

Agenda

Ordinary Meeting

Wednesday, 21 September 2022

commencing at 9:00am

Council Chambers, 1 Omrah Avenue, Caloundra



ORDINARY MEETING

NOTICE

12 September 2022

Dear Councillors, Group Executives and relevant staff,

In accordance with Section 254C(2) of the *Local Government Regulation 2012*, I wish to advise that an Ordinary Meeting has been convened for

21 September 2022

commencing at 9.00am.

A handwritten signature in black ink, appearing to read "Emma Thomas", is positioned above the printed name.

Emma Thomas | Chief Executive Officer

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1 DECLARATION OF OPENING

On establishing there is a quorum, the Chair will declare the meeting open.

2 WELCOME AND OPENING**3 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE****4 RECEIPT AND CONFIRMATION OF MINUTES**

That the Minutes of the Ordinary Meeting held on 25 August 2022 be received and confirmed.

5 MAYORAL MINUTE**6 INFORMING OF CONFLICTS OF INTEREST****6.1 PRESCRIBED CONFLICTS OF INTEREST**

Pursuant to section 150EL of the *Local Government Act 2009* (the Act), a Councillor who has a prescribed conflict of interest in an issue to be considered at a meeting of the local government must –

- (a) immediately inform the meeting of the prescribed conflict of interest including the particulars stated in section 150EL(4) of the Act and
- (b) pursuant to section 150EM(2) of the Act must leave the place at which the meeting is being held, including any area set aside for the public, and stay away from the place while the matter is being discussed and voted on.

6.2 DECLARABLE CONFLICTS OF INTEREST



Pursuant to section 150EQ of the *Local Government Act 2009*, a Councillor who has a declarable conflict of interest in a matter to be considered at a meeting of the local government, must stop participating in the meeting and immediately inform the meeting of the declarable conflict of interest including the particulars stated in section 150EQ(4) of the Act.

If the Councillor with a declarable conflict of interest does not voluntarily decide not to participate in the decision, pursuant to section 150ES(3)(a) of the Act the eligible Councillors must, by resolution, decide

- (a) whether the Councillor may participate in the decision despite the Councillors conflict of interest or
- (b) that the Councillor must not participate in the decision and must leave the place at which the meeting is being held, including any area set aside for the public and stay away while the eligible Councillors discuss and vote on the matter.

The Councillor with the declarable conflict of interest must comply with any conditions the eligible Councillors impose per section 150ES(4) and (5) of the Act.

7 PRESENTATIONS / COUNCILLOR REPORTS

8 REPORTS DIRECT TO COUNCIL**8.1 SUNSHINE COAST ENVIRONMENT AND LIVEABILITY STRATEGY
ANNUAL REPORT 2021/22****File No:** Council Meetings**Author:** Environment Project Officer
Liveability & Natural Assets Group**Appendices:** App A - Sunshine Coast Environment and Liveability Strategy
Annual Report 2021/2213  

PURPOSE

The purpose of this report is to present the Environment and Liveability Strategy Annual Report 2021/22 for Council consideration.

EXECUTIVE SUMMARY

The Sunshine Coast Environment and Liveability Strategy (the strategy) provides long-term strategic direction to guide growth, environmental protection and shape the region for future generations. These directions focus on the preservation and enhancement of the natural environment and the liveability of the region, enabling a good quality of life for all residents and supporting a strong economy in an accessible and well-connected built environment.

2021/22 represents the fifth year of the strategy's implementation. A graphically designed annual report (Appendix A) highlights some of the strategy's collective achievements for this year that have been delivered by Council and its partners, including:

- Sunshine Coast achieving international recognition as a Biosphere, a site of excellence where responsible development and sustainable living sits alongside active conservation.
- Adopting the Stormwater Management Strategy, that will lead to more effective stormwater management for our community that ensures our waterways are healthy, people and property are protected from flooding and stormwater and rainwater are utilised as a resource.
- Continued planning for the proposed Sunshine Coast ecological park that demonstrates Council's commitment to grow our green spaces.
- Adopting the Recreation Parks Plan that provides direction to deliver recreation parks that provide better experiences for users with appropriate functions, activities and infrastructure.
- Continuing delivery of the Environment Levy Program as we preserve and enhance our natural environment.
- Blue Heart Sunshine Coast securing additional funding to support its delivery.

In addition, the annual report provides a snapshot into Council's environmental sustainability performance highlighting outcomes from our organisational sustainability benchmark reporting.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled “Sunshine Coast Environment and Liveability Strategy Annual Report 2021/22” and
- (b) note the Sunshine Coast Environment and Liveability Strategy Annual Report 2021/22 (Appendix A) for the purpose of promoting environment, liveability and organisational environmental sustainability outcomes.

FINANCE AND RESOURCING

Implementation of the strategy draws upon multiple funding sources including the Environment Levy, Local Government Infrastructure Program, capital works and operational project funding.

All Transformational Actions and associated tasks are subject to the annual budget planning and approval processes of Council.

The development and distribution of the annual report will be resourced and funded through the Environment and Sustainability Policy Branch 2022/23 operating budget.

CORPORATE PLAN

Corporate Plan Goal: *Our environment and liveability*

Outcome: 2.1 - A resilient region shaped by clever planning and good design.

Operational Activity: 2.1.1 - Undertake a review of the Environment and Liveability Strategy 2017 five-year implementation plan and progress embedding sustainability into organisational business while responding to climate change by building a more resilient Sunshine Coast through emissions reduction and climate risk management.

CONSULTATION**Councillor Consultation**

Portfolio Councillors for Environment and Liveability, Councillor M Suarez and Councillor P Cox have been briefed on the content and outcomes of the Environment and Liveability Strategy 2021/22.

Internal Consultation

Feedback was sought from strategy implementation stakeholders on the strategy’s 2021/22 deliverables and included:

- Strategic Planning Branch
- Urban Growth Projects Branch
- Environmental Operations Branch
- Parks and Gardens Branch
- Disaster Management
- Transport and Infrastructure Planning Branch
- Economic Development Branch
- Design and Placemaking Services Branch

- Business and Innovation Branch (Smart City)
- Sport and Community Venues Branch
- Healthy Places Team
- Sunshine Coast City Hall and Workplaces.

In addition, a number of other areas across Council have also provided input into the collation of data and reporting on our environmental sustainability performance.

External Consultation

No external consultation was undertaken during the development of the annual report.

Community Engagement

The annual report is one of the key communication tools to showcase the progress of the strategy since adoption in 2017.

Council's online purpose-built platform for the Environment and Liveability Strategy (els.sunshinecoast.qld.gov.au) is also a key tool to share progress with the community.

PROPOSAL

In order to deliver the organisation's corporate goal – Our environment and liveability, Council adopted the Environment and Liveability Strategy in September 2017.

The strategy puts in place a strategic platform to enable the region to approach the next 25 years in a confident manner looking for opportunities to strengthen the community's resilience for the future. It complements the other long-term regional strategies of Council and provides an integrated approach to respond to the challenges facing the region.

The strategy sets strategic directions focused on the preservation and enhancement of the natural environment and the liveability of the region, enabling a good quality of life for all residents and supporting a strong economy in an accessible and well-connected built environment.

Annual Report 2021/22

A number of collective achievements have been made by Council and many in partnership with the community, government and non-government organisations. An annual report showcasing some of these achievements has been developed for Council consideration (Appendix A).

Highlights include:

- Sunshine Coast achieving international recognition as a Biosphere, a site of excellence where responsible development and sustainable living sits alongside active conservation.
- Recognition that we are in a state of climate emergency that requires urgent and sustained effort to achieve net zero emissions by 2041 which has further informed Council's climate change response.
- Adopting the Stormwater Management Strategy that will lead to more effective stormwater management for our community that ensures our waterways are healthy, people and property are protected from flooding and stormwater and rainwater are utilised as a resource.
- Securing more than 450 hectares of new lands for conservation and recreation purposes.

- Adopting the Recreation Parks Plan that provides direction to deliver recreation parks that provide better experiences for users with appropriate functions, activities and infrastructure.
- Installing environmental sensors across the region to collect data to inform planning and decision making.
- Implementation of the Coastal Hazard Adaptation Strategy as we continue to better understand emerging coastal hazard risks and proactively manage the impacts on our communities, our environment and the liveability of our region.
- Continuing delivery of our Living Smart Program and other sustainability events and activities including World Environment Day 50th year celebration to engage with our community.
- Continued planning for the proposed Sunshine Coast ecological park that demonstrates Council's commitment to grow our green spaces.
- Continuing delivery of the Environment Levy Program to assist in the preservation and enhancement of our natural environment.
- Securing land at Baringa and Birtinya for new community facilities to support our growing community needs.
- Opening of the Beerwah Community Meeting Place providing a new space for the community to meet and enjoy.
- Undertaking a collaborative approach with Noosa Shire Council to identify regional pathways to address climate risk and opportunities and to build our collective capacity to respond efficiently and innovatively to a changing climate.
- Delivery of the 2021 Sunshine Coast Schools Beach Clean-up.
- Releasing updated flood mapping and information to better understand the risks associated with flooding and reduce associated impacts.
- Opening of the Mooloolaba Northern Parkland providing new spaces to support our healthy and active community and visitors.
- Blue Heart Sunshine Coast securing additional funding to support its delivery.
- Ongoing advocacy for the protection of the Regional Inter-urban Break.
- In partnership using heat-seeking drones and detector dogs to learn more about koalas in the Maroochy Regional Bushland Botanic Garden.

The annual report also provides a status on the strategy's annual performance measures (Table 1) to monitor and track progress:

Table 1: Environment and Liveability Strategy Annual Performance Measures

Target	Baseline	2021/22	2021/22 Outcome
No loss of the Regional Inter-urban Break in its current extent	32,034 ha	32,034 ha	No change to the current extent
Hectares of land per 1000 residents acquired through Environment Levy for conservation and preservation purposes maintained	9.6 ha per 1000 residents	11.25 ha per 1000 residents*	165.5 ha acquired
Hectares of land per 1000 residents for sport and recreation purposes maintained	4.74 ha per 1000 residents	4.65 ha per 1000 residents*	230 ha secured
Renewable energy capacity increased	124.8 MW	388.1MW	Increase of 69.5 MW [^]
Council's greenhouse gas emissions reduced	0.58 tCO ₂ e per resident	0.62 tCO ₂ e per resident*	Increase of 0.05 tCO ₂ e per resident [^]
ha – Hectares MW – Megawatts tCO ₂ e – Tonnes of carbon dioxide equivalent * Based on a population forecast figure of 360,108 (30 June 2022). Queensland Treasury, <i>Queensland Government population projections</i> , 2018 edition, medium series. ^ Compared to 2020/21 results. <i>The annual performance measure for sport and recreation purposes includes strategic lands for which open space categories will be confirmed through future master planning and may result in changes to the performance measure outcome.</i>			

The annual report also showcases our organisation's environmental sustainability performance, including our carbon emissions. Becoming a zero-net emissions organisation by 2041 is a Transformational Action of the Strategy. Tracking our progress towards this target is important to understand our effectiveness in reducing these emissions and what adjustments and further investments may be required.

Council's total greenhouse gas emissions for 2021/22 was 222,524 tCO₂e (tonnes of carbon dioxide equivalent) – an increase of 21,421 tCO₂e or 10.7% from last financial year. Greenhouse gas emissions per resident also increased by 0.05 tCO₂e. Emissions from waste represent 76.6% of Council's total greenhouse gas footprint and increased by 25,131 tCO₂e or 17.3% compared to the 2020/21 financial year. This increase primarily reflects updating the global warming potential number from methane, to comply with the National Greenhouse Gas Reporting Regulations 2008 and using more accurate waste audit data to model waste emissions. Aside from an increase in fuel emissions due to increased activity at the Quarry site, Council managed to decrease emissions in all other categories ('Other Scope 3 emissions, electricity and streetlighting) by 7% from last year, continuing a downward trend since 2017/18 financial year. Further supporting information on our environmental sustainability performance will be provided through Council's website.

Legal

There are no legal implications relevant to this report.

Policy

The Sunshine Coast Council Corporate Plan 2022-2026 identifies “our environment and liveability” as one of five strategic goals to deliver on a vision of Australia’s most sustainable region: *Healthy. Smart. Creative.*

Risk

There are no risks for Council in endorsing the annual report.

Previous Council Resolution**Ordinary Meeting 17 September 2020 (OM20/96)**

That Council:

- (a) *receive and note the report titled Environment and Liveability Strategy Annual Reporting*
- (b) *note the Environment and Liveability Strategy Annual Report 2019/20 (Appendix A) for the purpose of promoting environment and liveability outcomes and*
- (c) *endorse the updated Part B Table 3: Transformational Actions (Appendix B).*

Related Documentation

- Environment and Liveability Strategy 2017
- Sunshine Coast Council Corporate Plan 2022-2026.

Critical Dates

There are no critical dates in relation to this report.

Implementation

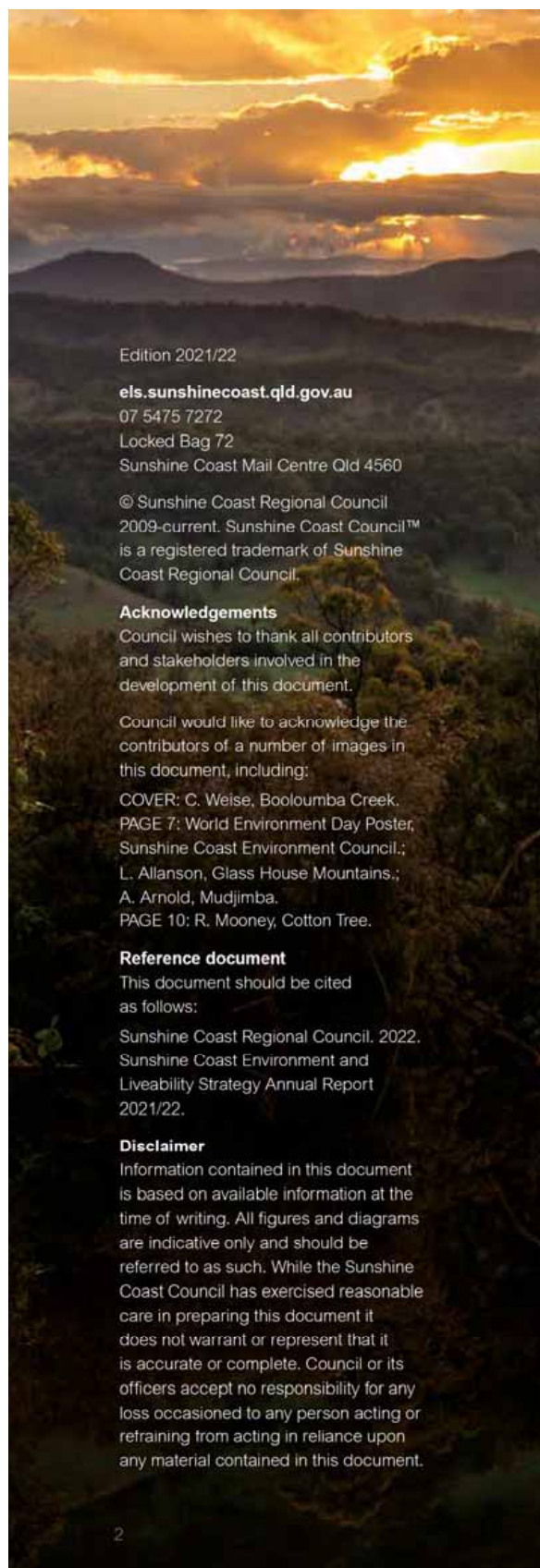
Should the recommendation be accepted by Council, it is noted that the Chief Executive Officer will make the Environment and Liveability Strategy Annual Report 2021/22 and supporting information available online.

Delivering a healthy environment
and liveable Sunshine Coast

Sunshine Coast
Environment and Liveability Strategy
Annual Report 2021/22



Sunshine Coast
COUNCIL



Edition 2021/22

els.sunshinecoast.qld.gov.au

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Acknowledgements

Council wishes to thank all contributors
and stakeholders involved in the
development of this document.

Council would like to acknowledge the
contributors of a number of images in
this document, including:

COVER: C. Weise, Booloumba Creek.
PAGE 7: World Environment Day Poster,
Sunshine Coast Environment Council.;
L. Allanson, Glass House Mountains.;
A. Arnold, Mudjimba.
PAGE 10: R. Mooney, Cotton Tree.

Reference document

This document should be cited
as follows:

Sunshine Coast Regional Council. 2022.
Sunshine Coast Environment and
Liveability Strategy Annual Report
2021/22.

Disclaimer

Information contained in this document
is based on available information at the
time of writing. All figures and diagrams
are indicative only and should be
referred to as such. While the Sunshine
Coast Council has exercised reasonable
care in preparing this document it
does not warrant or represent that it
is accurate or complete. Council or its
officers accept no responsibility for any
loss occasioned to any person acting or
retraining from acting in reliance upon
any material contained in this document.

Traditional Acknowledgement

Sunshine Coast Council acknowledges the
Sunshine Coast Country, home of the Kabi Kabi
peoples and the Jinibara peoples, the Traditional
Custodians, whose lands and waters we all now
share.

We recognise that these have always been
places of cultural, spiritual, social and economic
significance. The Traditional Custodians' unique
values, and ancient and enduring cultures, deepen
and enrich the life of our community.

We commit to working in partnership with the
Traditional Custodians and the broader First
Nations (Aboriginal and Torres Strait Islander)
communities to support self-determination through
economic and community development.

Truth telling is a significant part of our journey.

We are committed to better understanding
the collective histories of the Sunshine Coast
and the experiences of First Nations peoples.
Legacy issues resulting from colonisation are still
experienced by Traditional Custodians and First
Nations people.

We recognise our shared history and will continue
to work in partnership to provide a foundation for
building a shared future with the Kabi Kabi and the
Jinibara peoples.

We wish to pay respect to their Elders – past,
present and emerging, and acknowledge the
important role First Nations people continue to play
within the Sunshine Coast community.

Together, we are all stronger.

Message from our Mayor and Environment and Liveability Portfolio Councillors

On the Sunshine Coast we are passionate about preserving and enhancing our natural environment and the liveability of the region.

2021/22 marks the fifth implementation year of Council's Environment and Liveability Strategy (ELS), which continues to assist in the delivery of a healthy environment and liveable Sunshine Coast.

One of three long-term regional strategies, the ELS demonstrates Council's forward thinking and real actions as we plan for our growing population and the challenges and opportunities associated with climate change.

During the 2021/22 financial year, we continued to stay true to our ELS vision and have delivered several incredible initiatives – the biggest of which was our international recognition as a UNESCO Biosphere Reserve.

It was a historic announcement for our Sunshine Coast and will help us protect and enhance our region, communities, economy and natural environment – now and for future generations.

A biosphere designation celebrates people and nature and shows the world we are a community where responsible development and people learning, working, living, and playing sustainably sit alongside active conservation.

As another outcome, Council recognised that we are in a state of climate emergency that requires urgent and sustained effort to achieve net zero emissions by 2041. This action further supports our proactive approach to developing and implementing strong climate change policy that is evidence-based and aligned with the best available science.

As part of our ongoing climate change response, Council in partnership with Noosa Shire Council progressed the development of a Regional Climate Action Roadmap to identify paths forward to address climate risk and opportunities and to build our collective capacity to respond efficiently and innovatively to a changing climate.

We also endorsed our Recreation Parks Plan which outlines the strategic direction for parks across the region until 2031. Our parks provide the region with spaces for social, recreational and cultural activities, connecting people with nature and providing a huge variety of opportunities to enjoy. This plan is critical as we deliver recreation parks that provide even better experiences for users with appropriate functions, activities and infrastructure.

This annual report also provides a snapshot of our organisation's environment sustainability results, including our greenhouse gas emissions.

By continually monitoring and measuring our environment sustainability performance, we can track our progress and identify opportunities to improve how we operate as well as new models for how we deliver sustainable council services into the future.

We encourage you to read this annual report to learn more and share with others about the wonderful work we all continue to do on our proactive journey to becoming Australia's most sustainable region. Healthy. Smart. Creative.

Mayor Mark Jamieson
Councillor Peter Cox
Councillor Maria Suarez



The Environment and Liveability Strategy

Our strategy was adopted in September 2017.
This Annual Report showcases our fifth year
of implementation.



OUR ENVIRONMENT AND LIVEABILITY GOAL

Our natural assets, healthy environment, liveability attributes and environment credentials are maintained and enhanced.

This is one of five strategic goals of Sunshine Coast Council's *Corporate Plan 2022-2026* that provides the blueprint to advance our vision over the next five years on behalf of our community.

Strategic pathways

Outcomes are being delivered through five strategic pathways:

- 1 A resilient region shaped by clever planning and good design
- 2 Protection and enhancement of our natural assets and distinctive landscapes
- 3 Responsive, accessible and well managed assets and infrastructure
- 4 Transition to a sustainable and affordable way of living
- 5 A reputation for innovation and sustainability.

What is the purpose of the strategy?

The strategy provides long-term strategic direction to guide growth and shape the Sunshine Coast for future generations to 2041.

It focuses on the natural environment and how it can be preserved and enhanced, as well as the liveability of the region. It enables a good quality of life for all residents, while supporting a strong economy in an accessible and well-connected built environment.

Why is it needed?

In this rapidly changing world there are many challenges and opportunities for our much-loved Sunshine Coast way of life. We face an increasing population, changing climate, economic growth and emerging technologies.

The strategy helps us to navigate through these challenges while harnessing opportunities. Its integrated and long-term approach to guiding development of the Sunshine Coast offers clarity, inspiration and direction.

The strategy is a forward-looking document and seeks to do things differently.

Our progress

We use annual performance measures to help us monitor and track progress.

TARGET	BASELINE	2021/22	2021/22 OUTCOME
No loss of the Regional Inter-urban Break in its current extent	32,034 ha	32,034 ha	No change to the current extent
Hectares of land per 1000 residents acquired through Environment Levy for conservation and preservation purposes maintained	9.6 ha per 1000 residents	11.25 ha per 1000 residents*	165.5 ha acquired
Hectares of land per 1000 residents for sport and recreation purposes maintained	4.74 ha per 1000 residents	4.65 ha per 1000 residents*	230 ha secured
Renewable energy capacity increased	124.8 MW	388.1MW	Increase of 69.5 MW [^]
Council's greenhouse gas emissions reduced	0.58 tCO ₂ e per resident	0.62 tCO ₂ e per resident*	Increase of 0.05 tCO ₂ e per resident [^]

* Based on a population forecast figure of 360,108 (30 June 2022). Queensland Treasury, Queensland Government population projections, 2018 edition, medium series.

[^] Compared to 2020/21 results.

The annual performance measure for sport and recreation purposes includes strategic lands for which open space categories will be confirmed through future master planning and may result in changes to the performance measure outcome.

ha – Hectares
MW – Megawatts
tCO₂e – Tonnes of carbon dioxide equivalent

Find out what's happening in your backyard

There's an easy way for you to stay up-to-date on what's happening in your local area and across the whole region.

Search online via your postcode to view Council projects and initiatives that are helping to deliver a healthy environment and liveable Sunshine Coast.

For more information go to els.sunshinecoast.qld.gov.au



Scan me!

Environment and Liveability Strategy Annual Report 2021/22

A snapshot of our achievements

Expand our green space



We secured more than 450 hectares of new lands for conservation and recreation purposes.

Strategic Pathway 1 2 3 4 5

Create great places and spaces



We secured land at Baringa and Birtinya for new community facilities and future opportunities for creative, community and active experiences.

Beerwah Community Meeting Place opened providing flexible, multi-functional and adaptable meeting areas for our community.

Strategic Pathway 1 2 3 4 5

Proactive planning for the expected impacts of climate change



Council recognised that we are in a state of climate emergency that requires urgent and sustained effort to achieve net zero emissions by 2041.

We undertook a collaborative approach with Noosa Shire Council to address climate risk now and into the future.

Strategic Pathway 1 2 3 4 5

Your environment levy in action



We delivered a \$13.17m Environment Levy Program to support land acquisitions, on-ground activities and research and community partnerships that protect and enhance our natural environment. Highlights include the construction of the Regional Erosion and Sediment, Education Trial site and delivery of the Weeds Taskforce project.

Strategic Pathway 1 2 3 4 5

An involved community



The 2021 Sunshine Coast Schools Beach Clean-up was a huge success with 10 schools participating, removing almost 100kg of rubbish from 14 beaches across the region.

Strategic Pathway 1 2 3 4 5

Be prepared



Council adopted the Stormwater Management Strategy to set the framework and direction for effective stormwater management in the region.

We released updated flood mapping and information to inform emergency preparedness and land use planning.

Strategic Pathway 1 2 3 4 5

Connect nature and people



We endorsed the Recreation Parks Plan outlining the strategic direction for parks across the region until 2031.

The Mooloolaba Northern Parkland opened extending 340 metres along the beachfront. It offers healthy and active fun including a playground, boardwalks and a viewing deck and public amenities.

Sunshine Coast Ecological Park planning continued with the establishment of a Community Reference Group and Excellence Advisory Panel to help inform the development of the master plan.

Strategic Pathway 1 2 3 4 5

Build our knowledge



We installed 50 environmental sensors across the region to understand conditions such as heat in our urban areas, enabling us to improve future design decisions and develop better mitigation strategies for urban heat.

In partnership with the University of the Sunshine Coast and Friends of Maroochy Regional Bushland Botanic Gardens, we have used heat-seeking drones and detector dogs to uncover how many koalas live in the Maroochy Regional Bushland Botanic Garden and how healthy they are.

Strategic Pathway 1 2 3 4 5

Blue Heart Sunshine Coast partnership



Blue Heart Sunshine Coast was successful in securing additional funding to support the delivery:

- Over \$35m as part of the SEQ City Deal to help ensure the Maroochy River catchment continues to play its important flood storage role and maintain its biodiversity into the future.
- \$2m from the Commonwealth Government to deliver a blue carbon wetland restoration project – restoring former farming land to coastal wetlands.

Strategic Pathway 1 2 3 4 5

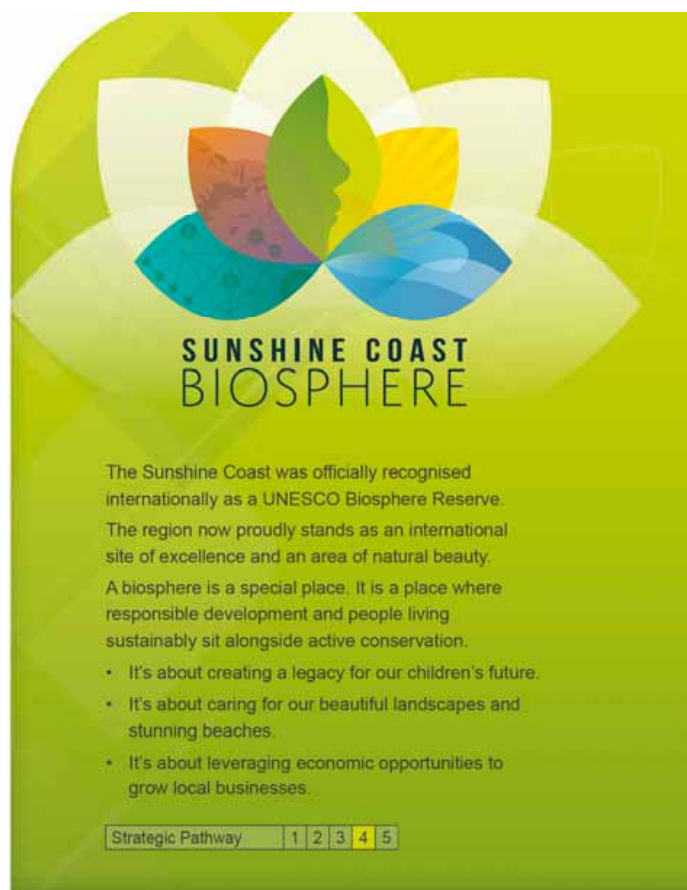
Our Resilient Coast. Our Future.



Council commenced implementation of the Coastal Hazard Adaptation Strategy including:

- Stage 2 of Maroochy Groyne Field Renewal Project commenced to help shield the Cotton Tree foreshore from the current and future impacts of coastal erosion.
- Nearshore Beach Nourish Trial commenced at Maroochyde Beach to reduce the risk of coastal erosion.
- The CoastSnap program, a citizen science project designed to measure beach erosion/changes and recovery over time.
- Successful in receiving grant funding to compare coastal hazard adaptation options at Maroochyde and Mooloolaba.

Strategic Pathway 1 2 3 4 5



The Sunshine Coast was officially recognised internationally as a UNESCO Biosphere Reserve.

The region now proudly stands as an international site of excellence and an area of natural beauty.

A biosphere is a special place. It is a place where responsible development and people living sustainably sit alongside active conservation.

- It's about creating a legacy for our children's future.
- It's about caring for our beautiful landscapes and stunning beaches.
- It's about leveraging economic opportunities to grow local businesses.

Strategic Pathway 1 2 3 4 5

Community events for a sustainable future



We continued to deliver our Living Smart Program and also held events and activities for our community including:

- World Environment Day Festival 50th year celebration
- National Recycling Week
- Plastic Free July
- Sunshine Coast Open House.

Strategic Pathway 1 2 3 4 5

Protecting the Regional Inter-urban Break



We advocated to the State Government for the protection of the entire Regional Inter-urban Break to secure the environmental, production and recreation values.

Strategic Pathway 1 2 3 4 5

Strategic Pathways	1	A resilient region shaped by clever planning and good design
	2	Protection and enhancement of our natural assets and distinctive landscapes
	3	Responsive, accessible and well managed assets and infrastructure
	4	Transition to a sustainable and affordable way of living
	5	A reputation for innovation and sustainability

Sustainability in focus

Becoming a zero-net emissions organisation by 2041 is a Transformational Action of Council's Environment and Liveability Strategy.

