieson. Study Sunshine Coast presented at the TAFE Queensland international student orientation session and occupied a stall at the University of the Sunshine Coast Orientation Week events (which attracted over 140 leads) and presented at the International Student Orientation session to over 200 new international students. Study Sunshine Coast successfully launched the Project Global Citizen cultural intelligence program which is highly sought after by domestic and international students seeking to develop their cultural intelligence for study, living and working with different cultures and 22 subsidised scholarships were offered.	ECDEV: Economic Development
3.6.2	Finalise the Caloundra Aerodrome Master Plan and prepare the implementation plan.	01/07/2022	30/06/2023	45%			Feedback from stakeholder engagement has informed the final draft of the Caloundra Aerodrome Master Plan, which includes a proposed implementation plan for Council consideration.	MPSP: Major Projects and Strategic Property





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
3.6.3	Strengthen the collective resilience of our business communities and the destination appeal of precincts, through the development and delivery of activation plans, and support the business community through the 'Small Business Friendly Council' initiative and to help drive the 'Buy Local' initiative within the region.	01/07/2022	30/06/2023	25%			<p>Key initiatives were delivered to attract visitors and build capacity of key precincts, including:</p> <ul style="list-style-type: none"> - Nambour Forecourt Live, held on 16 September 2022 (which attracted 300 attendees) - Skyline Ferris Wheel, Coolum Beach - "Shop Caloundra" campaign in partnership with Caloundra Business Alliance and Hot91 FM, increasing footfall and spending during August 2022, and - an ongoing social media campaign with the Mooloolaba Chamber of Commerce to stimulate business activity during the closure of Brisbane Road, Mooloolaba. <p>Council delivered specialist advice to 144 businesses and delivered the Thriving Through Change Business Expo which connected 350 businesses to 38 exhibitors and included two masterclasses and an inspiring keynote speaker.</p> <p>Council partnered with Buy Local Sunshine Coast to campaign across social and digital media over an eight weeks period. The campaign reached 103,000 people and generated 1322 visits to the Buy Local Sunshine Coast website, encouraging customers to spend locally.</p> <p>The Local Business Champions series highlighted eight businesses which have made significant contributions to the local business community and the Small Business Friendly Program Annual Report was submitted to the Queensland Small Business Commissioner during the quarter.</p>	ECDEV: Economic Development

Corporate Plan Goal : Our service excellence





Engage with our community to inform asset management and service delivery

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
4.1.1	Develop Service Excellence principles that consider customer insights to support the design of contemporary business approaches and deliver efficient and effective customer experiences.	01/07/2022	30/06/2023	25%			During the quarter, Council ran a campaign to make it easier for residents to pay their rates. More than 3400 residents elected to receive their rates notice via email and in doing so, have supported Council's sustainability efforts. Transitioning to paperless rates has reduced costs and paper waste for Council and has assisted residents by enabling access to their rates information from any device, anywhere, any time.	CR: Customer Response
4.1.2	Develop and implement a Strategic Asset Management Plan that delivers consistent asset management practices, processes and systems throughout the organisation.	01/07/2022	30/06/2023	25%			Council has commenced preparing a draft Strategic Asset Management Plan which delivers consistent asset management practices, processes and systems throughout the organisation.	AM: Asset Management



Design accessible, flexible and innovative services that meet community needs



Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
4.3.1	Implement the new Smart City Framework and commence execution of the implementation plan to realise Smart City opportunities and further develop Council's data driven decision making capability.	01/07/2022	30/06/2023	25%			The Smart City Framework and Smart City Implementation Plan 2022-2025 has progressed, this has identified processes and projects to realise smart city opportunities and further progress Council's data driven decision making capability with key projects underway relating to computer vision, technology, research projects and development of technology standards within Councils infrastructure manuals.	BI: Business and Innovation
4.3.2	Expand the online plumbing inspection system to include commercial permits which will provide efficiencies through allowing all plumbing inspections to be requested online.	01/07/2022	30/06/2023	10%			Council's online plumbing inspection booking for domestic inspections enables plumbing customers to book an inspection and lodge forms online. The second phase of the online plumbing inspection booking system has been initiated this quarter for commercial inspections. This project is progressing with the scope and system requirements now finalised.	DS: Development Services

Deliver consistent service levels that provide positive experiences for our community

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
4.4.1	Utilise the customer experience program and analyse customer feedback and interactions to design solutions that improve outcomes for key business areas and our customers, including making it easier for our customers to find what they need and self service.	01/07/2022	30/06/2023	25%			Guided by customer insights, major work was undertaken to digitise and automate our largest and most popular waste customer service processes making it easier for our customers to self serve. This has proven popular with over 8000 waste requests processed this quarter. These changes create value for the community and make it easier for Council to efficiently handle customer requests.	CR: Customer Response
4.4.2	Mobilise the next generation waste collection contract to ensure continuous provision of essential waste services to the community.	01/07/2022	30/06/2023	100%			The service provision under next generation waste collection contract commenced 10 July 2022, ensuring essential waste services are delivered to the community.	WRM: Waste and Resource Management



Assess service performance and sustainability to inform evidence-based business planning

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
4.5.1	Deliver the capital works program based on robust scopes, cost and risk assessment with well sequenced delivery schedules aligned to corporate priorities and long-term financial plans.	01/07/2022	30/06/2023	17%			Projects carried over from the 2021/22 financial year were completed during the quarter alongside the commencement of this year's program. Delivery of the capital program will be challenging as a similar set of compounding market and environmental risks that impacted the nation in the previous financial year continue. This is coupled with a consecutive La Nina seasonal outlook, bringing higher probability of wet weather and potential flooding. Some projects have already been re-programmed to mitigate these impacts where possible but market conditions remain unchanged with higher market pricing, supply chain and contractor availability issues. Resourcing will play a key role in the delivery of the capital program with widespread employment movements occurring both in the external sector and internal to Council. This overall program is currently on time and budget but will be monitored closely to consider delivery risk and whether adjustments to the capital program are required.	PD: Project Delivery





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
4.5.2	Progress a program of service planning and reviews that explore more efficient ways to deliver the right services, at the right service levels at a sustainable cost.	01/07/2022	30/06/2023	25%			A Community Satisfaction Survey was completed in September 2022 to provide insights on how satisfied our community is with Council services as well as how frequently they use them. Analysis of results is underway and will be considered alongside other key information to inform the corporate and service planning.	OCEO: Office of the CEO

Corporate Plan Goal : Our outstanding organisation









Maintain a financially sustainable organisation that balances the needs of our growing region





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
5.1.1	Review the long term financial plan based on sound financial modelling that includes improved contributed asset processes, enhanced asset management valuation systems and the delivery of a well informed budget.	01/07/2022	30/06/2023	25%			Council's financial performance for 2022/23 is currently within the adopted metrics for the quarter. Financial performance is reported monthly and satisfies section 204 of the Local Government Regulation 2012.	F: Finance

Provide quality information, systems and processes to deliver fit for purpose solutions







Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
5.2.1	Implement the information technology management program that provides a focus on software rationalisation, hardware replacement and progress the records and information management improvement program.	01/07/2022	30/06/2023	50%			Council has established an ongoing enterprise architecture function that will continue to plan and review our technology and associated investment strategy moving forward. Key objectives will be accomplished by focusing on software rationalisation, hardware replacement, process reengineering and automation including artificial intelligence in alignment to strategic corporate plan objectives.	DIS: Digital and Information Services
5.2.2	Develop and implement an Information and Communication Technology Plan with a strong focus on cyber-security, mobility, connectivity, accessibility, cloud computing and building capability to provide efficient and secure systems and processes.	01/07/2022	30/06/2023	50%			The concept and content of the Digital Plan 2022-2026 has been developed and aligns with the Smart Cities Framework and the Corporate Plan 2022-2026. A 10 Year Information and Communication Technology Capital Plan is also being developed which will set a strong focus on the capital investments in technology at an enterprise level to deliver against the newly developed Digital Plan 2022-2026.	DIS: Digital and Information Services

Embrace a safe and collaborative workplace culture that attracts and retains high performing and engaged people





Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
5.3.1	Progress people and culture strategic initiatives including a focus on the organisational priorities of diversity, inclusion and culture.	01/07/2022	30/06/2023	25%			A project to renew the organisational culture including the values is well progressed. A series of workshops have been undertaken with employees from across Council to discuss the organisational culture that is needed to achieve Council's vision and strategic objectives. The Diversity and Inclusion Program has continued with key deliverables including the development of the Prevention of Workplace Bullying and Harassment Procedure and the Sexual Harassment and Response Procedure, the Everyday Respect campaign launched, a Diversity and Inclusion Advisory Group was created, development programs offered.	P&C: People and Culture
5.3.2	Implement the Wellbeing, Health and Safety Plan with a focus on managing critical risks and continuing to improve the safety management system.	01/07/2022	30/06/2023	20%			Actions from the Wellbeing, Health and Safety Action Plan were implemented. Critical risks have been identified and the review and development of critical controls is underway. Safety leadership training is being offered to senior leaders to provide all leaders with the core skills and knowledge to lead their teams in a way that promotes wellbeing, health and safety.	P&C: People and Culture
5.3.3	Complete staff relocations to the Maroochydore, Caloundra and Nambour administration centres and progress the delivery of the 10-year depot refurbishment program that includes the provision of additional accommodation for service delivery teams at the Caloundra depot.	01/07/2022	30/06/2023	15%			Following reviews of staff allocations between major administration centres, a prioritisation approach that considers service continuity, user experience and cost efficiencies has been endorsed. This now allows the detailed relocation sequence to be programmed in October 2022 ahead of staged movements commencing from December 2022. Minor works on the depots have also commenced for this financial year and will continue into 2023.	LANAGE: Group Executive Liveability and Natural Assets
5.3.4	Finalise construction of the Sunshine Coast City Hall in the Maroochydore City Centre by end of 2022 in preparation for staff relocations.	01/07/2022	30/06/2023	75%			Construction activities are due for completion in October 2022 ahead of final equipment and furniture installations in November 2022. This will allow for staged general staff occupancy from December 2022 and into first quarter 2023.	LANAGE: Group Executive Liveability and Natural Assets

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
5.3.5	Facilitate and progress the Nambour centre activation project including the preliminary feasibility and design for the Nambour administration precinct buildings.	01/07/2022	30/06/2023	25%			The feasibility report for the Nambour Administration building has been completed. Activities have advanced into concept design with multiple options developed for consideration, review and input from a variety of internal stakeholders. A preferred option is anticipated to be resolved in late 2022 before proceeding into the next phases of design in 2023.	LANAGE: Group Executive Liveability and Natural Assets
5.3.6	Complete detailed design for the Caloundra administration building repurposing project, including an associated operational management plan.	01/07/2022	30/06/2023	65%			Detailed design is well advanced and expected to be completed by November 2022, prior to proceeding to expression of interest for construction.	LANAGE: Group Executive Liveability and Natural Assets

Demonstrate accountable leadership, future planning, and good governance that provides confidence to our community

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
5.4.1	Develop an Outstanding Organisation Strategy that demonstrates positive culture, accountable leadership and future planning, underpinned by good governance that builds confidence and trust with our community.	01/07/2022	30/06/2023	60%			Work has progressed on developing the Culture Plan and Digital Plan. These documents provide critical pathways to delivering on the our outstanding organisation goal and future strategy.	BPGE: Group Executive Business Performance Group
5.4.2	Complete implementation of the recommendations of the Office of the Information Commissioner's compliance audit report within the agreed timeframes.	01/07/2022	30/06/2023	60%			The majority of the 22 recommendations from the report have been completed or are in the process of being implemented. It is expected that all actions will be finalised in accordance with agreed timeframes.	CG: Corporate Governance
5.4.3	Prepare a revised Strategic Risk Management Framework for Council that assists with the identification, consideration and mitigation of strategic level risks across the broad spectrum of Council's corporate and service delivery responsibilities.	01/07/2022	30/06/2023	30%			The Risk Management Manual and Framework are currently under review. The Framework will be responsive to the broad spectrum of Council's corporate and service delivery responsibilities.	CG: Corporate Governance

Partner with community, business and government to represent and advocate the needs of our region

Action Code	Action Name	Start Date	Due Date	Progress	On Time	On Budget	Comments	Branch
5.5.1	Advance our region's major projects outlined in the Corporate Plan 2022-2026 through establishment of a strategic approach to stakeholder relationships, advocacy and funding partnerships.	01/07/2022	30/06/2023	25%			Funding partnership and contributions from other tiers of government are critical to deliver some of Council's key projects outlined in the Corporate Plan 2022-2026 with many having existing commitments. In addition, there were a number of successful funding allocations announced during the quarter, including: - First 5 forever that provides funding to support early literacy - Black Spot Program to provide funding to keep our roads safe - Regional Arts Development Fund to support local art projects - Get Ready Queensland to support disaster preparedness and resilience - Cycle Network Local Government Grants - installation and maintenance of bus stop shelters.	OCEO: Office of the CEO
5.5.2	Develop a Relationship Framework to support stakeholder trust, confidence and connection with the Sunshine Coast Council.	01/07/2022	30/06/2023	25%			Council has commenced modelling investigations for best-practice communication with our community which will be used to inform the development of the Relationship Framework.	C: Communication



2 Caloundra Aerodrome Master Plan 2042**IMPORTANT NOTICE**

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This report must be read as a whole. The executive summary is not a substitute for this. Any subsequent report must be read in conjunction with this report.

The report supersedes all previous draft or interim reports, whether written or presented orally, before the date of this report. This report has not and will not be updated for events or transactions occurring after the date of the report or any other matters which might have a material effect on its contents, or which come to light after the date of the report. SMEC is not obliged to inform you of any such event, transaction or matter nor to update the report for anything that occurs, or of which SMEC becomes aware, after the date of this report.

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Caloundra Aerodrome was established in 1931, when it was first reserved as a landing ground. It is currently owned and operated by Sunshine Coast Council and is a key asset to the South East Queensland aviation network contributing to the industry's development in the region.

1.1 Master Plan Review and Changes

Generally, aviation facility master plans are required to be reviewed and updated as necessary in order to keep pace with changing market conditions and relevant legislation. As these matters change there are potential changes that need to be adopted and accommodated with the strategic directions and future development options of the master planned area. The Caloundra Aerodrome Master Plan 2042 seeks to satisfy these requirements.

Comparing the previous master plan to the Caloundra Aerodrome Master Plan 2042 the most notable change is to the master footprint boundary. This change has been a result of detailed ecological investigations into the area identified for potential expansion to the west of the aerodrome footprint into the Isabel Jordan Bushland Reserve. As a result of the finding of the ecological studies this area is no longer identified for future potential expansion and has been removed for the Caloundra Aerodrome Master Plan 2042 area.

1.2 The Caloundra Aerodrome Master Plan 2042

The vision for the Caloundra Aerodrome Master Plan 2042 is:

Caloundra Aerodrome will become a precinct of choice for advanced aerospace and associated manufacturing activities delivering cutting edge, sophisticated and sustainable opportunities of significance to the South East Queensland aviation and aerospace industry.

1.3 Strategic Directions

This Master Plan will achieve the vision through the following strategic directions:

Innovation and Enterprise: Provide a platform for the emergence of an innovative, high value advanced manufacturing and research and development cluster that contributes to a sustainable and diverse economic base with job opportunities and connections to the domestic market and supply chains.

Connections and Movement: Leverage opportunities from local and regional transport infrastructure, providing strong connections to the Caloundra City Center and the broader Sunshine Coast region and beyond.

Support and Education: The Aerodrome provides significant capacity to enable future employment and training opportunities in high value advanced manufacturing industries. The existing facilities will seek to provide ongoing support for current educational and aviation focused activities while also branching into other or ancillary aviation related industries such as Research and Development, High Value Manufacturing, Low Impact Last Mile Logistics and Defence.

Impact Management: Seek to ensure no material degradation of the current impacts associated with flying operations. Explore implementation of suitable mechanism to manage and mitigate operational risks and seek to attract investment that has minimal impact on surrounding receptors.

Environmentally Conscious: Continue to apply the existing management approaches to reduce and mitigate the impacts arising from aviation activities while also seeking to sustainably manage and maintain the aerodrome's landside supporting and ancillary infrastructure.

Community Contribution: Sustainably accommodate aviation focused community activities that provide an offering that is considered significant to Caloundra and the greater Sunshine Coast region.

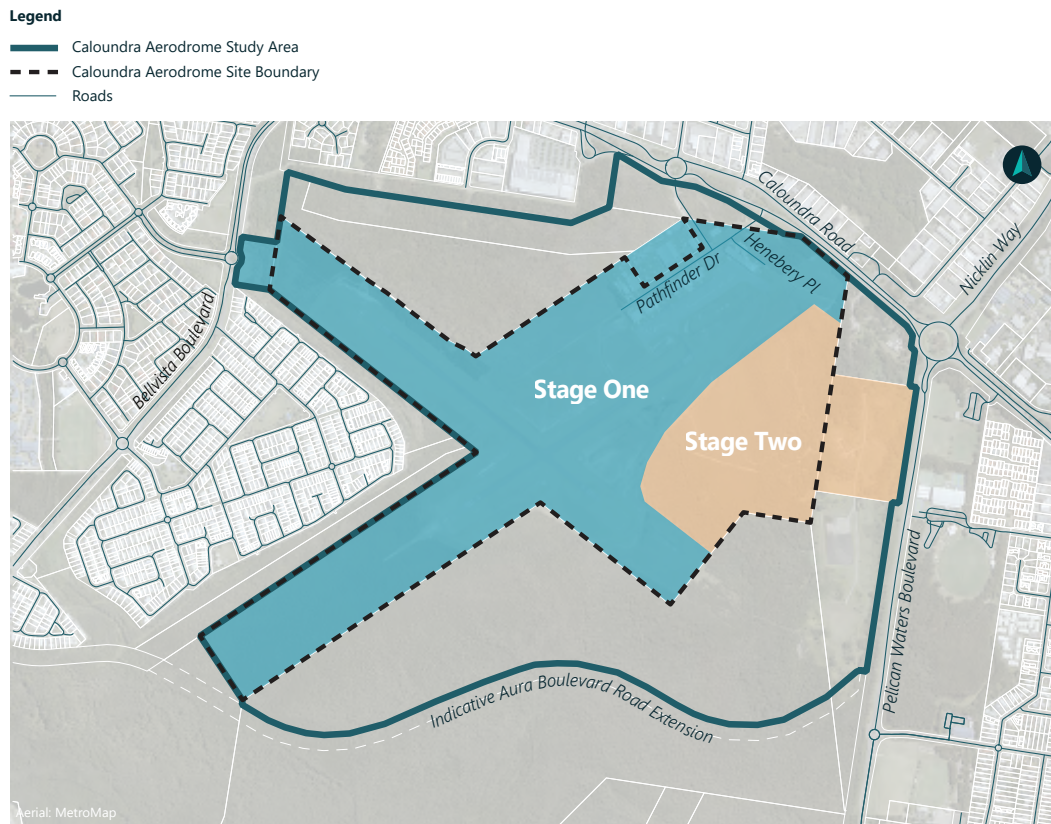


Figure 1: Staging Plan

1.4 Proposed Staging

This master plan presents a two stage approach that seeks to sustainably support economic investment in the Caloundra Aerodrome. The Master Plan seeks to firstly optimise and secondly unlock the aerodrome's airside and landside

resources. This two stage approach seeks to ensure that this significant and unique asset continues to positively contribute to the Caloundra community while also servicing the current demand and future growth of Caloundra's aviation-related advanced manufacturing and research within the South East Queensland regional aerospace industry.

Stage 1

Outlines the strategic planning framework to support the existing use while also facilitating the potential growth and diversification of a broad range of aviation-related business investment in the northern portion of the site; provides measures to manage aircraft movement and limit adverse noise amenity impacts, and identify actions for Sunshine Coast Council to expand the returns to the regional economy and the local community.

Stage 2

Identifies a future investigation precinct for the purpose of supporting the growth of aviation businesses and other potential compatible uses. Stage 2 seeks to enable the aerodrome to adequately respond to and facilitate a range of innovative and appropriate economic growth opportunities as they arise. Indicative land use options are to be considered and proposed, taking into consideration the existing physical and environmental characteristics of the precinct and the applicable regulatory mechanisms local and state, as well as the identified future investment in transport infrastructure and localised transit services.

The following table provides a summary of the Master Plan components.