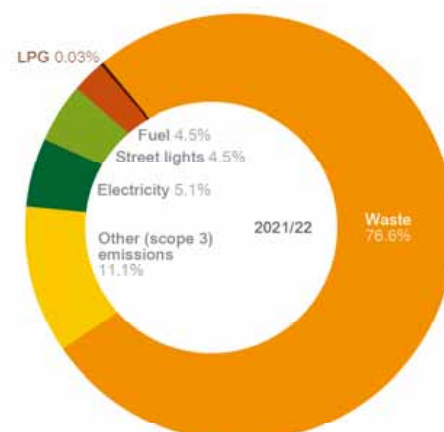
To track our progress, we need to understand our current greenhouse gas emissions and environmental sustainability performance. Each year Council prepares an Organisational Environmental Sustainability Benchmarking Report. It provides a comprehensive view of any trends, changes and/or challenges we are facing on our journey to achieving sustainability objectives. The report allows Council to track our environmental sustainability performance over time and monitor our progress towards important targets.

The data on these pages is a snapshot of our 2021/22 performance. A copy of the full report is available via Council's website.

Council emissions (excluding Council and community waste emissions)

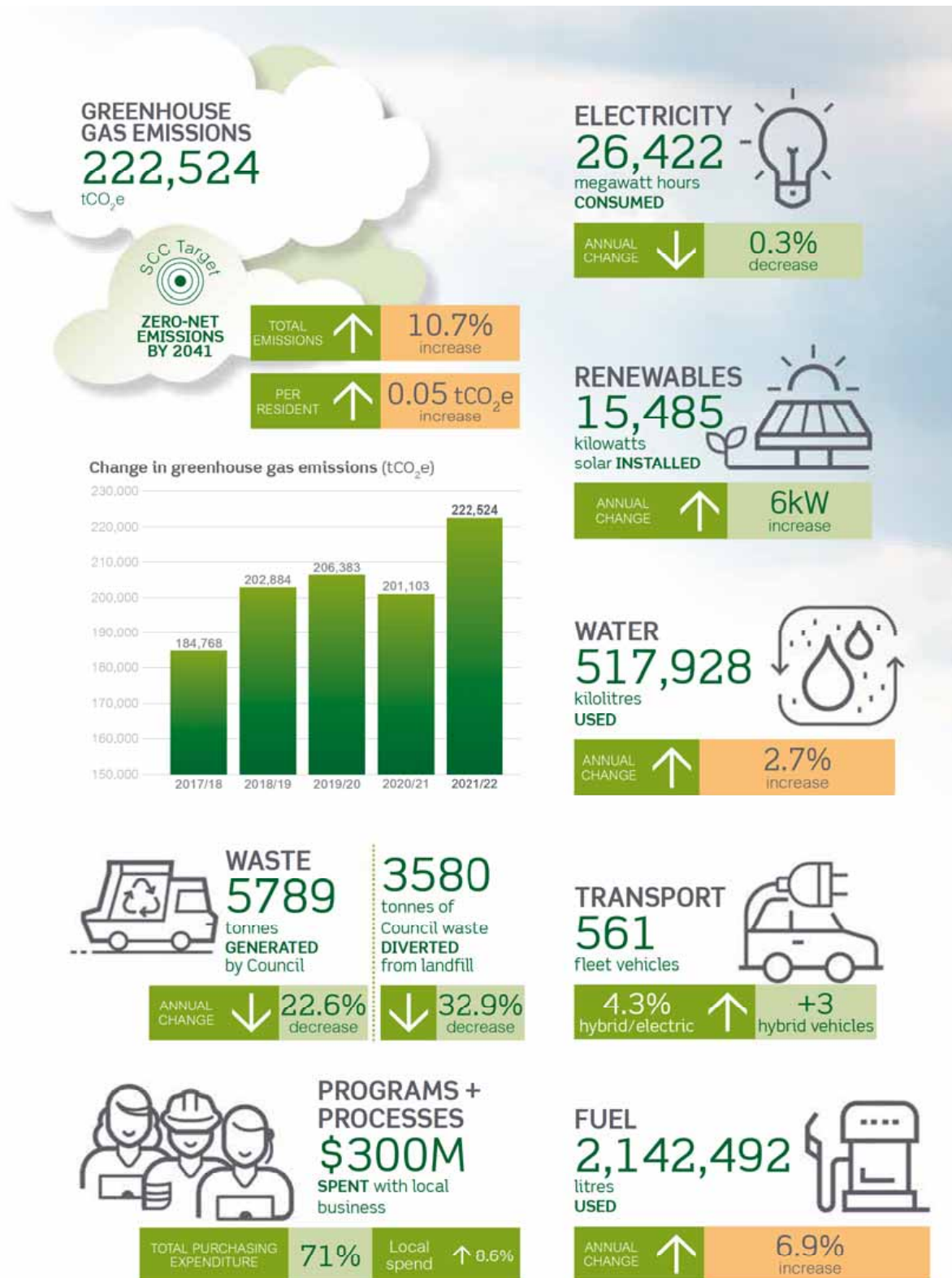


Council emissions (including Council and community waste)



Waste (including Council and community waste)	170,476 tCO ₂ e from waste in landfills	76.6%
Other (scope 3) emissions	24,718 tCO ₂ e including goods and services produced by a third party	11.1%
Electricity from our large and small sites	11,329 tCO ₂ e	5.1%
Street lights*	10,072 tCO ₂ e from our street lights	4.5%
Fuel	5856 tCO ₂ e from our fleet vehicles and bulk diesel supply	2.6%
Liquid petroleum gas (LPG)	73 tCO ₂ e that is used at Council's sites	0.03%

* Streetlight consumption has been accounted for separate from 'electricity' as it is a significant proportion of the electricity emissions.



For this reporting year, the methodology for calculating waste emissions was updated in line with new methane global warming potential for legacy waste and more accurate audit data, resulting in a proportionate increase to our total emissions footprint.

We won a handful of awards

Australia's first smart city streetscape in Caloundra, has won a **national award** for its innovation at the **Australian Institute of Landscape Architects 2021**.

Sunshine Coast Design received **commendation** in the Strategic Planning Project category at the **2021 Awards for Planning Excellence – QLD**.

Mooloolaba Boardwalk and Parkland Project awarded the **2021 Green Space Urban Award** by the **Australian Institute of Horticulture Inc.**

Sunshine Coast Recreation Parks Plan won the **Strategic and Master Planning Award** at the **Parks and Leisure Australia – QLD awards**.

Nambour Forecourt Revamp won the **Landscape Architecture Award for Small Projects** and the **Regional Achievement Award** for Sunshine Coast at the **Australian Institute of Landscape Architects Awards 2022 – QLD**.

Cribb Street Landsborough Activation Project was a finalist in the **Community Contribution** category of the **Australian Institute of Landscape Architects Awards 2022 – QLD**.

Council's Maroochy Groyne Project won the **Excellence Award for best project between \$1-2 million** and received a **High Commendation for Coastal Engineering** at **2021 Institute of Public Works Engineering Australasia Queensland**.

The Landsborough Placemaking Activation Program was the winner of the **Gold Urban Design award** at the **Driven x Design Gov Design Awards 2022**.

Focus for year ahead

In 2022/23, we'll maintain our momentum and continue the delivery of our 26 Transformational Actions and key Council services.



Zero emissions organisation

Delivering a zero-net emissions organisation and transitioning to a renewable energy future.



Healthy coast

Providing a strategic and coordinated approach to the protection, sustainable use and enjoyment of our dunes, beaches, rocky shores and near-shore marine waters.

For a full suite of actions and tasks visit our website – els.sunshinecoast.qld.gov.au.



Greening our neighbourhoods

Delivering cool and shady streets and places to connect and enhance our neighbourhoods and promote biodiversity, resilience and community wellbeing.



Great places and spaces

In partnership with industry and community develop a network of contemporary places and spaces that provide and support opportunities for creative, community and active experiences.



Being prepared

Proactively planning for the impacts of climate change and natural hazards to build the resilience of the region.



Expanding the green space

Securing and activating space for future generations through accelerated strategic land programs to improve conservation, flood mitigation and sport and recreation opportunities.


It's been five years

The ELS has been implemented for the last five years since Council adoption in 2017. In 2022/23, planning is underway to review the strategy to ensure it remains future focused and continues to provide long-term strategic directions to deliver a healthy environment and liveable Sunshine Coast in 2041.



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8.2 SUNSHINE COAST COMMUNITY STRATEGY ANNUAL REPORT 2021/22**File No:** Council Meetings**Author:** Manager Community Development
Economic & Community Development Group**Appendices:** App A - Sunshine Coast Community Strategy Annual Report
2021/22 29  

PURPOSE

The purpose of this report is to present the Sunshine Coast Community Strategy Annual Report 2021/22 for Council's consideration.

EXECUTIVE SUMMARY

The Sunshine Coast Community Strategy 2019-2041 (the Strategy) provides a long-term framework for how Council and our community will work together to advance our shared goal of a strong community through to 2041. The Strategy provides a framework to build on our values and shape a community which is healthy and active, vibrant, inclusive, connected and resilient, and creative and innovative.

The Strategy is complemented by the Sunshine Coast Community Strategy Action Plan 2019-2024 (the Action Plan) which contains a suite of actions that will be implemented by Council and our partners through to 2024.

The Sunshine Coast Community Strategy Annual Report 2021/22 (the Annual Report) (Appendix A) has been prepared to:

- highlight and celebrate achievements from the past year that are aligned with the priorities of the Strategy and the Action Plan, and
- track how Council is progressing across the five outcome areas of the Strategy.

It is recommended that the Annual Report be noted by Council for the purpose of promoting Council's progress and achievements to the community.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled "Sunshine Coast Community Strategy Annual Report 2021/22" and
- (b) note the "Sunshine Coast Community Strategy Annual Report 2021/22" (Appendix A) for the purpose of promoting Council's progress and achievements in relation to the Sunshine Coast Community Strategy 2019-2041.

FINANCE AND RESOURCING

Implementation of the Strategy primarily draws upon operational funding to deliver its priority actions. Funding for actions contained within the Strategy are subject to the annual budget planning and approval processes of Council.

The Strategy supports Council to utilise partnerships and collaboration to deliver on the priorities of the Strategy. This allows for the sharing of human and financial resources, while providing networking opportunities and supporting collective action.

CORPORATE PLAN

Corporate Plan Goal: *Our strong community*

Outcome: We serve our community by providing this great service.

Operational Activity: S1 - Community and cultural development and partnerships - providing planning, partnering and supporting the community through a range of community development, civic and cultural programs and grants.

CONSULTATION

Councillor Consultation

Community Portfolio Councillor D Law has been briefed on the content and outcomes of the Sunshine Coast Community Strategy Annual Report 2021/22 and is a member of the Community Strategy Leadership Group.

Internal Consultation

Feedback has been sought on achievements for 2021/22 from:

- Community Development Branch
- Sport & Community Venues Branch
- Arts, Heritage & Libraries Branch
- Transport Infrastructure Management Branch
- Environmental Operations Branch
- Strategic Planning Branch

External Consultation

Council has established a Community Strategy Leadership Group to assist in implementation and tracking of the Sunshine Coast Community Strategy 2019-2041.

PROPOSAL

The Sunshine Coast Community Strategy 2019-2041 (the Strategy) has been developed as the guiding regional strategy that supports the achievement of the Sunshine Coast Council Corporate Plan 2022-2026 goal of: "A strong community".

The Strategy provides a long-term framework for how Council and our community will work together to advance our shared goal of a strong community through to 2041. Importantly, the Strategy provides a framework to build on our values and shape a community which is healthy and active, vibrant, inclusive, connected and resilient, and creative and innovative.

The Strategy is complemented by the Sunshine Coast Community Strategy Action Plan 2019-2024 (the Action Plan) which contains a suite of actions that will be implemented by Council and our partners to 2024.

The Sunshine Coast Community Strategy Annual Report 2021/22 (the Annual Report) (Appendix A) being presented to Council is the second annual report for the Strategy. The annual report has been prepared to:

- highlight and celebrate achievements from the past year that are aligned with the priorities of the Strategy and the Action Plan, and

- track how Council is progressing across the five outcome areas of the Strategy.

Achievements highlighted within the Annual Report include:

- Successfully delivered a range of programs and events to support healthy and active lifestyles, including to support people with a disability to participate in sport, and to encourage children to ride to school.
- Delivered busy and vibrant community, cultural and sporting venues through programming and activations in our libraries, gallery, historic houses, aquatic centres, community venues and sporting venues.
- Enhancement of a range of sporting and community places and spaces, including Mooloolaba Northern Parkland and Adventure Playground and Nambour Aquatic Centre splash park. Improvement to social infrastructure was also supported through grant investments.
- Maintained collaborative partnerships with organisations and groups responding to homelessness, and domestic and family violence.
- Progressive action under Council's third Reconciliation Action Plan to further embed reconciliation commitments within the organisation and the region.
- Developed Council's "Shine a Light on Racism" campaign for launch in early 2022/23 to progress towards an inclusive community.
- Renewed the Community Strategy Leadership Group to continue guiding the implementation of the Community Strategy and future review of the Action Plan.
- Delivered over 40 community engagement projects on Council's Have your Say website, including preliminary engagement for the new Planning Scheme.
- Delivered more than \$4 million through 614 grants for projects, events and partnerships that align with Community Strategy priorities.
- Continued to provide an affordable, door-to door transport service for people aged 60+ years and for people with a mobility impairment through the Council Link program.
- Delivered a range of creative and cultural events and programs, including Horizon Festival, as well as ongoing sector development activities.
- Transferred management of Landsborough Museum to Council at the request of the Landsborough and District Historical Society to ensure maintenance of the collection.

Legal

There are no legal implications relevant to this report.

Policy

The Sunshine Coast Council Corporate Plan 2022-2026 identifies a "Strong Community" as one of five priority goals to deliver on a vision of Australia's most sustainable region – Healthy. Smart. Creative.

Risk

There are no risks for Council in endorsing the Sunshine Coast Community Strategy Annual Report 2021/22.

Previous Council Resolution**Ordinary Meeting 20 June 2019 (OM19/91)**

That Council:

- (a) receive and note the report titled “Draft Sunshine Coast Community Strategy 2019-2041” and*
- (b) endorse the draft Sunshine Coast Community Strategy 2019-2041 (Appendix A) for the purposes of public consultation during June - July 2019.*

Related Documentation

Sunshine Coast Council Corporate Plan 2022-2026

Sunshine Coast Community Strategy 2019-2041

Sunshine Coast Community Strategy Action Plan 2019-2024

Critical Dates

There are no critical dates in relation to this report.

Implementation

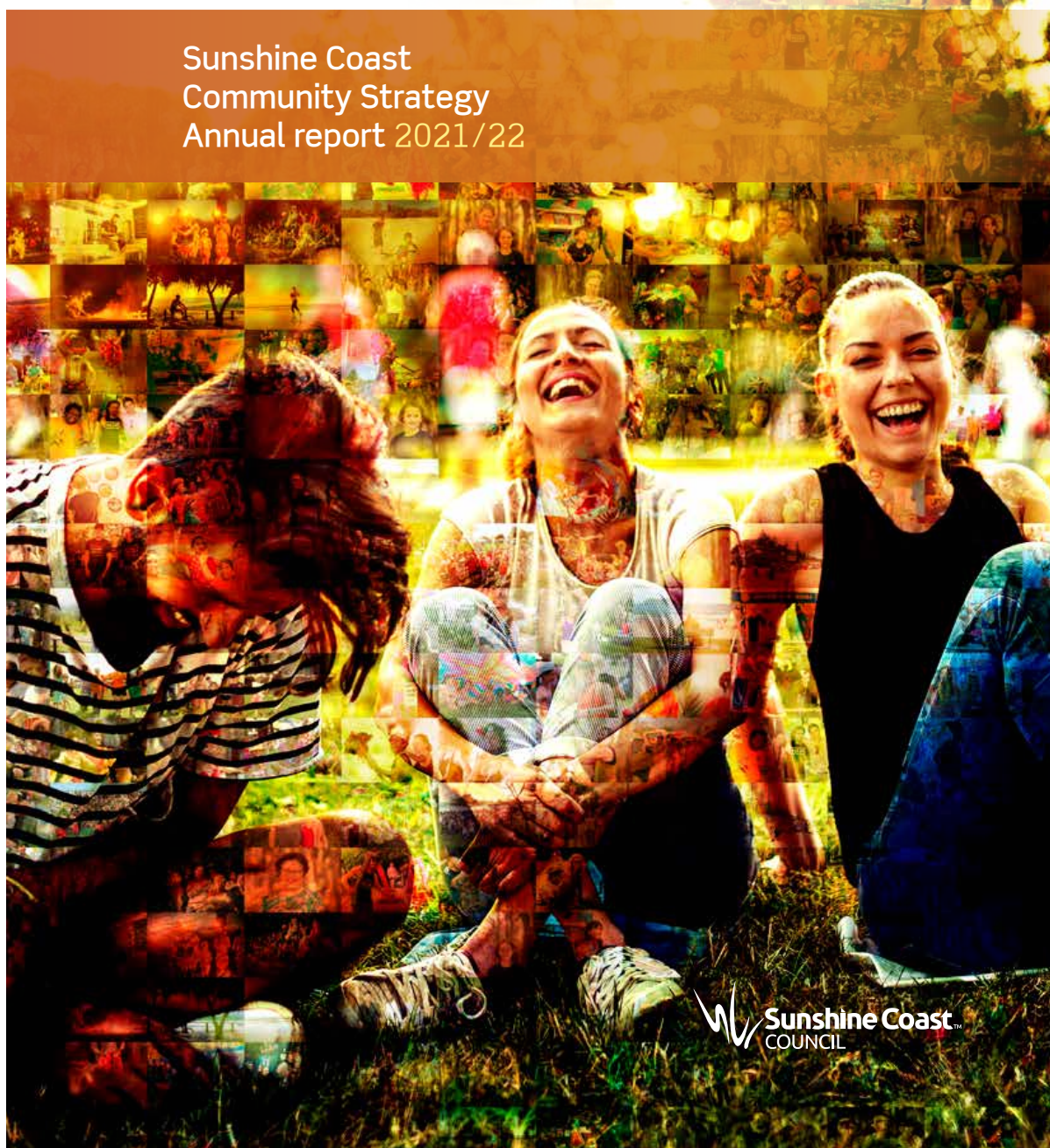
Should the recommendation be accepted by Council:

- The Annual Report will be made publicly available on Council’s website, and
- The progress and achievements highlighted within the Annual Report will be promoted to the community.

Promotion of the Annual Report will be undertaken in collaboration with the Communications Branch.

Together we thrive

Sunshine Coast
Community Strategy
Annual report 2021/22



Edition 2021/22

sunshinecoast.qld.gov.au

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Acknowledgements

Council wishes to thank all
contributors and stakeholders
involved in the development of
this document.

Reference document

This document should be cited
as follows:

Sunshine Coast Regional Council.
2022.

Sunshine Coast Community
Strategy Annual Report 2021/22.

Disclaimer

Information contained in this
document is based on available
information at the time of writing. All
figures and diagrams are indicative
only and should be referred to as
such. While the Sunshine Coast
Council has exercised reasonable
care in preparing this document it
does not warrant or represent that it
is accurate or complete. Council or
its officers accept no responsibility
for any loss occasioned to any
person acting or refraining from
acting in reliance upon any material
contained in this document.

Traditional Acknowledgement

Sunshine Coast Council acknowledges the Sunshine
Coast Country, home of the Kabi Kabi peoples and the
Jinibara peoples, the Traditional Custodians, whose
lands and waters we all now share.

We recognise that these have always been places of
cultural, spiritual, social and economic significance.
The Traditional Custodians' unique values, and ancient
and enduring cultures, deepen and enrich the life of our
community.

We commit to working in partnership with the Traditional
Custodians and the broader First Nations (Aboriginal
and Torres Strait Islander) communities to support
self-determination through economic and community
development.

Truth telling is a significant part of our journey. We
are committed to better understanding the collective
histories of the Sunshine Coast and the experiences
of First Nations peoples. Legacy issues resulting
from colonisation are still experienced by Traditional
Custodians and First Nations people.

We recognise our shared history and will continue to
work in partnership to provide a foundation for building
a shared future with the Kabi Kabi and the Jinibara
peoples.

We wish to pay respect to their Elders – past, present
and emerging, and acknowledge the important role First
Nations people continue to play within the Sunshine
Coast community.

Together, we are all stronger.

Message from the Mayor and Portfolio Councillor

The Sunshine Coast Community Strategy 2019-2041 is one of three regional strategies which together contribute to the liveability and resilience of our region, the capacity of our natural assets, the productivity of our economy, and the strength of our community.

Our community told us that a strong community is healthy and active, vibrant, inclusive, connected and resilient, and creative and innovative. These are the outcomes that are being pursued collectively by Council and the community under the Community Strategy framework.

We are proud to present the Sunshine Coast Community Strategy Annual Report for 2021/22 which summarises the achievements during the latest financial year. It exemplifies the practical work being undertaken to achieve our collective long-term goals and showcases work reflecting strong social justice principles - equity of access, the efficacy of human dignity and equal opportunities for all.

Council, the Community Strategy Leadership Group, Sunshine Coast Multicultural Advisory Group, Sunshine Coast Youth Council, state and federal government departments, community organisations and community members have worked together to deliver the achievements outlined in the annual report. We will continue to work collaboratively to achieve a connected and inclusive Sunshine Coast community where together we thrive.

The Community Strategy is delivering a pathway to create a strong Sunshine Coast community and Australia's most sustainable region – healthy, smart, creative.

Mayor Mark Jamieson and
Portfolio Councillor David Law



Image: Dawn Awakening, Horizon Festival 2018. Photo by Ben Vos Productions.

Community Strategy Annual Report 2021/22

3



The Sunshine Coast Community Strategy 2019-2041

Community Strategy Vision:
'Together we thrive'



The Sunshine Coast Community Strategy 2019-2041 was adopted in November 2019. It provides long-term direction for how Council and our community will work together to advance our shared goal of achieving a strong community through to 2041.

The 20-year strategy helps us to build on our values and shape a community which is:

- 1 Healthy and active
- 2 Vibrant
- 3 Inclusive
- 4 Connected and resilient
- 5 Creative and innovative.

These are the five desired outcomes of the strategy. Objectives and priority actions are outlined under each outcome.

This Annual Report

This is the second annual report highlighting achievements aligned with the Community Strategy.

Quantitative and qualitative data is drawn together and presented in this annual report to capture the broad range of outcomes that result from our work. Quantitative liveability data gathered from a survey involving 1500 residents from March 2022 is included under each outcome. Further results from the [Living on the Sunshine Coast survey](#) are available online.

The past twelve months has continued to be a complex and challenging time for Council, our partners and our community. Weather events and the continued COVID-19 pandemic have impacted some services, programs and projects and we have shown our ability to be flexible and nimble in our planning and response.

Community Strategy Annual Report 2021/22

Our Progress

We use a range of measures to help us monitor and track progress. The following indicators are the headline measures for the five outcome areas.

Outcome 1: Healthy, active communities <p>The Sunshine Coast Local Government Area is one of the healthiest regional communities in Queensland.</p>	87% <p>Measured by percentage of residents in good/very good/excellent health (CCS) 2021: Above Target Target: ≥82% to 2041 Baseline: 82% in 2016</p>
Outcome 2: Vibrant communities <p>Residents agree that Council's community infrastructure meets the needs of their community.</p>	70% <p>Measured by percentage of residents who are neutral/agree/strongly agree (CCS) 2021: Watch Target Target: ≥80% to 2041 Baseline: 70% in 2021</p>
Outcome 3: Inclusive communities <p>Improving social and economic opportunities relative to other south east Queensland local government areas.</p>	Index: 61.6 <p>Measured by overall liveability index (LIP) 2022: On Target Target: 63.9 at 2026 and equal to Regional Qld result (but no less than 63.9) to 2041 Baseline: 60.9 in 2021</p>
Outcome 4: Connected, resilient communities <p>Residents agree that they can get help from friends, family, neighbours or community organisations when they need it.</p>	86% <p>Measured by percentage of residents who agree/strongly agree (CCS) 2021: On Target Target: ≥85% to 2041 Baseline: 93% in 2016</p>
Outcome 5: Creative, innovative communities <p>Growth in social enterprises in the Sunshine Coast local government area.</p>	↑6% (19 orgs) <p>Percentage increase in social enterprises (QSEC) June 2022: On Target Target: >22 at 2025 (20% increase on 2018 baseline) Baseline: 18 in 2021</p>

Abbreviations: CCS: Sunshine Coast Council's Community Connections Survey, LIP: id Consulting's Living in Place Survey, QSEC: Queensland Social Enterprise Council count of social enterprise members.

Community Strategy Annual Report 2021/22



Image: Dawn Awakening, Horizon Festival 2018. Photo by Ben Vos Productions.

Our community:

- Residents rated their physical health as 7.4 out of 10, and their mental health as 7.5 out of 10 (higher than the Australian averages of 6.5 and 6.8 respectively). The average physical health rating was higher for women than men.¹
- Residents rated their social wellbeing as 7.2 out of 10 (higher than the Australian average of 6.6).¹
- Residents rated their access to the natural environment as 8.1 out of 10 (higher than the Australian average of 7.5).¹
- Residents rated their ability to view and participate in sports and recreation as 6.7 out of 10.¹

Outcome 1: Healthy, Active Communities

This year's key achievements:

Sunshine Coast Sports Symposium and Disability Sports Australia National Conference

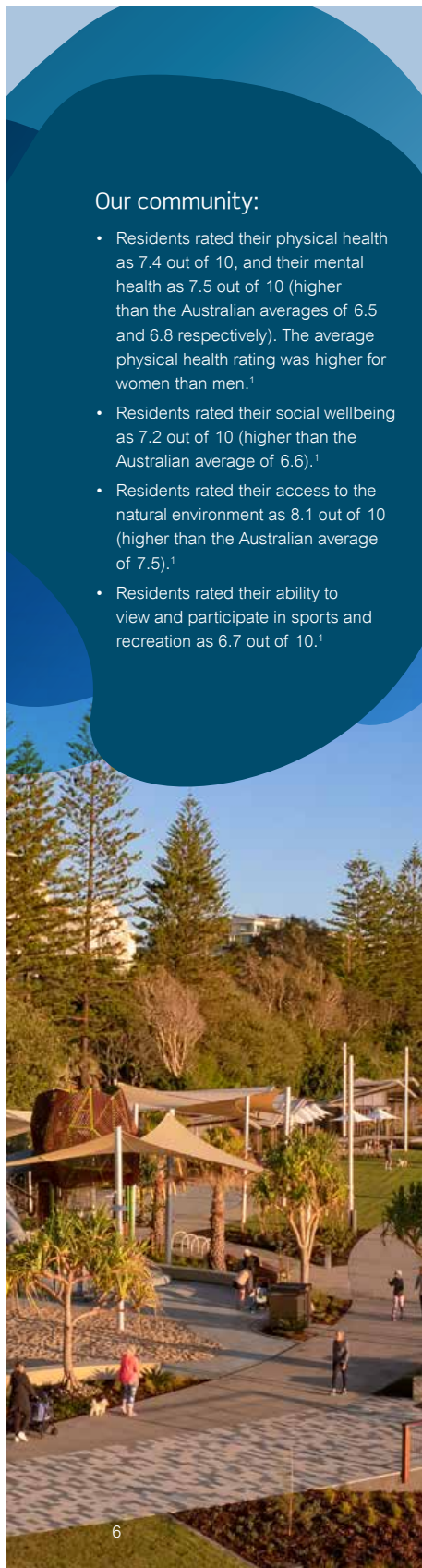
More than 100 disability sports industry professionals joined the inaugural Sunshine Coast Sports Symposium headlined by the Disability Sports Australia National Conference which was held at the University of the Sunshine Coast (UniSC) on 15-17 June 2022. Presented by Disability Sports Australia and supported by Sunshine Coast Council and UniSC, the Conference brought together leaders in sport, disability, education, allied health, government and community. The 2022 conference theme was 'Runway to Brisbane 2032: Maximising collaborative participation for people with disabilities in sport'. Around 20% of the Australian population have a disability of some kind and the event was designed to break down barriers in sport and physical activity participation of Australians with disabilities.

Children growing their active transport participation

Hundreds of children increased their active transport participation through activities supported by Council this year. 2900 students registered with Council to take part in Ride2School Day – the highest number to date. Students of three primary schools were able to celebrate the day by storing their bikes, scooters and skateboards in new bike cage facilities, which were jointly funded by the state government. These three schools were also part of the nine Sunshine Coast schools now enjoying Council's RideScore program, which records and rewards students who ride to school. During Term 1 and 2, the RideScore program contributed to an estimated increase of over 300 children riding a bike, scooter or skateboard to school on an average day across the nine schools that participated.

"I would love to thank you for your wonderful program [RideScore] as it has excited both my children [...] to want to ride to school. Both my children would nag every day for me to drive them, now that they are involved in this program, they look forward to all the rewards. [...] It [also] makes me feel a little bit more at ease to see the notifications come through that they have arrived at school when I have to work early."

Parent of two children participating in RideScore program.



Fast facts:

- Over 7.1 million visitors and 849 lives saved on our 22 patrolled beaches
- 636 recreation parks, civic parks and linear parks were maintained
- 12 community gardens supporting food security
- Around 44,000 residents were involved in formal volunteering in the twelve months to August 2021 (15.7% of the population)²
- 90 migrants completed the Migrant Learn to Swim and Beach Safety Program, gaining confidence in the pool and ocean, improving swimming skills and water safety.