Land Release	
Stage 1 – Optimise and Develop	<ul style="list-style-type: none"> Stage 1 identifies 6.3ha of net leaseable area of aviation oriented commercial land to be made available with flexible lot sizes. This land release seeks to support and facilitate the growth aspirations of the existing aviation related tourism, manufacturing and technology development industries. Accommodate the attraction of new cutting-edge aerospace businesses and services to the aerodrome. Facilitate the optimisation of finite landside resource available to maximise the economic benefit to the Caloundra and broader Sunshine Coast community. Movement of existing airside infrastructure to facilitate the optimisation of finite airside land resources, maximising benefits to both existing and new aviation-related businesses. This includes a mix of active business land and sheltered aircraft storage.
Stage 2 – Identification of New Investigation Areas	<ul style="list-style-type: none"> Stage 2 is focusing on the identification of growth and potential land use options; taking into consideration environmental constraints, future transit connections and compatible land uses with a view to realize up to 37ha of land that can potentially be developed in a way that is compatible with the existing Aerodrome uses and generates high value employment activities.
Landside Infrastructure Investment	
Access and Utilities	<ul style="list-style-type: none"> Extension of Pathfinder Drive to the south west to service new lease areas. As and when appropriate, review the location and investigate the functionality of the public amenities and site office. Addition of new Bus Setdown and car parking spaces. Site office will be relocated to accommodate these new features.
Airside Infrastructure Investment	
Additional Aircraft Parking	<ul style="list-style-type: none"> Provision for three new aprons to increase general aviation parking capacity by an additional 32 (fee for occupancy) spaces. Movement of the existing windsock will allow for the provision of new airside leasable aircraft hangars to allow owners to safely store and service aircraft.
Additional Helicopter Parking	<ul style="list-style-type: none"> Provision for an additional three helicopter parking spaces.
New Higher Capacity Helipad Facility	<ul style="list-style-type: none"> Provision for an all-weather hard stand helipad to accommodate a broad range of helicopters.
Airside Investment – New Taxiways	<ul style="list-style-type: none"> The investment in the construction of new taxiways will seek to improve aircraft manoeuvring and flow during peak periods, reducing congestion and increasing safety. The improvements in efficiency and flow of aircraft will seek to manage and reduce on ground idling time and queuing time for landing approaches.

1.5 Contribution to the Sunshine Coast – Social and Economic

1.5.1 Community Contribution

The Caloundra Aerodrome supports a diverse range of community-based aviation activities and benefits that are considered as being locally, regionally and nationally significant. These include:

- Queensland Air Museum,
- Westpac Lifesaver Rescue Helicopter, and
- Australian Air Cadets.

1.5.2 Economic Contribution

Currently the Caloundra Aerodrome is estimated to have contributed the following to the Sunshine Coast LGA economy in 2019-2020:

- \$64.6 million in output for local businesses (0.3% of the total for the Sunshine Coast LGA).
- \$27.6 million in Gross Regional Product (0.4% of the total for the Sunshine Coast LGA).
- 502 FTE jobs paying \$18.1 million in wages, salaries, and other employee compensation (0.4% of FTE jobs and 0.4% of total wages and salaries for the Sunshine Coast LGA).

The strongest contributing sector of the Aerodrome is the helicopter and aircraft maintenance and repair, generating over 86% of the Aerodrome's contribution to Gross Regional Product (GRP), with 58% of the Aerodrome's direct employment. Conversely, flight training, despite contributing 13% of direct employment, generated only 4% of the GRP. Additionally, the QAM attracts approximately 20,000 guests per annum as a tourist destination and community hub (Brady, T., 2020) making many who visit likely to contribute to other sectors of the Sunshine Coast economy.

Once Stage 1 is tenanted and industries are operational, Caloundra Aerodrome is projected to increase its potential contributions to the Sunshine Coast economy. This contribution is summarised in the table below. Including direct and flow-on activity, Caloundra Aerodrome is estimated to contribute the following to the Sunshine Coast LGA economy once Master Plan Phase 1 is complete and operational:

- \$178 million in output for local businesses.
- \$75.3 million in Gross Regional Product.
- 1,120 FTE jobs paying \$49.2 million in wages, salaries, and other employee compensation.

The following table provides a summary of the projected economic contribution that would be potentially realised on completion of full occupancy of Stage 1.

Caloundra Aerodrome Economic Impact Potential	Output (\$M)	Gross Regional Product (\$M)	Incomes (\$M)	Employment (FTEs)
Initial Stimulus in Local Economy	\$89.2	\$31.4	\$22.6	281
Production Induced (Type I Flow-On) Impacts	\$33.7	\$15.0	\$10.7	298
Household Consumption (Type II Flow-On) Impacts	\$55.1	\$28.9	\$15.9	541
Total Impacts in Local Economy	\$178	\$75.3	\$49.2	1,120





2

Introduction

Caloundra Aerodrome was established in 1931, when it was first reserved as a landing ground. It is currently owned and operated by Sunshine Coast Council and is a key asset to the local and South East Queensland aviation network contributing to the industry's development in the region.

Caloundra Aerodrome has two sealed runways, which are predominantly used for flight training for both light fixed wing aircraft and helicopters. The site also contains aviation related business in the areas to the north-east of the runways.

This Master Plan presents a two staged approach that seeks to sustainably support economic investment in the Caloundra Aerodrome. The Master Plan seeks to firstly optimise and secondly

expand on the aerodrome's airside and landside resources. This two stage approach seeks to ensure that this significant and unique community asset continues to positively contribute to the Caloundra community while also serving and servicing the current demand and future growth in the aviation sector within the Sunshine Coast Council local government area and South East Queensland regional aviation industry context.

Stage 1

Outlines the strategic planning framework to support the existing use while also facilitating the potential growth and diversification of a broad range of aviation-related business investment in the northern portion of the site; provides measures to manage aircraft movement and limit adverse noise amenity impacts, and identify actions for Sunshine Coast Council to expand the returns to the regional economy and the local community.

Stage 2

Identifies a future investigation precinct for the purpose of supporting the growth of aviation businesses and other potential compatible uses. Stage 2 seeks to enable the aerodrome to adequately respond to and facilitate a range of innovative and appropriate economic growth opportunities as they arise. Indicative land use options are to be considered and proposed, taking into consideration the existing physical and environmental characteristics of the precinct and the applicable regulatory mechanisms local and state, as well as the identified future investment in transport infrastructure and localised transit services.

This Masterplan comprises of the following:

- Section 3: Masterplan Overview
- Section 4: Caloundra Aerodrome
- Section 5: Employment and Economic Contribution
- Section 6: Planning and Regulatory Context

Section 7: Caloundra Aerodrome Site and Physical Characteristics

Section 8: Aircraft Flight Activity

Section 9: Masterplan

Section 10: Masterplan Implementation

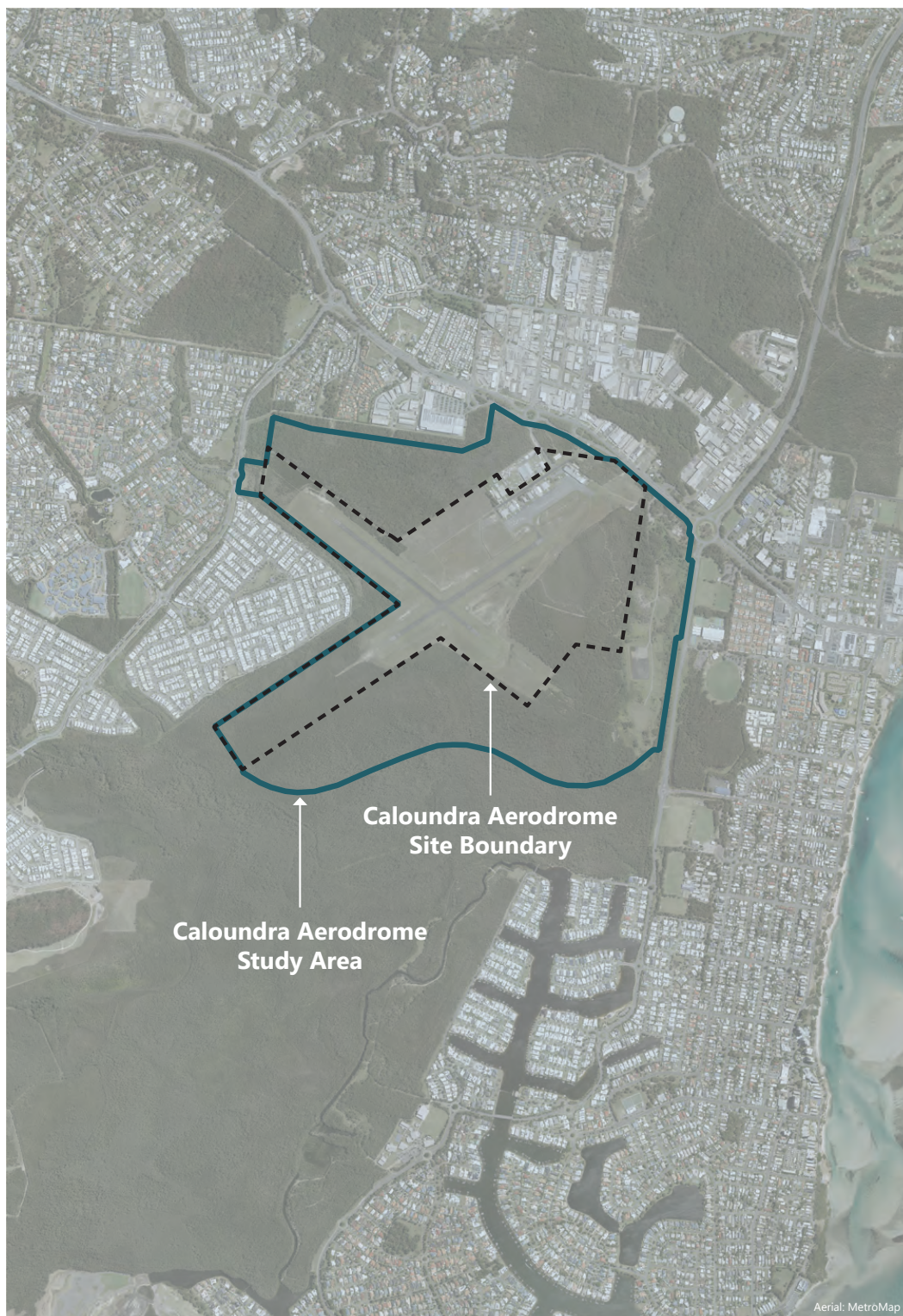


Figure 2: Caloundra Aerodrome Study Area



3

Master Plan Overview

3.1 Vision

The vision for the Caloundra Aerodrome Master Plan 2042 is:

Caloundra Aerodrome will become a precinct of choice for advanced aerospace and associated manufacturing activities delivering cutting edge, sophisticated and sustainable opportunities of significance to the South East Queensland aviation and aerospace industry.

This Master Plan will achieve the vision through the following strategic directions:

Innovation and Enterprise: Provide a platform for the emergence of an innovative, high value advanced manufacturing and research and development cluster that contributes to a sustainable and diverse economic base with job opportunities and connections to the domestic market and supply chains.

Connections and Movement: Leverage opportunities from local and regional transport infrastructure, providing strong connections to the Caloundra City Center and the broader Sunshine Coast region and beyond.

Support and Education: The Aerodrome provides significant capacity to enable future employment and training opportunities in high value advanced manufacturing industries. The existing facilities will seek to provide ongoing support for current educational and aviation focused activities while also branching into other or ancillary aviation related industries such as Research and Development, High Value Manufacturing, Low Impact Last Mile Logistics and Defence.

Impact Management: Seek to ensure no material degradation of the current impacts associated with flying operations. Explore implementation of suitable mechanism to manage and mitigate operational risks and seek to attract investment that has minimal impact on surrounding receptors.

Environmentally Conscious: Continue to apply the existing management approaches to reduce and mitigate the impacts arising from aviation activities while also seeking to sustainably manage and maintain the aerodrome's landside supporting and ancillary infrastructure.

Community Contribution: Sustainably accommodate aviation focused community activities that provide an offering that is considered significant to Caloundra and the greater Sunshine Coast region.

3.2 Master Plan Snapshot

Land Release

- | | |
|---|---|
| Stage 1 – Optimise and Develop | <ul style="list-style-type: none">• Stage 1 identifies 6.3ha of net leaseable area of aviation oriented commercial land to be made available with flexible lot sizes.• This land release seeks to support and facilitate the growth aspirations of the existing aviation related tourism, manufacturing and technology development industries.• Accommodate the attraction of new cutting-edge aerospace businesses and services to the aerodrome.• Facilitate the optimisation of finite landside resource available to maximise the economic benefit to the Caloundra and broader Sunshine Coast community.• Movement of existing airside infrastructure to facilitate the optimisation of finite airside land resources, maximising benefits to both existing and new aviation-related businesses. This includes a mix of active business land and sheltered aircraft storage. |
| Stage 2 – Identification of New Investigation Areas | <ul style="list-style-type: none">• Stage 2 is focusing on the identification of growth and potential land use options; taking into consideration environmental constraints, future transit connections and compatible land uses with a view to realize up to 37ha of land that can potentially be developed, generating high value employment activities. |

Landside Infrastructure Investment

- | | |
|----------------------|--|
| Access and Utilities | <ul style="list-style-type: none">• Extension of Pathfinder Drive to the south west to service new lease areas.• As and when appropriate, review the location and investigate the functionality of the public amenities and site office.• Addition of new Bus Setdown and car parking spaces. Site office will be relocated to accommodate these new features. |
|----------------------|--|

Airside Infrastructure Investment

- | | |
|--------------------------------------|---|
| Additional Aircraft Parking | <ul style="list-style-type: none">• Provision for three new aprons to increase general aviation parking capacity by an additional 32 (fee for occupancy) space.• Movement of the existing windsock will allow for the provision of new airside leasable aircraft hangars to allow owners to safely store and service aircraft. |
| Additional Helicopter Parking | <ul style="list-style-type: none">• Provision for an additional three helicopter parking spaces. |
| New Higher Capacity Helipad Facility | <ul style="list-style-type: none">• Provision for an all-weather hard stand helipad to accommodate a broad range of helicopters. |
| Airside Investment – New Taxiways | <ul style="list-style-type: none">• The investment in the construction of new taxiways will seek to improve aircraft manoeuvring and flow during peak periods, reducing congestion and increasing safety. The improvements in efficiency and flow of aircraft will seek to manage and reduce on ground idling time and queuing time for landing approaches. |

3.3 Updating the Caloundra Aerodrome Master Plan

The Caloundra Aerodrome Master Plan 2042 seeks to investigate, challenge and advance the approaches and initiatives established by the previous Caloundra Aerodrome Master Plan.

The purpose of updating the Caloundra Aerodrome Master Plan is to:

- Ensure that the activities and operations of the aerodrome are undertaken in a way that is aligned with contemporary aviation industry practice.
- Explore and understand the ever-evolving technological advancements in the aviation industry to enable the operators of the infrastructure to proactively respond when and as appropriate.
- Strategically manage the future development and operations of the asset in accordance with the expectations of Council and the community they represent.
- Facilitate the evolving aspirations of the aviation industry and seek to leverage sustainable and viable economic development opportunities that support the growth and development of the aviation and aerospace industries in the region and in south east Queensland more broadly.
- Ensure current applicable legislative requirements are understood and considered, and the implications are acknowledged and applied.

3.3.1 Changes to the Plan

A key difference in the approach to area boundaries when comparing the previous Master Plan to the Caloundra Aerodrome Master Plan 2042, is the consideration of the nearby ecological reserve. This change has been a result of detailed ecological investigations into the area identified for potential expansion of the aerodrome footprint into the Isabel Jordan Bushland Reserve. As a result of the ecological studies this area is no longer identified for future potential expansion of the aerodrome related activities.

3.4 Master Plan Process

Sets out the vision over the next stages of the Aerodrome's development:

1. Sets out the vision for the Aerodrome over the next phase of sustainable growth.
2. Establishes a planning framework for delivery of the Master Plan vision.
3. Guides the optimisation of the existing Caloundra Aerodrome landside activities.
4. Identifies areas to be considered to cater for future economic development and industry growth.
5. Identifies the provision and augmentation of key land and airside infrastructure to enable the implementation of Stage 1.

The Master Plan has been developed in consultation with existing Caloundra Aerodrome tenants, community-based associations and aviation industry and businesses. These groups each offered unique perspectives into how they wanted the future of Caloundra Aerodrome to be shaped and identified several matters for consideration within the Master Plan.

Generally, stakeholders support the Caloundra Aerodrome and the economic and social service contribution that it makes to the community and the broader Sunshine Coast local government area. There is a recognised economic benefit gain through increasing business development opportunities and the quantum of leasable land. Most stakeholders agree that Caloundra Aerodrome has the potential to become a regional transport hub through leveraging of the future Bus Setdown site, General Aviation commuting, and the proposed Beerwah to Maroochydore (B2M) Station. Connections to the regional aviation network and a proximity to the Caloundra city center make the Site valuable as an interchange and destination.

With a current clientele of established, growing businesses, the potential gain from developing within the existing aerodrome footprint is strong. Caloundra Aerodrome is also in a desirable location, with good road access and proximity to a future public transport infrastructure node.

The impact of aviation activities on surrounding sensitive receptors has been a matter raised as an ongoing concern, with stakeholders identifying that an intensification of education and circuit training could perceivably increase both the volume and duration of the aviation associated noise impacts. Concern was also raised in regard to any optimisation of Caloundra Aerodrome resulting in land being cleared from the neighbouring conservation reserve. Stakeholders have also expressed concern around the potential expansion of activities into the Isabel Jordan Bushland Reserve that has intrinsic community value and is comprised of locally significant environmental conservation values.



Figure 3: Caloundra Aerodrome Master Plan Process

Legend

- Study Area 228.3 ha
- Caloundra Aerodrome site boundary
- Existing lot boundaries
- Existing easements
- Existing road network
- Indicative Beerwah to Maroochy Rail Extension corridor
- Public safety area
- Dedication for the public transport corridor and buffer
- Commercial redevelopment opportunity
- Proposed leaseable areas (subject to further investigation)
- Indicative helipad location
- Proposed leaseable areas - airside (subject to further investigation)
- Indicative taxiway access
- Indicative road access
- Henebery Place extension to Pelican Waters Boulevard (alignment to be considered and coordinated in the ultimate Beerwah to Maroochy Rail Extension design)
- Proposed Airside extension
- Proposed Airside adhoc aircraft activities
- Proposed Bus setdown and car parking
- Taxiway (based on future demand)
- Undercover open T Hangar parking
- Future windsock location
- Navigational aid buffer/restricted building height
- Indicative Stage 2 (30 ha approx)

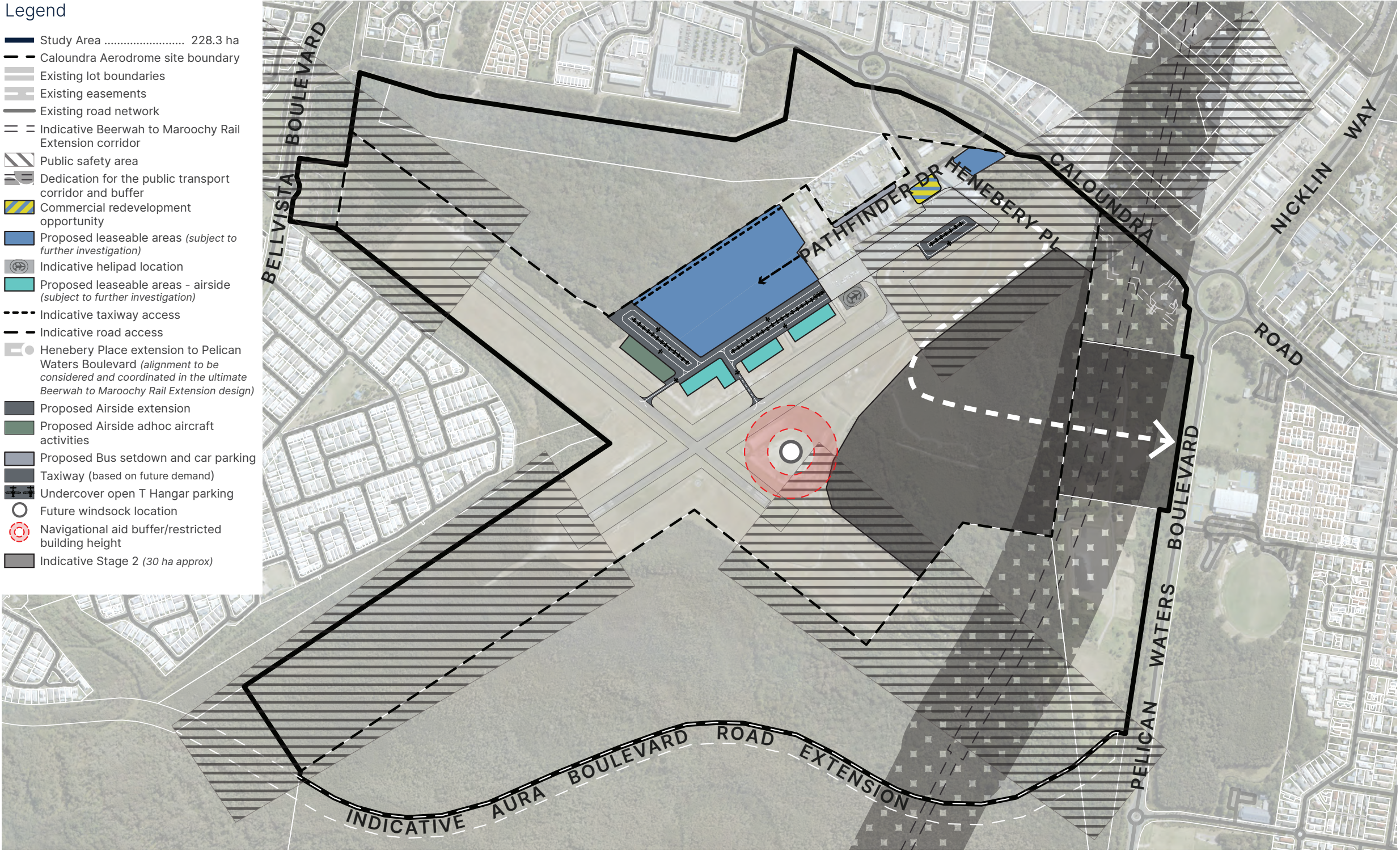


Figure 4: Master Plan Overall



Caloundra Aerodrome is located at 14 Caloundra Drive, Caloundra West, and is legally known as Lot 1 on SP312324. It is 3.5km west of the Caloundra city centre and has a total study site area of approximately 145ha. The site is generally flat sloping down towards the south. It has an elevation of 38ft above mean sea level and is located at a latitude of 26.48° South and a longitude of 153.15° East.