"I definitely have more confidence and have signed up to local pool to try to keep some momentum going and improve stamina/ability"

Migrant Learn to Swim and Beach Safety Program participant

Beach clean-up volunteering

Beach clean-up programs saw over 3000 volunteers collectively remove more than 61,000 pieces of rubbish weighing more than one and a half tonnes from 93 Sunshine Coast beach sites in 2021/22. The program incorporated five regional beach clean-up events: School Beach Clean Up, Clean Up for the Hatchlings, Clean Up Australia Day, World Environmental Day Festival and Plastic Free July.

\$5.7 million invested in lifeguard services for beach safety

A record \$5.7 million was invested into lifeguard services in 2021/22 to ensure residents and visitors could safely enjoy our region's beaches. The investment included refurbishment of the Buddina lifeguard tower which was completed this year. More than 92,000 hours of service were funded across 22 locations, and there were approximately 849 rescues performed in the year.

- ¹ Living on the Sunshine Coast Survey 2022. Where there is a significant difference between the result for the Sunshine Coast and the Australian average, for men and women, or 2022 compared to 2021, this is specified. Where not a significant difference in values, this is not specified in this report.
- ² ABS Census 2021

Community Strategy Annual Report 2021/22

Project Spotlight**Mooloolaba Northern Parkland and Adventure Playground**

Council officially unveiled the Mooloolaba Northern Parkland in June 2022, marking a milestone to be remembered by the Sunshine Coast community for many years to come. The new \$16 million world-class beachfront parkland extends to 1 hectare along 350 metres of the Mooloolaba beachfront.

The area is a key connection for active recreational activities along the foreshore and provides facilities for hours of healthy and active beachfront fun on one of the region's most beloved coastlines. Over 10,000 new plants and 120 trees were included in the project to provide shade and green areas so the area can be enjoyed year-round.

The revitalisation project also included a new adventure playground with inclusive play elements – features which foster the physical, cognitive, sensory and social skills in children of all abilities and contribute to healthy child development.

The broader Mooloolaba Foreshore Revitalisation Project will increase beachfront parkland in Mooloolaba by 40% over the coming years and contribute further to the mix of inclusive facilities that support healthy and active lifestyles for our residents and visitors.



Our community:

- Residents rated their access to shopping, leisure and dining experiences as 6.3 out of 10.³
- Residents rated their access to cultural facilities as 4.7 out of 10 (lower than the Australian average of 5.4).³

Outcome 2: Vibrant Communities

This year's key achievements:

Busy places and spaces



Aquatic centres
794,000 visits across
9 aquatic centres



Historic Houses
4000 visits



Libraries
706,000 visits across
8 branches and
mobile libraries



Venue 114
40,000 attendees
over 558 events



**Caloundra
Regional Gallery**
15,000 visits



**Sunshine Coast
Stadium and
Caloundra Indoor
Centre**
204,000 attendees
at major event

Supporting community infrastructure partnerships

Under the Community Grants Program, Council contributed more than \$490,000 across 64 projects to support community facilities improvements and development and more than \$1.2 million towards the operational and maintenance costs of 135 community facilities. Supporting the region's community organisations and their facilities is contributing to creating a network of community infrastructure that is safe, welcoming, inclusive, adaptable, well used and activated.

An example of the effectiveness of these investments was the grant awarded to the Maleny and District Men's Shed. The relatively small grant of \$6394 will be combined with other grants and donations to allow the group to erect an additional shed, which will be larger than their existing space. This will allow the club to expand the range of activities they can undertake together including leatherwork, lead lighting, cards and computer activities, as well as having a breakout space for meals and information sessions.

"This shed is required to provide a quiet space for the members to gather for personal counselling, general get togethers and to attend talks on various men's health issues. Many of our members are dealing with both emotional and physical health issues and a quiet and friendly space is essential for the support and encouragement they require."

Men's Shed member.

³ Living on the Sunshine Coast Survey 2022

Community venues check-in

A Community Venues Check-In was undertaken by Council in 2021/22 to better understand the many community venues operating on the Sunshine Coast. Community venues provide important spaces for the community to come together through facilitated activities, groups and events, building community connections, participation and ownership. More than 400 community venues were invited to participate in the audit. Data was collected on the features of each venue, as well as their utilisation, accessibility, and improvement plans. The project provides a strong evidence base for planning of community venues, including investments to better utilise existing infrastructure.

New and upgraded facilities

- Sunshine Coast City Hall nearing completion
- Beerwah Community Meeting Place
- Nambour Aquatic Centre splash park
- Mooloolaba Northern Parkland and Adventure Playground
- Dicky Beach skate park
- Purchase of land at Meridan Plains for sport, recreation and conservation land
- Purchase of land at Bli Bli for future sport and recreation spaces
- Palmwoods AFL/Cricket Clubhouse
- Yandina Cricket Clubhouse
- Refurbishment of Caloundra Little Athletics Clubhouse
- Lighting upgrades for Coolum Cricket, Coolum Rugby League and Coolum Football Club
- Works at Nambour Library and forecourt
- Dicky Beach, Mudjimba and Buddina Lifeguard Tower refurbishments
- Basketball facilities at Bellvista Meeting Place in Caloundra

Fast facts:

- Over 107,000 library members
- 2.8 million physical and digital library items borrowed
- 491 amenity reserves

Community Strategy Annual Report 2021/22

"I found the [Aura] workshop engaging and interactive. It provided me with a great opportunity to both connect with others and learn from them."

Our People, Our Places, Our Aura
Community Workshop participant

Project Spotlight

Our People, Our Places, Our Aura Engagement

The "Our People, Our Places, Our Aura" engagement project exemplifies Council's place-based approach to community planning as it was designed to gather information on community views that will inform work by various Council teams across community planning, infrastructure planning, community development and engagement. This included:

- Ascertaining the values, vision and aspirations of the existing and emerging Caloundra South community, including collecting foundational community profiling information such as demographics, needs and strengths.
- Scoping the need and demand for community facilities in the area, including community perspectives on the purpose, use and value of facilities.
- Informing future community development and engagement approaches, including preferred channels for ongoing communication and consultation, and opportunities to build connectedness, cohesion, and a sense of belonging in these new suburbs.

The engagement included an online community survey and children's quiz, as well as pop-up activities and community workshop throughout the new suburbs of Baringa and Nirimba. The engagement utilised vibrant imagery to attract attention and four animated characters to appeal to the younger demographic of the locality, all with the aim to build a vibrant, connected Aura community now and into the future.

9

Our community:

- The overall liveability index of the Sunshine Coast was 61.6 in 2021, this was slightly below the averages for Regional Queensland (63.9), Queensland (64.9) and Australia (65.2).⁴
- Residents rated social cohesion in their communities as 6.4 out of 10.⁴
- Residents rated access to education opportunities as 6.7 out of 10.⁴
- Residents rated access to job opportunities as 5.0 out of 10 and access to affordable housing as 4.3 out of 10 (lower than the Australian averages – 5.8 and 5.4 respectively but both improved since 2021).⁴
- Overall, residents rated access to opportunities for all as 6.0 out of 10.⁴



Outcome 3: Inclusive Communities

This year's key achievements:

Responding to homelessness

Council officers maintained collaborative relationships with stakeholders providing important services and support for people on the Sunshine Coast experiencing homelessness. Most notably an improved coordinated assertive outreach response enhancing responsive and timely assistance and referrals for people experiencing homelessness resulted in 85 housing outcomes since January 2022. This collaborative approach has supported the Sunshine Coast Housing and Homelessness Network to develop an action plan to respond to homelessness, as well as state government endorsement and support for a Sunshine Coast Council Housing and Homelessness Action Plan to be developed in the coming year.

Youth engagement

The Sunshine Coast Youth Engagement program ran over seven weeks between March and May 2022. The engagement received 1778 visitors to the online site consisting of 2745 views across the site and 614 completed surveys, plus another 16 stories contributed. The engagement found that the top three things young people loved most about living on the Sunshine Coast was their relationships with friends and family; outdoor spaces; and the environment broadly. The top three concerns for young people were youth mental health; drug and alcohol issues; and public safety. These findings will provide direction for the Youth Council to deliver collaborative actions and youth-led initiatives in some of these priority areas in the year ahead.

Working within Council and across communities towards Reconciliation

Council progressed implementation of its third Reconciliation Action Plan 2021-2022 (RAP) to further embed reconciliation commitments within the organisation and the region. The action plan includes 84 actions that Council and its partners will take to foster meaningful partnerships and relationships to strengthen and support social and economic opportunities for the

⁴ Living on the Sunshine Coast Survey 2022

First Nations community. With 32 actions completed by June 2022 and a further 51 actions progressing well, achievements to date are wide ranging and include:

- **Council activities:** The installation of Acknowledgment of Country signage and Traditional Custodian plaques at additional community facilities, inclusion of a Traditional Welcome to Country at all significant events, the flying of the Aboriginal flag at Council administration buildings, work to support career development for Council's First Nations employees, and internal cultural awareness training and development for all employees.
- **Working together:** Ongoing collaborative relationships were maintained and strengthened with the introduction of monthly meetings with the Sunshine Coast First Nations Accord and Sunshine Coast First Nations Network Group to further promote a regional approach to reconciliation.
- **Events and activities:** Various events and activities were successfully organised and delivered with the First Nations community, organisations and suppliers to celebrate National Reconciliation Week and NAIDOC Week and as part of Horizon Festival. Council also supported organisations, through the Community Grants Program, to deliver cultural and family activities as part of National Reconciliation Week and NAIDOC Week. The inaugural Sunshine Coast First Nations Supplier Day was held to showcase local First Nations businesses and their ongoing contributions to the local economy.

Anti-racism campaign developed

The "Shine a Light on Racism" campaign was developed through community partnerships using co-design practices and will be launched in early 2022/23. The campaign is a regionally focused anti-racism campaign that calls on residents to "Do the Work" and respond to racism and actively learn to become an ally. Spearheaded by seven local patrons, the powerful [campaign video](#) and striking printed materials will be used over the following year to "Shine a Light on Racism" at various events including NRL games at the Sunshine Coast Stadium, conversations with community, sporting and business groups, and multicultural celebrations.

Project Spotlight

Community Strategy Leadership Group renewal

Members of the first Community Strategy Leadership Group completed their two-year tenure this year, collectively contributing over 500 hours of their time to help advance our shared goal of a strong community by delivering the priority actions outlined in the Sunshine Coast Community Strategy 2019-2041 and supporting Action Plan.

Achievements included collectively advocating for alternative approaches and understanding of housing and homelessness responses and leading the Community Strategy Forum (May 2021), which brought together approximately 100 people representing various Sunshine Coast organisations and community representation.

A new group was established and met for the first time in June 2022. The renewed group includes seven new members and four continuing members, and consists of representatives from government, community groups, organisations, agencies and service providers. In the coming year, the new group will work on guiding delivery of a stakeholder forum and the review of the Community Strategy Action Plan to continue delivering collective and responsive action with our community.

"Everyone from their diverse background came with their own piece of the jigsaw which made us a whole. With that we were so much more powerful to advocate and be very solutions focused."

Vicky Meyer, Community Sector Leader and 2020-2022 CSLG member



All Access Day at the Beach celebrating International Day of People with Disability

Council partnered with Mooloolaba Surf Life Saving Club and 11 disability support services to celebrate International Day of People with Disability. All Access Day at the Beach was a free family fun event held on 3 December 2021 featuring 12 all-abilities activities, including rugby and Tai Chi. The event was attended by an estimated 200 people and promoted the importance of inclusion and accessibility on local beaches across the Sunshine Coast. A new QR code for the beach access wheelchairs has also been developed to allow Council to track ongoing usage of the service and understand satisfaction levels.

"Thank you for all of the work [...] the team put in for this event. I think it was really valuable and I wholeheartedly support this becoming an annual event."

NDIS/Carers Qld

New planning scheme preliminary engagement program

One of the largest stakeholder and community engagement programs this year was the preliminary consultation on proposed region-wide and local planning directions for the development of Council's new planning scheme. Due to the COVID-19 pandemic, the extensive engagement program was initially online-only, and later some face-to-face engagement was undertaken as restrictions eased. Engagement activities included live-streamed information sessions, drop-in information sessions, presentations, interviews, workshops and an extensive marketing and communication program. Multimedia tools were used to present the consultation material in an accessible and engaging format – including videos, images, maps and icons. More than 57,000 people visited the engagement website, and over 6000 online surveys were submitted. Almost 26,000 documents were also downloaded from the website. The delivery and reach of this preliminary (non-statutory) consultation program was largely recognised by the Sunshine Coast community as a successful engagement campaign.

Migrant Work Ready Program and New Business Ready Program

A further 26 migrants graduated from Council's award-winning Migrant Work Ready Program which helps to prepare new migrants for work in Australia and build connections with businesses seeking to employ a diverse and talented workforce. The program includes employment ready workshops, mentoring and networking opportunities that help job-seeking participants with confidence and skills that add value to the local job market. Council has worked in partnership with Nambour Community Centre, Maroochydore Chamber of Commerce, TAFE Queensland, Volunteering Sunshine Coast and Sunshine Coast Chamber Alliance Business Mentor Program to deliver the program. A new Migrant Business Ready Scholarship program was also run for those interested in starting a business. Seven people participated in the program in 2021, and all agreed that the program helped them to grow and implement their business ideas and improve their business skills.

"This program is a magic program – I got a local job after participating in it. I [am] full of confidence after finishing this program, I love all the mentors and classmates. Finally I feel like I belong to Australia. Thanks to all the organisers and the mentors."

Migrant Work Ready Program participant

Fast facts:

- 40+ community engagement projects on Council's Have Your Say site
- Over 10,000 community members currently registered to the Have your Say site to keep up to date with community engagement activity
- Around 50% of participants of the Migrant Work Ready 2022 program have secured work
- A further 3500 Housing and Homelessness Directories were distributed to meet demand
- 8331 residents identified as Aboriginal and/or Torres Strait Islander people making up 2.4% of our population⁵
- 70,000 residents were born overseas making up 20.7% of our population⁵
- 99% of Council employees have completed Council's First Nations Cultural Awareness training online, and 20% of all staff have completed face-to-face and On-Country training (June 2022)

Community Strategy Annual Report 2021/22



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Our community:

- Residents rated their experience of a strong sense of community as 6.6 out of 10.⁶
- Residents rated their experience of feeling safe as 7.2 out of 10.⁶
- Residents rated their ability to make their way to and from services with relative ease as 5.4 out of 10 but rated their access to public transport as 4.4 out of 10 (both significantly lower than the Australian averages at 6.7 and 6.3 respectively). The average ability to access services rating was higher for women than men.⁶

Outcome 4: Connected, Resilient Communities

This year's key achievements:

Community Grants Programs

More than \$4.6 million was awarded through 875 grants for projects, events and partnerships for activities that provide direct benefits to our residents and align to Council's priorities for the year. Council's grants programs include grants to not-for-profit organisations, as well as grants to individuals such as landholder environment grants. Council's grant programs are one way Council partners with our region's community organisations to deliver important and valuable projects, programs and initiatives that enhance wellbeing and respond to community needs.

Response to rain event

In response to the significant rain event in February 2022, Council provided a range of supports to assist with disaster response and recovery alongside other agencies and organisations. This included coordinating evacuation centres which were utilised by 91 residents and travellers, and advising on suitable locations for outreach team to provide support and information. Council also managed 1050 requests for assistance, managed immediate and longer-term repairs for road damage and managed temporary and emergency grants for community and sporting organisations. Council worked with Volunteering Sunshine Coast to coordinate support to remove flood-damaged goods from affected properties. Council officers also participated in disaster management and recovery meetings to share information between stakeholders and monitor impacts to assist with recovery needs.



Building collaborative partnerships with housing and homelessness sector

Council officers facilitated or attended more than 20 community meetings to support community-led initiatives and solutions that are responding to homelessness in various ways. For example, by providing permits for suitable locations to the Maroochy Neighbourhood Centre Sleepbus initiative and facilitation of a working group to hold a forum for community organisations. Council also continued to support the Homeless Hub initiative by making Sunshine Coast Stadium available for the provision of support services.

Online engagement platform and engagement register

Council launched its new 'Have your Say' online engagement platform, offering an exciting range of participation tools and features to enhance community engagement projects and provide creative ways of engaging with our community. As a result, there has been a 27% increase in subscribers. This coincided with ongoing training and support for Council employees to deliver best-practice engagement, as outlined within the Community Engagement Policy and Excellence in Engagement Framework. A new online internal Community Engagement Register was also developed to support an improved and coordinated approach to the planning and delivery of Council's community engagement activities.

Project Spotlight

Domestic and Family Violence Prevention

Throughout Domestic and Family Violence (DFV) Prevention month in May, a range of initiatives were delivered in line with Council's intention to foster a safe and inclusive workplace and community.

The month started with the Sunshine Coast Lightning commemorating DFV Prevention month at a home game with the team and spectators wearing purple or purple ribbons.

More than 250 people united as one at a march and candle-lighting vigil held at Cotton Tree Park organised by Centacare and supported by Council. The vigil and march's theme was "Hear Her Voice", which asked the community to hear the voices, stories and perspectives of women and children experiencing violence.

Council also finalised the donation of 100 mobile phones to DV SafePhone, which were provided to women fleeing violence and provide a safe lifeline to essential services.

Internal efforts to support DFV prevention included new supportive signage across all Council workplaces, the provision of training presented by the DFV Prevention Council to 25 staff and the creation of an internal working group to support this work.

The month concluded with the first Darkness to Daylight walk held for Council staff at Alexandra Headland Bluff, one of the region's 4 Red Bench sites. The walk provided a meaningful opportunity for 30 staff to walk and talk about violence prevention and the role we can all play in creating safe communities.



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Inclusive-mapping pilot project

A pilot project was undertaken this year turning wheelchairs into mapping tools with specially trained local 'wheelchair pilots' and new technology to track the accessibility of routes from Maroochydore to Mooloolaba. The data was used to create an online mobility map published on Council's website for residents and visitors to use when getting around. The mobility map identifies footpaths, shared pathways, and trails accessible for people of all abilities, from mums and dads with toddlers in tow to the elderly with walkers, people using mobility aids, and anyone with wheels on pathways.

"The Sunshine Coast Mobility Mapping exercise was a great example of how councils can work in collaboration with people with disability to co-design initiatives that can bring benefits to the community. The end result is a fantastic resource on the Sunshine Coast Council website, which people in the community (both residents and visitors) can use to reliably plan their journey when out and about within the mapped areas."

Dane Cross, Spinal Life Australia

Get Ready Queensland Week for Disaster preparedness

Talented Year 5 students from St Joseph's Primary School, Nambour put their own funky twist on disaster messaging for Council's annual Get Ready Queensland Week campaign in October 2021. The [colourful rap](#) calls on locals to prepare for a disaster, by asking 'When mother nature hits, will you know what to do?' and 'So get ready Sunshine Coast, make a plan to show that you know when to stay and you know when to go'. The creative tune inspired residents of all ages to take action to prepare for disaster events.

Fast facts:

- 11,203 passenger bookings delivered and 53,924 km travelled by Council Link

Community Strategy Annual Report 2021/22

Community Grants Program:

Grant investments which align with the Community Strategy for 2021/22.

Total Grants related to Community Strategy Outcomes

Over \$4.0m allocated

Partnership Grants:

\$2.4 million for
209 groups

\$990,105
for 138 partner
community
groups

\$763,711
for 48 sports
fields groups

\$610,000
for 19
environment
groups

\$55,000
for 4 recreation
trail groups

Community Grants:

\$1.4 million for
366 projects

\$1,155,506
for 179
major grants

\$171,713
for 105
minor grants

\$52,726
for 22
emergency
grants

\$53,655
for 14
festive and
commemorative
events grants

\$14,450
for 46 industry
development
grants

Other Grants:

\$0.2 million for
39 projects

\$61,655
for 10 heritage
groups

\$155,121
for 29
regional arts
development
projects

Note: \$581,192 of grants under Environment Levy and Councillor Discretionary programs are not shown in this diagram





Outcome 5: Creative, Innovative Communities

This year's key achievements:

Horizon Festival 2021

The 10-day Horizon Festival 2021 was re-imagined in response to the COVID-19 lockdown in August and was delivered in a hybrid digital and physical format over four months. A total of 53 events were delivered to audiences of over 12,000 people providing a platform for local artists to extend their practice and a way for communities to engage, experience and be inspired. Events included: I Sea U exhibition which attracted 4117 visitors to Caloundra Regional Gallery; Final Call exhibition at Maroochy Regional Bushland Botanic Garden which engaged over 4000 people; Field Trip Online Symposium which attracted 206 international digital delegates with 80 delegates at the in-person tour of Final Call; and The Bunker sold-out event which featured 23 spoken-word artists.

Foundation research for social enterprise support

Important foundation research was undertaken this year on the local social enterprise sector. Research was undertaken to understand the existing local context, identify relevant stakeholders and determine potential areas where Council can work with community to influence, collaborate and strengthen the sector. The research will assist with identifying future shared actions supporting our Community Strategy goal to increase the number of social enterprises operating in the Sunshine Coast and supporting local social, cultural and environmental impact.

Heritage sector development

Several assessments were commissioned to support regional museums continue their work to preserve and share our local heritage, including significance assessments for Peachester Heritage Centre and Caloundra RSL Military Display, and preservation needs assessments for Landsborough Museum (now owned and operated by Council) and the archival collection of the Queensland Air Museum. These assessments will assist museums in prioritisation and planning, as well as providing practical advice and strategic direction for the organisations for the years ahead.

Arts sector development

Around 260 programs were undertaken across the breadth and depth of artistic practice to support development and growth of the arts sector. Sector development included 1586 meetings with artists and arts workers, including 595 meetings with First Nations artists, organisations and arts workers. In addition, 1048 people participated in a diversity of development workshops and programs, which included 47 First Nations participants. There were 194 First Nations artists profiled and commissioned across the gallery, creative arts and the Horizon Festival, and a further five First Nations artists were employed through a partnership with seven organisations as part of a regional cross-council project.

Fast facts:

- 2280 arts and cultural events, exhibitions and programs
- 200,000 attendees at arts events and programs
- 92% of community attendees to arts and cultural physical programs and events rated their experience as good to excellent
- 19 local social enterprise members registered on the Queensland Social Enterprise Council website.

Community Strategy Annual Report 2021/22

Project Spotlight

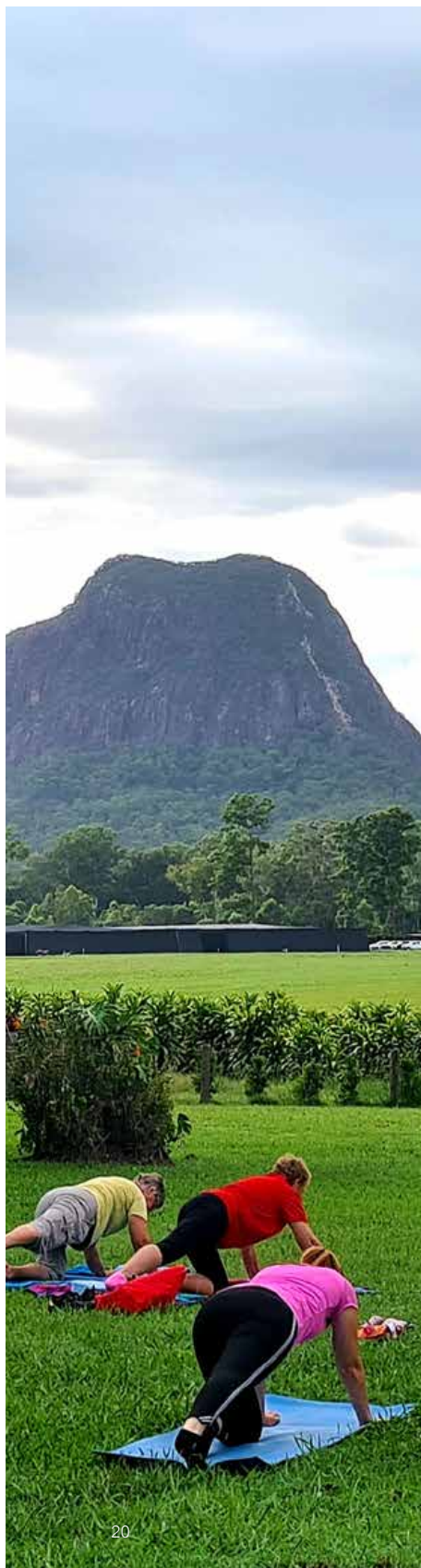
Landsborough Museum

At the request of the Landsborough and District Historical Society, Council accepted responsibility to manage one of the largest community museums in south-east Queensland this year, including its collection of more than 15,000 objects.

The Landsborough and District Historical Society has operated the Landsborough Museum since 1976 and managed its collection in the former Landsborough Shire Council Chambers – a council-owned, State heritage-listed building. Due to the challenge of attracting a volunteer base, with the skills and experience required to maintain the collection and run the museum, the society requested that Council take over the reins.

Council agreed to take on the museum in November 2021 and have worked to develop plans for the management of the collection, improvements to the visitor experience and interpretation in the museum, and a strategic plan to map the future of the museum will be completed by late 2022. The museum is a key component of the planned heritage precinct in Landsborough and is critical to maintaining and sharing the region's heritage.

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Focus for year ahead

In 2022/23, we will maintain our work to achieve the outcomes outlined in the [Sunshine Coast Community Strategy 2019-2041](#) and the [Community Strategy Action Plan 2019-2024](#).



Implement health and wellbeing initiatives that support healthy and active lifestyles through the Healthy Sunshine Coast program.



Work to strengthen the substantial and ongoing participation of and contribution by volunteers to community life.



Continue to plan for and invest in our network of sports, arts and community infrastructure to meet the needs of our diverse communities.



Develop and deliver a new Stretch Reconciliation Action Plan that strengthens relationships and supports social and economic opportunities for the First Nations community.



Work collaboratively to raise awareness and implement initiatives on domestic and family violence prevention.



Work collaboratively to implement the Anti-Racism "Shine a Light on Racism" campaign to foster social inclusion within our community.



Develop and implement a Housing and Homelessness Action Plan to advocate and prioritise collective action to address homelessness and housing affordability and availability on the Sunshine Coast.



Continue to ensure the voices and needs of our community are heard using best practice engagement approaches to inform Council action and decision making.

Community Strategy Annual Report 2021/22



Deliver a Youth Council program that fosters youth leadership and empowers young people to advocate and implement youth-led initiatives.



Deliver the Sunshine Coast Horizon Festival for 2022 to engage the community in arts and culture and showcase and build capacity of the local arts sector.



Support and encourage growth in local employment, business and social impact through growth in social enterprises and the creative sector.



In collaboration with the Community Strategy Leadership Group, deliver a community engagement program to progress a review of the Community Strategy Action Plan 2019-2024.



Work collaboratively to improve accessibility and inclusion for people with disability.



Continue to deliver the Community Grants Program, enabling community organisations to respond to community needs and opportunities aligned with strategic priorities.



Actively include and engage the community in the legacy planning for the Sunshine Coast as a key delivery partner in the Brisbane 2032 Olympic and Paralympic Games.





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8.3 SUNSHINE COAST REGIONAL ECONOMIC DEVELOPMENT STRATEGY ANNUAL REPORT 2021/22

File No:	Council meetings
Author:	Head of Economic Development Economic & Community Development Group
Appendices:	App A - Sunshine Coast Regional Economic Development Strategy Annual Report 2021/22 59  

PURPOSE

The purpose of this report is to present the Sunshine Coast Regional Economic Development Strategy (REDS) Annual Report 2021/22 for Council's consideration.

EXECUTIVE SUMMARY

In September 2013, the Sunshine Coast – The Natural Advantage: Regional Economic Development Strategy 2013-2033 (the REDS or the Strategy) was launched.

Since then, the REDS has helped shape and communicate the economic priorities of the Sunshine Coast. In addition, significant work was completed in industry development/ advancement across the five REDS pathways and seven high-value industries, and a number of significant capital investment programs were delivered.

The Sunshine Coast Regional Economic Development Strategy: Implementation Report Card 2013-2018 was released in May 2018 to communicate to the community the significant milestones achieved by REDS stakeholders and industry in the first five-year implementation period.

To continue the outstanding level of achievement against the 2013-2033 goals, the Regional Economic Development Strategy Implementation Plan 2019-2023 was developed to identify specific actions required over a five-year period. The REDS Implementation Plan 2019-2023 maintains the same goals, pathways and overarching priorities of the original Strategy and thus is not a departure from what has been approved or communicated to the community, business and industry.

As outlined in the Sunshine Coast Regional Economic Development Strategy Annual Report 2021/22 (Appendix A), the REDS has seen the region achieve several significant outcomes since it launched. An independent assessment undertaken by Economy.id, KPMG and AEC Group found that significant progress has been achieved against the REDS aspirational goals since 2013:

- Gross Regional Product (GRP) has grown from a \$13.8 billion economy to a \$21.5 billion economy (including Noosa)
- Exports from the region have increased from 13.6% to 15.2% of total goods and services produced
- The region has more than 89,536 high-value industry employment opportunities
- The region's household income, which was previously 22% below the Queensland average, has moved to just 4.7% below the Queensland average.

The economic outcomes for the Sunshine Coast Local Government Area has remained positive with Gross Regional Product (GRP) at \$18.5 billion (NIEIR 2021), with Council also demonstrating strong engagement with local industry to achieve significant economic outcomes:

- \$675.2 million economic impact
 - Target: \$237 million
- 2753 jobs supported/created
 - Target: 1356
- 9485 clients assisted / serviced
 - Target: 3300

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled "Sunshine Coast Regional Economic Development Strategy Annual Report 2021/22" and
- (b) note the "Sunshine Coast Regional Economic Development Strategy Annual Report 2021/22" (Appendix A) for the purpose of promoting the region's economic outcomes.

FINANCE AND RESOURCING

No new budget is required as the REDS implementation is a core function of the Economic Development Branch, Economic and Community Development Group, and is supported by other branches of Council.

Council's resource commitments to deliver actions beyond the commitments outlined in the Implementation Plan will be considered through Council's budget processes.

CORPORATE PLAN

Corporate Plan Goal:	<i>Our resilient economy</i>
Outcome:	We serve our community by providing this great service.
Operational Activity:	S15 - Economic development – providing industry and business programs and initiatives to support the growth of the regional economy.

CONSULTATION

Internal Consultation

Portfolio Councillors for the Economy, Councillor J O'Pray and Councillor T Landsberg, have been briefed on the content and outcomes of the Regional Economic Development Strategy Annual Report 2021/22.

External Consultation

No external engagement was undertaken during the development of the Annual Report.

Community Engagement

The REDS has been widely promoted by Council and REDS stakeholders at a wide range of engagements including seminars, workshops, industry awards, media publications and other events. In addition, there has been widespread media activity and engagement conducted by

Council and partners over the last year. The Annual Report is one of the key communication tools to showcase the progress of the REDS since adoption in 2013.

PROPOSAL

The Sunshine Coast Regional Economic Development Strategy Annual Report 2021/22 (Annual Report) (Appendix A) highlights the program of activities delivered during 2021/22 against the five pathways and their respective priorities of the Sunshine Coast – The Natural Advantage: Regional Economic Development Strategy 2013-2033 (REDS). It also provides a report of Council's ongoing economic support in response to impacts of the COVID-19 pandemic.

Following the initial development of the REDS, the Sunshine Coast economy has undergone a period of noticeable growth and change.

The REDS was developed in partnership with Council, the state government and eight other industry partners to guide and facilitate economic development and activities in the region. The REDS provides a clear way forward to achieve transformation of the region's economy over 20 years, focusing on the following:

- Lifting the identity of the Sunshine Coast as an ideal investment and business location

- Delivering significant capital investment in 'game-changing' regional infrastructure projects
- Expanding and growing the mix of enduring employment opportunities in high-value industries
- Driving greater connectivity between the Sunshine Coast economy and business community with national and global markets
- Strengthening the ongoing investment and focus on talent and skills to provide the labour force pipeline that the region's new economy will require.

The REDS includes four aspirational goals for the region's economy over 20 years to 2033. Table 1 below identifies these aspirational goals and progress since 2013:

2013 Base	2017/18	2021/22 Reported as at June 2021	2033 Aspiration
A \$13.8 billion economy	A \$18.5 billion economy	A \$21.5 billion ¹ economy	A \$33 billion economy
High value Industries provide 59,000 employment opportunities	High value industries provide 82,633+ employment opportunities	High value industries provide 89,536 employment opportunities	High value industries provide 100,000 employment opportunities
13.6% of goods and services produced for export outside the region	17.9% of goods and services produced for export outside the region	15.2% of goods and services produced for export outside the region	20% of goods and services produced for export outside the region
Household income levels 22.3% below the State average	Household income levels 9.33% below the State average	Household income levels 4.7% below the State average	Household income levels to exceed the State average

Table 1: Regional Economic Development Strategy Aspirational Goals 2013-2033

¹ Economy id Source: NIEIR 2021

Results

Significant progress has been made against the aspirational goals, most notably:

- Our Gross Regional Product (GRP) has grown from a \$13.8 billion economy to a \$21.5 billion economy (including Noosa)
- Exports from the region have increased from 13.6% to 15.21% of total goods and services produced (including Noosa)
- The region now has 89,536 high-value industry employment opportunities (including Noosa)
- Household income, which was previously 22% below the Queensland average, has moved to just 4.7% below the Queensland average. (Sunshine Coast Local Government Area).

In addition, the region has \$19.5 billion in public and private investment underway or in the pipeline fuelling growth in a number of high-value industries across the region.

Overall, the region ended 2021/22 with the following results:

Gross Regional Product	\$21.5 billion
Local jobs	168,933
Employed residents	190,800
Employment growth	3.8%
Unemployment rate	3.4%
Businesses	40,663
Exports	\$5.7 billion 15.21% of all goods and services produced in the region
Public and private investment planned/underway	\$19.5 billion

In alignment with the REDS, all figures above are for the wider Sunshine Coast region, which includes Noosa. Despite the impacts of the COVID-19 pandemic, the overall 2021/22 economic outcome for the Sunshine Coast Local Government Area has remained strong at \$18.5 billion (NIEIR 2021).

Council has continued to demonstrate strong engagement with local industry and clients combined with significant economic outcomes:

\$675.2 million economic impact Target: \$237 million	2753 jobs supported/created Target: 1356	9485 Clients assisted / serviced Target: 3300
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Updated REDS Implementation Plan

In 2023, the success of the ten-year implementation period from 2013 to 2023 will be evaluated to begin shaping the next five-year cycle. This work will be conducted in consultation with both KPMG and AEC Group (who were consulted on the original REDS) as well as investigating alternative sources.

Significant consultation will also be conducted with REDS stakeholders, industry taskforces and business leaders and a new implementation plan for the years 2023-2028 will be prepared for Council's consideration in 2023.

Industry, business, and local government will work together to provide the leadership, direction, sustained commitment, and policy settings to continue to deliver on the REDS and ensure the Sunshine Coast economy continues to be responsive to national and global demand, with high value employment and investment opportunities.

In addition to a review of the REDS current focus, it is imperative that consideration and consultation include the following opportunities:

- Develop economic strategies to capitalise on Brisbane 2032 Olympic and Paralympic Games legacy opportunities
- Leverage the SC1 Data Centre and Sunshine Coast International Broadband Network to attract new businesses to the region
- Identify and support future industries, for our region, such as Screen, Game Development and Digital Industries
- Review industrial land policy and facilitate land releases and related actions
- Facilitate and leverage opportunities stemming from the Sunshine Coast Biosphere designation
- Align our activities with Council's commitment to the Sustainable Development Goals and a sustainable future.
- Draw alignment with the Sunshine Coast Community Strategy 2019-2041 and Environment and Liveability Strategy.

Legal

There are no legal implications relevant to this report.

Policy

The REDS is consistent with Council's key economic policy priorities to broaden the region's economic base, provide support to local business, and create an environment that supports high value employment and career opportunities. It is also consistent with the priorities in Council's Corporate Plan 2022-2026.

Risk

There are no risks for Council in endorsing the Sunshine Coast Regional Economic Development Strategy Annual Report 2021/22.

Previous Council Resolutions

Ordinary Meeting 23 May 2019 (OM19/66)

That Council:

- receive and note the report titled "**Sunshine Coast Regional Economic Development Strategy 2013-2033: 2019 to 2023 Implementation Plan**"*
- endorse the draft "Sunshine Coast Regional Economic Development Strategy (REDS) 2013-2033: Implementation Plan 2019-2023" (Appendix A) and*
- delegate authority to the Chief Executive Officer, in consultation with the Mayor, and the Portfolio Councillor Economic Development and Innovation to:*

- (i) *make any minor amendments as required to finalise the “Sunshine Coast Regional Economic Development Strategy (REDS) 2013-2033: Implementation Plan 2019-2023” and*
- (ii) *develop and implement associated Sunshine Coast Regional Economic Development Strategy Pathway Implementation Plans.*

Ordinary Meeting 19 September 2013 (OM13/191)

That Council:

- (a) *receive and note the report titled “**Draft Economic Development Strategy**”*
- (b) *endorse the “Sunshine Coast – The Natural Advantage – Regional Economic Development Strategy 2013-2033” (Appendix A) and the associated Research Compendium (Appendix B)*
- (c) *approve the “Sunshine Coast – The Natural Advantage – Regional Economic Development Strategy 2013-2033” replacing the “Sunshine Coast Economic Development Strategy 2010-2014”*
- (d) *delegate authority to the Chief Executive Officer, in consultation with the Mayor, to make any minor amendments as required to finalise the “Sunshine Coast – The Natural Advantage – Regional Economic Development Strategy 2013-2033” for public release prior to the end of September 2013*
- (e) *approve the formation of a regional economic leadership board referred to in the “Sunshine Coast – The Natural Advantage – Regional Economic Development Strategy 2013-2033”, with its functions to include:*
 - (i) *guiding the transitions to, and building the identity of, a new economy*
 - (ii) *overseeing the progress of the Implementation Plan for the Strategy*
 - (iii) *assessing progress in the delivery of the Strategy to ensure outcomes and performance measures are met*
 - (iv) *providing key advice and intelligence to inform, guide and enable delivery of specific actions and*
 - (v) *advocating the region’s competitive strengths to secure new investment*
- (f) *delegate authority to the Chief Executive Officer to develop with business and industry groups represented on the Sunshine Coast Economic Development Strategy Taskforce, an appropriate governance and operating model for the regional economic leadership board for further consideration by Council.*

Special Meeting 14 May 2013 (SM13/4)

That Council:

- (a) *receive and note the report titled “Draft Sunshine Coast Economic Development Strategy” and*
- (b) *endorse the release of the draft “Sunshine Coast: The Natural Advantage - Sunshine Coast Economic Development Strategy” with minor editorial amendments, for public consultation (Appendix A).*

Ordinary Meeting 20 May 2010 (OM10/120)

That Council:

- (a) *receive and note the report titled “Economic Development Strategy”;*
- (b) *endorse the Economic Development Strategy 2010-2014 (Appendix A as amended).*

Related Documentation

- Sunshine Coast Council Corporate Plan 2022-2026
- Sunshine Coast – The Natural Advantage: Regional Economic Development Strategy 2013-2033
- Sunshine Coast Regional Economic Development Strategy: Implementation Report Card 2013-2018 (May 2018)
- Sunshine Coast Regional Economic Development Strategy Implementation Plan 2019-2023

Critical Dates

There are no critical dates in relation to this report.

Implementation

Should the recommendation be accepted by Council:

- The Annual Report will be made publicly available on Council's website, and
- The progress and achievements highlighted within the Annual Report will be promoted to the community.

Promotion of the Annual Report will be undertaken in collaboration with the Communications Branch.

Our resilient economy

Sunshine Coast
Regional Economic Development Strategy
Annual report 2021/22



Sunshine Coast Council would like to thank the signatories and partners of the Regional Economic Development Strategy and acknowledges the valuable contribution they have made to the implementation of the REDS and the continued growth of the Sunshine Coast economy.



Our region.
Healthy. Smart. Creative.



Traditional Acknowledgement

Sunshine Coast Council acknowledges the Sunshine Coast Country, home of the Kabi Kabi peoples and the Jinibara peoples, the Traditional Custodians, whose lands and waters we all now share.

We recognise that these have always been places of cultural, spiritual, social and economic significance. The Traditional Custodians' unique values, and ancient and enduring cultures, deepen and enrich the life of our community.

We commit to working in partnership with the Traditional Custodians and the broader First Nations (Aboriginal and Torres Strait Islander) communities to support self-determination through economic and community development.

Truth telling is a significant part of our journey. We are committed to better understanding the collective histories of the Sunshine Coast and the experiences of First Nations peoples. Legacy issues resulting from colonisation are still experienced by Traditional Custodians and First Nations people.

We recognise our shared history and will continue to work in partnership to provide a foundation for building a shared future with the Kabi Kabi and the Jinibara peoples.

We wish to pay respect to their Elders – past, present and emerging, and acknowledge the important role First Nations people continue to play within the Sunshine Coast community.

Together, we are all stronger

Edition August 2022

sunshinecoast.qld.gov.au

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Acknowledgements

Council wishes to thank all contributors and stakeholders involved in the development of this document.

Reference document

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Disclaimer

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Message from our Mayor and Economic Development Portfolio Councillors

Since 2013, the Sunshine Coast Regional Economic Development Strategy (REDS) has provided a vision and blueprint for our economy – a prosperous, high value economy of choice for business, investment and employment, while offering an enviable lifestyle and environment.

The REDS is one of three regional strategies which collectively provide a compelling blueprint for a balanced approach to maintaining the liveability of our region, the productivity of our economy and retaining and strengthening our natural assets.

The strategy underpins the significant growth and diversification responsible for the \$18.5 billion¹ economy we have in our region today. We have continued to see positive economic indicators during the 2021/22 financial year, revealing a strong recovery from the COVID-19 pandemic across all of our high value industries. The Economic Resurgence Plan was a key element of Council's stimulus package during the past financial year and businesses in our region are supported by a strong entrepreneurial, collaborative and digitally oriented ecosystem that fosters confidence in the Sunshine Coast.

In June 2022, our local government area was officially recognised as a UNESCO Biosphere Reserve, which will help us protect and enhance our region, communities, economy and our natural environment for future generations. This designation brings opportunity to those already doing business or thinking of investing in our economy by providing a competitive advantage to facilitate sustainable growth along with a range of benefits to our natural environment, our lifestyle and economy.

Council has continued to progress region-shaping projects as we prepare for our exciting role as a Key Delivery Partner of the Brisbane 2032 Olympic and Paralympic Games. Along with eight Olympic and Paralympic events our region will host, the Maroochydore City Centre will be the home of this region's Athletes Village, housing athletes and officials competing in events staged on the Sunshine Coast. Brisbane 2032 aspires to create a legacy for the people of Queensland and Australia by leveraging the Games as a catalyst to enhance social, economic and environmental outcomes for our communities.

As we move into the final phase of our current REDS Implementation Plan, we remain future focused, looking ahead to continue driving sustainable growth across all of our high value industries and build confidence in our region.

¹ Based on Gross Regional Product (GRP) reported by economy.id, Sunshine Coast Region





Introduction

Council has continued to deliver programs and initiatives to assist local businesses through the economic effects of the global COVID-19 pandemic and ensure the region has the right support and investment to grow a modern, dynamic and resilient economy. These are highlighted in the respective pathway outcomes.

Regional Economic Development Strategy Aspirational Goals

Aspirational Goal 1

Gross Regional Product growth from \$13.8 billion
to \$33 billion by 2033

Aspirational Goal 2

Jobs growth in high value industries from 59,000
to 100,000 by 2033.

Aspirational Goal 3

Regional household income levels (22.3% below in 2013)
to exceed Queensland household income levels by 2033.

Aspirational Goal 4

Increase exports from the region from 13.6% **to 20%** of
goods and services produced for export.

(combined Sunshine Coast and Noosa).

Progress since 2013

Since the development and implementation of the REDS in 2013, the Sunshine Coast economy has undergone a period of significant growth and diversification. The region has also experienced considerable population growth and urban development and now proudly represents a regional economy worth more than \$21.5 billion in Gross Regional Product (GRP).

2013	2017/18 estimate	2021/22	2033 Aspiration
A \$13.8 billion economy	A \$18.5 billion economy	A \$21.5 billion economy	A \$33 billion economy
High value industries provide 59,000 employment opportunities	High value industries provide 82,633+ employment opportunities	High value industries provide 89,536 employment opportunities	High value industries provide 100,000 employment opportunities
13.6% of goods and services produced for export outside the region	17.9% of goods and services produced for export outside the region	15.2% of goods and services produced for export outside the region	20% of goods and services produced for export outside the region
Household income levels 22.3% below the State average	Household income levels 9.33% below the State average	Household income levels 4.7% below the State average	Regional household income levels to exceed Queensland household income levels

¹Economy id Source: NIEIR 2021

²AEC (unpublished). Employment Estimates Model 2019-20. AEC Group, Brisbane

³Economy id Source: National Institute of Economic and Industry Research (NIEIR) ©2021

⁴abs.gov.au/census/find-census-data/quickstats/2021/LGA36720



Regional Economic Development Strategy 2013-2033

This annual report highlights the program of activities delivered during 2021/22 against the strategy's five critical pathways and their respective priorities.

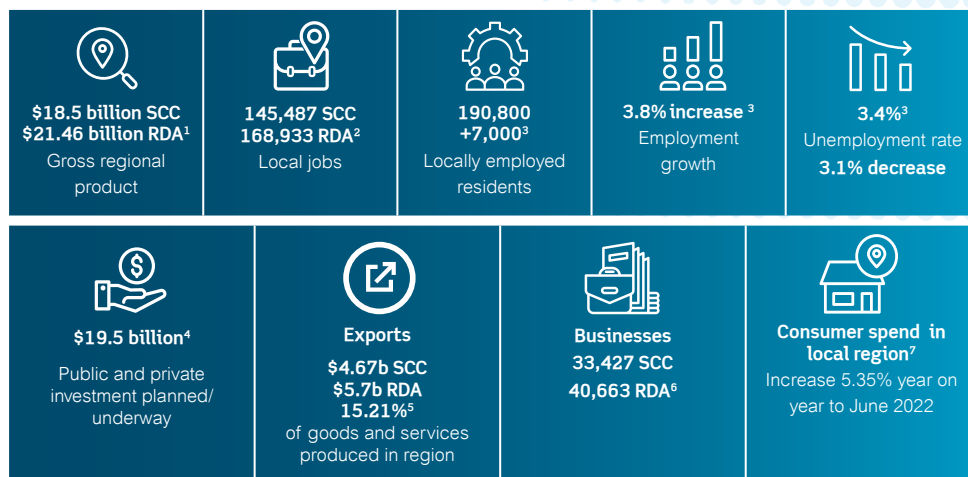
PATHWAYS		2019-2023 PRIORITIES
	Leadership, collaboration and identity	<ul style="list-style-type: none"> Strong economic leadership and collaboration between government at all levels, industry and the community A recognised, competitive regional identity
	Capital investment	<ul style="list-style-type: none"> Securing investment in the region's infrastructure and other project priorities
	High value industries	<ul style="list-style-type: none"> Supporting high value industries to expand activities, job opportunities and connectivity to markets and supply chains Promoting cross-sector collaboration and engagement on key initiatives and projects Promoting entrepreneurship, innovation, research and digital connectivity
	Local to global connections	<ul style="list-style-type: none"> Positioning the Sunshine Coast in key national and global markets Supporting local businesses to respond and adapt to market change and opportunity
	Investment in talent and skills	<ul style="list-style-type: none"> Developing, attracting and retaining a suitably skilled workforce A regional education and training offering that aligns to the demands of the changing economy

Sunshine Coast Council Regional Economic Development Strategy 2021/22

Progress indicators

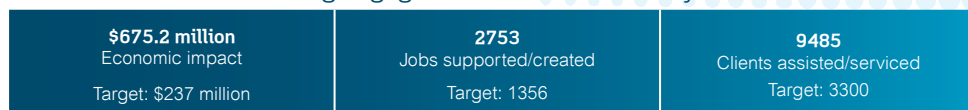
Since 2013, the Sunshine Coast Regional Economic Development Strategy has provided a vision and blueprint for the new economy – a prosperous, high value economy of choice for business, investment and employment, while offering an enviable lifestyle and environment.

The region ended 2022 with the following results:



SCC: Sunshine Coast Council local government area.
RDA: Sunshine Coast and Noosa local government areas

Council demonstrated strong engagement with local industry and clients:



1. In alignment with the 2013 Regional Economic Development Strategy, the GRP Figure includes the wider Sunshine Coast region, which includes Noosa. Economyid Source: NIEIR 2021
2. Economyid Source: Australian Bureau of Statistics, Regional Population Growth, Australia (3218.0)
3. QGSO Source: ABS 6291.0.55.001, released 21 July 2022, 11:30 am (AEST)
4. Source: Australian Bureau of Statistics, Building Approvals, Australia, catalogue number 8731.0. Compiled and presented in economyid by id (informed decisions)
5. Economyid Source: National Institute of Economic and Industry Research (NIEIR) ©2021
6. Economyid Source: Australian Bureau of Statistics – Business register – originally sourced from ATO data
7. Source: Geographica SpendMapp data released July 2022



Pathway: leadership, collaboration and identity



Key achievements

Increasing industry collaboration

- Supported, funded and drove the successful growth of key industry groups and associated initiatives – Food and Agribusiness Network (FAN), Manufacturing Excellence Forum SC (MEFSC), Cleantech Industries Sunshine Coast (CISC), Sunshine Coast Tech Industry Alliance (SCTechIA), Sunshine Coast Screen Collective, Sunshine Coast Events Industry and Visit Sunshine Coast (VSC).
- Sunshine Coast Tech Industry Alliance and NEXTDC SC1 Data Centre launched.
- Six Future Industries videos developed to showcase our region's growing tech capability, infrastructure, ecosystem and talent. They are used across multiple Council and SCTechIA digital channels targeting local, national and international audiences.



Local business champions

- Eight businesses showcased in the ongoing Local Business Champions series, focused on: Locals supporting locals.

Business awards

- 850 business leaders attended the 2021 Sunshine Coast Business Awards Gala Dinner. Council is a major sponsor of the event which promotes regional excellence.

Industry events

- Four Business Breakfasts: Collaboration is the future, Human capital, Thriving Through Change, Our Tech Futures.
- Two Captains Tables brought 24 industry leaders together to discuss regional priorities linked to the Business Breakfasts.

Marketing campaigns



Invest Sunshine Coast promoted to target executives in Brisbane, Sydney and Melbourne in the food and agribusiness, health and wellbeing, technology, and export industries:

- 830 new leads
- 6 new investment opportunities
- 2.9 million ad views
- 229,699 video views
- 44,523 emails sent



Vitamin SC 2.0 and 3.0:

- 305 new leads and 1.8 million ad views

Commercial Property Guide and Virtual Tour:

- 233 new leads and 332,087 ad views

Health and Wellbeing

- 26 new leads and 87,383 ad views

Google advertising:

- 121 new leads and 404,995 ad views

Organic social media:

- 145 new leads

Raising our profile internationally

- The Intelligent Community Forum again named the Sunshine Coast as a global Smart21 Intelligent Community and a Top7 Intelligent Community of 2022.
- This is the eighth time the Sunshine Coast has been recognised as a Smart21 community and three times as a Top 7 finalist of internationally benchmarked communities.

Council virtually participated in the following international events:

- 2022 Zero Carbon Climate conference hosted by the New Taipei City Government, Taiwan.
- 2022 Intelligent Communities Forum Conference in Binh Duong, Vietnam.

What did not progress

Sunshine Coast Ambassadors were not engaged in activities due to COVID-19 restrictions.





Pathway: Capital investment



Key achievements

Sunshine Coast International Broadband Network (SCIBN)

- ASX listed NEXTDC purchased the Cable Landing Station located in Maroochydore from Sunshine Coast Council to create the SC1 data centre.
- SCIBN Cable Leverage Program launched to attract data hungry companies to increase investment, drive rack capacity take up in SC1, expedite construction of a new data centre, and support the Sunshine Coast Technology Industry Alliance.

Hotel investment

- Demand study completed on the region's hotel requirements in the lead up to the Brisbane 2032 Olympic and Paralympic Games.
- Hotel Investment Attraction strategy developed.
- Draft Sunshine Coast Hotel Investment Prospectus developed and is out for community consultation.
- Two hotel investment opportunities being nurtured through the investment funnel.

Health investment

Development has started on the new state-of-the-art 8-storey musculo-skeletal hospital in the Maroochydore City Centre. The partnership between UniSC, leading international orthopaedic company Medacta and Barwon Investment Partners will develop the \$100 million hospital as a centre of excellence in clinical care, innovation, education and research.

Investment briefings

- Meetings with the Local Government Association of Queensland, South East Queensland Council of Mayors, Australian Industry Group, Department of Foreign Affairs and Trade, Trade and Investment Queensland Office in North America, and commercial real estate agents to leverage the region's growing reputation as an investment destination and region shaping projects including the Olympic and Paralympic Games.
- In June 2022, Council hosted Queensland Treasury with presentations from Turbine Project, Sunshine Coast Airport, UniSC, SC1 Data Centre, Maroochydore City Centre and the Sunshine Coast Health Precinct.


Collateral

- New Sunshine Coast Investment Prospectus launched in February 2022.
- New Invest Sunshine Coast website launched in May 2022.
- Digital First project completed; an online platform that allows Invest Sunshine Coast collateral to be published from one dedicated source.

Sunshine Coast Investment Assistance Program

 <p>19 projects progressed \$1.44 billion and 4528 Full Time Equivalent jobs Est. total economic impact</p>	 <p>1 project completed 3 under construction 6 development applications approvals</p>	 <p>2 investment announcements: QuikCorp and Zone RV \$90.6 million and 369 jobs est. total economic impact</p>
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Investment attraction campaigns

 <p>\$64.5 million in direct capital investment announcements and 754 new direct jobs</p>
 <p>Projected economic impact: \$602.60 million and 1946 jobs (\$101.97million and 316 jobs during construction phase and \$500.63 million and 1630 jobs ongoing from new Full Time Equivalent jobs)</p>
 <p>136 investment opportunities in the investment sales funnel (at 30 June 2022) with est. \$1.77 billion and 4778 jobs of direct capital investment value</p>

Announcements

The following announcements were made in relation to business establishment or expansion of major companies:

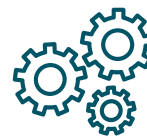
<ul style="list-style-type: none"> • 50 First Avenue • A1 • Auto & General • Barns Lane Farm • Bonza Airlines • COYO • Epicurean Products • Haven XR 	<ul style="list-style-type: none"> • Holiday Inn Express Hotel and Suites • Judo Bank • Maroochydore Private Hospital • Maropost • Metroll • NEXTDC 	<ul style="list-style-type: none"> • Pelican Waters Marina • QuikCorp • Spotlight • Sunshine Coast Cold Stores • Tropicco • Vitality Village • Your Mates Brewery • Zone RV
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What did not progress

COVID-19 heavily impacted international routes and delayed implementation of the Sunshine Coast Airport Masterplan and associated infrastructure investments.

Source: economy.id





Pathway: High value industries

Agribusiness

1114 businesses
5239 jobs
\$80,725 average annual income
\$536m value add
\$504m exports

Aviation and aerospace

81 businesses
468 jobs
\$88,062 average annual income
\$71m value add
\$46m exports

Clean technologies

104 businesses
1439 jobs
\$60,442 average annual income
\$240m value add
\$390m exports

Education and research

686 businesses
14,736 jobs
\$80,444 average annual income
\$1,148m value add
\$326m exports

Health and wellbeing

2,575 businesses
26,337 jobs
\$73,011 average annual income
\$2,138m value add
\$424m exports

Knowledge industries and professional services

6,074 businesses
16,890 jobs
\$91,754 average annual income
\$2,327m value add
\$539m exports

Tourism, sport and leisure

1852 businesses
16,116 jobs
\$39,303 average annual income
\$884m value add
\$597m exports

Source: economy.id

Key achievements

Meet the Makers 2022

- Sunshine Coast, Noosa, Moreton Bay and Gympie products and produce showcased to more than 400 local, state and national buyers, supporters and stakeholders.
- 220 buyers and 97 exhibitors, including 50 Sunshine Coast Food and Agribusiness Network members (up from 35 in 2019).

Craft brewery best practice tour

- 19 local brewing representatives attended the tour to Brisbane's XXXX Brewery. The tour explored world class best practices across business components, such as sustainability, safety practices, automation and high-speed packaging operations.



ASPIRE - business to business circular economy platform

144 businesses registered
383.49 tonnes diverted from landfill
234.03 tonnes embedded carbon savings
\$82,096 revenue averaged (2021/22).

Sunshine Coast Council Regional Economic Development Strategy 2021/22

Advanced manufacturing best practice tour

- 20 manufacturers attended workshops and tours of two Brisbane facilities: Australian Robotics for Manufacturing to discuss robotics integration into regional manufacturing business, and the Urban Art Projects facility for insights about robotics and multiple design/tool methods.

Manufacturing Excellence Forum

- The industry group hosted 13 learning and networking events to more than 1000 attendees.
- 30 workshop groups and 40 guest speakers/panellists.
- 25 jobs filled for members.
- 5 members received more than \$500,000 in government grants.

Turbine project facilitated and supported

- Funding arrangements are being negotiated and finalised.
- Stage one is due to begin in the first quarter of 2023.
- The project is estimated to create 580 local jobs, 161 construction jobs, \$300 million revenue and \$134 million in exports.

Bonza Airlines

- Sunshine Coast Airport was supported to secure Bonza Airlines Head Office and 13 new routes with flights expected to start in September 2022. Approximately 30 initial Full Time Equivalent positions.

Airport service provision

- Aircraft maintenance company Avcro secured at Sunshine Coast Airport as a result of an investment attraction campaign and collaboration with Sunshine Coast Airport.
- Avcro will initially deliver line maintenance to Bonza Airlines and will employ approx 30 Full Time Equivalent staff at its interim facility by late 2022. Staffing and service provision to other airlines is expected to increase when Avcro's permanent facility at Sunshine Coast Airport is completed in late 2023.

SunRamp Health Tech Accelerator program

- 12 businesses participated in the program's second cohort. The program, a subsidiary of the proven US program UpRamp, leverages the Sunshine Coast International Broadband Network and is funded by Council and Advance Queensland.

BiG Day In Sunshine Coast

- The tech careers event attracted 310 students and teachers from nine schools. The program featured speakers and exhibitors from local organisations, including UniSC, HeliMods, Zest Robotics, RoboCoast, Haven VR/Josephmark and ENTAG.

Australian Tourism Awards

- The national awards were held at the Novotel Sunshine Coast in March 2022. More than 670 guests from around Australia attended, resulting in \$470,000 in economic expenditure.
- Montville-based Narrows Escape won the national award for hosted accommodation.

Major events



62 events held



144,451 visitors



\$ 72.6 million in economic impact



805.8 jobs created (direct and indirect)

* Major event outcomes for 2021/22 are estimated projections. Actual performance result will be reported in the Sunshine Coast Events Board's Annual Report produced after acquittals for 2021/22 sponsorship funds are received.

Sunshine Coast Innovation Day ebook

- Showcases innovative digital solutions, products and services that would provide larger businesses, corporations and institutions with operational improvements. The ebook supports local innovation and connections to potential buyers globally.