The land tenure for the Caloundra Aerodrome is freehold land owned by Sunshine Coast Council. This provides Council with the opportunity to explore and facilitate economic development opportunities for the Aerodrome that seek to advance Council's commitment to the delivery of the Regional Economic Development Strategy (REDS) and manage the future development of the aerodrome in a commercial manner while balancing the expectations and commitments of the broader community.

Legend

- Caloundra Aerodrome Site Boundary
- Major Roads

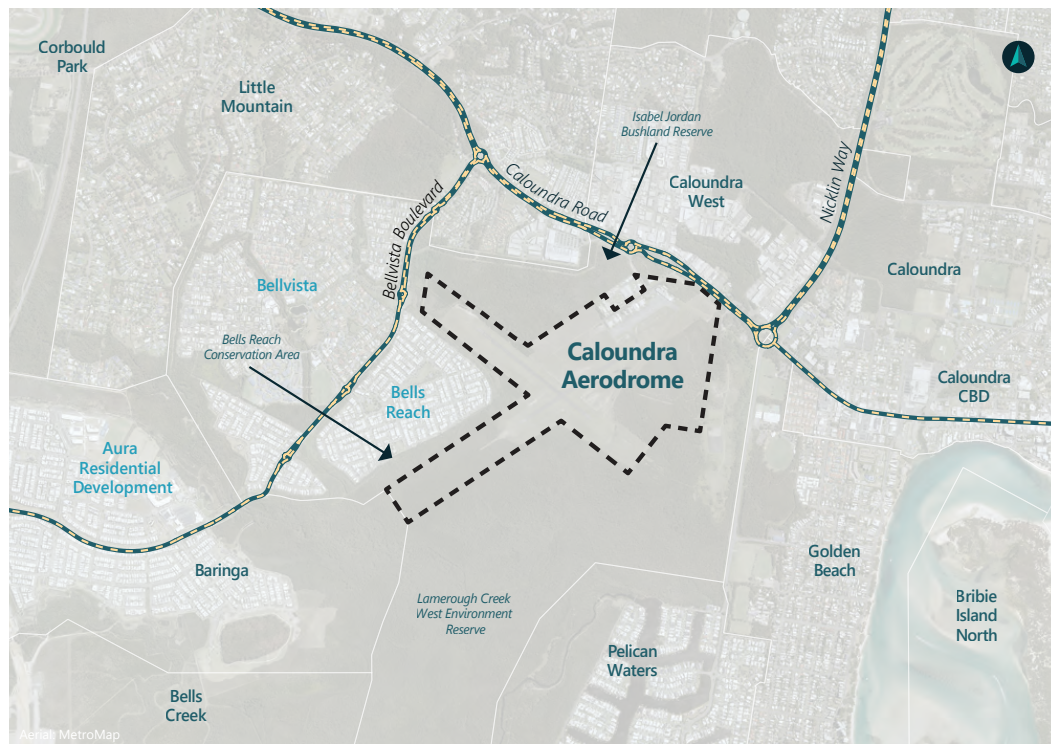


Figure 5: Locality Map

4.1 Surrounding Land Uses

The land uses surrounding Caloundra Aerodrome are a mix of industrial to the north, a portion of conservation land then residential to the east, an ecological land reserve to the south, and residential to the west. Given that both the east and west sides of the lot contain sensitive uses, and the south is an ecological reserve, additional development will need to mitigate against or minimize the impacts from noise pollution or to amenity in the surrounding area.

primarily aviation-related, and include advanced helicopter modifications and fit outs, aircraft flight training, aircraft repairs and maintenance, aviation equipment sales and skydiving training.

In addition to formal lease holdings, private aircraft are parked at Caloundra Aerodrome both at secure tie down points on the apron and on adjoining grassed areas. At present Sunshine Coast Council does not charge for runway use or aircraft parking. However, this is an area that Council should look to transition to.

There is some interaction between the Aerodrome-based businesses and the industrial land adjacent to the site, with several Aerospace part manufacturers relocating to the industrial land and continuing to work with airside businesses intermittently.

4.2 Industry Composition

The Caloundra Aerodrome currently supports a number of businesses, each of which occupy one or multiple lots at the aerodrome site. Businesses currently operating at Caloundra Aerodrome are

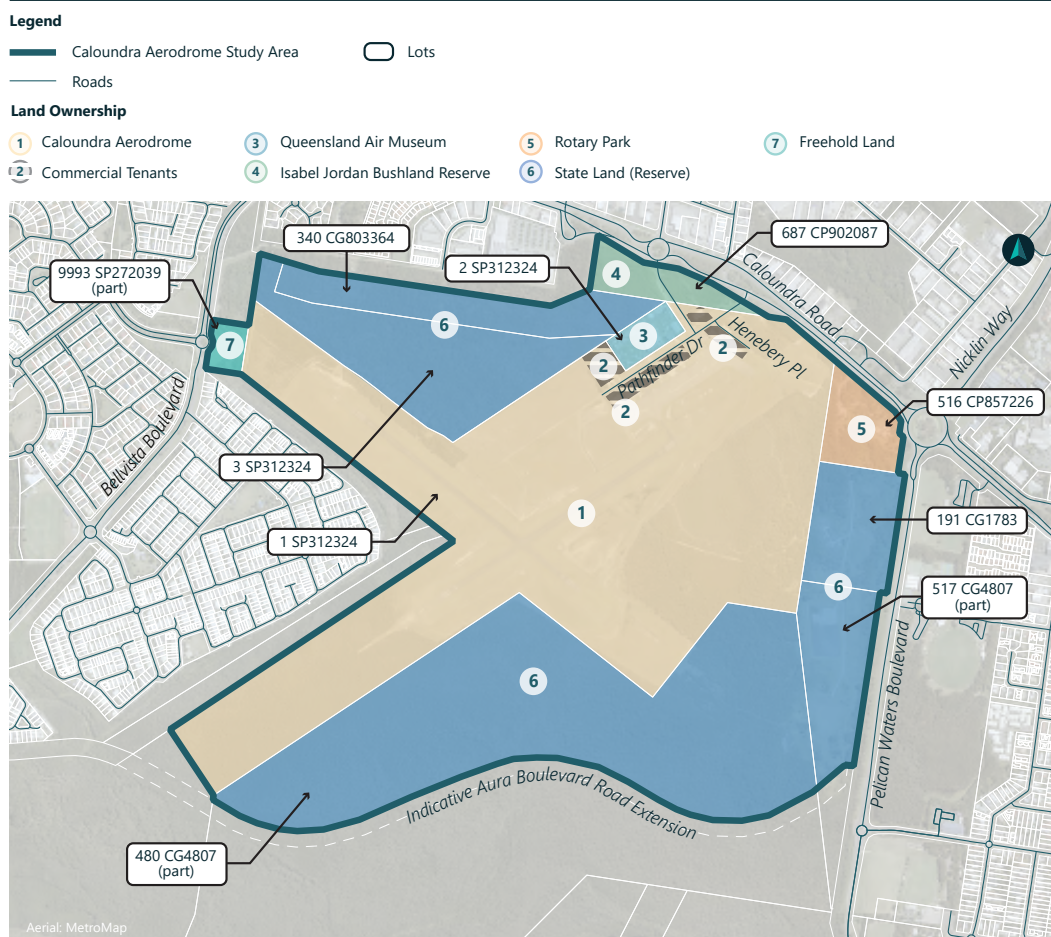


Figure 6: Land Ownership

22 Caloundra Aerodrome Master Plan 2042



4.3 Community Activities and Benefits

The Caloundra Aerodrome supports a diverse range of community-based activities and benefits that are considered as being locally, regionally and nationally significant. These include:

- Queensland Air Museum,
- Westpac Lifesaver Rescue Helicopter, and
- Australian Air Cadets.

4.3.1 Queensland Air Museum

The Queensland Air Museum (QAM) is located on the northern side of the Caloundra Aerodrome, on reserve land that is adjacent to several freehold lots. The 2ha QAM site was first established at the Caloundra Aerodrome in 1986. It now incorporates two hangars, a library and storage facilities as well as hard stand display areas.

In 2020 the QAM engaged Dr Tony J Brady to undertake an Assessment of Significance of the QAM Collection. The assessment identified that QAM is the largest and most diverse aviation museum in Australia. It is operated by volunteers and currently has 358 registered members. QAM's mission is to collect and preserve all aspects of aviation heritage with special emphasis on Australia and Queensland and to exhibit the collection for the educational and cultural enrichment of the community.

The Queensland Air Museum Inc was formed as a not-for-profit society in June 1974 and was reincorporated under the Queensland Associations Incorporation Act on 2 April 1998.

The museum is run entirely on a volunteer basis and the entire collection of the museum is deemed to be held in trust for the community. The QAM team is well organised, with a defined structure that is coordinated by an elected executive committee supported by an elected general committee and volunteers in assigned roles.

QAM also plays a key role in contributing to the social capital and connectedness of the Caloundra community. QAM connects over 100 volunteers with their passion in aviation and hosts events that are significant for the local and regional aviation communities. These events are a place for connecting, sharing interests, socialising and historical preservation. The site also offers several educational sessions and events that are used to attract and engage the broader Caloundra community. Recently, the site has pivoted to become a hosting venue for corporate and social events.

4.3.2 Westpac Rescue

In addition to the QAM, the Westpac Rescue Helicopter and Air Cadets are users that bring a host of benefits to the community. The Westpac Rescue Helicopter operates in the local Sunshine Coast area to perform and assist with a variety of sea and land based rescues. This service is a mix of paid workers and volunteers and works with local Lifeguards and Emergency Services to educate the public, rescue people in danger, and provide a great public service.

4.3.3 Air Cadets

The Australian Air Cadets are an extension of the Royal Australian Air Force and serve to introduce people under 18 to an environment working with Aircrafts. The Cadets operate a variety of courses and camps to promote teamwork and other life skills. The Air Cadets host several educational and practical events to provide the youth with a variety of life skills and learned experiences.



5.1 Current Economic Conditions

The Caloundra Aerodrome facility currently supports a range of aviation businesses. The businesses currently operating are primarily aviation-focused, and include advanced Helicopter modification and fit-outs, Aircraft maintenance, repair and part manufacturing, flight training, charter flights, and skydiving.

Including direct and flow-on activity, the Aerodrome is estimated to have contributed the following to the Sunshine Coast LGA economy in 2019-2020:

- \$64.6 million in output for local businesses (0.3% of the total for the Sunshine Coast LGA).
- \$27.6 million in Gross Regional Product (0.4% of the total for the Sunshine Coast LGA).
- 502 FTE jobs paying \$18.1 million in wages, salaries, and other employee compensation (0.4% of FTE jobs and 0.4% of total wages and salaries for the Sunshine Coast LGA).

The strongest sector for the 2019/20 Fiscal Year was Helicopters and Aircraft Repairs and Maintenance due to its large number of on-site staff, and high industry costs. This sector generated 86% of the Aerodrome's contribution to Gross Regional Product (GRP) and 58% of the direct employment. Conversely, flight training despite providing 13% of direct employment, generated only 4% of the GRP contribution. It should be noted that these figures are based off of 2019/20 data only and do not show long term movements. These figures are to be revised and reviewed periodically to identify new trends.

5.1.1 Relations with other Regional Aviation Facilities

The South East Queensland aviation facility network is serviced by a combination of Airports and smaller Aerodromes and Airfields. Generally, the differences between Airports and Aerodromes come from the scale of their operations. Airports offer general aviation and aviation related services at a national and international level, while aerodromes and airfields offer the same services but at a regional scale.

Historically, the Sunshine Coast Airport has operated largely independently of the Caloundra Aerodrome, with both facilities not mentioning collaboration in their respective master plans. Similarly, many of the regional Aviation facilities do not collaborate in a consistent manner. This historic disconnect provides the opportunity for the creation of an integrated plan between the South East Queensland aviation facilities, reinforcing the notion of the Caloundra Aerodrome and Sunshine Coast Airport becoming complementary assets.

This has already begun, with the *Sunshine Coast Regional Development Strategy 2013 - 2033* establishing a Sunshine Coast Enterprise Corridor from the Sunshine Coast Airport to the Caloundra Aerodrome. This corridor will run parallel to the Caloundra South PDA.

5.2 Economic and Aviation Trends

5.2.1 General Economic Themes

Macroeconomic change has been occurring in Australia for some time, but the emergence of the COVID-19 pandemic has been catalytic in accelerating change in the manner in which Australian (and global businesses) operate.

5.2.2 De-Globalisation of Supply Chains

Trade restrictions imposed (on a temporary basis) in the early stage of the COVID-19 pandemic resulted in supply chain breakdowns across the world (Harvard Business Review, 2020). In response, corporations are moving to mitigate future risk through adapting their supply chains:

- Use of technology to reduce risk exposure as well as other process innovations to improve access to the supply chain (such as bringing some components of the manufacture process in house).
- Diversifying the supply base (geographically).
- Micro supply chains by establishing multiple, smaller, smarter supply chains in market or close to market.
- Decentralisation of supply chains by moving supply chains to more regional areas, closer to primary products and away from some of the risks and costs of operating in the cities.

At the same time, consumers are still demanding lower costs, and this balance between localised production and supply chains and costs of production will be key in improving local economic outcomes. For the Sunshine Coast, this theme offers an opportunity to leverage the region's relatively low cost of industrial land, proximity to Brisbane (and export markets) and strong lifestyle amenity to attract and retain key businesses in the region.

5.2.3 Increased Digitalisation of Work and E-Commerce

The COVID-19 pandemic has resulted in a surge in e-commerce and other components of digitisation (UNCTAD, 2021). The policy response to COVID-19 domestically resulted in many Australians working from home. In late April and early May 2020, approximately 46% of working Australians said they were working from home (ABS, 2020). During this period, the use of digital technology became a replacement for many activities previously primarily done through face-to-face interactions, including business meetings, education, health and shopping. Globally, e-commerce's share of total retail trade lifted from 14% to 17% between 2019 and 2020. Domestically, Australian e-commerce expanded by 57.0% in the 2020 year (Australia Post, 2021).

In a mid-2021 survey of Australians, approximately 32.8% indicated they expected working from home to be an aspect of COVID-19 restrictions which would continue in their life after COVID (ABS, 2021).

The implications of this trend for the Sunshine Coast are the potential for increased residential attraction as working from home and access to e-commerce platforms for shopping and other activities facilitates greater choice of residential location for Australian workers.

In terms of aviation activity in the Sunshine Coast, there is potential for logistics, warehousing and other activities to locate to aviation precincts such as Caloundra Aerodrome to realise efficiencies in the transport of time-sensitive goods requiring air freight. This could potentially include the use of drones for delivery purposes within the region.

5.2.4 Advanced Manufacturing

Advanced manufacturing has significant opportunity in Australia, resulting in higher value add outcomes for the industry. It is expected the sector will be more focused on bespoke production of goods, expansion of manufacturers' role in the value chain, incorporation of smart technologies in the process, a focus on environmental and social sustainability and greater collaboration and integration of supply chains (CSIRO, 2016).

Attraction of advanced manufacturing businesses is a potential opportunity for the Sunshine Coast, with local industrial land prices significantly lower than those in Brisbane and Sydney, lower labour costs, strong access to infrastructure and access to available land for development (Sunshine Coast Council, 2020). There is potential for this activity to be attracted elsewhere within the Sunshine Coast LGA where clustering may already be occurring.

The advanced manufacturing sector already has a presence in the Caloundra Aerodrome facility, with the presence of HeliMods located onsite. The exploration into electric aircraft manufacturing presents a unique opportunity to transform how current flight movements are managed and shift into the software, robotics, and innovation sectors. Additionally, this leans into the research and development of new and experimental technology-based solutions for the aerospace industry. The attraction of further high value-added manufacturing activity to the Caloundra Aerodrome space is a key opportunity to be leveraged by the Master Plan.

5.2.5 Regional Migration

The Sunshine Coast's population growth has been bolstered from 2020 onward, stemming from COVID-related interstate migration. Key age groups that have experienced significant reductions in departure rates between December 2019 and December 2021 include all age cohorts under 45 years. The Sunshine Coast benefits from significant lifestyle amenity including a large number of natural assets as well as close geographical proximity to Brisbane City. The Sunshine Coast LGA has consistently recorded population growth above the rate for Queensland since 2011, with average annual growth of approximately 2.3% over this time frame (compared to 1.6% for Queensland).

This trend, should it be continued into the future, has the potential to improve local business access to skilled labour who might have otherwise relocated for study and work purposes. Increased access to skilled labour has benefits for the advanced manufacturing sector.

5.3 General Themes in Aviation

There is significant structural change impacting the aviation sector. Due to the lack of passenger transport or freight uses of the Caloundra Aerodrome, this section focuses primarily on the trends in aviation that impact on aircraft manufacturing, air freight and general aviation.

5.3.1 Aviation Manufacturing

Recent technological developments in the aviation sector in terms of drones, high-powered aircraft and vertical take-off and landing vehicles (eVTOL) present opportunities to the aviation sector as a whole (DITRDC, 2020). Potential uses for Advanced Aerial Mobility (AAM) and eVTOL in Australia include commuting, emergency services, works and logistics and recreation (Deakin University, 2020).

Drones offer a cost-effective, time-efficient, emissions-minimising solution to a broad range of business challenges, and have been adopted for use in many industries, including insurance, infrastructure, agriculture, and media and telecommunications. Drone use has become increasingly user friendly and accessible over recent years, particularly in Australasia, with the Asia-Pacific region accounting for 34.5% of the global drones market value in 2018 (Drone Insure 2020).

Manufacture of such aviation technologies would be considered high value-add technologies and could be considered as opportunities for location/co-location at Caloundra Aerodrome.

5.3.2 Air Freight

Since the mid-1980s, levels of international freight volumes have lifted significantly, with air freight levels reaching a high of 582,000 (inbound) and 568,600 by 2017-18 (BITRE, 2021). Since the onset of the global pandemic and implementation of (short term) trade restrictions, international air freight volumes have eased. In addition, in international freight volumes, domestic freight volumes on scheduled flights reduced by 16% in the year to June 2020 (Freight Australia, 2020). Trends in air freight, domestic and international, are in contrast to other methods of freight logistics, with maritime and road freight volumes comparatively stable over the period (Freight Australia, 2021).

Recovery in the air freight sector will be dependent on the opening of international borders and the general recovery in the national economy. There is some potential for the Sunshine Coast to play a role in increased access to international markets through air freight; however, it is unlikely this activity will be located at the Caloundra Aerodrome due to the operational limitations associated with associated with the existing facility and the intention for the Sunshine Coast Airport to remain the primary air freight gateway for the Sunshine Coast.

5.3.3 General Aviation and Fixed Base Operations (FBO)/ Charter Operations

General Aviation and the FBO sector have reportedly enjoyed strong growth through COVID-19 as essential business travel sought a safer, and more reliable, mode of travel than commercial passenger flights. Flying operations support a number of industries. From agricultural flying, through to aerial surveying work, border patrol, scientific flying, fly-in fly-out transfers, remote area logistics, flying veterinarians, photographers, tourism etc, there is a vast array of operators which carry out diverse business operations in general aviation and rotary wing aircraft. These Flying Operations present an opportunity for future industry within the Aerodrome, as they all require minimal modification to the existing airside infrastructure. Additionally, General Aviation at Caloundra Aerodrome does not have to compete with the interstate and commercial passenger aircraft traffic seen at the nearby Sunshine Coast Airport, making it a much more efficient option for businesses that run multiple flights. These operating conditions are considered to be significant enablers for the growth of General Aviation activities within the Caloundra Aerodrome.

5.4 Future Industry Development Opportunities

To identify potential future industry development opportunities for the Caloundra Aerodrome, a Benchmark Assessment comparing several other similar regional publicly-owned Aviation Facilities was undertaken, with many of these also in close proximity to a larger Airport.

All the sites operate under similar circumstances to Caloundra Aerodrome and with similar surrounding land uses. The primary uses of the sites were found to be the same as Caloundra, with aircraft maintenance and repair, flight training, and aviation manufacturing. Some larger sites were able to integrate some logistic and freight work; however, these sites were located in areas with low population density and were surrounded by industrial zoned land. If an increase in flights and noise impacts were successfully mitigated, there could be an opportunity for Caloundra Aerodrome to accommodate last mile freight capacity functions. This would be especially useful for freight class that are aviation related or require rapid transit, such as medical supplies.

Stakeholder engagement and economic industry trend analysis identifies additional opportunities for Caloundra include:

- The expansion of existing advanced aerospace related manufacturing alongside general aviation businesses. This would grow the economic activity of the site, leading to more jobs and a higher GRP. Many existing businesses have expressed a desire to expand so doing so is a key development opportunity.

- Transforming the Aerodrome into a regional tourism and community destination through investment and expansion of the QAM to provide more community events and with a great array of aircrafts.

5.5 Future Economic Contributions

5.5.1 Stage 1: Optimisation and Development

Stage 1 expects to expand the land available for rent by approximately 6.3ha of net leaseable area across four locations across the Master Plan Study Area. The existing aerospace engineering and development businesses have expressed a desire to expand, with much of the land released in Stage 1 potentially being taken up. In addition to releasing land, Stage 1 also includes improvements to the aviation infrastructure, making for more efficient operations. An assessment was conducted on the potential economic contribution of Stage 1, using a model that assumes the expansion of current businesses with an estimated workforce of 145 employees. Including direct and flow-on activity, Caloundra Aerodrome is estimated to contribute the following to the Sunshine Coast LGA economy once Master Plan Stage 1 is complete and operational. Much like the assessment of the current situation, the QAM is entirely volunteer run, however an expansion to the QAM would be highly likely to increase visitors to the area. However, at this time limitations of the data prevent an estimation of the contribution being projected on this visitor number.

Table 1: Caloundra Aerodrome Projected Economic Contribution for Stage 1

Caloundra Aerodrome Economic Impact Potential	Output (\$M)	Gross Regional Product (\$M)	Incomes (\$M)	Employment (FTEs)
Initial Stimulus in Local Economy	\$89.2	\$31.4	\$22.6	281
Production Induced (Type I Flow-On) Impacts	\$33.7	\$15.0	\$10.7	298
Household Consumption (Type II Flow-On) Impacts	\$55.1	\$28.9	\$15.9	541
Total Impacts in Local Economy	\$178.1	\$75.3	\$49.2	1,119

Note: Conservative estimates according to AEC

5.5.2 Stage 2: Future Investigation Area Development

Stage 2 intends to leverage off the proposed future B2M corridor to create a precinct that connects public transport with the Aerodrome. Stage 2 currently in the preliminary stage, it could be transformed into several different land use types. These include but are not limited to:

- **Aerospace Engineering:** Expansion of low-rise manufacturing, repair, and manufacturing facilities to capitalise on current uses.
- **Research and Development:** Creation of Aerospace Centre for the development of new aviation technologies, flight simulation, drone research.
- **Entertainment Hub:** Capitalise on proposed B2M corridor by increasing tourism potential. Creation of themed entertainment to provide additional attraction to the precinct.
- **Integration of Renewables:** Incorporate Renewable energy production means into new buildings to assist in offsetting emissions. Construction of research facility into renewable energy-powered aircrafts.

The potential economic contributions from Stage 2 are yet to be modelled and quantified therefore the value that can be potentially created from development will only be defined once further investigations are completed. All development options have the potential to result in high value employment generating activities, increasing local aviation and ancillary service jobs and therefore economic activity. However, until the additional investigations are completed quantifying the developable land area; identifying the infrastructure servicing and the associated site access arrangements; a robust economic cost benefit analysis and economic contribution breakdown cannot be calculated with a high level of certainty.

5.6 Aviation Regional Context

Twelve aerodromes were identified in the South East Queensland (SEQ) Region (including Brisbane metropolitan area) which are sufficiently close to Caloundra to potentially pose either a commercial threat or provide additional aeronautical capacity to support Caloundra's General Aviation Activities.

Under the requirements of CASR part 139, only Sunshine Coast and Archerfield are certified (certified aerodromes are generally labelled as airports), while the remainder are categorised as Aircraft Landing Areas and certain other aerodromes such as Caloundra Aerodrome are unregulated facilities and are used in accordance with the aircraft operators certificate and/or pilot's responsibility to determine suitability of the facility. Ownership of these is either private or Council (with various management structures in place).

The aerodromes are shown in Figure 7. Brisbane Airport is included as it is the primary aviation facility in the south east Queensland region.

Aerodromes that provide a similar level of service and standard of facility to Caloundra include Redcliffe, Caboolture, Kilcoy and Watts Bridge Memorial. All however have operational requirements and or constraints which limit their ability to support the existing General Aviation Industry and associated activities at Caloundra Aerodrome (Appendix B). Smaller aerodromes such as Noosa, Teewah (Model Beach Only), Tangalooma, Koorlingal, and Greenfield currently have no known plans for expansion or closure, and would require significant upgrades before they could be considered a relevant competitor to the Aerodrome.

5.6.1 Relationship with Sunshine Coast Airport

A key factor in establishing the Caloundra Aerodrome vision is the relationship context with the Sunshine Coast Airport and the respective aeronautical and non-aeronautical markets each service.

Caloundra Aerodrome's commercial offering seeks to diversify and accommodate the region's aviation-related advanced manufacturing capability. It is envisaged that the Aerodrome's relationship with the Sunshine Coast Airport will be complimentary and will seek to provide a commercial offering that does not directly compete.

The Sunshine Coast Airport's runway length and 24-hour operation enables it to accommodate a host of Regular Passenger Transport (passenger aircraft), and General Aviation activities. Additionally, Sunshine Coast Airport also has flight training (fixed wing and rotary), aircraft maintenance, and aeromedical facilities.

By comparison, Caloundra Aerodrome's short runways and limited taxiway network will continue to limit its market to light aircraft, primarily used for general aviation and for ab-initio (beginner) flying training.

Both airports are located near trunk roadways and may have land available for aviation related commercial development. The potential development area available at Sunshine Coast

Airport and the number of potential environment constraints at Caloundra Aerodrome make Sunshine Coast Airport more attractive for larger developments, particularly freight hubs (in line with its Master Plan objectives).

With the presence of the Queensland Air Museum, Caloundra Aerodrome is also a tourism destination. Both aerodromes do and will continue to provide scenic flights for the tourism market.



Figure 7: Surrounding Aerodromes and Associated Aviation Facilities



6

Planning and Regulatory Context

6.1 Commonwealth Legislation

6.1.1 Environment Protection and Biodiversity Conservation Act 1999

The *Environment Protection and Biodiversity Conservation Act 1999* (the EPBC Act) is the Australian Government's central piece of environmental legislation. It provides a legal framework to protect and manage nationally and internationally important flora, fauna, ecological communities and heritage places — defined in the EPBC Act as matters of national environmental significance.

Using the Protected Matters Search Tool returned several threatened ecological communities, threatened flora and fauna and migratory species that have potential to occur within 2km of the Caloundra Aerodrome. Previous ecological survey (North Coast Environmental Services, 2018) did not identify any threatened ecological communities, flora and fauna or migratory species. If Matters of National Environmental Significance are identified during additional survey, a Significant Impact Assessment should be undertaken to determine if a referral to the Minister is required.

6.2 State Planning Legislation

6.2.1 Shaping SEQ – South East Queensland Regional Plan 2017

The Caloundra Aerodrome is identified within the Northern sub-region in the *South East Queensland Regional Plan 2017* (SEQRP). The Northern sub-region is characterised by:

- A strong focus on consolidation around major urban centres and along a planned coastal passenger transport corridor, complemented by major expansion areas on its southern and south-western edges where public transport can be easily extended.
- Its role as the northern gateway, connecting SEQ to coastal and regional cities, and central and northern Queensland towns.

- An emerging national and global-oriented economy that embraces innovation and renewable energy, creativity and entrepreneurial activity, and which leverages major 'future city' investments in health and education infrastructure.
- Its role as a domestic and international tourism destination.
- A growing domestic airport, which supports tourism and broader economic activities.
- A developing integrated transport network that is accelerating access within the sub-region, and contributing to strong social and economic connections with the Metro sub-region.
- Nationally and internationally recognised natural assets and environmental values, including world-class hinterland areas and an identifiable inter-urban break that helps frame and differentiate it from the Metro sub-region.

The Caloundra Aerodrome though not specifically identified within the SEQRP, has the characteristics of regionally significant infrastructure as it does have a role in advancing the characteristics for the region by supporting economic diversity, tourism and activity clustered around planned public transport nodes.

6.2.2 State Planning Policy

The State Planning Policy (SPP) identifies the interests the State has across a range of planning matters. Relevant to the Caloundra Aerodrome is the State's position on the protection and facilitation of aviation facilities, the encouragement and growth of the State's aviation industry, and the Aerodrome's potential as a tourism destination. The SPP acknowledges the contribution that the aviation industry makes to the broader Queensland economy on the areas of tourism, logistics, business. Air transport infrastructure such as aerodromes also provide important community infrastructure and enable the efficient delivery of vital emergency services. The SPP provides direction relating to managing and mitigating development to ensure that the operation of strategic airport infrastructure is not impacted.

The SPP identifies that development and associated activities:

- (1) *Do not create incompatible intrusions, or compromise aircraft safety, in operational airspace.*
- (2) *Avoid increasing risk to public safety in a public safety area.*
- (3) *Are compatible with forecast levels of aircraft noise within the 20 ANEF contour or greater [as defined by Australian Standard 2021–2015: Acoustics—Aircraft noise intrusion—Building siting and construction (AS 2021), adopted 12 February 2015] and mitigate adverse impacts of aircraft noise.*
- (4) *Development complements the role of a strategic airport as an economic, freight and logistics hub, and enhances the economic opportunities that are available in proximity to a strategic airport.*
- (5) *Aviation facilities are protected by avoiding development and associated activities within building restricted areas that may affect the functioning of the aviation facilities.*
- (6) *Key transport corridors (passenger and freight) linking strategic airports to the broader transport network are identified and protected.*

Additionally, the delivery of sustainable tourism development is facilitated where it:

- (1) *Is complementary to and compatible with other land uses including sensitive land uses.*
- (2) *Promotes the protection or enhancement of the character, landscape and visual amenity, and the economic, social, cultural, and environmental values of the natural and built assets associated with the tourism development.*

The SPP specifically lists strategic airports of state significance, of which the Caloundra Aerodrome is not one. However, the SPP intent, guidance and direction is relevant to the Caloundra Aerodrome viewed through a regional significance lens and could generally be applied within a local context through the Sunshine Coast Council regulatory land use planning mechanisms.

6.3 State Environmental Legislation

The Caloundra Aerodrome Study Area contains several lots that are impacted across a variety of State Environmental Legislation. These lots include:

- 340 CG803364
- 687 CP902087
- 516 CP857226
- 191 CG1783
- 517 CG4807
- 480 CG4807
- 3 SP312324

As part of the investigation and development process into land release and future development, several ecological requirements may be activated. These include:

- Flora Survey to be completed prior to vegetation clearing under the *Nature Conservation Act 1992*.
- Survey into the Wallum Froglet – if discovered, management plan will be required under the *Natural Conservation Act 1992*.
- Any Development in Koala Habitat will be considered Assessable under the *Planning Act 2016* and require the applicable Development Application.
- If activities (land clearing) prescribed under Schedule 1 of the *Environmental Offsets Regulation 2014* is required and has an impact on MSES Vegetation, an Environmental Offset Plan will be required.
- Remnant Vegetation that is cleared across the above impacted lots is exempt provided it is done for an airport-related purpose and does not require development approval under the *Vegetation Management Act 1999*.

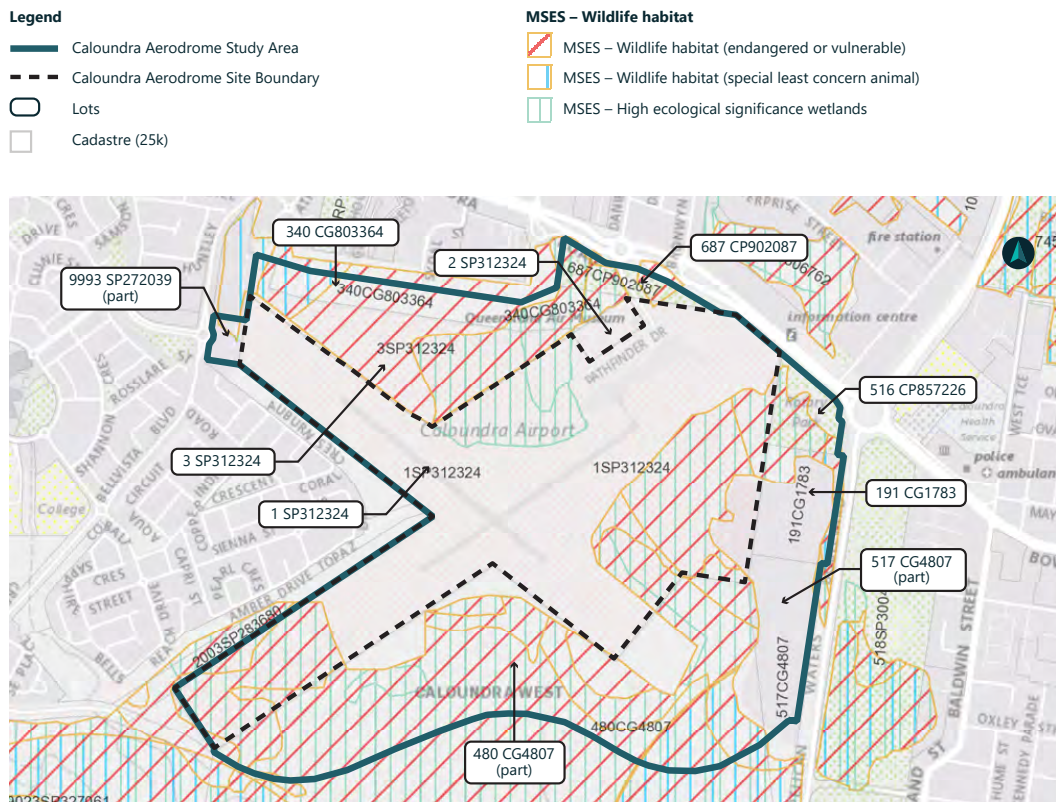


Figure 9: MSES Mapping (Source: SPPIMS)

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Figure 10: Protected Plants Mapping (Source, Queensland Globe, 2021)

6.4 Sunshine Coast Planning Scheme 2014

The *Sunshine Coast Planning Scheme 2014* (the Planning Scheme) sets out Council's framework to manage growth and development until 2031. The strategic intent for the region is for the Sunshine Coast to be renowned for its vibrant economy, ecological values, unique character and strong sense of community. The majority of new growth will be located in the Sunshine Coast Enterprise Corridor, with 'game changer' projects and associated priority investment areas including the Maroochydore City Centre Priority Development Area, Sunshine Coast University Hospital and adjacent health precinct, the Sunshine Coast Airport and the University of the Sunshine Coast.

The Planning Scheme indicates that while the Sunshine Coast Airport provides regional, national and international aviation and related services, the Caloundra Aerodrome is intended to provide general aviation and related services for the Sunshine Coast.

The Caloundra Aerodrome Master Plan seeks to facilitate and accommodate the preferred land uses permitted within the current zoning. These uses are targeted toward specific operational, functional and locational needs to support air services, while being of a scale, appearance and intensity that is compatible with existing and intended development in adjacent zones.

At the Ordinary Meeting held in January 2021, the Sunshine Coast Council resolved to prepare a new Planning Scheme. It is intended that the outcomes of the Caloundra Aerodrome Master Plan will seek to inform the preparation of the new Planning Scheme.

6.4.1 Zoning and Overlays

The Caloundra Aerodrome is zoned 'Community Facilities', specifically identified for Air Services in the Caloundra Local Plan Area. The Aerodrome is surrounded by Environmental Management and Conservation Zoned lands, Medium Impact Industry zoned land, Open Space and Sport and Recreation zoned land. Refer to Figure 11: Zoning Plan (*Sunshine Coast Planning Scheme 2014* extract).

The Aerodrome is mapped as containing land subject to the Airport environs overlay due to the existing land use over the site. The Airport environs overlay, Airport environs overlay code and Planning Scheme Policy (PSP) for the airport environs overlay code intend to maintain and enhance the safety and operational efficiency of Caloundra Aerodrome and aviation facilities and avoid land use conflicts.

The Airport environs overlay code includes a number of assessment benchmarks relating to Caloundra Aerodrome including the consideration of obstruction and hazards, aircraft noise and public safety areas. The PSP for airport environs overlay code provides guidance to achieve the obstruction and hazards outcomes in the Airport environs overlay code e.g. cranes, bodies of water, lighting.

The Airport environs overlay, Airport environs overlay code and Planning Scheme Policy (PSP) for the airport environs overlay code intend to maintain and enhance the safety and operational efficiency of Caloundra Aerodrome and aviation facilities and avoid land use conflicts.

The Airport environs overlay code includes a number of assessment benchmarks relating to Caloundra Aerodrome including the consideration of obstruction and hazards, aircraft noise and public safety areas. The PSP for airport environs overlay code provides guidance to achieve the obstruction and hazards outcomes in the Airport environs overlay code e.g. cranes, bodies of water, lighting.

The Master Plan area is identified as being subject to additional overlays in the Planning Scheme including:

- Biodiversity, Waterways and Wetlands
- Flood Hazard
- Bushfire Hazard
- Height of Buildings and Structures

Impacts of these overlays on the future Caloundra Aerodrome Master Plan are discussed in the subsequent applicable sections of this report.