What did not progress

Sunshine Coast Regional Innovation Project Team (SCRIPT) has concluded and project funding acquitted.



Pathway: Investment in talent and skills

Key achievements



Gap Year Sunshine Coast

- Implemented in partnership with the Queensland Government and Visit Sunshine Coast to attract more workers to the region to take up vacant hospitality and tourism jobs.

Place Activation Program

- Council worked with key industry groups in Mooloolaba, Caloundra and Coolool to deliver events, activities and campaigns including Caloundra Beachfest activations, the Hot Weekend in Mooloolaba, and Spring into Spring events in Peregian Springs.
- Consumer expenditure in our region for 2021/22 financial year was up 10%, delivering annualised growth with all areas showing increased consumer spending compared to the COVID-19 impacted 2020/21 financial year.

15,000
people attended

Average **20% increase**
in expenditure in
each location

(Spendmapp by Geographia)

Build a Better Business Program

- TAFE Queensland mentors supported business owners to create a focused business action plan that includes a finance plan.
- Council has supported more than 140 businesses through this program. Successful participants receive a Certificate IV in Entrepreneurship and New Business.



Sunshine Coast Council Regional Economic Development Strategy 2021/22

613 businesses
received tailored advice

141 events held
3393 participants



Local Business Support Program

- More than 400 people attended a free Thriving Through Change Business Resilience and Growth Expo in October 2021. The event connected attendees to the many business tools and resources available to support them during disruptions such as COVID-19, weather events, environmental impacts, cyber attacks, or construction and road upgrades.
- Council partnered with the Australian Government to host two Jobs Fairs which attracted 845 job seekers, and more than 50 local employers offering 900 jobs.

Small Business Friendly Program

- Council has signed the Small Business Friendly Charter which recognises local governments that actively support small businesses in their community.

Buy Local Sunshine Coast

- Four campaigns were run to call on the region's community to support local businesses through the message: *Money spent locally is money well spent and directly supports local families, jobs and economy.*
- Two Buy Local Win Local competitions between September and December 2021 received 5,594 entries which captured \$543,768 of spend locally.

Study Sunshine Coast

Study Sunshine Coast has worked closely with the Queensland Government to facilitate the safe return of international students to the region, and has delivered student employability programs, marketing awareness campaigns, student engagement and support programs that engaged more than 1,600 domestic and international



Pathway: Local to global connections



Key achievements

Export capability program

- Delivered four Intellectual Property Law and Trademarks workshops to 30 registered attendees and two e-Commerce workshops to 24 registered attendees.
- Presented two market briefings on Japan (40 registered attendees) and South Korea (45 registered attendees) as potential key export markets delivered by the Brisbane based Consul-Generals, TIQ Commissioners in each country, local exporters and bi-lateral Chamber partners.
- Two industry specific export development programs delivered in partnership with the Food and Agribusiness Network and Export Connect to 13 registered local businesses.

2022 Premier of Queensland Export Awards

- Kilcoy Global Foods won the Agribusiness, Food and Beverages category at the Premier of Queensland's Export Awards 2021. Advanced Aquarium Technologies was a finalist.

2022 Sunshine Coast International Forum

- 45 delegates representing the diplomatic and consular corps of 35 nations attended this event on the Sunshine Coast in February 2022, hosted in partnership with the Department of Foreign Affairs and Trade Queensland State Office.
- The program included site visits, briefings, meetings and networking events with industry and key business leaders, including Maroochydore City Centre, Walker Corporation, UniSC, Sunshine Coast Health Institute, TAFE, Kilcoy Global Foods Innovation Hub, HeliMods, Food and Agribusiness Network, Belladottii and the Sunshine Coast Tech Industry Alliance.

Virtual trade mission

- Council's Smart Cities Team participated in a virtual trade mission with companies from Birmingham, hosted by the United Kingdom Trade Development Office, Brisbane.

International partnership opportunities

- 14 meetings held with government agencies and key industry advisers in New Zealand in May 2022 to identify partnerships and trade and investment opportunities following the opening of international borders between the two countries.
- Partnerships re-established with Trade and Investment Queensland (North America and Taiwan), Austrade Queensland Office-ASEAN Desk, and bi-lateral chambers in key markets. Planning is underway to deliver a webinar briefing series for TIQ and Austrade off-shore networks focused on trade and investment opportunities.

What did not progress

Council's annual program of outbound trade and investment missions did not proceed due to ongoing travel restrictions, international border closures and risk associated with the COVID-19 pandemic.



Region shaping projects

Digital connectivity

Achieved through the Sunshine Coast International Broadband Network with backhaul to Brisbane and beyond and associated local infrastructure. Successful attraction of the international broadband submarine cable provides strong catalytic impetus for the growth of the economy and provides an outstanding opportunity for the Sunshine Coast to capitalise on its intelligent community credentials, innovation culture, generate new investment and improve telecommunication diversity to Australia's east coast.

Transport connectivity

Achieved through integrated public and freight transportation – combining the duplication of the North Coast rail line with a fast rail connection to Brisbane and a mass transit system in the Enterprise Corridor. Multiple transport modes seamlessly servicing the region's multiple nodes of activity.

The Sunshine Coast Mass Transit project is considered a vital region shaping initiative for the Sunshine Coast in terms of achieving employment and housing affordability outcomes in the Enterprise Corridor whilst driving urban renewal outcomes. The delivery of high frequency public transport in this corridor is recognised as one of 17 priority region shaping infrastructure items for South East Queensland in the SEQ Regional Plan and the Transforming SEQ city deal.

Health and knowledge hubs

Achieved via the expansion and evolution of the Sunshine Coast Health Precinct and associated health research

development. With the completion of the region shaping project Sunshine Coast University Hospital (SCUH) in the first phase of the REDS, focus is now on capitalisation of the potential in continued development of the Sunshine Coast Health Precinct and attracting research investment and supporting activity with a health nexus and support for other knowledge hubs.

Event, convention and hotel facilities

Delivered through the development of an event, convention and exhibition centre with facilities complemented by high quality four and five-star branded short-term accommodation across the region. Access to a world class entertainment, convention and exhibition venue will provide the Sunshine Coast community with a range of civic, community and cultural facilities, as well as importantly attracting business and industry events to showcase the region's economic credentials. Such a facility will also be a necessary catalyst for the provision of much needed high quality four and five-star short term accommodation and associated higher-value career opportunities.

Smart connected centres

Achieved via the realisation of master-planned community outcomes across Aura, Bokarina, Harmony, Maroochydore City Centre as well as staged smart technology implementation across the region's existing centres hierarchy. Whilst the development of the Maroochydore City Centre is a clear focus, the growth, investment and development of centres within the region's master-planned communities is essential to drive greater opportunity and prosperity. The activity centre network is evolving with notable investments and commitments occurring.

Sunshine Coast Biosphere



The Sunshine Coast has officially been recognised internationally as a UNESCO Biosphere Reserve.

The region now proudly stands as an international site of excellence and an area of natural beauty.

A biosphere is a special place. It is a place where responsible development and people living sustainably sit alongside active conservation.

- It's about creating a legacy for our children's future.
- It's about caring for our beautiful landscapes and stunning beaches.
- It's about leveraging economic opportunities to grow local businesses.

The year ahead

Industry, business and local government will continue to work together to provide the leadership, direction, sustained commitment and policy settings to deliver on the REDS and ensure the Sunshine Coast economy continues to be responsive to national and global demand, with high value employment and investment opportunities.

Together we will:

- Review the Regional Economic Development Strategy at the 10-year mid-point
- Continue to build collaborative relationships and initiatives with key industry groups
- Build industry capability
- Build business capability
- Identify and support future industries such as screen, game development and digital industries
- Connect industry with talent and skills and contribute to addressing regional workforce issues
- Support small business to thrive
- Leverage the SC1 Data Centre and Sunshine Coast International Broadband Network to attract new businesses to the region
- Review industrial land policy and facilitate land releases and related actions
- Support and strengthen our region's First Nations businesses and economic development opportunities
- Facilitate innovation and entrepreneurship
- Develop economic strategies to capitalise on Brisbane 2032 legacy opportunities
- Facilitate and leverage opportunities stemming from the Sunshine Coast Biosphere designation
- Align our activities with council's commitment to the Sustainable Development Goals and a sustainable future.

Sustainable Development Goals





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8.4 HORIZON FESTIVAL**File No:** HF2327**Author:** Coordinator Creative Arts and Events
Economic & Community Development Group**Attachments:** Att 1 - Horizon Festival Development Plan 2023 - 2027 89  

PURPOSE

The purpose of this report is to seek Council endorsement for continued funding for the delivery of the annual Horizon Festival of art and culture. The proposal is for the commitment to be for a five-year period from 2023 to 2027. The five-year commitment will enable a more strategic approach to resourcing and planning for the Horizon Festival.

EXECUTIVE SUMMARY

The Horizon Festival, first held in 2016, is a key deliverable in the Sunshine Coast Arts Plan 2018-2038 and has provided significant benefits for the community, arts sector and economy on the Sunshine Coast, and is evolving into a signature multi-arts festival for southeast Queensland.

The main objectives of the Horizon Festival are to:

1. Provide cultural development outcomes for local emerging artists and cultural workers
2. Develop new works and content that can be exported from the Sunshine Coast
3. Grow regional arts audiences for the benefit of all cultural experiences in the region, and
4. Celebrate Place, with a focus on Sunshine Coast First Nations culture (Kabi Kabi and Jinibara).

While the Horizon Festival was developed to achieve arts and cultural development outcomes, it also generates economic benefit, promotes social inclusion and wellbeing, brings communities together, fosters participation and enables residents to gain a wealth of experiences that would otherwise not be readily available or accessible.

To enable better strategic planning for the future of the Horizon Festival this report seeks Council endorsement for annual funding of the Horizon Festival for a further five-year period, from 2023-2027.

The five-year commitment would enable:

- The long-term, forward contracting of works to be presented at the Horizon Festival. This means enabling the team to take advantage of performer and artists' tour calendars, ensure the availability of artists/performers and enable collaboration with other festivals and events – all which plan programs years in advance. This will provide opportunities to share costs/resourcing.
- Long-term, forward commissioning of new works. The Regional Arts Development Fund grants and the Arts and Heritage Levy enable the development of local artists and new works, which then utilise the Horizon Festival as a platform to showcase their works. These works sometimes years to develop, iterate and test before showcasing.
- Long term partnerships with sponsors and other non-Council entities. The development of relationships with new and potential partners or sponsors takes time. It also requires

Council to demonstrate its commitment to a long-term strategic approach to attract committed partners/sponsors.

- The ability to attract multi-year grant funding and enter into long-term agreements. Identifying and applying for grants requires time to source and timing to apply, and data over consecutive years. A three year or less period does not allow for this opportunity.
- The ability to maintain a team of experienced core staff who hold knowledge, history and relationships relating to the Horizon Festival. Noting that staff are only contracted for the period of Council's financial commitment to the Horizon Festival, there is an ongoing issue with staff retention. Without the longer-term commitment, staff are looking for new opportunities within an 18-to-24-month period, leaving the Horizon Festival to attract, recruit and on-board into festival leadership roles at critical periods. This impacts continuity (delivery and planning) and knowledge retention within the delivery team.
- The ability to identify and take advantage of business benefits through amortising costs, building brand awareness, and developing audiences.
- A solid period to test an established arts and cultural offering for the region in the lead up to the Brisbane 2032 Olympic and Paralympic Games. Over a five-year period to 2027, the Horizon Festival will have the opportunity to grow its profile as the region's premier festival and allow the required time to strategically plan for taking the Horizon Festival to the next level – a worldwide audience in 2032.

By 2027, Council should have a greater understanding of the art and cultural opportunities associated with the hosting of the Brisbane 2032 Olympic and Paralympic Games. With this knowledge, the programming vision for the Horizon Festival can be refined to leverage the opportunities presented to our region as a Games Delivery Partner in 2032 an-ongoing.

The Horizon Festival Development Plan 2023-2027 (Attachment 1) outlines the areas on which to focus development of the Horizon Festival, including programming, marketing and communications and resourcing.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled "Horizon Festival"**
- (b) endorse the Horizon Festival of art and culture as a Council supported event for the years 2023, 2024, 2025, 2026 and 2027**
- (c) refer an annual materials and services budget of \$340,000 (plus CPI) and an annual employee costs budget of \$342,044 (plus increment and Certified Agreement increases) to the 2023/24 budget process for Council's consideration.**

FINANCE AND RESOURCING

In the annual budget, the Horizon Festival is currently classified as a 'project' with a requirement to seek endorsement for delivery and budget from Council – a process that has implications for resourcing and strategic planning of the Horizon Festival.

For the 2022/23 financial year, the 2022 Horizon Festival received \$682,044 in Council funding for materials and services (\$340,000) and employee expenses (\$342,044). In addition, there is further Council support from Heritage Levy (\$60,000), Regional Arts Development Fund (\$19,500) and Environmental Operations (\$12,500).

This report seeks Council's endorsement of the ongoing funding of the Horizon Festival for a further five-year period.

This means that Council would commit to a five-year annual funding program from 2023/24 - 2027/28 to deliver the 2023, 2024, 2025, 2026 and 2027 Horizon Festivals.

Additional funding is sourced by the Horizon Festival team via grants, funding, sponsorships, philanthropy, and partnerships. For the 2022 festival the is estimated to be \$154,000 from grants, \$164,228 from in-kind sponsorship and \$20,000 from ticket sales.

It is important to note that the attraction of additional funding will enable the Horizon Festival to maintain its current level of offering. That is, it is not intended that Council's funding of the Horizon Festival will reduce during this period.

However, this will need to be monitored as increasing costs (for example, security costs have increased by 35%, public amenities by similar amounts) to run and deliver the Horizon Festival may also impact on the offering over the five-year period.

It is also important to note that the Horizon Festival is not designed to generate revenue / profits for Council, rather, its main objective is to build community capacity, engagement, and development of the sector, and to embed and celebrate a sense of place within our community of communities. This report recommends the *minimum* funding required to run a festival of this calibre and cannot anticipate future and ongoing increases to operational costs. The program will be required to adapt to these unforeseen challenges to operate within the allocated budget.

CORPORATE PLAN

Corporate Plan Goal: *Our strong community.*

Outcome: 1.5 - Creative and innovative approaches to building a strong community.

Operational Activity: 1.5.1 - Deliver the Sunshine Coast's premier multi-arts Horizon Festival for 2022 to celebrate place, encourage community participation and provide opportunities to present and build capacity for our local arts sector.

CONSULTATION

Councillor Consultation

The following Councillors were consulted:

Mayor Mark Jamieson

Portfolio Councillors (Community): Councillor R Baberowski and Councillor D Law

Divisional Councillors: Councillor T Landsberg, Councillor J Natoli, Councillor C Dickson, Councillor E Hungerford, Councillor M Suarez.

Internal Consultation

- Group Executive, Economic and Community Development
- Manager, Arts Heritage & Libraries
- Head of Economic Development
- Senior Management Accountant, Finance Branch
- Horizon Festival Director, Arts Heritage & Libraries
- Team Leader Creative Development, Arts Heritage & Libraries
- Manager and Curator, Caloundra Regional Gallery, Arts Heritage & Libraries
- Team Leader Community Festivals and Events, Arts Heritage & Libraries.

External Consultation

- Sunshine Coast Arts Advisory Board
- Sunshine Coast Creative Alliance
- The Old Ambulance Station (Old Ambo – Arts Centre, Nambour)
- Sunshine Coast Traditional Owners – Kabi Kabi (Aunty Helena Gulash) and Jinibara (Jason Murphy).

Community Engagement

Surveys are conducted pre, during and post Horizon Festival timeframes with community members and festival attendees.

PROPOSAL

The Horizon Festival, a key deliverable in the Sunshine Coast Arts Plan 2018-2038, has provided significant benefits for the community, arts sector and economy on the Sunshine Coast, and is evolving into a signature multi-arts festival for southeast Queensland.

The Horizon Festival concept was developed after a “cultural festival” was identified as a strategic initiative to be seed funded within the Regional Arts Development Fund (RADF). The initiative was supported by the Sunshine Coast Regional Arts Development Fund Committee (established by Council) and Arts Queensland, the partner funders of Regional Arts Development Fund.

The inaugural Horizon Festival was successfully delivered in 2016 and at Council's Ordinary Meeting on 25 January 2017 (OM17/7) endorsed a further three-year budget (to deliver the 2017, 2018 and 2019 Horizon Festivals), enabling the Horizon Festival to develop into an award-winning festival of arts and culture for the region.

The awards include:

- Best Achievement in Marketing, Communication or Sponsorship at the 2018 Australian Event Awards – National and State Winner
- Best Regional Event at the 2019 Australian Event Awards – State Winner and National Finalist
- Best Regional Event at the 2021 Australian Event Awards – State Winner and National Finalist

The Horizon Festival was again endorsed by Council at the 31 January 2019 Ordinary Meeting (OM19/6) for a further three-year funding period for 2020, 2021 and 2022.

The 2020 Horizon Festival was moved into a digital online event (due to the COVID-19 pandemic and the mandatory restrictions by state governments) which was delivered to over 100,000 online viewers.

The 2021 Horizon Festival was cancelled as a “festival” after a COVID-19 pandemic hard lockdown was implemented days from opening. However, 53 local events were still delivered to over 12,000 attendees from September to December 2021.

The 2022 Horizon Festival was delivered over 10 days from 26 August to 4 September 2022.

The main objectives of the Horizon Festival are to:

1. Provide cultural development outcomes for local emerging artists and cultural workers
2. Develop new works and content that can be exported from the Sunshine Coast
3. Grow regional arts audiences for the benefit of all cultural experiences in the region

4. Celebrate Place, with a focus on Sunshine Coast First Nations culture (Kabi Kabi and Jinibara).

Some examples of how these objectives are achieved include:

- Local artists working with international artists
- Local artists being commissioned to create new works that can be exported to other national and international festivals
- A range of diverse, free and accessible events in a variety of locations across the region
- Placing events in unique locations and working with First Nations artists to develop self-determined works (for example, Lyndon Davis has progressed over the years to now be the Creative Producer of Dawn Awakening).

While the Horizon Festival was developed to achieve arts and cultural development outcomes, it also generates economic benefit, promotes social inclusion and wellbeing, brings communities together, fosters participation and enables residents to gain a wealth of experiences that would otherwise not be readily available or accessible.

The delivery of the Horizon Festival annually since 2016 has demonstrated the value of having an arts and cultural event on the Sunshine Coast for both practitioners and consumers, with some key achievements (including digital / hybrid festivals*):

- 272,133 digital and physical attendees
- 22.25% average visitors to the region
- 3203 artists engaged
- 614 First Nations artists
- 1160 volunteers
- Attendee satisfaction level 86% - rating experience 'very good to excellent'
- 88% of attendees said Horizon Festival 'increased appreciation of the value of arts, culture and heritage as part of community life in the region'
- 88% of attendees said Horizon Festival 'promoted a sense of community pride'.
- 90% rating for the Horizon Festival's ability to 'increase the appreciation of the value of arts, culture and heritage as part of community life in the region'
- 89% rating for the Horizon Festival's ability to 'promote a sense of community pride'
- Average annual economic impact (direct spend) of \$600,000 per physical Horizon Festival
- Average annual economic benefit (all outside spend) \$2.5 million per physical Horizon Festival
- \$1.155 million in media value
- 15 million media reach
- 493,581 website page views
- 11,260 volunteer hours

**Note: The 2020 and 2021 Horizon Festivals pivoted to a smaller scale digital or hybrid format due to the COVID-19 pandemic and Queensland Health directions in relation to festival, events and audience capacity numbers.*

In the annual budget, the Horizon Festival is currently classified as a 'project' which has a requirement to seek Council endorsement for delivery and budget via the Ordinary Meeting

process on a recurring basis. To date, Council's endorsement of funding has been for a three-year period.

This approach has implications for the ongoing resourcing and strategic planning of the Horizon Festival. There is no doubt that with greater certainty comes the ability to be more strategic.

This report seeks Council endorsement for annual funding of the Horizon Festival for a further five-year period, from 2023-2027.

Horizon Festival Development Plan

2023-2027

The Horizon Festival Development Plan 2023-2027 (Attachment 1) provides guidance and direction in decision-making for staff, stakeholders, sponsors and festival partners; outlines the intent for the development of the 2023 to 2027 Horizon Festivals in line with corporate priorities, and includes the curatorial framework, program development initiatives, marketing strategy, funding and resourcing priorities, and has considered:

- Alignment to Council endorsed strategies and plans (including the Sunshine Coast Arts Plan 2018-2038)
- Analysis of past-festival performance (the 2022 Horizon Festival data will provide further post COVID-19 information to inform any reviews of the Horizon Festival Development Plan)
- Benchmarking against similar local government arts festivals
- Community engagement of attendees, participants and volunteers
- Sector engagement with Arts Queensland, Tourism and Events Queensland and the Sunshine Coast Arts Advisory Board
- Internal engagement with relevant stakeholders.

This next five years of the festival lifecycle will take advantage of upcoming sector and region opportunities such as:

- Building significant programming relationships with established venues and events including but not limited to: Home of the Arts (HOTA), La Boite Theatre, BlakDance and Brisbane Festival
- Establishment and continued employment of a First Nations Curator and strong representation of First Nations art
- Development and expansion of signature place-based program areas including Homegrown and Open Air
- Delivering at least one 'blockbuster' event creating gateway experience centralised hub and more urban program offerings / showcasing the Sunshine Coast as a sophisticated cultural destination alongside spectacular geography
- Initial visioning / planning of the arts and cultural program for the Brisbane 2032 Olympics and Paralympic Games
- Cultural activation / programming in the Maroochydore City Centre as the precinct develops.

The Horizon Festival Development Plan 2023-2027 outlines the areas to on which to focus development including:

- Program

- a. First Nations works focussing on Kabi Kabi and Jinibara artists, including for touring/export readiness
- b. Local arts sector, including product for touring/export readiness
- c. Site-specific works within the natural environment showcase and educate
- d. Attracting/procuring a standout major style event or installation to grow audiences and provided learning opportunities for the local sector
- e. Thoughtful, planned, and engaging curatorial frameworks to ensure balanced, feasible and responsive programming
- f. Vibrancy and freshness within the program with guest curators across specific program areas
- g. Ongoing development of key festival hubs to enhance visitor experience and engage with “place”.
- h. Building new and strengthening current relationships with key program partners.
- Marketing and Communication
 - a. Develop and grow local arts audiences on the Sunshine Coast
 - b. Grow and develop local, intrastate and interstate audiences
 - c. Maintain and grow positive perception of the Horizon Festival amongst participants
 - d. Increase the Horizon Festival ‘umbrella’ brand awareness locally and nationally, as well as in key international markets
 - e. Convert awareness to attendance, resulting in ticket sales and attendance figures that exceed set audience Key Performance Indicators
 - f. Drive intrastate and interstate tourism to the Sunshine Coast for the Horizon Festival
 - g. Including generating economic benefit to the region
 - h. Increase audience engagement with Horizon Festival brand touchpoints and online program.
- Resourcing
 - a. Secure ongoing financial and resourcing support through Council
 - b. Develop and maintain core festival team and appropriate Festival Director and permanent First Nations Curator
 - c. Secure funding from the state and federal governments through Tourism and Events Queensland funding and other available grants
 - d. Increase corporate sector support via a dedicated Partnerships Officer
 - e. Investigate philanthropic investment through the Sunshine Coast Arts Foundation
 - f. Identify alternate revenue streams for the Horizon Festival.

It is anticipated that, through implementation of the priorities outlined and through the investment and support of Council, the following outcomes can be achieved:

- Firmly establish the Horizon Festival as a premier arts event on the national calendar
- Provide pathways for local artists to develop content, skills and networks
- Provide residents and visitors with unique arts experiences that engage and inspire

- Showcase the Sunshine Coast as a sophisticated cultural destination alongside spectacular geography
- Provide strong social and community benefits for Sunshine Coast residents
- Increase the liveability and desirability of the region to positively influence destination choice of visitors, future residents and businesses
- Deliver direct economic impact and tourism benefits
- Leverage significant funding from other levels of government, the corporate sector and philanthropic avenues
- Investigate alternative structural and investment options that support the future development and resourcing of the Horizon Festival.

Legal

There are no legal implications in relation to this report.

Policy

Sunshine Coast Council Corporate Plan 2022-2027

Sunshine Coast Community Strategy 2019-2041

Sunshine Coast Arts Plan 2018-2038

Sunshine Coast Major Events Strategy 2018-2027

Risk

The five-year commitment will ensure a more strategic approach to the planning and development of the Horizon Festival and assist in the achievement of outcomes detailed in this report.

Previous Council Resolution

Ordinary Meeting 31 January 2019 (OM19/6)

That Council:

- (a) receive and note the report titled "Horizon Festival"*
- (b) endorse the Horizon Festival of art and culture as a Sunshine Coast Council supported event for the years 2020, 2021 and 2022*
- (c) refer an annual materials and services budget of \$332,000 (plus CPI) and an annual employee costs budget of \$333,878 (plus increment and CA increases) for a three-year period to the 2019/20 budget process for Council's consideration and*
- (d) note the "Horizon Development Plan 2019-2023" (Appendix A) which will guide the delivery of the Horizon Festival operations.*

Ordinary Meeting 25 January 2017 (OM17/7)

That Council:

- (a) receive and endorse the report titled "Horizon Sunshine Coast Festival of Arts and Culture"*
- (b) endorse the Horizon Festival as a Sunshine Coast Council supported event for the years 2017, 2018 and 2019*
- (c) subject to (b) refer \$205,956 to the 2016/17 financial year third quarter budget review to fund the 2017 Horizon Festival for Council's consideration and*

- (d) *subject to (b) refer an annual budget of \$343,260 (plus CPI) for a three-year period to the 2017/18 budget process for Council's consideration.*

Related Documentation

No related documentation relevant to this report

Critical Dates

A timely decision for ongoing funding is required to enable planning for the 2023 Horizon Festival to commence. Horizon Festival planning requires minimum 12 months lead in time to achieve strategic outcomes.

Implementation

Should the recommendation be accepted by Council, it is noted that the Chief Executive Officer will advise the outcome of the future delivery of the Horizon Festival as per the endorsed resolution of Council.



DEVELOPMENT PLAN 2023 – 2027

First Nations Acknowledgment

Sunshine Coast Council acknowledges the traditional Country of the Kabi Kabi and the Jinibara Peoples of the coastal plains and hinterlands of the Sunshine Coast and recognises that these have always been places of cultural, spiritual, social, and economic significance. We wish to pay respect to their Elders – past, present, and emerging and acknowledge the important role Aboriginal and Torres Strait Islander people continue to play within the Sunshine Coast community.

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Acknowledgements

Council wishes to thank all contributors and stakeholders involved in the development of this document.

Disclaimer

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Executive Summary

Horizon Festival connects People, Art, Culture and Place. At its heart, Horizon is deeply connected to place: celebrating the spectacular natural landscape of the Sunshine Coast region, promoting connection to Country and ceremony through our First Nations program, and providing a platform for ecologically engaged creative work and dialogue. The festival's key objectives are:

- Provide presentation, collaboration and development opportunities for local artists and arts workers
- Profile the diverse artistic and cultural practices of local First Nations artists (Kabi Kabi and Jinibara) as well as First Nations artists from outside of the region
- Deliver a premier festival that is a permanent fixture on the national arts calendar
- Attract regional, national and international visitors to experience the vibrant creative soul of the Sunshine Coast
- Generate regional, national and international interest in Horizon Festival and the Sunshine Coast region through the staging of signature events that are highly visually attractive and increase the value of iconic Sunshine Coast features
- Nurture and develop local arts audiences by curating and delivering a high quality and diverse program of events
- Foster community engagement with the arts through participatory works and experiences.

The Horizon Festival Development Plan 2023 – 2027 builds on the 2019 – 2023 plan and the significant brand equity garnered since the festival's inception in 2016. The Development plan provides guidance and direction in decision-making for internal and external stakeholders including Councillors and staff, partners including funding agencies and corporate sponsors and has been developed through:

- Analysis of past-festival performance
- Ongoing benchmarking against similar local government arts festivals
- Community engagement of attendees, participants and volunteers
- Sector engagement with Arts Queensland, Tourism and Events Queensland and the Sunshine Coast Arts Advisory Board
- Internal engagement with relevant stakeholders.

Key achievements from the delivered festival 2016 – 19 and 2020 - 21 digital / hybrid festivals*:

- 272,133 digital and physical attendees
- 22.25% average visitors to the region
- 3203 artists engaged
- 641 First Nations artists
- 390 Disabled artists /participants
- 1160 volunteers
- Attendee satisfaction level 86% - rating experience 'very good to excellent'
- 88% of attendees said Horizon 'increased appreciation of the value of arts, culture and heritage as part of community life in the region'
- 88% of attendees said Horizon 'promoted a sense of community pride'.
- 90% rating for the festivals ability to 'increase the appreciation of the value of arts, culture and heritage as part of community life in the region'
- 89% rating for the festival's ability to 'promote a sense of community pride'
- \$1.95M in media value
- 15M media reach
- 493,581 website page views
- 11,260 volunteer hours

**Note: 2020 – 21 festivals were pivoted to a smaller scale digital or hybrid formats due to COVID-19.*

2023 – 2027 – FIVE YEAR PLAN

Priority areas outlined for the 2023 – 2027 festivals (reviewed annually):

Program development:

- i. Develop and foster and present First Nations works focussing on Kabi Kabi and Jinibara artists
- ii. Local arts sector development including export readiness
- iii. Development and presentation of site-specific works within the natural environment
- iv. Inclusion of one standout major style event or installation
- v. Curatorial framework to ensure balanced, feasible and appropriate program
- vi. Working with Guest Curators across specific program areas
- vii. Continued development of key festival hub to enhance visitor experience
- viii. Build and maintain key program partners.