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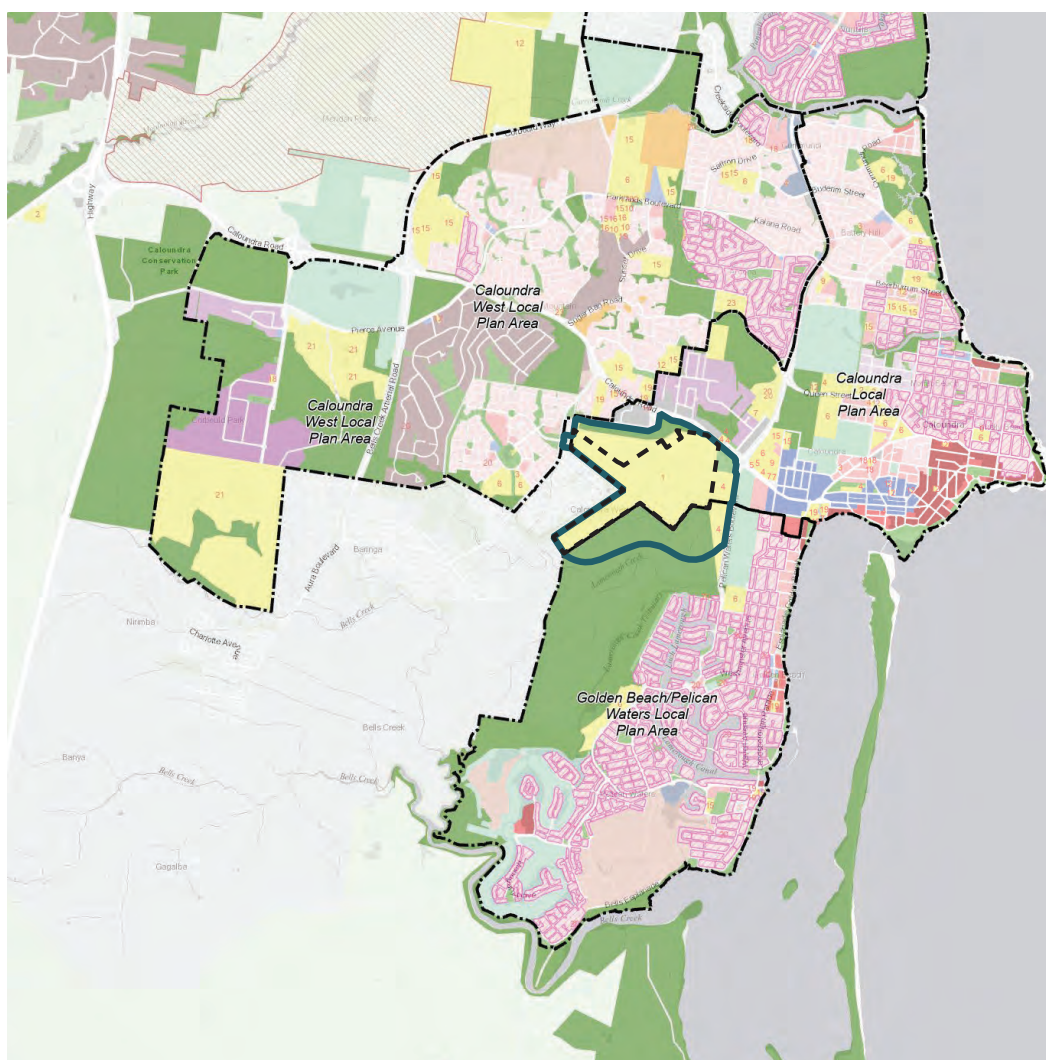


Figure 11: Zoning Plan (Sunshine Coast Planning Scheme 2014 extract)

6.4.2 Biodiversity, Waterways, Wetlands

Overlay Mapping identifies Native Vegetation Areas and Wetlands across Lot 3 SP312324, 340 CG803364, 687 CP902087, 516 CP857226, 191 CG1783, 517 CG4807 and 480 CG4807 (Refer to Figure 12). Any future developments will require assessment against Code 8.2.3 for Biodiversity, Waterways and Wetlands Overlay Code under the *Sunshine Coast Planning Scheme 2014*.

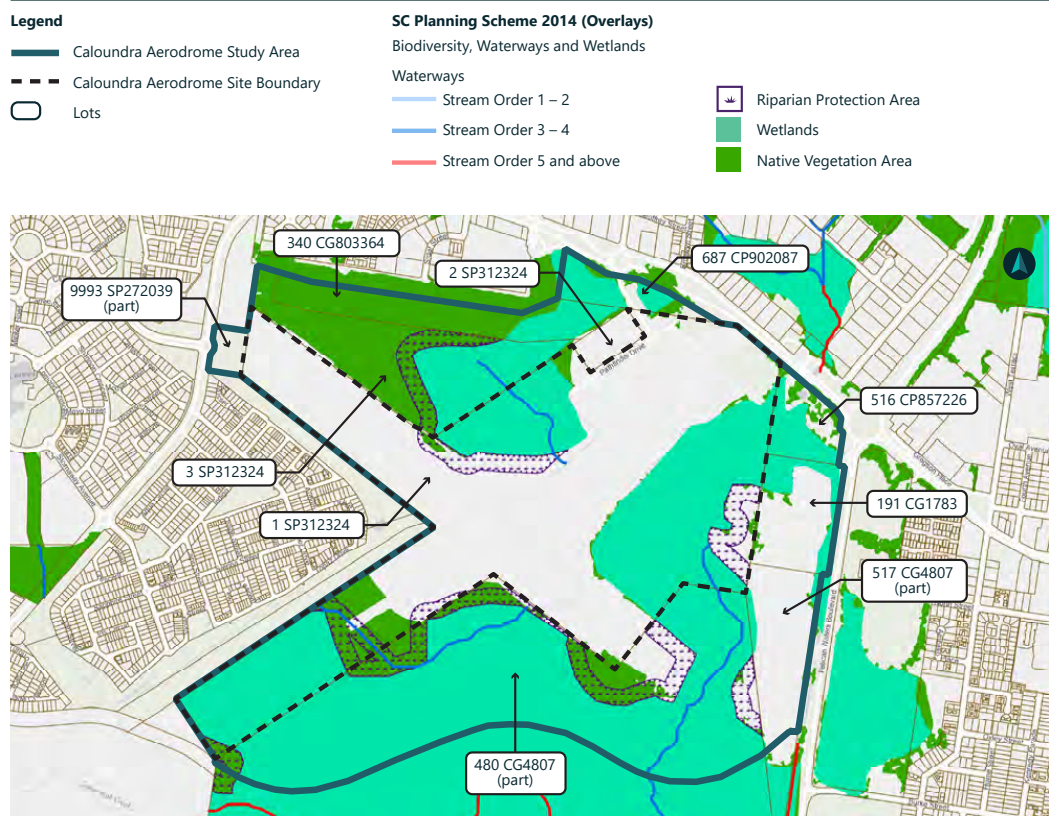


Figure 12: Biodiversity, Waterways and Wetlands (*Sunshine Coast Planning Scheme 2014 extract*)

6.4.3 Caloundra Local Plan Code

Under Part 7: Local Plans of the Sunshine Coast Planning Scheme 2014, the Caloundra Local Plan Code was created to provide locally relevant planning provisions for assessable development in the Caloundra area. These provisions guide urban development in such a way as to preserve and improve the amenity and character of the area. Regarding the Caloundra Aerodrome, the Caloundra Local Area Plan Code specifies that:

'Development within Precinct CAL LPP-3 (Caloundra Aerodrome) provides for the establishment of a range of uses and activities that are compatible with the primary function of the aerodrome including aviation related business, tourism and industrial uses. The scale of development and operations recognises the location of the aerodrome within the urban fabric and the need to take into consideration impacts on nearby existing or proposed residential areas. Development at the Caloundra Aerodrome does not compromise the Sunshine Coast Activity Centre Network.'

This Overall Outcome in addition to Performance Outcome PO21 of Table 7.2.6.4.2 provide the Planning Scheme guidance for the Aerodrome Facility. Air services can be supported at Caloundra Aerodrome subject to compliance with the Caloundra local plan code, zone codes and relevant overlay codes.

6.4.4 Regional Economic Development Strategy

Sunshine Coast: The Natural Advantage, Region Economic Development Strategy (REDS) is a high-level blueprint for the sustainable economic growth of the Sunshine Coast Local Government Area (LGA) from 2013 to 2033. The REDS seeks to develop the Sunshine Coast economy to realise its fullest potential and turn the Region into an active participant in the domestic and global economy. This will be achieved through investment into seven key regional industries:

1. Health and Wellbeing
2. Education and Research
3. Tourism, Sport and Leisure
4. Knowledge Industries and Professional Services
5. Agribusiness
6. Clean Technologies
7. Aviation and Aerospace

A facility such as the Caloundra Aerodrome offers great potential to pivot from a general aviation facility into an aerospace innovation hub, as it overlaps with many of the key regional industries – being a traditional aviation facility, with the ability to incorporate education, research and development, tourism, and clean technologies through future expansion. The addition of a station for the Beerwah to Maroochydore Rail Extension also links the Aerodrome to the broader Enterprise Corridor.





7

Caloundra Aerodrome Site and Physical Characteristics

7.1 Urban Operating Context

The Caloundra Aerodrome is located within the urban setting of Caloundra, close to the Central Activity Centre. This predominantly commercial and residential precinct is bounded by Currimundi Creek and Currimundi Lake in the north, the Coral Sea in the east, Landsborough Parade, Kennedy Parade, North Street and the Caloundra Aerodrome in the south, and Latcham Drive, Mark Road, the industrial area, the transmission line, Sugar Bag Road, Nicklin Way, Gannawarra Street and Gamban Esplanade in the west. The Caloundra Central Activity Centre has an estimated residential population of approximately 17,366 people as identified by the 2021 ABS data.

The *Caloundra Centre Master Plan 2017* focuses on the downtown City Centre precinct east to the Aerodrome, and the *Caloundra South Urban Development Area Development Scheme 2011* sharing a property boundary with the Aerodrome.

Both of these documents identify the Caloundra Aerodrome as a site to be considered to acknowledge and preserve the Aerodrome's existing use rights, operational safety and efficiency. The replacement of the *Caloundra Aerodrome Master Plan 2013* provides the opportunity for the outcomes endorsed through all of the previously mentioned strategic documents and policies to be integrated into the new planning scheme.

Regardless, the Aerodrome's location along the arterial Caloundra Road, sandwiched between two master-planned areas ensures its integration into Caloundra's urban fabric. The Caloundra Aerodrome is located among a mix of uses with the Baringa and Bells Reach residential developments to the west, a business park to the North, the coastal residential suburb of Golden Beach to the east, and Isabel Jordan Bushland Reserve to the north. With such a variety of uses in its surroundings, the Caloundra Aerodrome is well positioned to integrate complementary services into these existing uses.

7.2 Cultural Heritage

Caloundra Aerodrome is situated on the traditional lands of the Gubbi Gubbi people (also referred to as the Kabi Kabi People). The lands of the Gubbi Gubbi People extend from approximately 18km north of Brisbane, to approximately 45km south of Bundaberg, encompassing almost 10,000km² of land.

Rotary Park, located on the eastern side of the study area (north of Stage 2), is nominated Native Title land. Duck Holes Creek – the waterway which dissects Rotary Park, previously provided Indigenous people with shelter and a stable food source. The group that inhabited the area and surrounding spaces were known as the Undumbi family, and many of their descendants live within Caloundra today.

While the Aboriginal cultural heritage database and register did not identify any cultural heritage sites within the site itself, fourteen cultural heritage sites were identified within the 1km buffer surrounds. Any future development should have regard to the potential and known presence of cultural heritage artefacts found on the Site and avoid any impact to cultural heritage sites in the surrounding locations.

The *Aboriginal Cultural Heritage Act 2003* ("the Act") commenced on 16 April 2004. The Act binds all persons, including the State, and is intended to provide effective recognition, protection and conservation of Aboriginal cultural heritage. The *Cultural Heritage Act 2003* establishes a duty of care and places legal responsibility on Landowners to act in a way that seeks to protect and conserve aboriginal cultural heritage. On this basis it is recommended that prior to any disruptive earthworks commencing within the Caloundra Aerodrome Master Plan area, a thorough survey of the site should be undertaken to ensure that the legislated duty of care is met.

7.3 Ecological

Reserve land surrounding the Caloundra Aerodrome and the eastern portion of the freehold land parcel contains high value natural assets which are important within the regional and local area. These vegetated areas provide a safe and non-intrusive buffer between aviation land uses and residential communities. It is appropriate to ensure continued protection of these values on reserve land.

Ecological survey investigations of the Master Plan area identified that Wallum froglets were present at both the Isabel Jordan Bushland Reserve and the wetland area in the eastern portion of the Aerodrome. Wallum sedge frogs were also identified in the wetland area in the eastern portion of the Master Plan area. Wallum rocket frogs were not identified in either site during the surveys.

Habitat assessments undertaken at each transect identified similar attributes. The topography of most transects was flat with ground depressions, which in many cases held standing water. The vegetation was mostly comprised of a canopy consisting of *Melaleuca* sp., and a relatively open mid-story of *Banksia* sp. A thick understory of *Xanthorrhoea* sp. and sedges was present. Where standing water was present there was also emergent vegetation. The majority of transects were assessed as being suitable habitat for acid frogs.

While no EPBC-listed migratory birds were recorded in the bird surveys, these surveys were conducted in late March 2021 and it is possible that they would have commenced their migration and thus were not present for detection (although note that the non-listed migratory species, the leaden flycatcher (*Myiagra rubecula*) was recorded). It is possible that a number of migratory forest birds and aerial insectivores may use the study area for occasional foraging and/or during migration. The ground parrot was not recorded during targeted surveys, including acoustic sampling spread over a three-month period. For several reasons, it is likely that this is a true absence.

ISABEL JORDAN RESERVE COMMUNITY CONTEXT

The Caloundra Aerodrome adjoins the Isabel Jordan Bushland Reserve, a 4ha area of environment reserve formally described as Lot 687 on CP 902087. The reserve straddles either side of Pathfinder Drive at the entrance to the Caloundra Airport and the Queensland Air Museum. The reserve is administered by Sunshine Coast Council for State Government. The preservation of Isabel Jordan Bushland Reserve is advocated for by Wildlife Preservation Society of Queensland (Sunshine Coast & Hinterland Branch). The Reserve is named in honour of Isabel Jordan, a past president of the group.

On 28 February 2008, four years after the death of Isabel Jordan, an area of bushland reserve was named in her honour for her contribution to the local community and to conservation. The environmental characteristics of the reserve are considered to make a significant contribution and provide ecological and natural benefit to the Caloundra and Sunshine Coast Council communities.

The extent of bushfire risk for the Stage 2 investigation area will be determined through detailed studies.



7.5 Hydrological Regimes

Caloundra Aerodrome is located 4km north of the lower parts of Lamerough Creek, separated by a forested buffer. Historically, Lamerough Creek has not experienced frequent flooding and the proposed Stage 1 optimisation unlikely to be flood affected as the SCC flood mapping does not show impact on any of the existing buildings.

Western and southern portions of the Site are affected by flooding which will need to be appropriately managed within any future development.

7.5.1 Stormwater and Flooding

The Master Plan area is affected by the Flood Management Overlay. Refer to Figure 14. Future Development will be required to be designed to be above the 1 in 100 flood level due to Climate Change allowances, as outlined in the Flood

Overlay Code of the *Planning Scheme 2014*. Some earthworks modifications may be appropriate within the Flood Management Overlay; however, any works must not impact on the downstream water quality or storage capacity.

The areas to the south-west of the runways are considered unsuitable for development. This land may hold opportunities for conservation or for the purpose of mitigating and managing stormwater management.

Although some land to the north west of the runways does not see as intense flooding, it is recommended that these areas are largely avoided for any substantial redevelopment; however, there may be opportunities for some localised modifications particularly within the Caloundra Aerodrome freehold land. Further, there are also some other transient land uses that may be explored for these areas, such as aircraft parking.

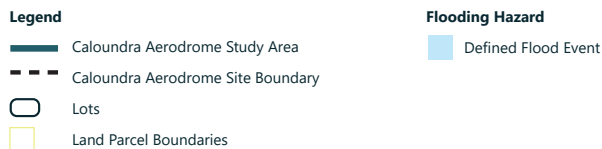


Figure 14: Flood Hazard Overlay

7.6 Contaminated Land

There are areas within the study area that have been identified as having potential contamination. The Caloundra Aerodrome freehold (Lot 1SP312324) is identified as being potentially contaminated. The areas within the western portion of the study area are listed on the Environmental Management Register and Contaminated Land Register due to previous land use activities.

Eight lots were identified as containing moderate contamination constraints and two lots were identified as containing low contamination constraints (Table 2).

Table 2: Contamination Constraints Summary

Land parcel	EMR/CLR listing	Comment	Constraint criteria
191CG1783	EMR	Listed on the EMR for Landfill activities.	Moderate
1SP312324	EMR	Listed on the EMR for fuel storage, potential PFAS risk.	Moderate
2SP312324	EMR	Listed on the EMR for fuel storage, potential PFAS risk.	Moderate
340CG803364	EMR	Listed on the EMR for fuel storage.	Moderate
3SP312324	EMR	Listed on the EMR for fuel storage.	Moderate
480CG4807	-	Potential PFAS risk.	Moderate
516CP857226	EMR	Listed EMR for landfill activities, Listed ERA license for sewerage treatment.	Moderate
517CG4807	EMR	Listed on the EMR for Landfill activities.	Moderate
687CP902087	-	-	Low
9993SP272039	-	-	Low

7.7 Transport

The Caloundra Aerodrome is currently well connected to the existing road network via Pathfinder Drive and Henebery Place. An assessment of the road network indicates that there is some capacity in the existing intersection at Caloundra Road and Pathfinder Drive to accommodate additional trip movements that would be generated by the development of Stage 1. Currently, Caloundra Road is a state-controlled road with many complex intersections and roundabouts. As part of this state ownership, the reserve for the road connects with the Caloundra Aerodrome property boundary.

Once this capacity has been expended, a secondary access to the site may be required. There is a current authorised/emergency access route through Caloundra Road to the north of the site.

This access route will remain and could be investigated for the purpose of providing additional access at a later development timeframe. Another route could be provided to the eastern portion of the Master Plan area from Pelican Waters Boulevard subject to compatibility with future railway corridor infrastructure design studies.

Figure 15 shows the B2M Corridor running along the eastern boundary of the Site, with a planned station located centrally along the Site boundary. Once delivered, this railway station will establish an important regional connection to the Site via public transport.

Active transport exists through Henebery Place, in parallel with Caloundra Road. This network should be utilised and extended to improve connections within the Caloundra Aerodrome precinct.

Legend

- Caloundra Aerodrome Study Area
- Caloundra Aerodrome Site Boundary
- Major Roads
- Dedication for the public transport corridor and buffer
- Indicative B2M Stop

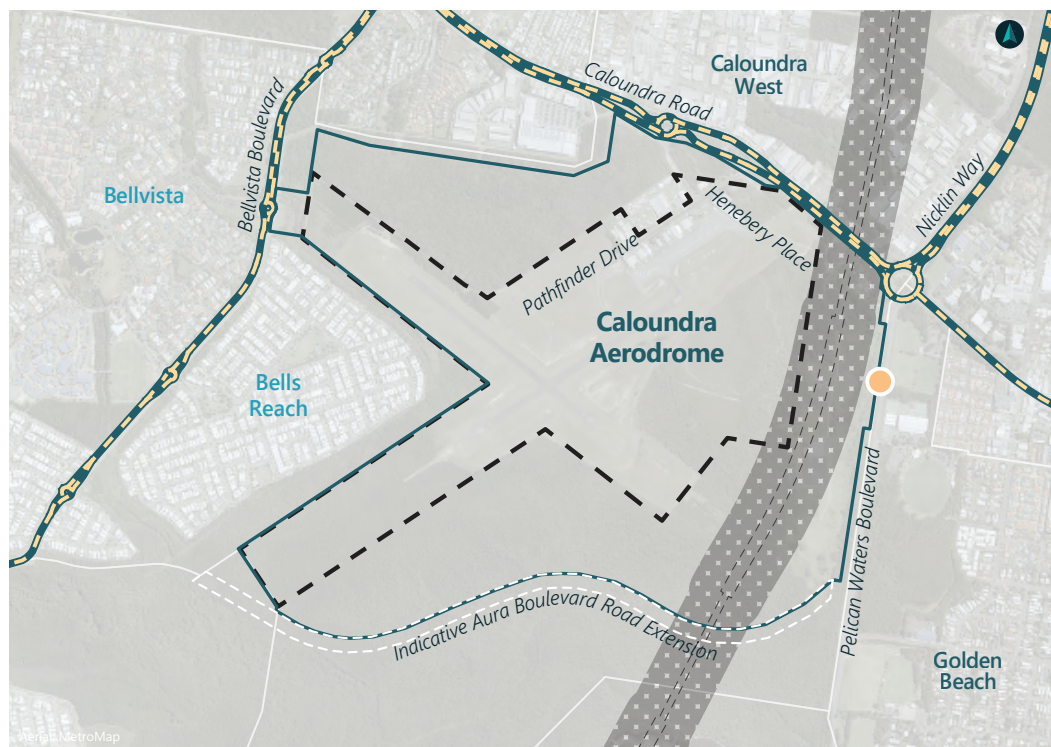


Figure 15: Transport Network

7.8 Landside Infrastructure

The Master Plan area is currently serviced by existing urban utilities including water, sewer, electricity and telecommunications. The following section summarises the current service provision and capacity to service the proposed Master Plan.