Marketing and Communication:

- i. Develop and grow local arts audiences on the Sunshine Coast
- ii. Grow and develop local, intrastate and interstate audiences
- iii. Maintain and grow positive perception of Horizon amongst participants
- iv. Increase the Horizon Festival 'umbrella' brand awareness locally and nationally, as well as in key international markets
- v. Convert awareness to attendance, resulting in ticket sales and attendance figures that exceed set audience KPIs
- vi. Drive intrastate and interstate to the Sunshine Coast for the Horizon Festival (subject to travel restrictions in 2022)
- vii. Including generating economic benefit to the region
- viii. Increase audience engagement with Horizon brand touchpoints and online program.

Resourcing key priorities

- i. Secure ongoing financial and resourcing support through Sunshine Coast Council
- ii. Develop and maintain core festival team and appropriate Festival Director and permanent First Nations curator
- iii. Secure funding from the State Government and Federal Government through Tourism Events Queensland and other available grants
- iv. Increase corporate sector support via a dedicated Partnerships Officer
- v. Investigate philanthropic investment through Sunshine Coast Arts Foundation
- vi. Identify alternate revenue streams for the festival.

It is anticipated that, through implementation of the priorities outlined, and through the continued investment and support of Council, the following outcomes will be achieved:

- Firmly establish the festival as a premier arts event on the national calendar
- Provide pathways for local artists to develop content, skills and networks
- Provide residents and visitors with unique arts experiences that engage and inspire
- Showcase the Sunshine Coast as a sophisticated cultural destination alongside spectacular geography
- Provide strong social and community benefits for Sunshine Coast residents
- Increase the liveability and desirability of the region to positively influence destination choice of visitors, future residents and businesses
- Deliver direct economic impact and tourism benefits
- Leverage significant funding from other levels of government, the corporate sector and philanthropic avenues
- Investigate alternative structural and investment options that support the future development and resourcing of the festival.

Horizon Festival Development Plan 2023 - 2027

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1.0 Background

Since its inception in 2016, Horizon Festival has been a vehicle of development for arts and culture on the Sunshine Coast. The success of Horizon's inaugural year within the local community and regional arts sector translated into significant economic, cultural and societal benefit to the region. As a result, Sunshine Coast Council endorsed the delivery of the Festival from 2017 – 2019, and in January 2019, Council unanimously endorsed further funding for 2020 – 2022.

The Sunshine Coast Council Operational Plan 2021/22 details action *1.5.2 Deliver the Sunshine Coast's premier multi-arts Horizon Festival for 2021 to celebrate place, encourage community participation and provide opportunities to present and build capacity for our local arts sector*, while the Sunshine Coast Arts Plan 2018 - 2038 articulates a number of actions that relate to Horizon, most specifically:

Goal: 2. Arts audiences and creative opportunities flourish through investment and development.

Action: 2.1.1 Continue to develop Horizon as the region's signature multi-arts festival.

Goal: 4. Art and creativity is embedded in the identity and experience of the Sunshine Coast.

Action: 4.6.2 Continue to market and position Horizon Festival at the Sunshine Coast as a premier arts and cultural experience and destination.

The Horizon Festival Development Plan 2023 – 2027 builds on the 2019 – 2023 plan and the significant brand equity garnered since the festival's inception in 2016. The plan is a key document in the process of seeking council support to deliver the festival until 2027 (financial years 2022/23 – 2027/28), whilst providing guidance and direction in decision-making for internal and external stakeholders including Councillors and staff, partners including funding agencies and corporate sponsors and has been developed through:

- Analysis of past-festival performance
- Ongoing benchmarking against similar local government arts festivals
- Community engagement of attendees, participants, and volunteers
- Sector engagement with Arts Queensland, Tourism and Events Queensland, Sunshine Coast Arts Advisory Board, Sunshine Coast Creative Alliance, and the Major Events Board
- Internal engagement with relevant stakeholders.

2.0 Horizon profile

2.1 Mission

An annual arts festival with an ever-evolving program that connects people, place and culture through meaningful experiences.

2.2 Vision

Horizon Festival connects People, Art, Culture and Place.

2.3 Objectives

- Provide showcase, collaboration and capacity development opportunities for local artists and arts workers
- Profile the diverse artistic and cultural practices of local First Nations artists (Kabi Kabi and Jinibara) as well as First Nations artists from outside of the region.
- Deliver a premier festival that is a permanent fixture on the national arts calendar

- Attract regional, national and international visitors to experience the vibrant creative soul of the Sunshine Coast
- Generate regional, national and international interest in Horizon Festival and the Sunshine Coast region through the staging of signature events that are highly visually attractive and increase the value of iconic Sunshine Coast features
- Nurture and develop local arts audiences by curating and delivering a high quality and diverse program of events
- Foster community engagement with the arts through participatory works and experiences.

2.4 Legacy goals

- Grow and strengthen the regional creative arts sector
- Develop national and international networks, including export channels
- Strengthen community pride and connectedness
- Foster cultural tourism recognition, growth and maturity
- Deliver hard infrastructure where possible.

3.0 Achievements 2016 – 2021

As outlined in the festival's objectives and goals, and in-line with the Sunshine Coast Arts Plan 2018 – 2038, the achievements of Horizon are primarily focused on the value of cultural outcomes. The festival does however also generate economic benefits, promotes social inclusion and well-being, brings communities together, fosters participation and enables residents to gain a wealth of experiences that would otherwise not be readily available or accessible.

It is noted that the first three figures below demonstrate the clear correlation between the level of spend on the festival (program and marketing) against attendee numbers.

3.1 Quantitative

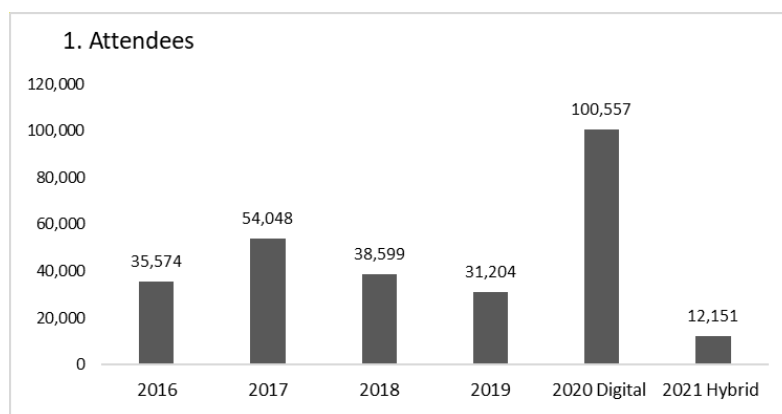


Figure 1 - Attendees

Figure 1 outlines the attendance levels for the festivals presented between 2016 – 2021 totalling 272,133*.

Note: In 2016 and 2017 Maroochy Music and Visual Arts Festival was part of Horizon – not held in 2018. In 2017 the international installation "Arboria luminarium" was part of the festival and attracted more than 12,000. This was in the program due to one large partnership valued at \$100,000 (cash). In 2020 and 2021, most of the festival programming was effectively cancelled with only digital events delivered in 2020, and in 2021, a hybrid of smaller events both digital and physical were delivered.

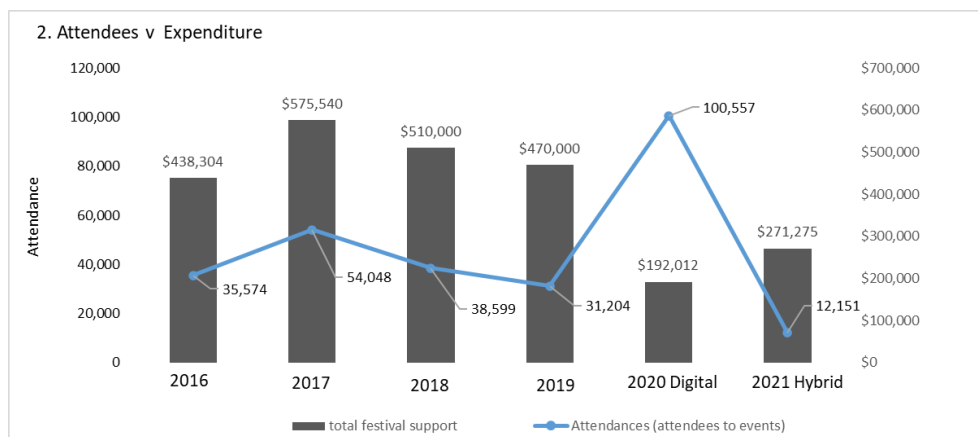


Figure 2 – Attendees v. Expenditure

Figure 2 outlines the festival spend versus attendee levels. This graph demonstrates that the more that is spent on the festival, the larger number of attendees and opportunity for increased economic impact.

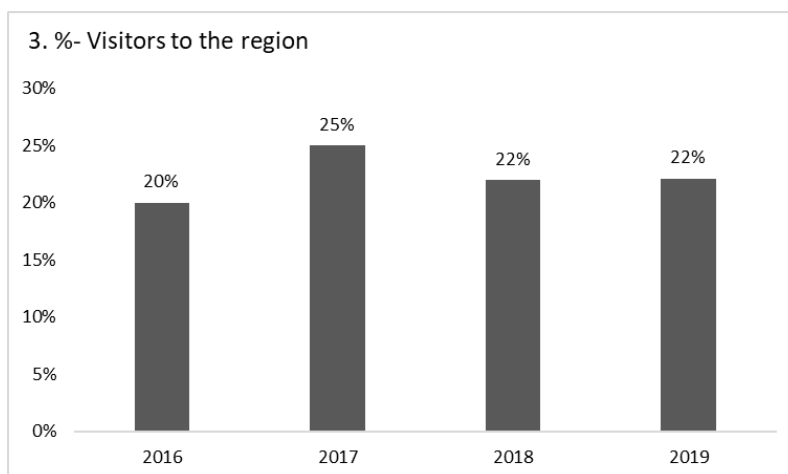


Figure 3 – Visitors to the region

Figure 3 outlines the percentage of attendees who were visitors to the region. Average 22.25% for festivals presented between 2016 – 2019*.

*Note: The 2018 festival experienced a 130% growth in primary purpose visitation.

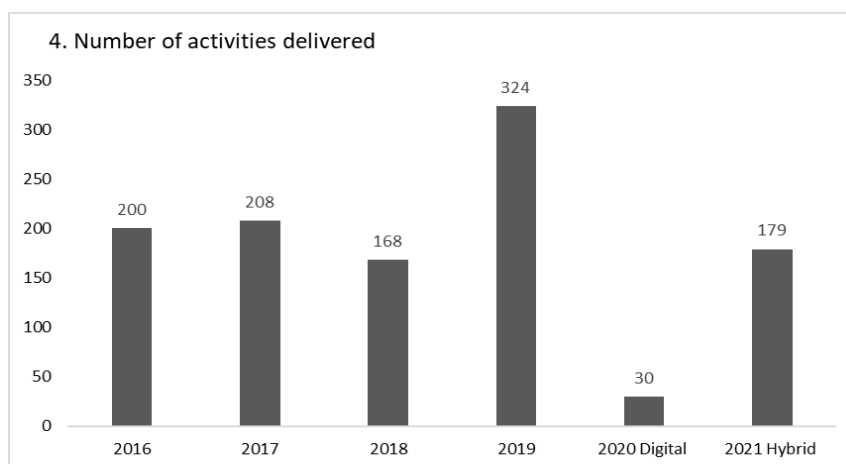


Figure 4 – Number of activities delivered

Figure 4 outlines the total number of activities per festival, both internally and externally delivered.

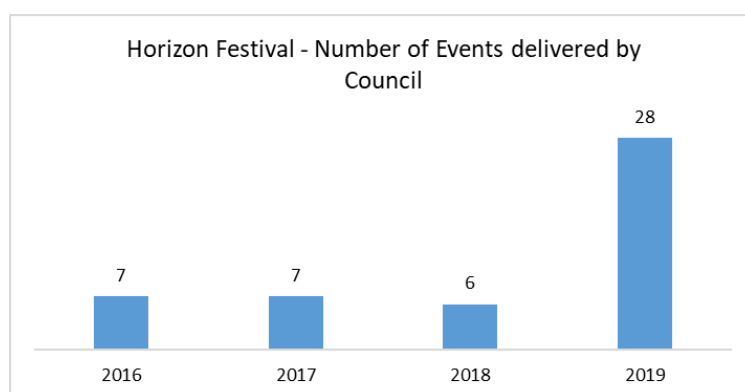


Figure 5 – Number of Events

Figure 5 outlines the number of events delivered by council's Horizon team as part of the overall festival.

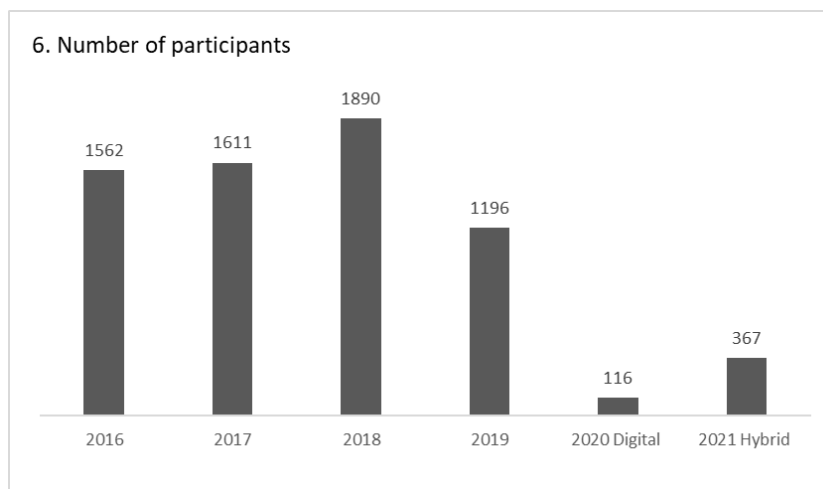


Figure 6 – Total participants

Figure 6 outlines the number of participants in the festival and includes artists, volunteers and event organisers.

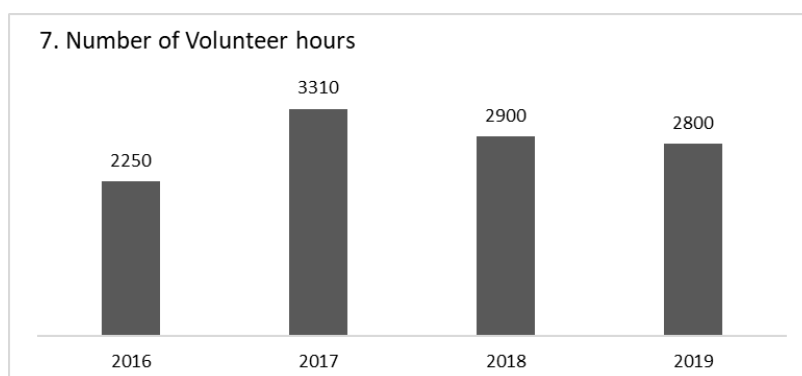


Figure 7 – Volunteer hours

Figure 7 outlines the number of volunteer hours worked to deliver the festival*.

**Note: This number includes volunteers directly engaged by the festival team, as well as volunteers engaged by event organisers within the program.*

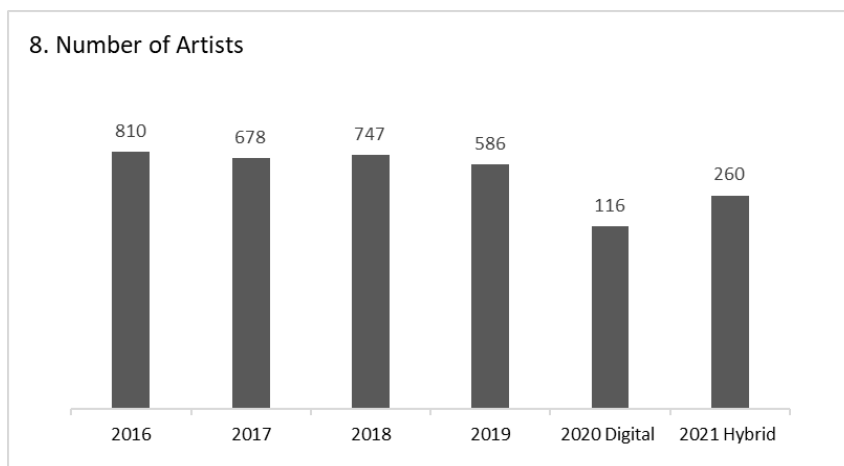


Figure 8 – Total number of artists

Figure 8 demonstrates the number of artists directly involved in presenting the Horizon festival program. Note: this is a key KPI for Arts Queensland.

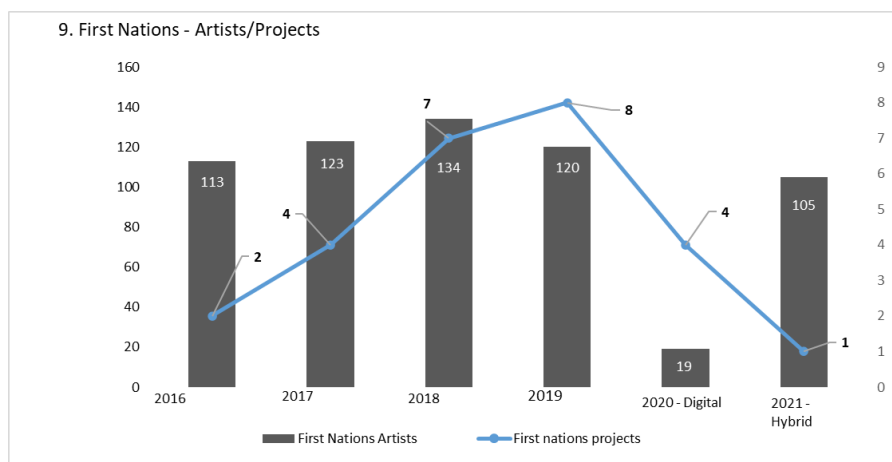


Figure 9 – First Nations Artists and Projects

Figure 9 provides the number of First Nation's projects and artists involved in the festival. This is a key priority of the festival and a customer driven demand as received through attendee feedback.

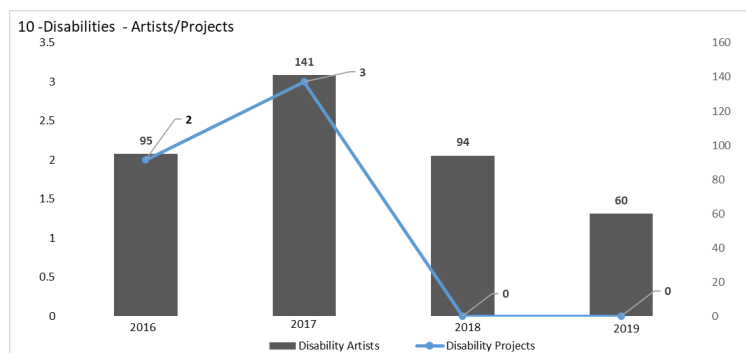


Figure 10 – Number of projects and artists presented with a disability

Figure 10 provides the number of projects and artists featuring people with disabilities.

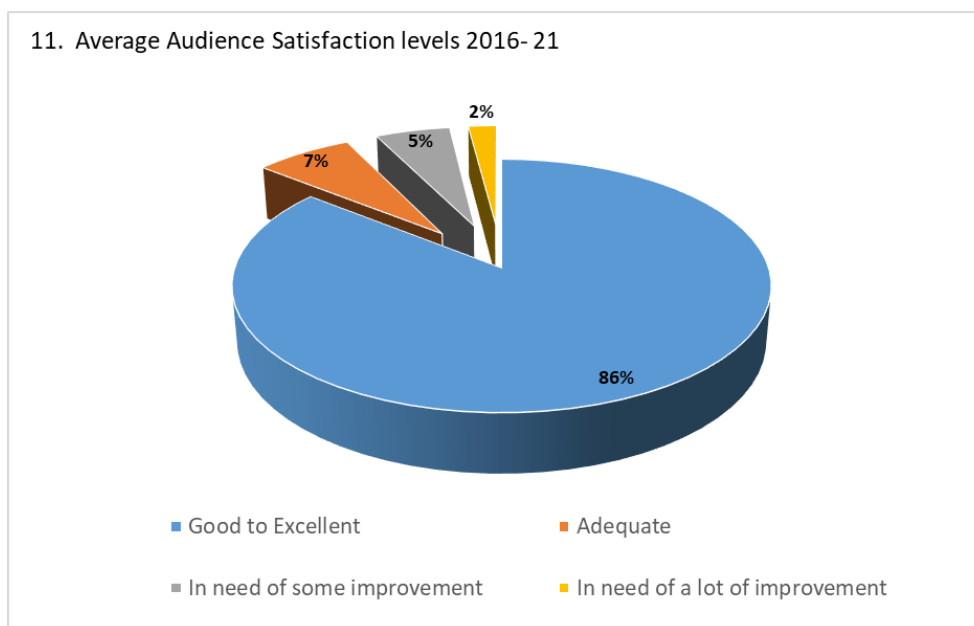


Figure 11 – Audience Satisfaction

Figure 11 outlines the combined attendee satisfaction level at 86% good or excellent.

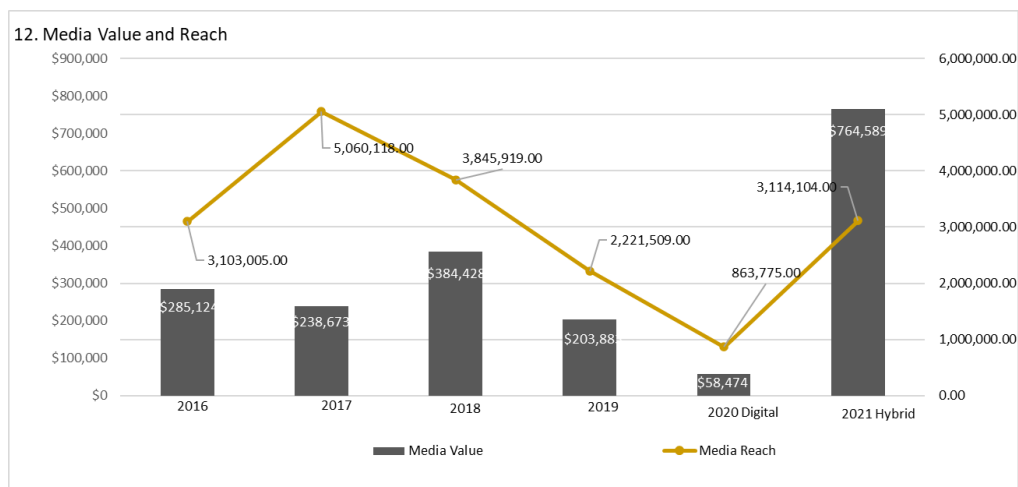


Figure 12 – Media reach and value

Figure 12 demonstrates the media value and reach of each festival. The combined media value of the six festivals is \$1.95M with the total reach at more than 18 million*.

*Note: Reach is calculated using print circulation (number of copies printed), average radio and TV timeslot ratings data and number of unique daily visitors to an online news site.

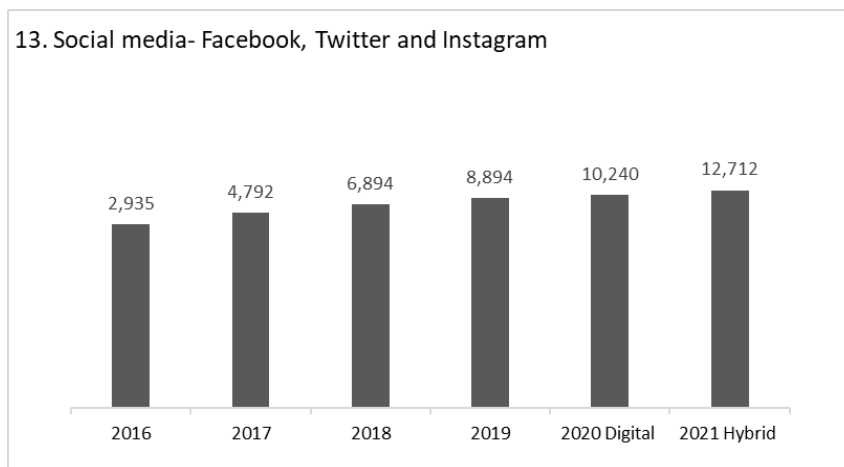


Figure 13 – Social Media followers

Figure 13 outlines the numbers of combined followers on Facebook, Instagram and Twitter at the conclusion of each festival.

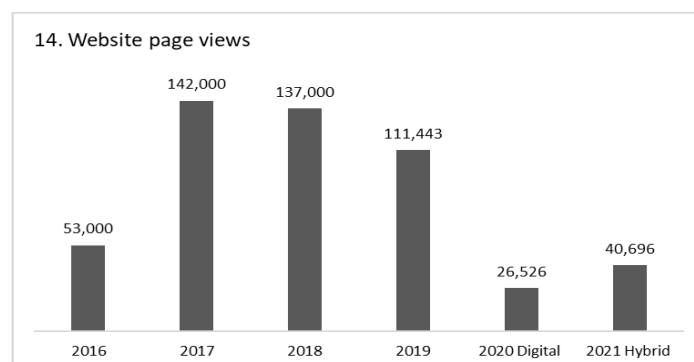


Figure 14 – Website page views

Figure 14 outlines the numbers of web page views for www.horizonfestival.com.au for each festival.

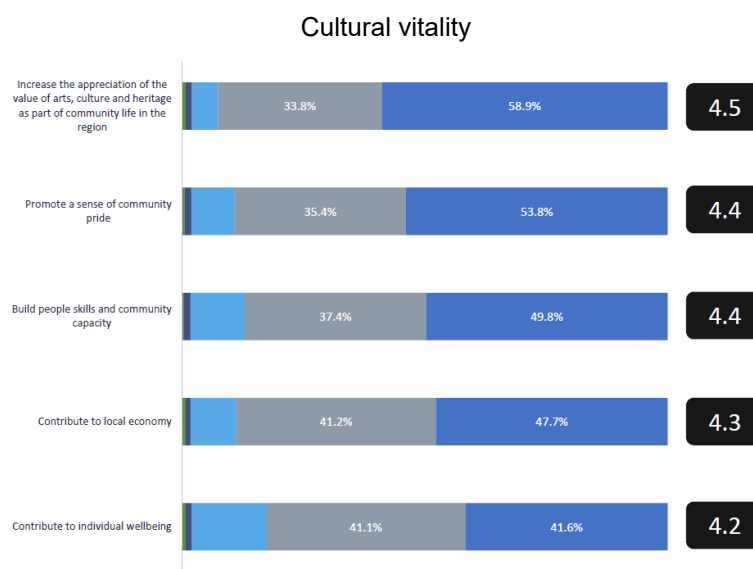


Figure 15- Cultural Vitality

Figure 15 outlines the cultural vitality score for the 2019 festival. It demonstrates that attendees provided strong levels of agreement with all the statements relating to social and community benefits and well-being that are delivered by arts and cultural programs in the Sunshine Coast.

In particular, agreement was strong in relation to the fact that these programs 'increase the appreciation of the value of arts, culture and heritage as part of community life in the region'. Attendees also agreed that the programs help to promote a sense of community pride and help to build people skills and community capacity.

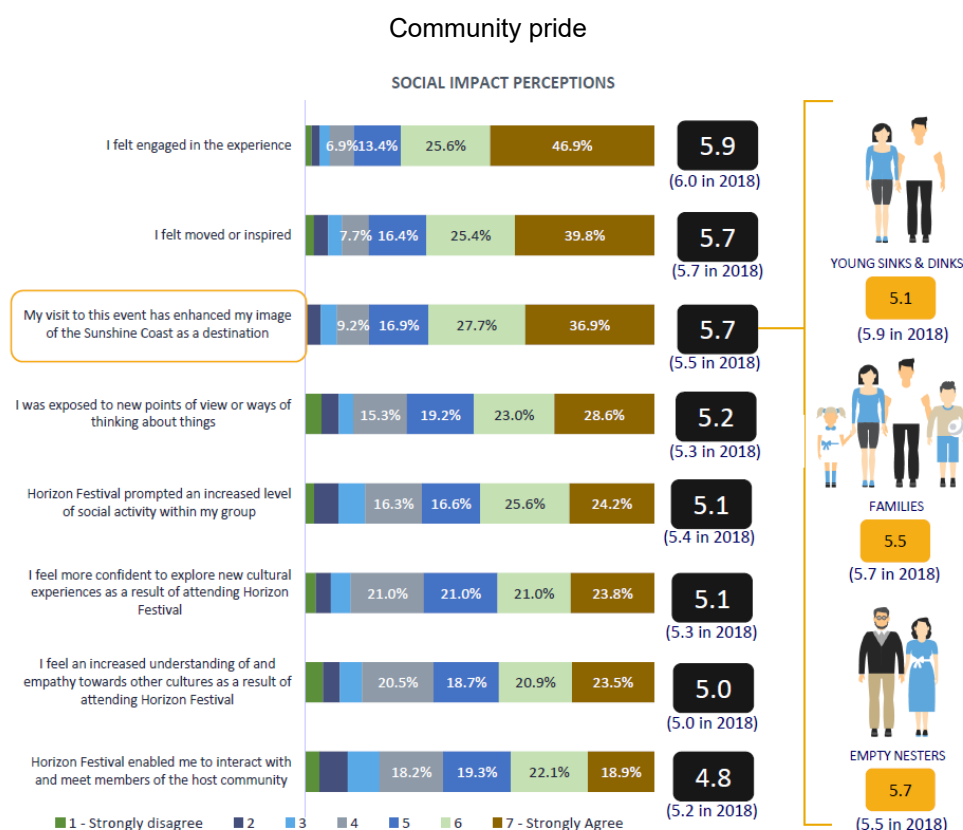


Figure 16- Social Impact Perceptions

Figure 16 outlines 2019 respondents' community pride levels where attendees were asked to rate their agreement with a number of statements relating to the social and community impacts associated with attending the Horizon Festival.

The strongest agreement (5.9) was given to the idea that attendees 'felt engaged in the event'. Overall, more than 85% agreed with this statement.

The next highest agreements were with the idea that attendees 'my visit to this event has enhanced my image of the Sunshine Coast as a destination' and that through their attendance, 'they felt inspired'.

The three segments provided similar ratings across the statements, apart from 'felt engaged in the experience' – which had stronger agreement from Young Sinks and Dinks and Families equally.

Further to the information outlined above, Horizon Festival 2020 was a national Finalist and the State Winner, Best Regional Event (Virtual, Live or Hybrid) at the 2021 Australian Event Awards. The award took into consideration the style of virtual event presentation, campaigns, strategies, innovation, partnerships, challenges overcome, environmental sustainability and corporate social responsibility achieved by the nominated events. It was a significant achievement for the team and festival.

3.2 Qualitative

Key themes emerging from attendee feedback across the 2016 to 2019 festivals reveals:

- Key benefits expressed were perception of the Sunshine Coast was enhanced; felt increased community connection / social belonging; increased the appreciation of arts, culture and heritage as part of community life; felt engaged in the event; felt moved or inspired
- Majority of feedback was regarding the need for increased marketing and promotion: Need easier access - more specific information in relation to the festival program, improved promotion (around 20% of all respondents)
- Greater variety of food stalls
- Stronger focus on children's events and activities with earlier scheduling for children to attend.

Key themes emerging from participant feedback reveals:

- Key benefits expressed were: access to new audiences; connections and networks. established; increased profile of artists/events
- Need to have a greater emphasis on social media for communication and marketing activities
- The quantity of marketing and promotion could be improved
- Need increased signage around events.

4.0 Priorities 2023 – 2027

As the festival moves out of its infancy phase several key areas have been identified as opportunities to support in the delivery of the festivals key objectives and contribute to continued and sustainable growth. These have been developed with analysis of consultation, festival lifecycle and upcoming sector and region opportunities, such as:

- Build significant programming relationships with established venues and events and funders including but not limited to: Home of the Arts (HOTA), La Boite Theatre, BlakDance, Brisbane Festival, Creative New Zealand and Arts Council Canada
- Establishment and continued employment of First Nations Curator and strong representation of First Nations art
- Development and expansion of signature place-based program areas including *Homegrown* and *Open Air*
- Deliver at least one 'blockbuster' event creating gateway experience Centralised hub and more urban program offerings / showcase the Sunshine Coast as a sophisticated cultural destination alongside spectacular geography.

4.1 Program development

Through the ongoing development of the festival's curatorial framework, the festival's proven ability to secure funding, and known appetite for out of region visitors to attend the festival (90% of 2020 Digital Program attendees expressed a desire to visit the region and festival) there is opportunity continue the momentum of Horizon, into a unique festival within Australia, contributing to the creative cultural legacy across the region.

Horizon's vision, interpreted through the Festival Director's lens, is brought to life through a curatorial framework encompassing strategic priorities, a balanced program and an analysis of the feasibility of the program.

The strategic priorities can be captured in five pillars that form the context of each Festival program. This program will be directed by: Participation/Community; Participation/ Capacity Building; New Work/Artistic Innovation; Access/Place Reach; Education.

These broad criteria are further supported by a second classification to be scored against criteria: Sunshine Coast Artists; Signature Project; Geographic Spread; Excellence.

The third level of classification relates to information that becomes crucial in making decisions about which programs can and should move ahead in a given festival framework, such as financial viability, organisational capacity and partnerships.

A key strategic focus over the next five years is to strengthen national and international networks and look to the future through the creation of new works and support of emerging artists. Horizon offers the platform to showcase, empower, connect and grow local cultural creative through development and participation platforms. Sector development will remain a key element of the programming mix to meet corporate priorities as well as ensure fertile ground for future festival delivery.

Program partnerships with local, intrastate and interstate collaborators are a key tool to extend the festival program while also increasing the reach of the Horizon brand. These opportunities range from touring partners to venues and Horizon will focus on relationships with: Home of the Arts (HOTA), La Boite Theatre Company, Brisbane Festival, Darwin Festival, BlakDance as well as key international funding agencies including Creative New Zealand and Arts Council Canada.

Horizon acknowledges the traditional Country of the Kabi Kabi and the Jinibara Peoples of the coastal plains and hinterlands of the Sunshine Coast, and recognises that these have always been places of cultural, spiritual, social and economic significance. Horizon is committed to developing pathways and providing opportunities for Aboriginal and Torres Strait Islander arts practitioners and communities to develop and present their stories and performance during the event. Horizon recognises the value of cultural tourism and will work with the traditional custodians to develop significant artwork, unique experiences and transformative legacy for the regions First Nations peoples.

One new initiative that Horizon intends to develop from 2023 is working with the festival's First Nations Curator, Creative Arts Team, First Nations Advisory Group and a internationally recognised First Nations Company to commission a body of work sharing the stories of our the Kabi Kabi and Jinibara Peoples. This development will create a major new work to be presented by 2027.

Horizon revels in our region and its beauty. From 2023 two significant program streams *Homegrown* (local artist development project) and *Open Air* (concert series presented in our unique landscape). Both developed in 2020, the festival will double its investment into *Homegrown* and its associated programs from 2023 and expand the remit of *Open Air* to other art forms outside of music. These projects foster local content creation and celebrate our makers and place.

The festival will continue to deliver a festival hub at strategic location across the region using mobile venues such as the Wonderland Spiegel tent. In managing expectations, locations will consider Principal, Major and District Activity Centres, arts practice clusters, divisional aspects, funding opportunities and partner requirements. Areas of recreation such as Cotton Tree Park for example, offer opportunities for a centralised hub with a wide range program offerings. These hubs will be key focus areas for range of local, national and international

programming which will allow an improved visitor experience and a greater sense of festival vibe.

Additionally, the need for one standout 'blockbuster' style event or installation has will become a priority and is a key ingredient for attracting attendees and significant economic impact as well as focussing media attention on the festival and the region. This element of the festival will be investigated with a view to working with Council's Major Events team for a potential funding partnership that would see investment into the overall program to expand significant offerings across multiple hubs.

Finally, opportunities to co-invest, co-commission works of various scale exist with both Queensland and interstate partners including Brisbane Festival, Home of The Arts (HOTA), La Boite, Melbourne Fringe Festival and other regional councils.

4.1.1 Program development key priorities

- i. Develop and foster and present First Nations works focussing on Kabi Kabi and Jinibara artists
- ii. Local arts sector development including export readiness
- iii. Development and presentation of site-specific works within the natural environment
- iv. Inclusion of one standout major style event or installation
- v. Curatorial framework to ensure balanced, feasible and appropriate program
- vi. Working with Guest Curators across specific program areas
- vii. Continued development of key festival hub to enhance visitor experience
- viii. Build and maintain key program partners.

4.1.2 Horizon Festival Curatorial Framework

The below decision-making tools ensure the festival is maintaining and responding to strategic priorities whilst delivering a balanced and feasible program.

STAGE 1 – STRATEGIC PRIORITIES				
Strategic Priorities	Performance Indicators	Tick	Notes	Work
Participation/Community Reach	Develops a framework for artists, community and audience to come together to create works			
	Focuses on providing experiences in the process of making a new work			
	Public participation event			
Participation/Capacity Building	Creates and develops a high-quality program of culture in a regional centre			
	Supports community arts workers and performers			
	Provides a space for local artists to create and discuss work with artists of national and international reputation			
	Shared authorships with community input, that values the importance of local storytelling & connection to audience			
New Work/Artistic Innovation	Commissioned work			
	Promotes and celebrates emerging artists in one or a number of events			
	Festival environment that enables artistic innovation			
	Creates an environment that is financially and artistically viable to create experimental cultural work			
Access/ Place	Explore the scale of the Sunshine Coast			
	Reduces remote and disadvantaged communities' isolation through cultural development and support			

	Provides a network of cultural exchange and development across locally, nationally and globally			
	Provides a space for local artists to create and discuss work with artists of national and international reputation			
Education	Workshops, masterclasses, rehearsals, mentorships			
	School-based and Institutional residencies			

STAGE 2 – BALANCED PROGRAM				
Strategic Priorities	Performance Indicators	Tick	Notes	Work
Sunshine Coast Artists	Links Sunshine Coast stories with national, international and regional conversation and practice			
	High-level community-engaged contemporary art practice			
	Make new contacts and networks for career development			
	Brings emerging, community, and professional artists together on one platform			
	Upskills and mentors Sunshine Coast artists			
	Employs local and Sunshine Coast artists and arts workers			
Signature Project	Showcases iconic Sunshine Coast Feature/s			
	Attracts regional, national and international visitors			
	Strengthen community pride and connectedness			
Geographic Spread	Ensures a rotation of offerings across the region			

	Digital programming content			
	Reduces isolation and enables access			
Excellence	Achieves artistic and creative excellence			
	High production standards			
	Diverse and highly creative team			
	Umbrella program curated to complement the core program			

STAGE 3 – FEASIBILITY						
Feasibility Indicators	Components	Low (<20k)	Medium (20- 65k)	High (65-120k)	Notes	Cash Estimate
Resourcing	Programming cash budget					
	Organisational and staffing capacity					
	Marketing resources					
Income Potential	Sponsor/Partners cash income (Corporate, Philanthropic, Project Grant, Council)					
	Collaborations and in-kind income (Participating Arts Organisations, Venues, Council, Corporate and Media Partners)					
Marketability/Popular	Audience Potential					
	Media Potential					

4.2 Marketing and Media

The Marketing and Communication Strategy 2022, delivered through the Audience Development Strategy, Tactical Marketing Plan - including Digital Strategy and Content Plan and Communication Plan - outlines the strategic way forward relating to marketing and media, including partnerships, targets and evaluation. The below is an excerpt from the 2022 Marketing Strategy:

As Horizon Festival enters its seventh year, the 2022 festival forges ahead with renewed purpose, consolidating learnings from the live festivals delivered between 2016 -19 and the insights gained for the reimagined festivals in 2020-21.

2022 will see us celebrate local, Queensland and Australian artists, showcasing their work in the beautiful places and spaces of the Sunshine Coast. The marketing focus is as per the 2021 festival; honing in on audience development – locally, regionally and nationally; nurturing and growing an arts engaged audiences on the Sunshine Coast and attracting arts loving tourists to our region.

This Marketing and Communication Strategy leverages and is built upon the Horizon Festival Development Plan 2019 – 2023 and the significant brand equity developed over the Festival's first seven years. The strategy further develops and delivers a significant destination campaign increasing brand awareness both locally and within Australia; whilst extending the marketing reach and appeal of the festival.

All marketing and communication activity for Horizon 2022 will support the following objectives:

- **Develop and grow arts audiences** on the Sunshine Coast.
- Increase the Horizon Festival 'umbrella' **brand awareness** locally and nationally, as well as in key international markets.
- **Convert awareness to attendance**, resulting in ticket sales and attendance figures that exceed set audience KPIs.
- **Drive intrastate and interstate** to the Sunshine Coast for the Horizon Festival (subject to travel restrictions in 2022) Including generating economic benefit to the region
- Increase **audience engagement** with Horizon brand touch-points and online program
- Grow and develop **local, intrastate and interstate audiences**
- Maintain and grow **positive perception** of Horizon amongst participants.

4.2.1 Key marketing assets

- Website: horizonfestival.com.au
- Facebook: [@horizonartfest](https://www.facebook.com/horizonartfest)
- Instagram: [@horizonartfest](https://www.instagram.com/horizonartfest)
- Twitter: [@horizonartfest](https://twitter.com/horizonartfest)

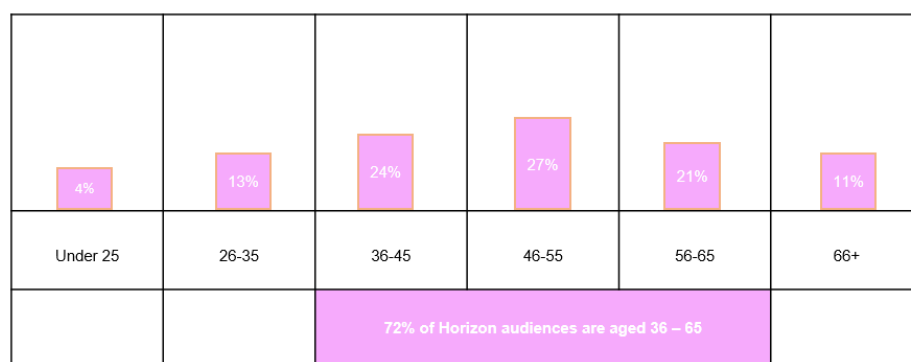
In addition to the Horizon owned assets outlined above, through partnerships, Horizon access platforms and database of our various Tourism and Media partners.

4.2.2 Audience analysis

Horizon Festival operates with our audiences front of mind, referencing our Audience Development Strategy throughout the planning and delivery periods to better understand and engage with our current and potential audiences.

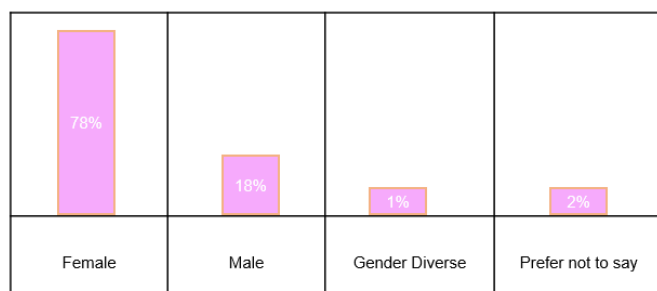
In 2021 the Horizon Festival Audience Development Strategy was developed, following the planned roadmap for change, audience growth, increased reach, and deepened relationships with our audiences and community. The festival will continue to implement the strategy which highlights three growth areas:

- Teachers + Students + Schools
- Young Adults
- Young Families + Kindergartens



Data from IER report, 2018 + 2019

Figure 17 – Horizon Festival Audience Development Strategy – Age Group Profile



Data from IER report, 2018 + 2019

Figure 18 - Horizon Festival Audience Development Strategy – Gender Profile

Marketing and communication activity for Horizon in 2023 and beyond will focus on extending the audience reach and appeal of the festival. This will include consolidating the currently engaged audience base as well as reaching out to new audiences.

Figure 19 below outlines a snapshot of the 2019 festival demographics.

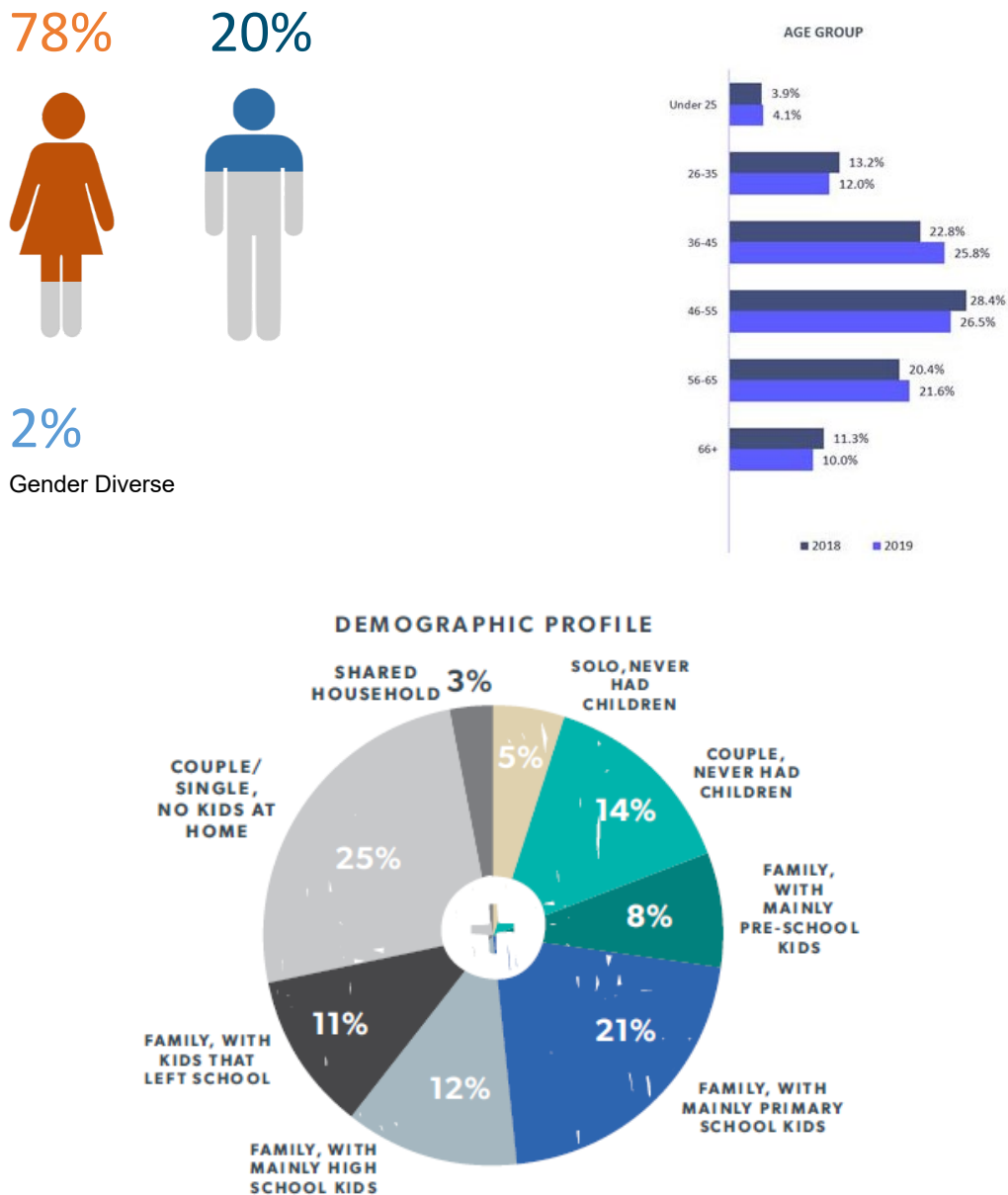


Figure 19 – 2019 Demographics - Audience Snap Shot

In developing new audiences and growing our audience base, Horizon needs to look further than a lack of brand awareness and consider potential barriers to arts participation in our communities. The Australia Council for the Arts (2020) [Creating Our Future – National Arts Participation Survey](#), revealed the following insights about barriers to participation:

- The cost of tickets/entry to arts events prevented one in three Australians from attending as many events as they would like to (34%).
- One in four Australians said there were no arts events near where they live (25%).
- One in five Australians found difficulty getting to arts events a barrier (19%).
- 17% of Australians found a lack of awareness and information a barrier.
- 16% of Australians said it was hard to find the time.
- 14% of Australians were prevented from attending because friends and/or family were not interested in going with them.
- 9% of Australians were unable to attend as much as they would like due to health concerns (either physical or mental).
- 6% of Australians had safety concerns.

Horizon remains abreast of research conducted by Australia Council for the Arts and references the 2017 *National Arts Participation Survey: Culture Segments Australia* report, which looks at audience segmentation by motivation for arts participation. Horizon has overlayed this research with its current audience analysis, to help better understand our existing audience, establish areas for potential growth and plan for how to best use these audience groupings moving forward. As the festival continues to grow a key objective of the festival will be to conduct a specific Culture Segment survey to our audiences.

Awareness profile 2019

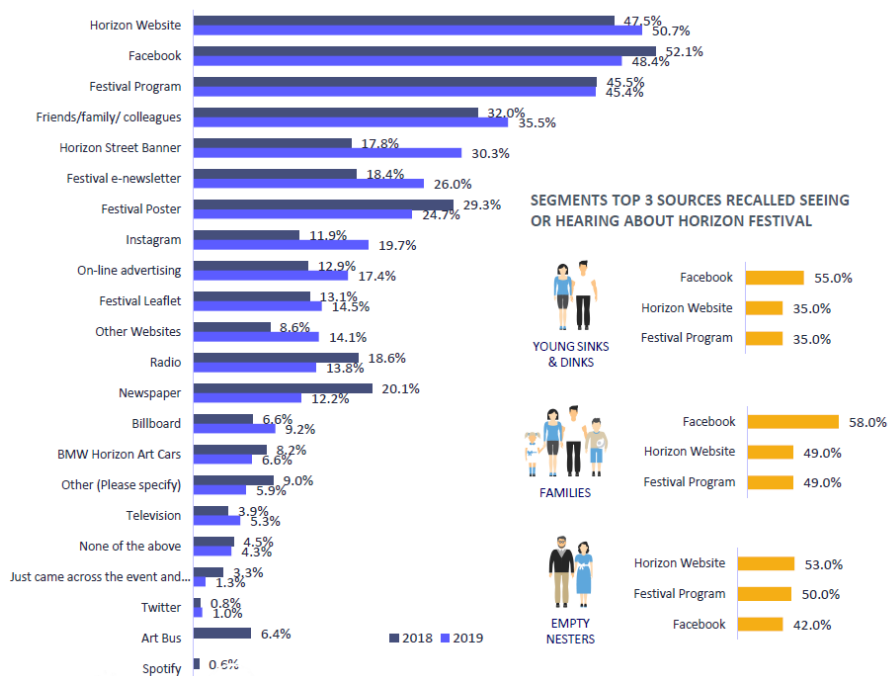


Figure 20 – Awareness profile 2019

Awareness v. attendance profile 2019

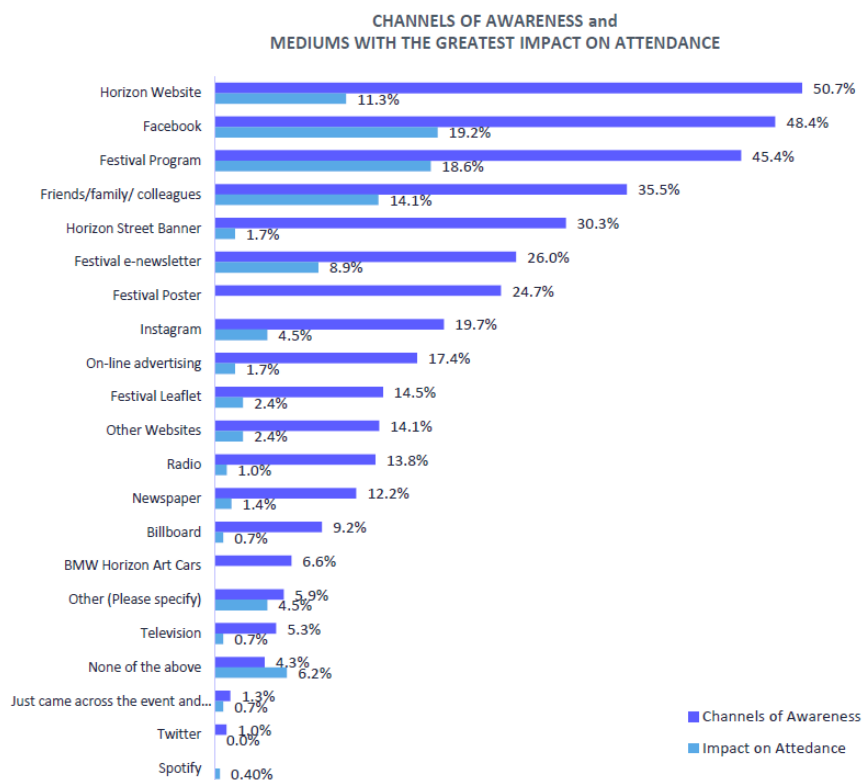


Figure 21 – Awareness v. attendance profile 2019

Net promoter score – 2018 v. 2019

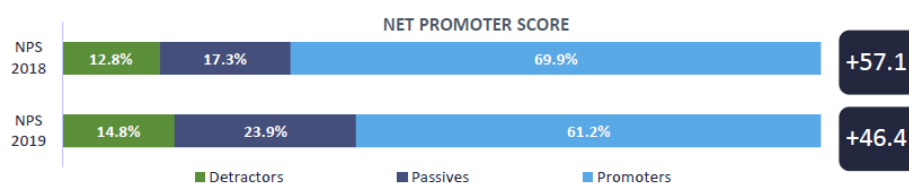


Figure 22 – Net promoter score – 2018 v. 2019

Figure 22 above outlines the net promoter score (NPS) for the 2018 and 2019 festivals. The NPS allows for the measurement of an event's performance through the eyes of its attendees. It is based on the view that all attendees can be segmented into one of performance through the eyes of its attendees. It is based on the view that all attendees can be segmented into one of three categories:

- Promoters (rating score 9-10) are classified as loyal enthusiasts who will keep attending and refer others, fuelling growth.
- Passives (score 7-8) are often satisfied but unenthusiastic customers who are vulnerable to competitive offerings.
- Detractors (score 0-6) are unhappy consumers who can damage the Horizon Festival brand and hinder growth through negative word-of-mouth.

The NPS is calculated by subtracting the percentage of Detractors from the percentage of Promoters. The difference between the two is the NPS.

The Net Promoter Score of +46.1 represents a strong level of positive advocacy generated amongst attendees at Horizon Festival. However it is a drop from the 2018 NPS of +57.1. Overall 61.2% indicated that they would be likely to positively advocate their experience to others. Unlike 2018, there was no significant difference between the highest and lowest Net Promoter Scores provided by the segment groups, with all rating between +40 and +50.

Net promoter score / segments - 2019

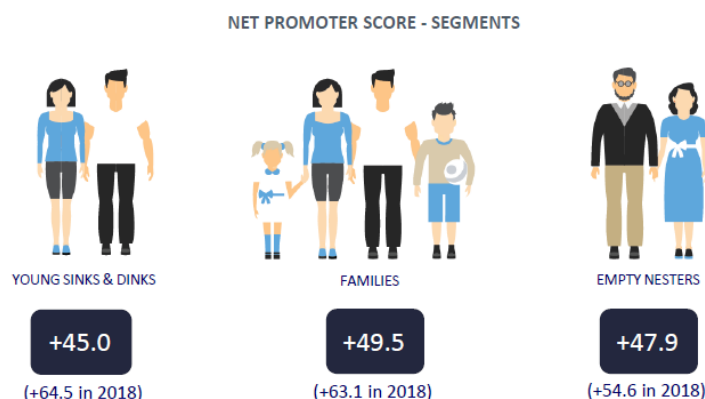


Figure 23 – Net Promoter score / segments - 2019

4.2.3 Tourism data

Horizon recognises the importance of the tourism market to the festival's success and longevity, as well as the funding opportunities it provides.

Prior to COVID-19, Australia Council for the Arts and Tourism Research Australia outlined the following on how cultural tourism was growing:

- In terms of overnight stays, cultural tourism is growing more quickly than tourism overall, increasing in 2015 by 15% for international visitors and 11% for domestic visitors, compared to 8% and 7% respectively for overall tourism.
- This trend is supported internationally. Cultural tourism comprises 37% of world travel and is growing at a rate of 15% year on year.
- Across Australia, international cultural tourists spend 24% more and stay 24% longer than international tourists generally. And domestic travellers staying overnight at a destination spend 56% more and stay 37% longer when they incorporate cultural activities into their visit.
- Overall, interest in cultural activities has jumped among international visitors, particularly those coming from Australia's top source markets, i.e. the countries where the greatest numbers of tourists originate. These markets include Hong Kong, South Korea, Japan, India and China.
- International visitors are especially interested in finding out more about Aboriginal heritage and unique culture.
- Over one million international tourists attended festivals, fairs and cultural events in 2017, an increase of 61% since 2013.
- There is strong and growing potential for the arts to help drive regional tourism. International arts tourists are more likely to visit regional Australia than international tourists overall.

Horizon Festival will work with Visit Sunshine Coast, and Tourism and Events Queensland to review how we capitalise and pivot our promotion to these markets into the future, addressing that this space will evolve constantly over the coming years.

4.2.4 Positioning and key messaging

- We are the Sunshine Coast's leading contemporary multi-arts festival, presenting 10 days and nights of visual art, music, theatre, dance, words + ideas, film and creative workshops; inspired by the stories and beauty of the Sunshine Coast.
- We delight in the natural beauty of the Sunshine Coast and pay our deepest respect to the Traditional Custodians of this country; the Kabi Kabi and Jinibara Peoples of coastal plains and hinterlands of the Sunshine Coast. First Nations people are the original storytellers and artists of these lands and we honour the rich cultural contributions that First Nations artists bring to our festival.
- Horizon supports local artists to develop their own independently-produced work.
- Horizon builds the capacity of local creative talent by celebrating local artists alongside national and international guests.
- Horizon is the platform for quality art and culture experiences right here on the coast.
- Horizon is the platform for both the popular and the experimental and emerging.
- Horizon collaborates with a number of well-established events and organisations such as Sunshine Coast Art Prize, Home of the Arts (HOTA), La Boite Theatre and Brisbane Festival
- Horizon nurtures a dialogue between art, people and place by encouraging artists to create work that explores their relationship to the natural or urban landscape and local stories.

4.2.5 Media and marketing key priorities

- i. Develop and grow local arts audiences on the Sunshine Coast
- ii. Grow and develop local, intrastate and interstate audiences
- iii. Maintain and grow positive perception of Horizon amongst participants
- iv. Increase the Horizon Festival 'umbrella' brand awareness locally and nationally, as well as in key international markets
- v. Convert awareness to attendance, resulting in ticket sales and attendance figures that exceed set audience KPIs.
- vi. Drive intrastate and interstate to the Sunshine Coast for the Horizon Festival (subject to travel restrictions in 2022)
- vii. Including generating economic benefit to the region
- viii. Increase audience engagement with Horizon brand touchpoints and online program

4.3 Resourcing

The level of benefits Horizon can deliver are limited only by the level of investment into the festival. The opportunity to extend our budget through funding and grants, corporate sector and philanthropic support and earned income is essential to the future development of the festival.