7.8.1 Water

The current reticulated water supply is provided through a 150mm pipe from the Caloundra Road/Pathfinder Drive Intersection. The pipe then reduces to 100mm partly along Pathfinder Drive. Although this meets the current demand, if future expansion of industry is to proceed a detailed investigation of water infrastructure augmentation will be required to determine the required upgrades as identified by Unity Water.

7.8.2 Sewerage

The current sewerage infrastructure consists of connections from each lease lot to a recirculated pipe that is pumped to holding tanks connected to the city-wide sewerage network. Although the current system is meeting demand, any future expansion or development will require the system be upgraded and expanded as identified by Unity Water.

7.8.3 Electrical

The current electrical system is part of the urban electric network, with leased areas individually metered. The current infrastructure does meet the demands of Stage 1 construction; however, new business should discuss their energy needs with the local provider (Energex) to ensure reliable connections. It should also be noted that future overhead electrical infrastructure should be mindful not to penetrate the Caloundra Aerodrome Obstacle Limitation Surface (OLS).

7.8.4 Telecommunication Infrastructure

The current telecommunication infrastructure is a fixed line network consistent with the types of network used by providers throughout the city. The current infrastructure can meet the current and projected demand as proposed by the Master Plan.

It is important to acknowledge the potential of the Sunshine Coast International Broadband network infrastructure. This infrastructure facilitates a significant step change for telecommunications in the region. The infrastructure, now complete, provides the fastest international connection point in Queensland. This telecommunications project provides the opportunity for businesses of the region to generate business growth and facilitate investment and seeks to future-proof the regions telecommunications capability and capacity.

7.8.5 Stormwater Infrastructure

The current drainage infrastructure is a mix of piped and open drainage lines. Historically, a Q100 flood event has been required to cover the site; however, small flood events have partially covered the runways, making them unusable. As the city sees increasingly severe flood events, the drainage of the site should be reconsidered to minimise down time after a flood event.

7.9 Aviation and Airfield Infrastructure

The key infrastructure elements that contribute to the ongoing operations at the Caloundra Aerodrome are Ground Facilities and Airspace and are considered in the following summary.

7.9.1 Ground Facilities

RUNWAYS

The Aerodrome is serviced by two runways that offer the ability to cater for a broad range of aircraft. Runway 05/23 is a non-instrument Code 1 runway oriented on a magnetic bearing of 046°/226°. It is 795m long, 18m wide and sealed. It is located within a 915m x 60m wide runway strip, which prior to 2020 made the runway suitable for a non-precision approach. The pavement is rated for a maximum take-off weight (MTOW) of 5,700kg and a tyre pressure of 650kpa/ 92PSI. This rating will allow unlimited operations by most Code 1 aircraft and some smaller Code 2 aircraft such as Metro-II. Runway 05/23 is equipped with low-intensity runway edge lights and runway end/threshold lights which can be activated manually and remotely via Pilot Activated Lighting (PAL).

The second Runway 12/30 is a non-instrument Code 1 runway oriented on magnetic bearing of 117°/297°. It is 795m long, 18m wide and sealed. It is located within a 915m x 90m wide runway strip, which prior to 2020 made the runway suitable for a non-precision approach. The pavement is rated for a MTOW of 5700kg and a tyre pressure of 650kpa/ 92PSI. Visual aids associated with the runways include runway markers and markings. The runways width is suitable for use by an aircraft with an outer main gear wheel span (OMGWS) up to but not including 6m. This will allow unlimited operations by most Code 1 aircraft and some smaller Code 2 aircraft.

TAXIWAYS

Taxiway Alpha connects Runway 05/23 with the apron. It is 55m long and 7.5m wide and is within a 31m wide strip and a 20.5m wide graded strip making it suitable for aircraft with an OMGWS of up to but not including 4.5m. It has an asphalt concrete surface and a pavement rating as per the runway. The taxiway is lit.

GENERAL AVIATION APRON

The General Aviation (GA) apron has a sealed surface and an area of approximately 22,600m². There is one (1) 24m wide Code A taxi lane on the western side of the designated parking area and one (1) 16m taxiway on the eastern side of the designated parking area. The designated parking area is able to accommodate 22 Code A aircraft and 2 helicopters. The apron is flood lit. There is a 4,350m grass parking area adjacent to the sealed apron. This has no designated parking positions.

HELICOPTER LANDING PADS

The Aerodrome provides access to two concrete helicopter landing pads located on either side of Runway 12/30 south of the runway intersection – these were built when Caloundra Aerodrome was a base for helicopter training and are now little used.

WIND DIRECTION INDICATOR

There is one IWI located north north east of the runway intersection approximately 400m from the 05/23-runway end.

This navigational aid requires clean air flow to accurately inform landing and take-off manoeuvres. The Bureau of Meteorology observation specification 2013.1. The guidelines for the siting and exposure of meteorological instruments and observing facilities, has established functional design parameters for developing within the vicinity of anemometers.

"The World Meteorological Society stipulates that anemometers must be sited in open terrain, where open terrain is defined as an area where the distance between the anemometer and any obstruction is at least 10 times the height of the obstruction. This exposure, although adequate for general purposes, still places the anemometer within the zone of influence of the obstruction when winds are of moderate speed. For greater accuracy, a clear zone of thirty times the height of the obstruction is required."

For the purpose of this Master Plan the 10 times the height of the potential buildings indicatively (5m) has been adopted. The parameters have been incorporated within the Master Plan.

GROUND SIGNAL

A ground signal indicating serviceability is located adjacent to the IWI.

SECURITY

The airside area of Caloundra Aerodrome is bounded by a wire mesh access fence controlled by locked vehicle gates and keypad operated pedestrian gates.

Closed circuit television cameras are focused on the apron and taxiway to Runway 05/23.

FUEL STORAGE

A BP 10,000 litre on ground tank JetA1 storage tank with a key card dispenser located at the air/ landside boundary. It is filled by road tanker located on the landside road network. The need for gasoline is serviced by off aerodrome retail outlets with on aerodrome storage provided in drums at various tenancies.

Future changes to fuel storage with the introduction of alternative fuel types such as electric and hydro power should be investigated as the need arises. The available technology at the time of drafting of this Master Plan is not considered developed enough to adequately address the operational and functional needs of the aviation industry. Advances in battery and hydrogen power technology are expected to occur in the latter half of the 20-year planning horizon. It is therefore recommended to review the status of fuel at the next iteration of the Caloundra Aerodrome Master Plan.

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7.9.2 Airspace

Caloundra Aerodrome operates as an un-controlled aerodrome with no air traffic control operating. It is located within Class G uncontrolled airspace which means no clearance is required for aircraft to operate within it. Class G airspace extends from the surface to the base of the overlying Class C airspace which has a lower limit of 4500 ft. Class C is the controlled airspace surrounding major airports with both Instrument Flight Rules and Visual Flight Rules flights permitted and communication with air traffic control.

Caloundra Aerodrome is within the Sunshine Coast Airport 25 nautical mile Minimum Safe Altitude (MSA) surface which east of Caloundra specifies an altitude of 1900 ft above mean sea level and 4100 ft west of Caloundra.



Figure 16: Features Plan

7.10 Airport Safeguarding

Safeguarding of Caloundra Aerodrome is integral to its safe operation into the future. Safeguarding is facilitated through various measures determined by airfield layout, airspace design, noise management strategies and Planning Scheme 2014 overlays. Ongoing protection of Airport and Environs Safeguarding will be critical to ensure outcomes of the Master Plan can be achieved.

7.10.1 Obstacle Limitation Surface

The OLS is a conceptual surface associated with a runway, which identifies the lower limits of the Caloundra Aerodrome airspace above which objects become obstacles to aircraft operations and must be reported to Civil Aviation Safety Authority (CASA). The OLS is depicted in Figures 17a and 17b.

This Master Plan only provides for non-instrument (visual) approaches on both runways. The Manual Obstacle Standards allows for an 80m wide strip for a Code 1 Runway 05/23 which is lit, and a 60m wide strip Code 1 Runway 12/30 which is unlit.

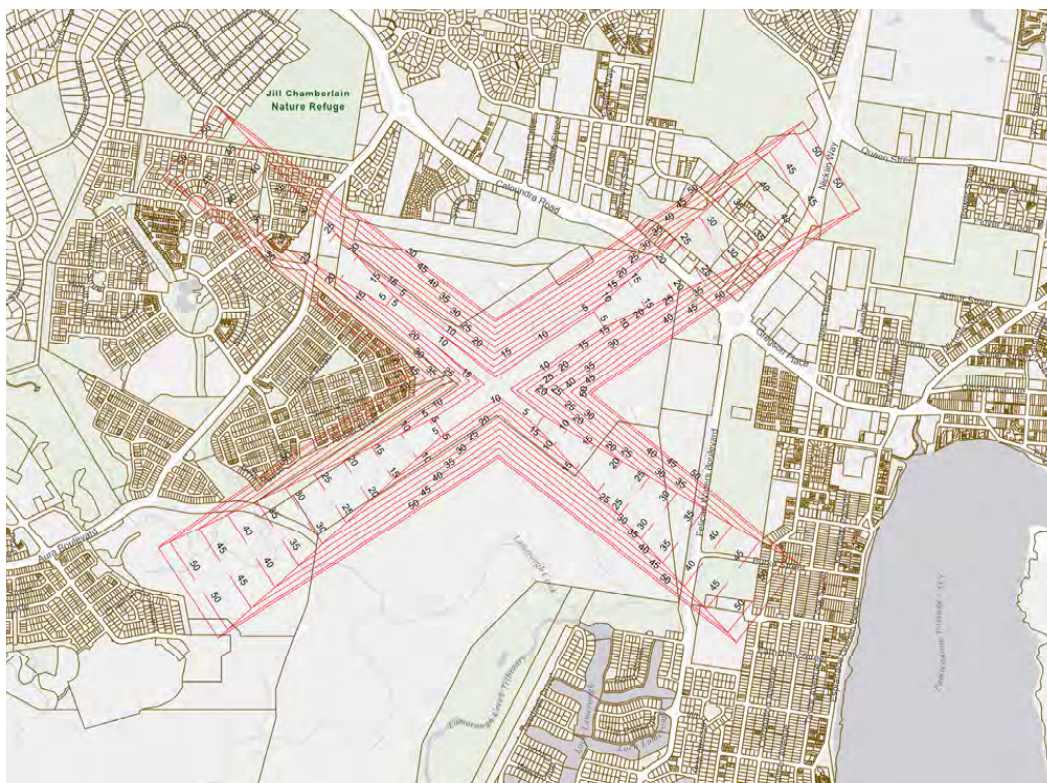


Figure 17a: Existing Obstacle Limitation Surface Local (Sunshine Coast Planning Scheme 2014 extract)

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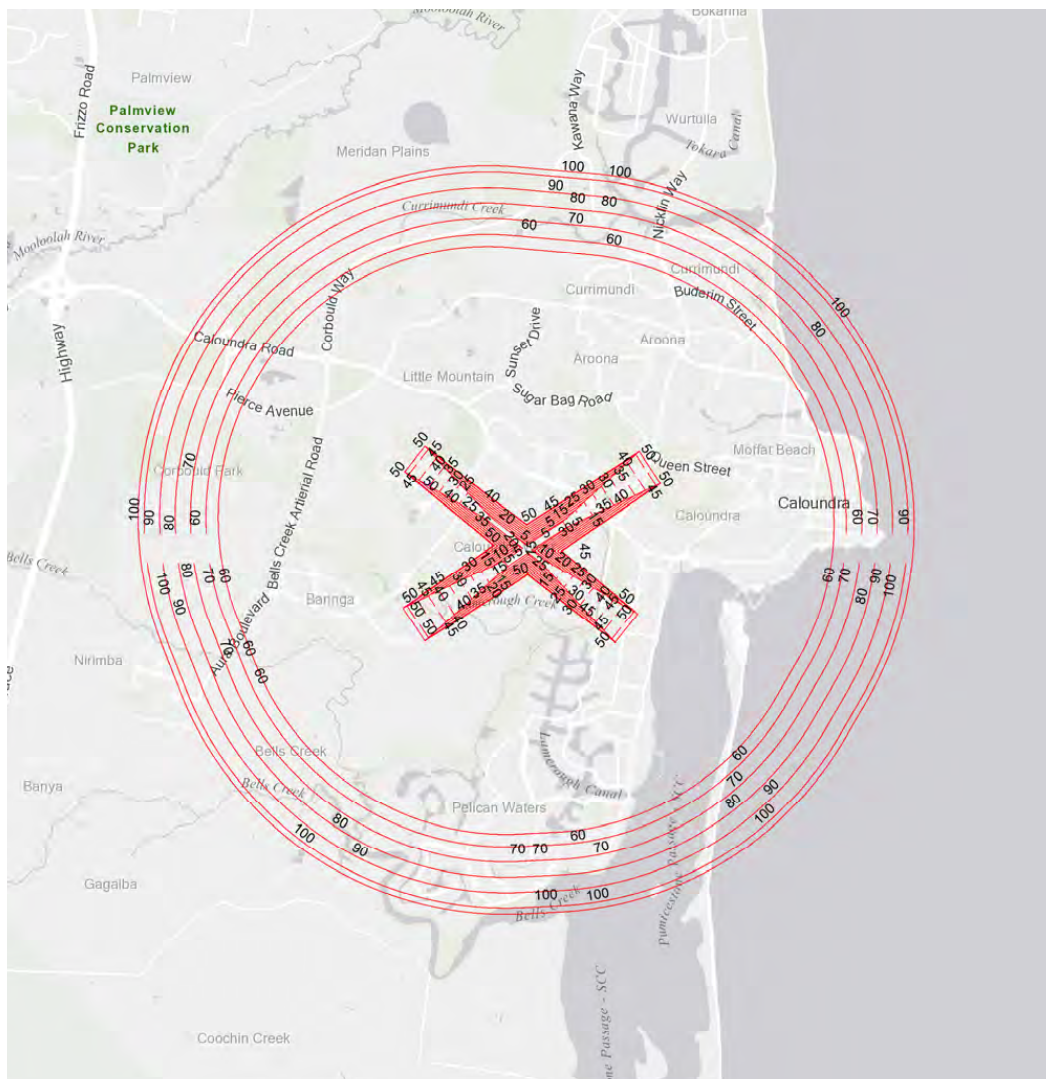


Figure 17b: Obstacle Limitation Surface Regional (Sunshine Coast Planning Scheme 2014 extract)

7.10.2 Public Safety Area

Public Safety Area's (PSA's) are mapped over the Caloundra Aerodrome and identified in the Airport Environs Overlay which was adopted as part of the Planning Scheme 2014. PSA's seeks to minimise the risk of development compromising public safety by incidents in the take-off and landing phases of aircraft operations. Compatible air service related development may be located in the PSA's subject to compliance with the requirements of the planning scheme.

The Airport Environs Overlay Code identifies the specific outcomes required to be achieved to develop in the PSA. It seeks to ensure that proposed development is compatible with protecting the safety of both aircraft passengers, property and people on the ground in the event of an aircraft incident during landing or take-off and does not increase the risk to public safety within a public safety area.

The Airport Environs Overlay Code proposes measures to manage and mitigate the risk of an incident that may potentially put at risk the safety of aircraft passengers, people and property by ensuring that development does not involve:

- (a) an increase in the number of people living, working or congregating in the area; and
- (b) the manufacture use or storage of flammable, explosive, hazardous or noxious materials.

It should be noted that the current PSA was introduced under the Planning Scheme 2014, however there is no statutory requirement for the PSA to remain given the size and scale of the Caloundra Aerodrome.

Legend

- | | |
|---|--|
|  Caloundra Aerodrome Study Area |  Public Safety Area |
|  Caloundra Aerodrome Site Boundary |  Suburb Boundaries |

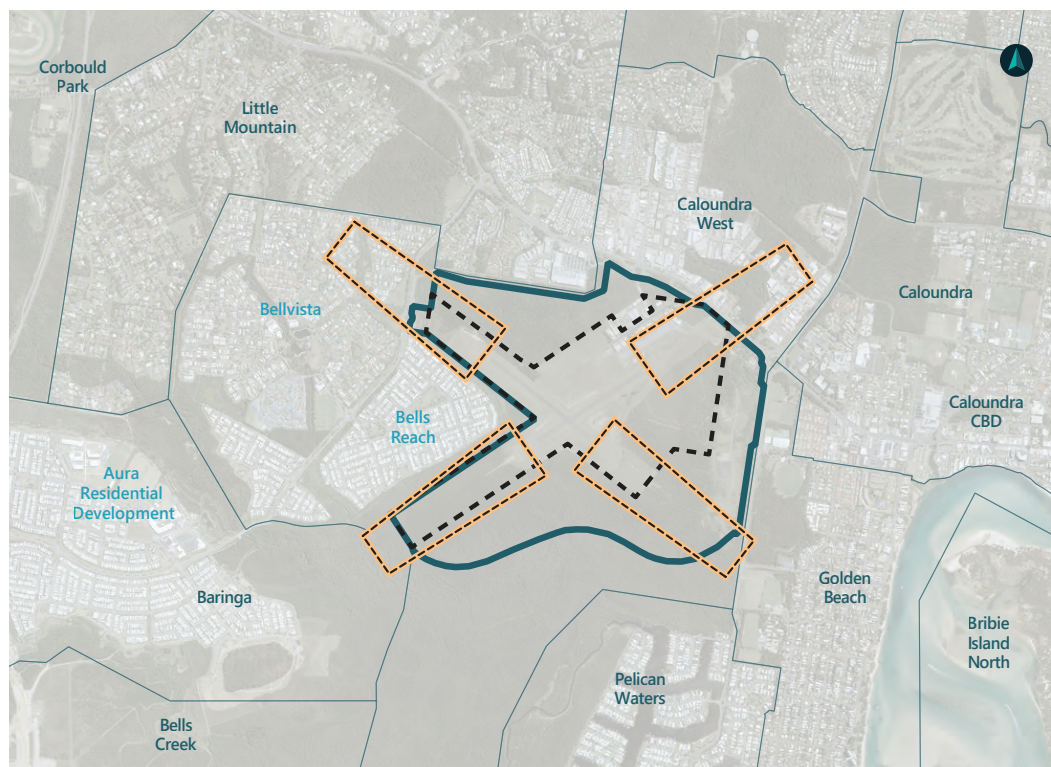


Figure 18: Public Safety Area

7.10.3 ANEF

To ensure that land surrounding civil aerodromes in Australia is appropriately planned, the concept of the Australian Noise Exposure Forecast (ANEF) was developed and applied as a land use planning overlay. Caloundra Aerodrome currently has an ANEF overlay listed in the *Sunshine Coast Planning Scheme 2014 Airport Overlay Mapping*.

The ANEF system defines a means of determining a scientific measure of the noise exposure levels around Australian airports considering the following factors:

- The intensity, duration, tonal content and spectrum of audible frequencies of the noise of aircraft take-offs, approaches to land, overflights and reverse thrust after landing
- The forecast frequency of aircraft types and movements on various flight paths
- The average daily distribution of aircraft take-off and landing movements in daytime and night time.

The ANEF system has been endorsed by the Australian Government for use as the basis of determining land use compatibility for areas where aircraft noise is an issue. Only one ANEF map can be current at any one time, and a more recently endorsed map supersedes an earlier map.

The existing ANEF was produced in 2010 with a 20-year planning horizon in accordance with the guidelines stated in the Australian Standard AS 2021-2015 (Acoustics – Aircraft Noise Intrusion – Building Siting and Construction). The standard identifies suitable land uses within the various ANEF contours. Within the 20 ANEF contour to 25 ANEF contour the standard considers that the incorporation of noise control features in the construction of residences or schools is appropriate. The 20 ANEF contour is shown as a dotted line as its location cannot be precisely determined mainly because of variations in aircraft flight paths.

In recognition that aircraft noise does not end at the 20 ANEF and to better understand aircraft operations and how these impact on surrounding communities, Council has in recent years commenced collecting and analysing operations data using the services of Avdata. Avdata is a private aircraft movement tracking company that uses information relating to the type and number of aircraft operating, runway used and operating times. This data will inform Council on how to implement mitigation and management strategies supporting airport users as well as providing potentially better noise amenity outcomes for surrounding communities.

Council is exploring a range of contemporary aircraft management approaches and the associated implications, one of the options being the application of a cap on movements. This approach seeks to understand the potential to balance the impacts on the Aerodrome's aviation activities and the surrounding communities. Therefore, it is recommended that an appropriate data collection and management system is put in practice to inform the future decision-making processes.

There are also potential technological advances that may mitigate operational impacts on sensitive receptors – 'silent flight' is being currently investigated by aircraft manufacturers. This technology seeks to power aircraft by electric or hydrogen engines – the aircraft would have minimal sound compared to internal combustion power engines and therefore provide a significant reduction in the ANEF area. This technological approach seeks to treat the source of noise rather than seeking to apply mitigation measures at the receptor, resulting in a potentially positive outcome for the future operations of the Aerodrome.

Legend




-  Caloundra Aerodrome Study Area
-  ANEF Level Existing
-  Suburb Boundaries
- ESRI Satellite Aerial



Figure 19: Caloundra Aerodrome Australian Noise Exposure Forecast Contours – Existing (*Sunshine Coast Planning Scheme 2014 extract*)



8.1 Aircraft Usage

Aeronautical demand at the Caloundra Aerodrome has been monitored in recent years. Ongoing monitoring of demand is needed to obtain a larger data set, enabling Sunshine Coast Council to identify aeronautical trends to further inform its planning and management decisions.

The aircraft types recorded using the Caloundra Aerodrome to date included a wide range of fixed wing and helicopters. The operational flight data that has been collated over a number of years is not considered sufficiently robust to draw meaningful conclusions and adequately inform an evidence-based approach to operational decision making. The most complete dataset was collected in 2020. However, there are a range of circumstances that may have had an impact to the number of air movements in this period including:

- COVID-19 pandemic – the state government's health initiative restrictions limiting people movement may have resulted in a reduction in flight movements.
- The reduction in the number of flight training operators working out of the Aerodrome is also considered to have a reductive impact on the number of flight movements.

Analysis of the data collected in 2020 indicated:

- Approximately 43% of movements were related to circuits and other related training activities.
- Approximately 20% of these movements were from aircraft registered outside of the Sunshine Coast region.

Aircraft movements identified as arrivals, departures, and circuits during 2020 were estimated to be approximately 50,000 movements, broken down as shown in Table 3: Current Aircraft Usage.

Table 3: Current Aircraft Usage

Aircraft	Arrival	Departure	Circuit	Total
Fixed Wing	12,300	12,300	19,900	44,500
Helicopter	2,475	2,475	550	5,500
Total	14,775	14,775	20,450	50,000

The number of aircraft movements could be managed through the application of a range of mechanisms to ensure the airside infrastructure continues to adequately meet the desired standard of service for the ongoing operation, management and safety of the Caloundra Aerodrome. The key drivers of demand potentially influencing future usage may change over time, external factors

outside of Council's control such as significant increases in the cost of operation; fuel costs, insurance premiums, and general economic prosperity. Council could also influence demand through the introduction of a user pays airside activities fees and charges schedule or the application of a limit / cap on specific activities movements and manoeuvres.

8.2 Aeronautical Infrastructure

8.2.1 Airside Facilities

Caloundra Aerodrome's airside infrastructure is currently considered at capacity for storage in both the sealed apron and the hangars. Existing lease holders have advised that unless additional leasable areas are made available the growth of their existing business activities and operations may be adversely impeded. Lease holders are also considering the viability of optimising current lease areas and the impacts this approach may have on the ability of the operations to grow in line with projected demand.

8.2.2 Landside

Primarily, economic activities located at aerodromes leverage the access to air-related infrastructure and are directly related to aeronautical activities – such as flight training, advanced aircraft manufacturing and development, cabin fit-outs, repairs, scenic and recreational flights and aircraft-related heritage activities. Key opportunities include:

- Optimisation of existing businesses located at Caloundra Aerodrome that are compatible with aeronautical activities.
- Activation of environmental areas which are otherwise development constrained for economic activities, such as appropriate tourism uses (e.g. hiking trails) throughout the conservation areas, use of advanced offsets to generate economic value from the existing habitat and wetland areas, and potential solar power generation.
- Low-noise training and recreational flight uses, including simulation flight training and gliding (or other non-powered, low noise flights).
- Attraction of further advanced aerospace related manufacturing and high technology dependant aviation opportunities. Efforts should be focused on supporting current tenants to expand while also advertising for new businesses.
- Attraction of further advanced aerospace related manufacturing, technological development activities, and associated supply chains may be an opportunity. Efforts should be focused on supporting current tenants to expand while advertising for new businesses.

There is existing demand from current tenants and potential new tenants for more land to be released at the Aerodrome. The majority of these new lots would be located on the land / airside boundary to enable airside access. These blocks would be sized similarly to those currently provided. In the short term this development would occur adjacent to the existing lots along the air/ land side boundary parallel to Runway 05/23.

8.3 Roads/Carparking

There is an existing access to the site at the end of Pathfinder Drive that will be continued towards the aircraft storage area. The gate that currently restricts access to the site at the end of Pathfinder Drive will remain in place post-construction to restrict public access.

The existing carpark requires optimisation as the current carparks off Pathfinder Drive and Henebery Place experience full capacity, forcing excess traffic to use the grass either side of Pathfinder Drive, with some tenants allowing employees to park within their lots.

With the proposed optimisation of Pathfinder Drive, there would be an increased capacity in on-street parking, although many tenant employees may continue to park on the grass near their business.

Currently any new development would require on-site car parking to be provided in accordance with the Planning Scheme. Internal carpark layouts proposed will comply with AS/NZS 2890.1:2004 Parking facilities – Off-street carparking. This standard is generally conditioned through the Council's Planning Scheme development assessment and approval process.

The Master Plan seeks to provide opportunities for more public visitors to the Aerodrome through the allocation of an area for parking and bus / coach set down to be investigated for the purpose of developing a detailed engineering solution.



9

Master Plan



9.1 Vision

The vision for the Caloundra Aerodrome Master Plan to 2042 is:

Caloundra Aerodrome will become a precinct of choice for advanced aerospace and associated manufacturing activities delivering cutting edge, sophisticated and sustainable opportunities of significance to the South East Queensland aviation and aerospace industry.

9.2 Strategic Directions

The Master Plan will achieve this vision through the following strategic directions:

Innovation and Enterprise: Provide a platform for the emergence of an innovative, high value advanced manufacturing and research and development cluster that contributes to a sustainable and diverse economic base with job opportunities and connections to the domestic market and supply chains.

Connections and Movement: Leverage opportunities from local and regional transport infrastructure, providing strong connections to the Caloundra City Center and the broader Sunshine Coast region and beyond.

Support and Education: The Aerodrome provides significant capacity to enable future employment and training opportunities in high value advanced manufacturing industries. The existing facilities will seek to provide ongoing support for current educational and aviation focused activities while also branching into other or ancillary aviation related industries such as Research and Development, High Value Manufacturing, Low Impact Last Mile Logistics and Defence.

Impact Management: Seek to ensure no material degradation of the current impacts associated with flying operations. Explore implementation of suitable mechanism to manage and mitigate operational risks and seek to attract investment that has minimal impact on surrounding receptors.

Environmentally Conscious: Continue to apply the existing management approaches to reduce and mitigate the impacts arising from aviation activities while also seeking to sustainably manage and maintain the aerodrome's landside supporting and ancillary infrastructure.

Community Contribution: Sustainably accommodate aviation focused community activities that provide an offering that is considered significant to Caloundra and the greater Sunshine Coast region.

9.3 Master Plan Approach

The Caloundra Aerodrome Master Plan 2042 has been developed as a two-staged approach.

Stage 1

PATHFINDER DRIVE EXTENSION

Stage 1 of the Master Plan focuses on rationalising the landside and airside optimisation opportunities in the existing Pathfinder Drive precinct. Stage 1 provides opportunities for increased investment in the aeronautical industry within proximity to runways and increased return for Sunshine Coast Council for activities that can be expanded.

Stage 2

EASTERN FURTHER INVESTIGATION AREA

Stage 2 of the Master Plan outlines a future investigation precinct. The Master Plan identifies growth options for this area taking into consideration environmental constraints, future transit services and compatible land uses.

Legend

- Caloundra Aerodrome Study Area
- Caloundra Aerodrome Site Boundary
- Roads

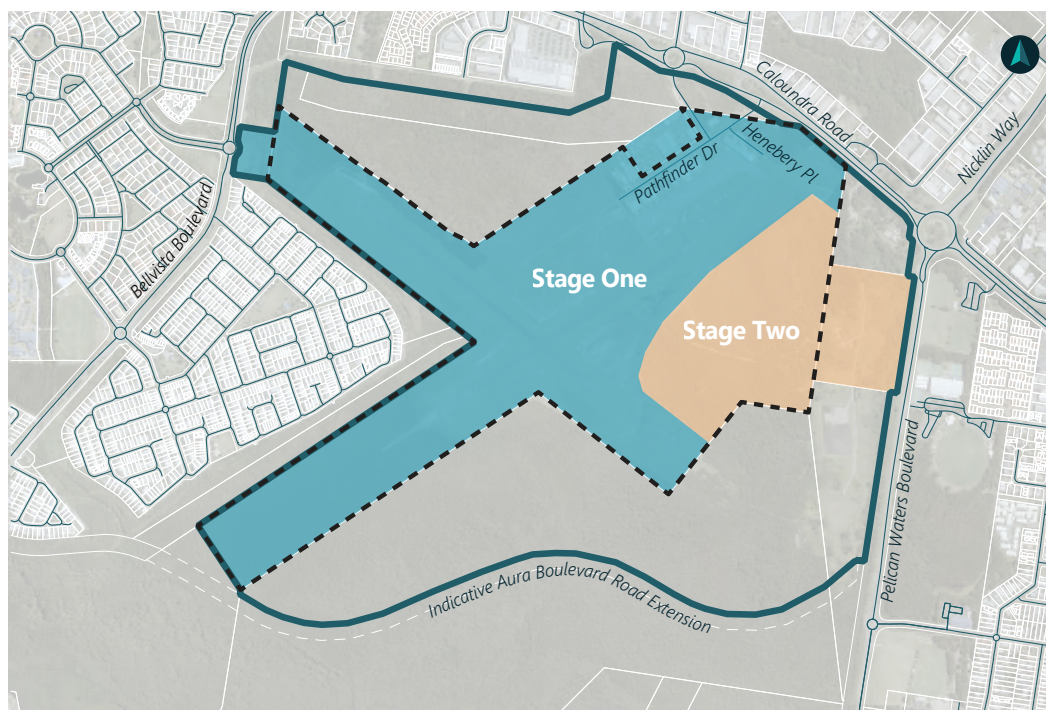


Figure 20: Staging Plan

9.4 Stage 1 Master Plan

The objectives for Stage 1 are achieved through the following Master Plan elements and implementation of the land use outcomes depicted in Figure 21: Master Plan (Stage 1):

Stage 1 Caloundra Aerodrome Master Plan

Innovation and Enterprise

COMMERCIAL LEASE AREA OPTIMISATION

Stage 1 identifies the optimisation of commercial lease areas by up to 6.4ha with the potential for new lease areas to be located to the north and south of an extended Pathfinder Drive.

These new lease areas have flexible lot sizes to allow for diverse aviation centric commercial growth opportunities to either support growth of existing businesses or to encourage new investment for businesses compatible with the aeronautical industry.

Connections and Movement

INTERSECTIONS

Access to the Stage 1 will be provided via the existing roundabout from Caloundra Road to Pathfinder Drive.

ROADS

Stage 1 identifies the extension of Pathfinder Drive to the south west to service the new lease areas. The Pathfinder Drive extension will see a 20-metre continuation of the current road, ending in a cul-de-sac that will have leasable plots running along either side.

No extension of Henebery Place is proposed in Stage 1 and it may be appropriate to consider the closure of Henebery Place to facilitate existing lease area consolidations and contiguous development.

CAR PARKING

Any new development would require on-site car parking to be provided in accordance with the Planning Scheme. Internal carpark layouts proposed will comply with AS/NZS 2890.1:2004 Parking facilities – Off-street car parking.

PUBLIC CARPARKING AND BUS/ COACH SET DOWN

Stage 1 provides for a public visitor car parking and bus/ coach set down area to be located on Pathfinder Drive. The detailed engineering solution needs to be investigated prior to committing to the capital expenditure.

Stage 1 Caloundra Aerodrome Master Plan

Support and Education

APRONS AND HANGERS

Stage 1 outlines the provision for three new aprons, which will adjoin the existing apron and extend the capacity by adding 32 new parking spaces for planes and three helicopters spaces.

The apron extensions will be realised by extending the current apron that runs parallel to Runway 05/23 to accommodate an additional 15 aircraft and three helicopters. This apron will also be extended in the north-eastern corner to accommodate an additional seven aircraft. Supplementary hangar storage will also be provided to allow for leased undercover storage.

A new apron will be added at the base of the proposed cul-de-sac on Pathfinder Drive. This apron will connect to the extension of the existing apron, have connection to a new taxiway and accommodation for 10 additional aircraft.

VERTICAL TAKE-OFF AND LANDING

It is also proposed to provide a hard stand helipad capable of handling up to heavy-lift helicopters at an indicative location to be confirmed based on future operational requirements. Sealing this area will enable the helipad to be used in all weather conditions.

As aeronautical technology advances there may be the need to consider the development of additional operational guidelines for the facilitation of a range of aircraft that use vertical take-off to become airborne.

TAXIWAYS

Two new taxiways are identified to be added to improve the flow of air traffic during peak periods, comprising:

- Connection to Runway 05/23
- Connection to Runway 12/30

The additional taxiways will de-conflict aircraft movements by enabling one-way traffic flow resulting in improved traffic flow during peak periods.

ILLUMINATED WIND DIRECTION INDICATOR

The existing IWI is set to move from its current location to the eastern side of the runway intersection. This move was completed to better activate airside land along the proposed aprons. The Master Plan highlights a 50m and 100m buffer from the IWI.

AIRSIDE EXTENSION

The Master Plan does not forecast significant change to the type of aeronautical activity and therefore does not provide for a change in the runway configuration; length, strength or location.

Stage 1 Caloundra Aerodrome Master Plan

Impact Management

NOISE

This Master Plan supports ongoing fly neighbourly measures to reduce noise impacts such as:

- Encouraging the introduction of electric and hybrid-electric aircraft use.
- Sharing the runway loads to disperse constant noise.
- Continuous monitoring of circuit training which has been identified as the predominantly nuisance noise source.

FLIGHT MOVEMENT MANAGEMENT

A future management strategy should be developed by Sunshine Coast Council considering the type and quantum of manoeuvres and movements per annum.

The methods to implement the strategy and the associated impacts of the approach will inform when and how Council will adopt this strategy. The proposed approach should be sustainable in managing the impacts on the commercial viability of the Aerodrome's operations and the surrounding sensitive receptors and natural environs.

NET ZERO EMISSIONS – MINIMISING IMPACTS OF OPERATION

A future "net zero" management strategy should be explored by Sunshine Coast Council considering the opportunities for how the Aerodrome's airside operations and landside tenants could seek to advance the Council's vision to be "Australia's most sustainable region – Healthy. Smart. Creative". This vision could be sought via commitments to reduce emissions by identifying specific performance targets or alternatively through some other instrument such as conditions within lease agreements.

CONNECTION TO COUNTRY

The future activation of Stage 1 land should involve engagement with the Gubbi Gubbi people to investigate opportunities to create a strong connection to country, acknowledging the cultural heritage assets located at the Site and historic activities which took place there. All future development should take place in accordance with the *Aboriginal Cultural Heritage Act 2003* and ensure a proper duty of care is adopted.

Stage 1 Caloundra Aerodrome Master Plan

Environmentally Conscious

FLORA AND FAUNA

Engagement with the relevant State and Commonwealth agencies required to determine suitable extent of development footprint, ensuring that flora and fauna values on the Site are well protected and potential impacts are appropriately managed.

DRAINAGE AND WATERWAYS

Any surface runoff from the lots will be captured with the road and discharged into the channels at the appropriate locations to the existing network. An extension to the network will be required in conjunction with the continuation of Pathfinder Drive.

Any proposed drainage alterations will require flood modelling and assessments to ensure non-worsening effects on the surrounding properties, access roads or runway.

CONTAMINATION

A Site-specific contamination assessment (including on-site testing) will be required prior to any future development occurring to ensure potential contamination sources are identified and appropriately disposed of.

BUSHFIRE

Development and built form along the north western extent of the Site will be required to comply with medium bushfire risk requirements under the Bushfire Hazard Overlay Code of the Planning Scheme.

Efficient Infrastructure

SEWERAGE AND WATER

A new DN150 PE100 SDR21 sewer main with maintenance structures should be installed along Pathfinder Drive.

WATERMAIN

An additional water main will be required on both sides of Pathfinder Drive, to provide direct connection to lot areas establishing a secure supply. A minimum DN150 PE100 SDR11 water main will be installed with hydrants at maximum 80m spacing.

There is not expected to be a significant increase in water or sewerage demand from the development.

Sewerage and water connections for the development are assumed to be at the end of Pathfinder Drive and it is recommended potholing be completed to confirm the end of line arrangement.

ELECTRICAL AND COMMUNICATIONS

Existing infrastructure includes overhead lines, which will be maintained and continued along the proposed upgrade.

Legend

- Study Area 228.3ha
- Caloundra Aerodrome site boundary
- Public safety area
- Dedication for public transport corridor and buffer
- Commercial redevelopment opportunity
- Proposed Leaseable Areas (subject to further investigation)
- Indicative helipad location
- Proposed Leaseable Areas - Airside (subject to further investigation)
- Henebery Place extension to Pelican Waters Boulevard (alignment to be considered and coordinated in the ultimate Beerwah to Maroochy Rail Extension design)
- Indicative taxiway access
- Indicative road access
- Proposed Airside extension
- Proposed Airside adhoc aircraft activities
- Proposed Bus setdown and carparking area
- Existing windsock and navigational aid buffer/building height restriction location (to be relocated)
- Future windsock location
- Future navigational aid buffer/building height restriction
- Taxiway (based on future demand)
- Undercover open T Hanger parking
- Indicative Stage 2 (30 ha approx)

Leaseable Areas and Land Use Budget

Landside - Stage 1A

1	6.34 ha	(includes taxiway and road access)
2	0.26 ha	
3	0.38 ha	
A	0.48 ha	
B	0.20 ha	
TOTAL	7.66 ha	

Airside - Stage 1B

4	0.32 ha
5	0.27 ha
6	0.40 ha
TOTAL	0.99 ha

Aerodrome taxiway and apron	3.69ha
Aviation and supporting uses	8.61ha
TOTAL land use to develop	12.30ha
(All area calculations are approximate only and subject to further investigations)	

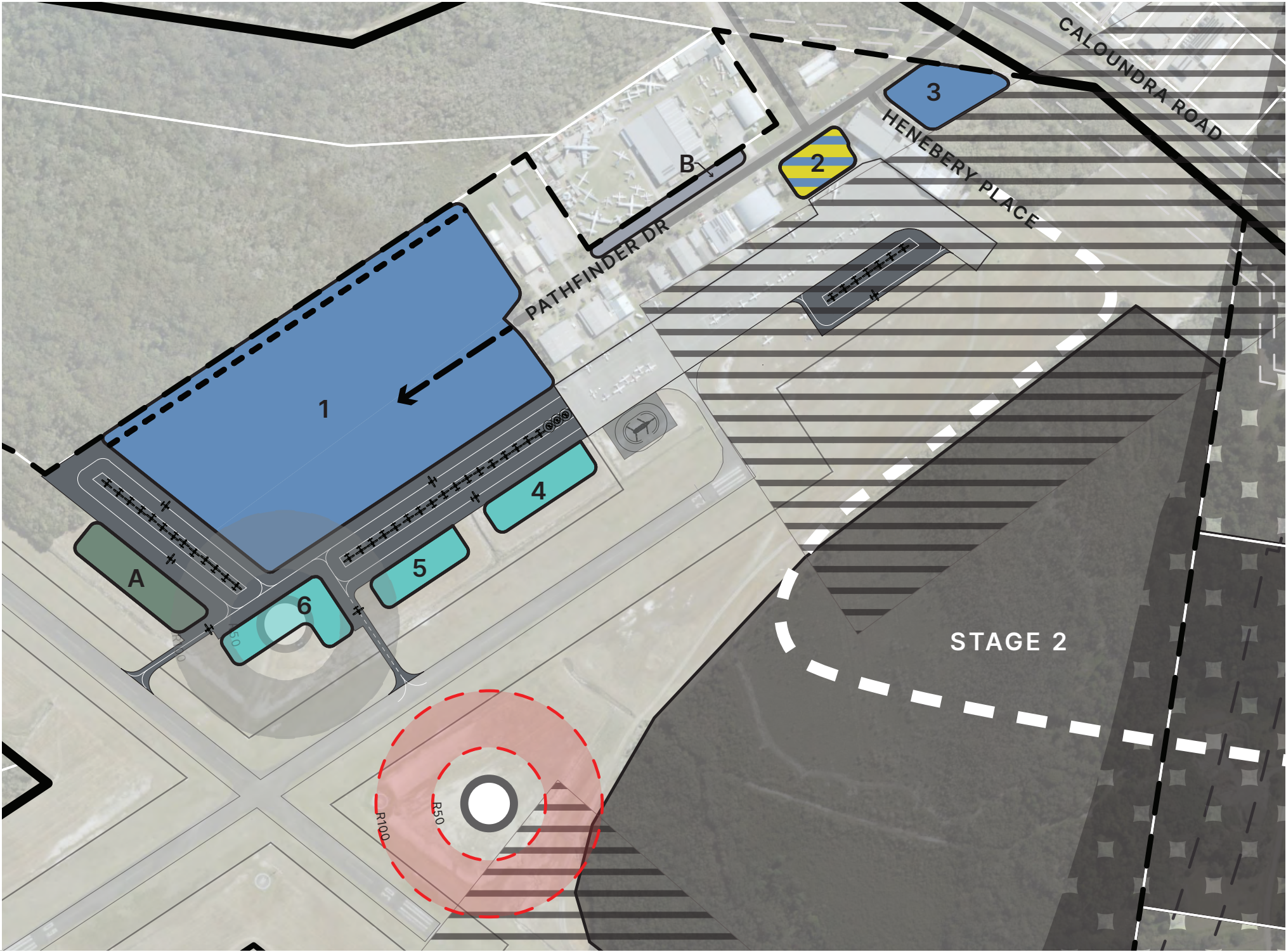


Figure 21: Master Plan (Stage 1)

9.5 Stage 2 – Eastern Further Investigation Area

Stage 2 is identified as a future investigation precinct. This area needs further investigations as outlined below to define the developable areas, resolve access and egress options and identify commercial opportunities.

The objectives for Stage 2 are achieved through the following Master Plan elements and implementation of the land use outcomes depicted in Figure 22: Master Plan Overall.

Stage 2 Caloundra Aerodrome Master Plan

Innovation and Enterprise

FUTURE LAND USE

The investigation precinct has the potential to support industry growth, foster employment opportunities and increase economic benefit for the region. Future land use options include:

- **Aviation / Engineering Hub** – low scale, low density aviation and engineering land uses located together to expand and complement the existing industrial uses.
 - **Commercial and Industrial Hub** – locate complimentary aeronautical industries airside of the precinct, and with increased density for associated employment generating uses closer to the future B2M station.
 - **Community Entertainment Hub** – capitalise on public transport access to create a tourist and entertainment hub comprising facilities such as indoor event spaces and outdoor adventure spaces. This type of use would likely be busier outside commercial peak hours to assist in alleviating transport congestion and also noise issues.
 - **Education Hub** – capitalise on public transport network and support surrounding residential growth by co-locating an aviation research and development facility.
-

Stage 2 Caloundra Aerodrome Master Plan

Connections and Movement PLANNED PUBLIC TRANSPORT

The investigation precinct is located adjacent to the proposed B2M transit corridor, where a future station location is also identified.

The construction of this station and the associated transit corridor will increase the connectivity of the surrounding area and reduce reliance on car commutes. The station has the potential to be directly integrated into the Stage 2 investigation area creating greater connectivity to the broader Sunshine Coast region and beyond.

INTERSECTIONS

A new intersection from Pelican Waters Boulevard will be required to provide access to the Stage 2 precinct. It is anticipated this access could be a shared vehicular road servicing the future railway station.

ROAD

To provide access to the Proposed B2M Transit Corridor, further investigation towards potential east to west road linkages will be required.

CAR PARKING

Any new development would require on-site car parking to be provided in accordance with the Planning Scheme. Internal carpark layouts proposed will comply with AS/NZS 2890.1:2004 Parking facilities – Off-street car parking.

ACTIVE TRANSPORT

Active transport opportunities should be considered as part of a future structure plan for Stage 2, ensuring strong connections are provided between the planned railway precinct and Stage 1 lease areas.

Support and Education

APRONS AND HANGERS

Should additional demand for apron parking be required at Caloundra Aerodrome in the future, additional parking could be provided within a new apron constructed to the east of the existing runway.

Stage 2 Caloundra Aerodrome Master Plan

Impact Management

BUILT FORM

Following detailed constraint investigations, built form will be considered taking into account future land uses. Building envelopes, and in particular building heights will need to acknowledge aircraft safeguarding limitations. So, while there is likely potential for increased density and heights close to the proposed station, this will likely need to be scaled down moving toward the runways.

CONNECTION TO COUNTRY

Future structure planning of Stage 2 should involve engagement with the Gubbi Gubbi people to investigate opportunities to create a strong connection to country, acknowledging the cultural heritage assets located at the Site and historic activities which took place there.

Any future development must also have regard to the potential and known presence of cultural heritage artefacts found on the Site and avoid any impact to cultural heritage sites in the surrounding locations.

Environmentally Conscious

FLORA AND FAUNA

The following additional investigations will be required to inform the structure planning for Stage 2 to confirm environment and heritage values:

- A Flora Survey in accordance with the Flora Survey Guidelines – Protected Plans (DES, 2020)
- Koala habitat survey
- Fish surveys where works cross waterways mapped as Queensland waterways for waterway barrier works and do not comply with Accepted Development Requirements
- Cultural Heritage investigations

Engagement with the relevant State and Commonwealth agencies required to determine suitable extent of development footprint, ensuring that flora and fauna values on the Site are well protected and potential impacts are appropriately managed.

DRAINAGE

Further flood investigations for Stage 2 will be required to ensure future built form is located away from flood prone areas. Further, to ensure flood resilience, any built form in areas affected by the Q100 flood or greater will be required to be adequately designed and constructed.

Further, additional drainage measures will be investigated to ensure efficient drainage towards Lamerough Creek and the nearby wetlands.

CONTAMINATION

If future development is intended to extend into the study area lots identified in Table 2, on-site contamination testing will be required to confirm the presence of potential contaminants and appropriate mitigation measures to enable future development to occur.

Stage 2 Caloundra Aerodrome Master Plan

Sustainable Development

RENEWABLES

Construction of renewable energy production means into the buildings through rooftop solar and potential wind turbines. Energy consumption for the site will be offset, lowering the overall impact of the Aerodrome. Surplus energy could potentially be invested into powering future electric aircraft.

Efficient Infrastructure

UTILITY SERVICES

An extension of all utility services to Stage 2 will be required. A servicing strategy will be required to support a future Structure Plan for the precinct.

Legend

- Study Area 228.3 ha
- Caloundra Aerodrome site boundary
- Existing lot boundaries
- Existing easements
- Existing road network
- Indicative Beerwah to Maroochy Rail Extension corridor
- Public safety area
- Dedication for the public transport corridor and buffer
- Commercial redevelopment opportunity
- Proposed leaseable areas (subject to further investigation)
- Indicative helipad location
- Proposed leaseable areas - airside (subject to further investigation)
- Indicative taxiway access
- Indicative road access
- Henebery Place extension to Pelican Waters Boulevard (alignment to be considered and coordinated in the ultimate Beerwah to Maroochy Rail Extension design)
- Proposed Airside extension
- Proposed Airside adhoc aircraft activities
- Proposed Bus setdown and car parking
- Taxiway (based on future demand)
- Undercover open T Hangar parking
- Navigational aid buffer/restricted building height
- Indicative Stage 2 (30 ha approx)

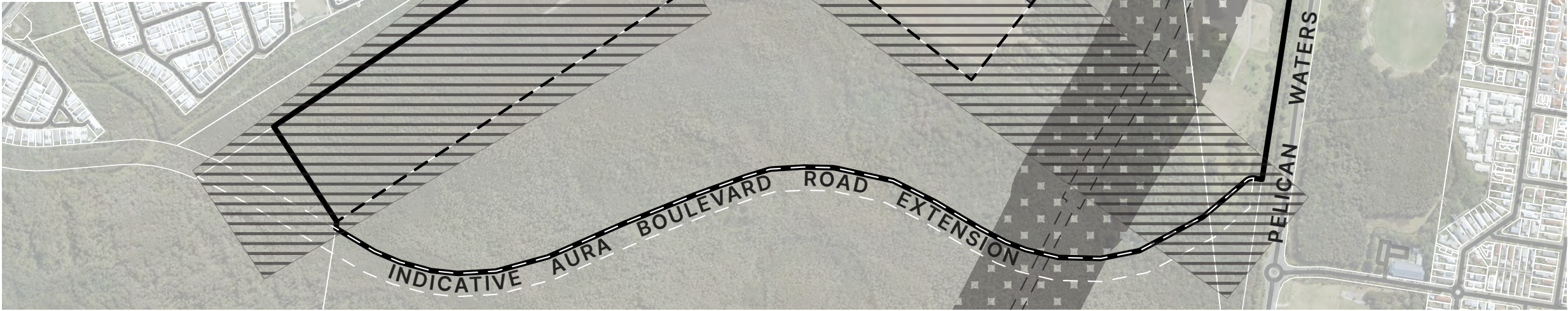


Figure 22a: Master Plan Overall Current State of Play



10 Master Plan Implementation

10.1 Implementation Plan

The implementation of much of the Master Plan recommendations will be determined by the timing of demand and Council's financial priorities.

While anecdotal data suggests there is a latent demand for more lettable land and apron parking, future Council leases and aeronautical charges will influence how and when this demand coalesces in actual development opportunities.

An indication of actions, timing and responsibilities is in Appendix C.

10.2 Expression of Intent

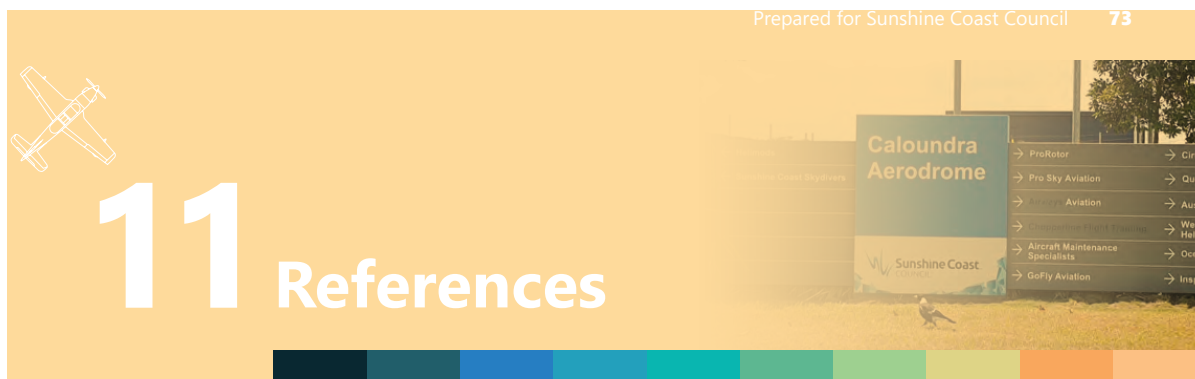
The Caloundra Aerodrome provides a unique environment for the development of aviation, aerospace and complementary industry specific activities. The location of the Caloundra Aerodrome and proximity to social, environmental, economic opportunities and attractive lifestyle benefits are considered to be of great value and in high demand for retaining current leaseholders and attracting future tenants. As identified, Caloundra Aerodrome has limited opportunity to significantly expand the developable area footprint due to sensitive surrounding land uses and environmental and physical characteristics. It is therefore essential that the future operations and leases are managed to ensure that the economic development and employment generating potential of the available land is optimised to meet the vision.

To achieve this Council may consider establishing an Expression of Intent framework and decision-making guidelines. If adopted, this framework would be applied when considering the:

- Extension of leases for a medium to long period of time (greater than 12 months)
- Expansion of lease areas (greater than 4000m²) or
- Agreeing lease terms with new tenants on leases (greater than 12 months and with an area greater than 4000m²).

The Expression of Intent framework would require tenants to consider how the proposed activity will assist the Aerodrome to deliver on the Vision and Strategic Directions, in particular:

- Identify the proposed built form outcomes in accordance with aviation industry operational requirements and the Planning Scheme.
- Identify the proposed built form outcomes in accordance the Sunshine Coast Council Land Use Planning mechanisms.
- Provide a functional design site plan and if appropriate a staging plan to optimise the lease area.
- Consider the operational infrastructure requirements and potential demand loads of the proposed activity to ensure sufficient capacity is available to cater for proposed demand – including, though not limited to, power, water and sewer, and transport.
- Identify the intended economic development contribution of the proposed activity in terms of:
 - employment
 - potential revenue
 - local supply chain.
- Consider and integrate the use of renewable energy sources were operationally appropriate.
- Consider and identify the opportunities and contribution to the Caloundra and broader Sunshine Coast community.



- CASA Manual of Standards Part 139
- Environment Protection and Biodiversity Conservation Act 1999, Commonwealth (com)
- Nature Conservation Act 1992 – Protected Plants High Risk Trigger Area, Queensland (Qld)
- Nature Conservation Act 1992 – Protected Fauna, Qld
- Nature Conservation (Koala) Conservation Plan 2017, Qld
- Environmental Offsets Act 2014 – Matters of State Environmental Significance (MSES), Qld
- Environmental Offsets Act 2014 – MSES, Qld
- Sunshine Coast Planning Scheme 2014
 - Acid Sulfate Soils
 - Airport Environs (Public Safety Area, Obstacle Limitation Surface and Australian Noise Exposure Forecast Level)
 - Biodiversity, Waterways and Wetlands
 - Bushfire Hazard
 - Flood Hazard
 - Height of Buildings and Structures
 - Regional Infrastructure (Railway Corridor and Buffer, Major Road Corridor and Buffer)
 - Australian Standard AS2021-2015 Acoustics—Aircraft Noise Intrusion—Building Siting and Construction
- <https://heritage.sunshinecoast.qld.gov.au/>
- https://invest.sunshinecoast.qld.gov.au/wp-content/uploads/2022/02/regional_economic_development_strategy_2013.pdf
- https://invest.sunshinecoast.qld.gov.au/wp-content/uploads/2022/02/reds_implementation_plan_2019-2023_summary.pdf
- <https://dilgpprd.blob.core.windows.net/general/spp-july-2017.pdf>
- <https://dsdmipprd.blob.core.windows.net/general/shapingseq.pdf>

Appendix A

Abbreviations and Acronyms

ABBREVIATIONS

Abbreviation	Meaning
com	Commonwealth
ha	Hectare
km	Kilometres
kpa	Kilopascal
PSI	Pound per Square Inch
m	Metre
Plan	Master Plan
Qld	Queensland

ACRONYMS

Acronyms	Meaning
AEDT	Aviation Environmental Design Tool
ANEF	Australian Noise Exposure Forecast
AS2021	Australian Standard AS2021-2015 Acoustics—Aircraft Noise Intrusion—Building Siting and Construction
B2M	Beerwah to Maroochy Rail Extension
CCT	Close Circuit Training
DoA	Deed of Agreement
FW	Fixed Wing
FTE	Full Time Employees
GASEPF	Representing Fixed Pitched Single Piston Engine Aircraft

Acronyms	Meaning
GASEPV	Representing Variable Pitched Single Piston Engine Aircraft
LGA	Local Government Area
MSES	Matters of State Environmental Significance
MOS	CASA Manual of Standards Part 139
OLS	Obstacle Limitation Surface
PSA	Public Safety Area
QAM	Queensland Air Museum
Rec	Recreational Aviation Australia registered aircraft
SCA	Sunshine Coast Airport
SCC	Sunshine Coast Council
T&G	Touch and Go

Appendix B

Operational Characteristics of Surrounding Aerodromes

Aerodrome	Distance (km)	Runway			Accessibility	Operational Restrictions
		Number	Surface	Lights		
Sunshine Coast Airport	22	1	Asphalt	Yes	Landing fees	Circuits require ATC approval
Redcliffe	45	1	Seal	Yes	Training flight by non-resident aircraft require prior permission	No aircraft operations are permitted between 8pm and 6am Local training flights for resident aircraft are limited to 6:00 – 20:30pm Monday – Friday and 7:00 – 18:00 on weekends.
Caboolture	33	2	Grass	No	Training flight by non-resident aircraft require prior permission	Training circuits permitted between 7:00 – last light
Kilcoy	57	1	Grass	No	No commercial circuits permitted	Circuits for resident aircraft permitted day light hours only
Gympie	71	2	1 Seal 1 Grass	No	Open to public No landing fees	Nil
Watts Bridge	72	3	2 Grass	No	Member use Members who wish to conduct commercial activities require prior approval from Board of Management	Training circuits not permitted before 7:00 hours Aircraft to operate with minimum audible and visual impact on surrounding community
Archerfield		2	2 Seal 2 Grass	Yes	Open to public Landing fees	Circuits require ATC approval

Appendix C

Indicative Implementation Plan

	Council Action	Outcome	Benefit	Responsibility
2022 ~	Commit to exploring options to manage movements to ensure no worsening of current operations	Management of use of runways for touch down/ take offs for non-local flight training	Assists in noise management	**Responsibilities to be workshopped with Council**
	Ongoing commitment to the Fly Neighbourly Policy	Ensures pilots and aviation businesses consider operational noise impacts and how they can minimise noise in and around the aerodrome to ensure no worsening of current operations		
~ 5 years	Implement Landing Fees charging scheme	Rationalises use of the runways by non-local flight training	Revenue for Council	
	Adopt and implement new apron parking fees	Supports local user access and prioritises local businesses		
	Review and negotiation of existing leases	Extension of Lease terms	Provides security for tenants and future investors	
		Additional land for growth of existing businesses		
		Inclusion of additional tenant specification requirements (i.e. security, vertical take-off and landing etc)		
	Positioning and marketing of new lease areas	Attraction of high-value employment generating land uses catering for advanced aerospace related manufacturing and repair activities, and associated supply chains	Establishes an aeronautical 'hub' desirable for external investment	
	Extension of Pathfinder Drive including associated utility upgrades	Enables release 6.3ha of developable land	Provides attractive investment of optimisation land for both existing and new business operators	
		Establishment of advanced manufacturing floor space	Increases local and regional job opportunities	
	Monitor and review ANEF mapping	Consideration of potential noise implications in new development	Assists in noise management	

	Council Action	Outcome	Benefit	Responsibility
~ 5 years	Consult with DTMR with regard to B2M alignment and future access link to service Stage 2	Agreed concept design for access and station location	Identify developable land	
	Commence detailed investigations for 'Stage 2'	Cultural Heritage assessment Flood study Bushfire Risk assessment Koala Habitat assessment Ecological analysis Transport study		
	Commence Stage 2 'Land Use' Master Plan	Establish a land use plan for 37ha investigation area including consideration of Aviation / Engineering Hub, Commercial and Industrial Hub, Entertainment or Educational Hub		
	Construct new taxiway to Runway 05/23	Greater circulation and safety for Aerodrome users	Improved safety	
	Relocation of navigation aid	Facilitates expansion of leaseable areas airside	Increased capacity of airside facilities and opportunities for growth	
	Extend the current apron that runs parallel to Runway 05/23	Additional 15 aircraft and 3 helicopters	Revenue for Council	
~ 10 years	Extend apron parking to the north-eastern corner	7 additional aircraft and leased undercover apron parking	Revenue for Council	
	Construct new taxiway to Runway 12/30	Greater circulation for Aerodrome users	Improved safety	
	Deliver a new apron at the base of the proposed cul-de-sac on Pathfinder Drive	Connection to the extension of the existing apron, and new taxiway Establish an additional 10 aircraft parking spaces		
~ 15 years	Realisation and delivery of the Stage 2 Structure Plan	Employment generating floor space	Jobs	
		Potential sale of developable land	Revenue for Council	
~ 2042		Sustainable and economically thriving precinct		