There have been some challenges identified around corporate sector support and funding that require a strategic approach.

Corporate sector partnerships require specialist skill to attract and retain and the appointment of a Partnerships Officer in early 2022 is imperative to maintain and develop these partnerships into the future it is vital that this role is supported and retained in the team.

Funding and grants bring other challenges. They are highly competitive and uncertain and require a concerted effort to work together with the funding party on a long-term focus and plan. Larger multi-year funding is essential to long term planning and will be proactively sought with State and Federal Government agencies. Furthermore, it has been identified that council is competing against potential festival participants for external grants which is detrimental to the festival program and reputation.

As the festival garners national and international recognition and develops projects from the ground up, access to these major grants and success in funding will increase. Horizon will also continue to support artists and presenters in submitting individual funding applications to external funding agencies, which will be both beneficial for the festival program and council's reputation.

The building and development of a skilled core festival team, led by an appropriately qualified Festival Director, has also been identified as crucial to the success of the festival. This will provide the ability to develop continuity and intellectual property as well as maintain knowledge of the sector and relationships with stakeholders.

Additionally, the development of a Volunteer Strategy can create a core group of on the ground support and assistance for delivery across the festival on council delivered and externally delivered events. These volunteers can also serve as brand ambassadors and strengthen word of mouth awareness locally.

The festival understands the current economic climate and is committed to securing external funding sources to grow Horizon into the future.

4.3.1 Resourcing key priorities

- i. Secure ongoing financial and resourcing support through Sunshine Coast Council
- ii. Develop and maintain core festival team and appropriate Festival Director and permanent First Nations curator
- iii. Secure funding from the State Government and Federal Government through Tourism Events Queensland and other available grants
- iv. Increase corporate sector support via a dedicated Partnerships Officer
- v. Investigate philanthropic investment through Sunshine Coast Arts Foundation
- vi. Identify alternate revenue streams for the festival.

5. Outcomes

This Horizon Development Plan 2023 – 2027 will guide the continued development and growth of the festival for the next five year endorsed delivery and funding period.

It is anticipated that through the implementation of the priorities outlined and through the investment and support of council that the following outcomes will be achieved:

- Provide pathways for local artists and arts workers to development skills, content and networks
- Showcase and development opportunities of local First Nations artists (Kabi Kabi and Jinibara) as well as First Nations artists from outside of the region
- Firmly establish the festival as a premier arts event on the national calendar
- Generate regional, national and international interest in Horizon Festival and the Sunshine Coast region through the staging of signature events that are highly visually attractive and increase the value of iconic Sunshine Coast features
- Provide strong social and community benefits for Sunshine Coast residents

- Showcase the Sunshine Coast as a sophisticated cultural destination alongside spectacular geography
- Increase the liveability and desirability of the region to positively influence destination choice of visitors, future residents and businesses.
- Deliver direct economic impact and tourism benefits
- Leverage significant funding from other levels of government, the corporate sector and philanthropic avenues.

Furthermore, Horizon will investigate alternative structural and investment options that support the future development and resourcing of the festival.

As Horizon's objectives are for the public good and deliver benefits for all residents within the region, one option is that Horizon adopt a business model as an entity independent from Council – a similar structure to the Sunshine Coast Arts Foundation and Placemakers* (presenters of BLEACH* Festival) on the Gold Coast.

This structure would allow Horizon to access funding sources not currently accessible, such as philanthropic avenues, significant multi-year State and Federal organisational funding, and may make corporate investment more attractive.

This structure would also allow Horizon to be more agile in its operation, particularly when negotiating to program and deliver creative and unique experiences.

To be considered for organisational funding from Arts Queensland and Australia Council, three years of audited financial records are required.

A report on this option will be brought to council in due course.

8.5 BUDGET REVIEW 1 - 2022/23**File No:** Council Meetings**Author:** Coordinator Financial Services
Business Performance Group**Appendices:** App A - 2022/23 Amended Budget Financial Statements.. 125  
App B - Minor Capital Works Program 213  

PURPOSE

To amend the 2022/23 budget to reflect Council's anticipated revenue and expenditure forecasts to 30 June 2023 following the first budget review.

EXECUTIVE SUMMARY

Section 170 of the *Local Government Regulation 2012* allows Council to amend its budget by resolution at any time before the end of the financial year. Major budget reviews are undertaken on a periodic basis to reflect management's best estimate of its financial position at the end of a financial year.

This report, as the first budget review for 2022/23, predominantly identifies works from the revised 2021/22 budget that were not completed as at 30 June 2022 and require funds to be carried forward to the 2022/23 financial year. This report also includes items referred to a budget review by Council Resolution and operating or capital expenditure with additional funding sources.

The 2021/22 interim financial position incorporates end of financial year adjustments. The final year end position however will be subject to review by Council's external auditors in September and October 2022. Council's interim financial results as at 30 June 2022 reflects a positive \$19 million operating result against a budgeted result of \$10 million.

The result of this budget review will decrease the 2022/23 operating result by \$4.5 million, from \$31.8 million to \$27.3 million.

Capital revenues have increased by \$1.8 million from \$100.6 million to \$102.4 million. Capital expenditure increased by \$23 million, from \$273.2 million to \$295.5 million. Loan borrowings for 2021/22 will decrease by \$10.1 million from \$44.4 million to \$34.3 million.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled "Budget Review 1 - 2022/23"
- (b) adopt Appendix A as tabled, pursuant to sections 169 and 170 of the *Local Government Regulation 2012*, Council's amended budget for 2022/23 financial year incorporating:
 - (i) the statement of income and expenditure
 - (ii) the statement of financial position
 - (iii) the statements of changes in equity
 - (iv) the statement of cash flow
 - (v) the relevant measures of financial sustainability
 - (vi) the long term financial forecast

- (vii) the Debt Policy
- (viii) the Revenue Statement
- (c) adopt Appendix A as tabled, pursuant to section 120, 121 and 122 of the *Local Government Regulation 2012*, Council grants a concession by way of a part rebate of the differential general rate levied, to those ratepayers described in section 2.4.4 in the 2022/23 Revenue Statement, subject to the eligibility criteria and conditions set out in section 2.4.4 in the 2022/23 Revenue Statement
- (d) note the following documentation applies as adopted 23 June 2022
 - (i) the Revenue Policy
 - (ii) the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget
 - (iii) the rates and charges to be levied for the 2022/23 financial year and other matters as adopted 23 June 2022
 - (iv) the Strategic Environment Levy Policy
 - (v) the Strategic Arts and Heritage Levy Policy
 - (vi) the Strategic Transport Levy Policy and
- (e) endorse the Minor Capital Works Program (Appendix B).

FINANCE AND RESOURCING

Adoption of the recommendation of this report will formally amend the 2022/23 Budget.

The revised closing cash balance for 2022/23 and the amendments in this budget review will increase the cash position by \$11.3 million to \$221.6 million as at 30 June 2023.

Loan borrowings for 2022/23 will decrease by \$10.1 million from \$44.4 million to \$34.3 million. Maintaining unrestricted cash and core debt balances were two key principles for development of the 2022/23 budget.

CORPORATE PLAN

Corporate Plan Goal:	<i>Our outstanding organisation</i>
Outcome:	5.1 - Maintain a financially sustainable organisation that balances the needs of our growing region.
Operational Activity:	5.1.1 - Review the long term financial plan based on sound financial modelling that includes improved contributed asset processes, enhanced asset management valuation systems and the delivery of a well informed budget.

CONSULTATION

Councillor Consultation

A workshop was held with Councillors in September 2022.

Internal Consultation

All Groups of Council were consulted in the course of the review.

External Consultation

No external consultation is required for this report.

Community Engagement

No community engagement is required for this report.

PROPOSAL

Section 170 of the *Local Government Regulation 2012* allows Council to amend its budget by resolution at any time before the end of the financial year.

Budget reviews are undertaken on a periodic basis to reflect management's best estimate of its financial position at the end of a financial year. Prudent financial management also requires Council to amend its budget if there are material changes to expected revenue or expenses for the year.

The below table highlights the adjustments required to the 2022/23 budget through both operational and capital expenditure and revenues.

**Table 1: Revised 2022/23 Budget Summary
(Details contained in Appendix A)**

	2022/23 Original Budget \$'000	2022/23 Budget Review 1 \$'000	Change \$'000
Operating Revenue	535,202	537,400	2,198
Operating Expenditure	503,237	510,106	6,869
Operating Result	31,783	27,294	(4,489)
Capital Revenue	100,602	102,430	1,828
Capital Expenditure - SCC Core	206,781	217,047	10,266
Capital Expenditure – Other Capital Program	66,428	78,450	12,022
Total Capital Expenditure	273,210	295,497	22,287

This report, as the first budget review for 2022/23, predominantly identifies works from the revised 2021/22 budget that were not completed as at 30 June 2022 and require funds to be carried forward to the 2022/23 financial year. This report also includes items referred to a budget review by Council Resolution and operating or capital expenditure with additional funding sources.

The result of this budget review will decrease the 2022/23 operating result by \$4.5 million, from \$31.8 million to \$27.3 million. The reduction in operating result is largely due to the finalisation of state and federal funded government grant projects from last financial year. This includes the Bushfire Disaster Recovery funding, First Five Forever State Library program, Blue Carbon Trial project and Coastal Hazard Adaptation Strategy.

Capital revenues have increased by \$1.8 million from \$100.6 million to \$102.4 million. Capital revenues have increased by \$4.6 million from \$101.6 million to \$106.2 million. The increase in capital revenue is due to new grants received from both the Federal and State Governments.

Capital expenditure increased by \$23 million, from \$273.2 million to \$295.5 million. The increase in budget predominately relates to carry over of unfinished works from the 2021/22 financial year. Additional grant funds for infrastructure projects have also caused an increase to the expenditure budget.

The revised closing cash balance for 2022/23 and the amendments in this budget review will increase the cash position by \$11.3 million to \$221.6 million as at 30 June 2023.

Legal

The report complies with Council's legislative obligations to amend its budget in accordance with Section 170 of the *Local Government Regulation 2012*.

Policy

There are no policy implications associated with this report.

Risk

There are no risks associated with this report.

Previous Council Resolution**Special Meeting Budget 23 June 2022 (SM22/2)**

That Council adopt Appendix A as tabled, pursuant to sections 169 and 170 of the Local Government Regulation 2012, Council's budget for 2022/23 financial year incorporating:

- i. the statement of income and expenditure*
- ii. the statement of financial position*
- iii. the statements of changes in equity*
- iv. the statement of cash flow*
- v. the relevant measures of financial sustainability*
- vi. the long term financial forecast*
- vii. the Debt Policy (adopted by Council resolution on 26 May 2022)*
- viii. the Revenue Policy (adopted by Council resolution on 26 May 2022)*
- ix. the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget*
- x. the Revenue Statement*
- xi. Council's 2022/23 Capital Works Program, endorse the indicative four-year program for the period 2024 to 2027, and note the five-year program for the period 2028 to 2032*
- xii. the rates and charges to be levied for the 2022/23 financial year and other matters as detailed below in clauses 3 to 10 and*
- xiii. endorse the 2022/23 Minor Capital Works Program*
- xiv. the Strategic Environment Levy Policy*
- xv. the Strategic Arts and Heritage Levy Policy and*
- xvi. the Strategic Transport Levy Policy*

Related Documentation

2022/23 Adopted Budget.

Critical Dates

Following adoption of this report, the proceeding month's financial reports will reflect the amendments in the current budget.

Implementation

Council's budget will be formally adjusted following the Council resolution and included in future monthly reports.



Sunshine Coast Council - Total Statement of Income and Expense (i)

For Period Ending 30 June

	Original Budget	Revised Budget	Forecast								
	2023	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Revenue											
Gross Rates & Utility Charges	374,425	374,272	392,336	409,636	426,403	444,444	461,839	481,404	500,268	521,486	541,942
Interest from Rates & Utilities	790	790	830	866	901	940	978	1,021	1,062	1,108	1,153
Less Discounts, Pensioner Remissions	(5,258)	(5,258)	(5,442)	(5,654)	(5,852)	(6,080)	(6,293)	(6,539)	(6,768)	(7,031)	(7,278)
Net Rates & Utility Charges	369,957	369,804	387,723	404,847	421,451	439,304	456,524	475,886	494,562	515,563	535,818
Fees & Charges	70,045	70,045	71,971	74,094	76,132	78,378	80,533	82,909	85,189	87,702	90,114
Interest Received from Investments	3,000	3,000	3,030	3,060	3,091	3,122	3,153	3,185	3,216	3,249	3,281
Grants and Subsidies - Recurrent	12,804	14,692	13,664	12,980	12,980	12,980	12,980	12,980	12,980	12,980	12,980
Operating contributions	320	320	320	320	320	320	320	320	320	320	320
Unitywater Participation	52,438	52,438	52,438	52,438	54,378	54,378	54,378	54,378	54,378	54,378	54,378
Other Revenue	23,824	24,469	28,761	30,663	42,463	41,446	43,796	44,934	44,368	38,543	33,926
Internal Revenues	2,632	2,632	2,704	2,784	2,861	2,945	3,026	3,115	3,201	3,295	3,386
Total Operating Revenue	535,020	537,400	560,611	581,188	613,676	632,873	654,711	677,708	698,215	716,031	734,204
Operating Expenses											
Employee costs	163,519	163,804	168,719	173,780	178,993	184,363	189,894	195,591	201,459	207,502	213,728
Materials & Services	200,548	204,811	211,398	218,745	226,797	234,692	242,272	250,728	258,845	267,902	276,595
Finance Costs	12,771	12,771	14,198	15,891	16,702	16,238	15,595	14,777	14,103	13,444	12,454
Company Contributions	4,413	4,413	4,449	4,485	3,897	3,935	3,974	4,014	4,054	3,895	3,937
Depreciation	95,499	95,499	98,646	102,067	106,115	110,324	114,844	119,524	124,949	128,335	131,490
Other Expenses	23,292	23,571	24,137	24,716	25,309	25,917	26,539	27,176	27,828	28,496	29,179
Recurrent Capital Expenses	3,195	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237	5,237
Total Operating Expenses	503,237	510,106	526,783	544,922	563,050	580,706	598,355	617,046	636,475	654,811	672,620
Operating Result	31,783	27,294	33,828	36,266	50,626	52,167	56,356	60,662	61,741	61,220	61,584
Non-recurrent Revenue & Expenses											
Capital Revenue											
Capital Grants and Subsidies	18,186	20,014	21,719	52,752	13,009	13,009	13,009	13,009	13,009	13,009	13,009
Capital Contributions	32,000	32,000	32,384	33,528	33,348	33,258	33,258	33,258	33,258	33,258	33,258
Contributed Assets	50,417	50,417	45,833	41,250	42,281	43,338	44,422	45,532	46,671	47,837	49,033
Total Capital Revenue	100,602	102,430	99,936	127,530	88,638	89,605	90,688	91,799	92,937	94,104	95,300
Non-recurrent Expenses											
Profit/Loss on disposal, revaluation & impairment	-	-	-	-	-	-	-	-	-	-	-
Movements in landfill and quarry provisions	(3,010)	(3,010)	(3,070)	(3,132)	(3,194)	(3,258)	(3,323)	(3,390)	(3,458)	(3,527)	(3,597)
Assets transferred to third parties	-	-	-	-	-	-	-	-	-	-	-
NET RESULT	129,375	126,714	130,694	160,664	136,070	138,513	143,721	149,071	151,220	151,797	153,286

**Sunshine Coast Council - Total
Statement of Financial Position (ii)**

For Period Ending 30 June

	Original Budget	Revised Budget	Forecast								
	2023 \$'000	2023 \$'000	2024 \$'000	2025 \$'000	2026 \$'000	2027 \$'000	2028 \$'000	2029 \$'000	2030 \$'000	2031 \$'000	2032 \$'000
Current Assets											
Cash & Investments	210,279	221,581	153,923	148,568	159,720	181,308	186,537	202,149	194,471	200,657	231,322
Trade and other receivables	19,250	19,348	20,195	20,971	21,834	22,676	23,488	24,398	25,275	26,259	27,208
Inventories	12,331	12,331	11,977	10,555	10,104	9,915	10,733	10,714	10,702	10,895	10,946
Other Financial Assets	27,949	27,949	28,648	29,364	30,098	30,851	31,622	32,413	33,223	34,054	34,905
Non-current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	269,810	281,210	214,742	209,459	221,756	244,750	252,380	269,674	263,672	271,864	304,380
Non-Current Assets											
Trade and other receivables	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893
Property, plant & equipment	5,291,370	5,268,688	5,633,104	5,960,089	6,215,097	6,462,225	6,728,814	7,003,026	7,309,795	7,603,415	7,879,428
Investment in associates	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213
Long Term Inventories	39,060	39,060	37,908	30,672	29,235	28,558	30,800	30,609	30,433	30,851	30,851
Intangible assets	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608
Total Non-Current Assets	6,319,144	6,296,462	6,659,726	6,979,475	7,233,046	7,479,497	7,748,328	8,022,348	8,328,942	8,622,980	8,898,992
TOTAL ASSETS	6,588,954	6,577,672	6,874,468	7,188,934	7,454,802	7,724,247	8,000,709	8,292,022	8,592,614	8,894,844	9,203,373
Current Liabilities											
Trade and other payables	69,811	71,035	73,188	75,506	77,979	80,454	82,904	85,543	88,155	90,968	93,752
Short Term Borrowings	24,939	24,939	26,709	29,428	31,551	33,036	39,344	47,487	48,954	38,478	36,730
Provisions	27,553	27,553	28,301	29,069	29,859	30,671	31,504	32,361	33,241	34,146	35,075
Other	13,735	13,735	14,079	14,431	14,792	15,161	15,540	15,929	16,327	16,735	17,154
Total Current Liabilities	136,038	137,262	142,277	148,434	154,180	159,322	169,293	181,320	186,678	180,328	182,711
Non-Current Liabilities											
Long Term Borrowings	483,112	473,267	504,186	512,484	488,947	460,703	423,189	386,505	356,984	332,764	297,171
Long Term Provisions	58,149	58,149	59,748	61,391	63,079	64,814	66,596	68,428	70,309	72,243	74,230
Total Non-Current Liabilities	541,261	531,416	563,934	573,875	552,026	525,517	489,785	454,933	427,293	405,007	371,401
TOTAL LIABILITIES	677,299	668,677	706,211	722,308	706,206	684,838	659,078	636,253	613,971	585,335	554,112
NET COMMUNITY ASSETS	5,911,655	5,908,995	6,168,258	6,466,625	6,748,596	7,039,409	7,341,631	7,655,769	7,978,642	8,309,509	8,649,261
Community Equity											
Asset revaluation surplus	896,108	896,108	1,024,678	1,162,381	1,308,282	1,460,581	1,619,082	1,784,150	1,955,803	2,134,872	2,321,338
Retained Earnings	5,015,547	5,012,886	5,143,580	5,304,244	5,440,314	5,578,827	5,722,548	5,871,619	6,022,839	6,174,636	6,327,922
TOTAL COMMUNITY EQUITY	5,911,655	5,908,994	6,168,257	6,466,625	6,748,596	7,039,408	7,341,630	7,655,768	7,978,641	8,309,508	8,649,259

**Sunshine Coast Council - Total
Statement of Changes in Equity (iii)**

For Period Ending 30 June

	Original Budget	Revised Budget	Forecast								
	2023 \$'000	2023 \$'000	2024 \$'000	2025 \$'000	2026 \$'000	2027 \$'000	2028 \$'000	2029 \$'000	2030 \$'000	2031 \$'000	2032 \$'000
Capital Accounts											
Asset Revaluation Reserve											
Balance at beginning of period	772,304	772,304	896,108	1,024,678	1,162,381	1,308,282	1,460,581	1,619,082	1,784,150	1,955,803	2,134,872
Asset revaluation adjustments	123,804	123,804	128,570	137,703	145,901	152,299	158,501	165,068	171,653	179,070	186,465
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	896,108	896,108	1,024,678	1,162,381	1,308,282	1,460,581	1,619,082	1,784,150	1,955,803	2,134,872	2,321,338
Retained Earnings											
Balance at beginning of period	4,885,979	4,885,298	5,012,886	5,143,580	5,304,244	5,440,314	5,578,827	5,722,548	5,871,619	6,022,839	6,174,636
Net result for the period	129,375	126,714	130,694	160,664	136,070	138,513	143,721	149,071	151,220	151,797	153,286
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-
Transfers from capital, reserves and shareholdings	193	874	-	-	-	-	-	-	-	-	-
Asset revaluation adjustments	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	5,015,547	5,012,886	5,143,580	5,304,244	5,440,314	5,578,827	5,722,548	5,871,619	6,022,839	6,174,636	6,327,922
Total											
Balance at beginning of period	5,658,283	5,657,102	5,907,813	6,167,077	6,465,444	6,747,415	7,038,228	7,340,449	7,654,588	7,977,461	8,308,327
Net result for the period	129,375	126,714	130,694	160,664	136,070	138,513	143,721	149,071	151,220	151,797	153,286
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	-
Transfers from capital, reserves and shareholdings	193	193	-	-	-	-	-	-	-	-	-
Asset revaluation adjustments	123,804	123,804	128,570	137,703	145,901	152,299	158,501	165,068	171,653	179,070	186,465
Balance at end of period	5,911,655	5,907,814	6,167,077	6,465,444	6,747,415	7,038,228	7,340,449	7,654,588	7,977,461	8,308,327	8,648,079

**Sunshine Coast Council - Total
Statement of Cash Flow (iv)**

For Period Ending 30 June

	Original Budget	Revised Budget	Forecast								
	2023	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities											
Operating Result	31,783	27,294	33,828	36,266	50,626	52,167	56,356	60,662	61,741	61,220	61,584
Adjustments for:											
Depreciation	95,499	95,499	98,646	102,067	106,115	110,324	114,844	119,524	124,949	128,335	131,490
Interest and dividends received	(55,438)	(55,438)	(55,468)	(55,498)	(57,469)	(57,500)	(57,531)	(57,563)	(57,595)	(57,627)	(57,659)
Landfill Quarry Provision	(3,010)	(3,010)	(3,070)	(3,132)	(3,194)	(3,258)	(3,323)	(3,390)	(3,458)	(3,527)	(3,597)
Finance Costs	12,771	12,771	14,198	15,891	16,702	16,238	15,595	14,777	14,103	13,444	12,454
Change in Working Capital	(3,394)	(2,269)	4,805	12,247	5,603	4,662	802	4,226	4,271	3,635	4,267
Net cash inflow (outflow) from operating activities	78,211	74,847	92,938	107,841	118,382	122,633	126,742	138,236	144,012	145,480	148,539
Cash flows from investing activities											
Payments for property, plant and equipment	(270,014)	(289,558)	(289,649)	(249,549)	(172,348)	(161,683)	(173,391)	(171,509)	(201,614)	(192,723)	(172,626)
Proceeds from disposal non current assets	-	-	-	-	-	-	-	-	-	-	-
Capital grants, subsidies, contributions, donations	50,186	52,014	54,103	86,280	46,357	46,266	46,266	46,266	46,266	46,266	46,266
Interest and dividends received	55,438	55,438	55,468	55,498	57,469	57,500	57,531	57,563	57,595	57,627	57,659
Finance Costs	(12,771)	(12,771)	(14,198)	(15,891)	(16,702)	(16,238)	(15,595)	(14,777)	(14,103)	(13,444)	(12,454)
Net cash inflow (outflow) from investing activities	(177,162)	(194,877)	(194,277)	(123,661)	(85,224)	(74,155)	(85,189)	(82,457)	(111,857)	(102,273)	(81,155)
Cash flows from financing activities											
Proceeds from borrowings	44,430	34,240	60,371	39,875	9,525	6,127	3,000	7,300	9,100	1,550	1,000
Repayment of borrowing	(24,921)	(24,921)	(26,691)	(29,409)	(31,532)	(33,016)	(39,324)	(47,467)	(48,934)	(38,571)	(37,719)
Net cash inflow (outflow) from financing activities	19,509	9,319	33,679	10,466	(22,007)	(26,889)	(36,324)	(40,167)	(39,834)	(37,021)	(36,719)
Net increase (decrease) in cash held	(79,442)	(110,711)	(67,659)	(5,354)	11,152	21,588	5,229	15,612	(7,678)	6,186	30,665
Cash at beginning of reporting period	289,721	332,292	221,581	153,923	148,569	159,720	181,309	186,538	202,150	194,472	200,657
Cash at end of reporting period	210,279	221,581	153,923	148,569	159,720	181,309	186,538	202,150	194,472	200,657	231,322

Sunshine Coast Council - Total Measures of Financial Sustainability (v)

For Period Ending 30 June

	Original Budget	Revised Budget	Forward Estimate								
	2023	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Performance											
Operating Performance Ratio (%)	5.9%	5.1%	6.0%	6.2%	8.2%	8.2%	8.6%	9.0%	8.8%	8.5%	8.4%
Fiscal Flexibility											
Council controlled revenue (%)	82.2%	81.8%	82.0%	82.4%	81.1%	81.8%	82.0%	82.5%	83.0%	84.3%	85.3%
Total debt service cover ratio (times)	3.6 x	3.5 x	3.5 x	3.3 x	3.5 x	3.6 x	3.3 x	3.1 x	3.1 x	3.8 x	4.1 x
Net Financial Liabilities Ratio (%)	76.2%	72.1%	87.7%	88.2%	78.9%	69.5%	62.1%	54.1%	50.2%	43.8%	34.0%
Liquidity											
Cash expense cover ratio (months)	6.4	6.6	4.5	4.2	4.4	4.8	4.8	5.0	4.7	4.7	5.3
Asset Sustainability											
Asset Sustainability Ratio (%)	88.4%	86.9%	86.1%	74.7%	69.8%	72.6%	64.9%	63.2%	71.1%	65.9%	56.3%

Operating Performance Ratio

Measures the extent to which operating revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

Calculation: Operating Result (excluding capital items) as a percentage of operating revenue

Target: between 0% and 10%

Council Controlled Revenue Ratio

Indicates the degree of reliance on external funding sources such as operating subsidies, donations and contributions. Council's financial flexibility improves the higher the level of its own source revenue.

Calculation: Net rates, levies and charges & fees and charges / total operating revenue.

Target: Greater than 60%

Total Debt Service Cover Ratio

Indicates the ability to repay loan funds. A low cover indicates constrained financial flexibility and limited capacity to manage unforeseen financial shocks.

Calculation: (Operating result (excluding capital items) + depreciation and amortisation + gross interest expense) / (gross interest expense + prior year current interest bearing liabilities)

Target: Greater than 2 times

Net Financial Liabilities Ratio

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.

Calculation: (Total liabilities - current assets) / total operating revenue (excl. capital items)

Target: not greater than 60%.

Cash Expense Cover Ratio

Indicates the number of months council can continue paying its immediate expenses without additional cash loans.

Calculation: (Current year's cash and cash equivalents balance / (total operating expenses - depreciation and amortisation - finance costs charged by QTC - interest paid on overdraft) * 12

Target: Greater than 3 months.

Asset Sustainability Ratio

This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives.

Calculation: Capital expenditure on replacement assets (renewals) / depreciation expense

Target: greater than 90%.



Sunshine Coast Council

Capital Program (in 2023 dollars) (vi)

	Original Budget	Revised Budget	Forecast								
	2023	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Sunshine Coast Council Core Capital Program											
Aerodromes	530	727	200	200	200	200	200	200	200	200	200
Buildings & Facilities	21,764	21,578	22,478	16,128	17,236	24,840	22,693	34,921	45,800	28,000	27,844
Coast & Canals	4,440	4,903	2,737	2,950	3,050	2,390	1,700	2,645	2,750	2,750	2,750
Minor Works	4,840	5,376	4,840	4,840	4,845	4,875	4,840	4,840	4,840	4,840	4,840
Environmental Assets	3,840	3,307	2,430	2,800	2,800	2,800	3,000	2,840	2,720	2,720	2,720
Fleet	4,000	6,656	4,000	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Holiday Parks	4,095	2,732	3,009	2,580	1,355	1,245	2,015	1,965	2,000	2,000	2,000
Information Communication Technology	7,059	9,238	9,996	3,375	3,975	3,450	3,750	3,642	3,850	3,800	3,800
Parks & Gardens	18,390	21,836	24,075	14,992	21,025	17,245	15,190	11,126	14,050	10,900	11,700
Quarries	610	242	210	485	160	160	160	160	160	160	-
Stormwater	9,141	8,356	17,467	20,255	15,710	15,959	16,035	15,740	14,489	14,291	7,378
Transportation	75,526	80,666	95,701	73,127	68,453	72,059	73,148	61,429	71,992	75,610	68,680
Waste	52,546	51,430	38,246	6,761	10,776	7,097	1,890	5,980	9,630	2,340	1,150
Total Sunshine Coast Council Core Capital Program	206,781	217,047	225,387	152,993	154,085	156,820	149,121	149,988	176,981	152,111	137,562
Corporate Major Projects Capital Program											
Corporate Major Projects	44,731	45,374	54,458	86,993	10,000	-	-	-	-	-	-
Strategic Land & commercial Properties	21,697	29,870	24,948	8,700	13,500	8,500	6,500	7,200	12,500	8,100	6,028
Maroochydore City Centre	-	1,164	-	-	-	-	-	-	-	-	-
Sunshine Coast Airport Expansion Project	-	2,042	-	-	-	-	-	-	-	-	-
Total Corporate Major Projects Capital Program	66,428	78,450	79,406	95,693	23,500	8,500	6,500	7,200	12,500	8,100	6,028
SCC Total Capital Works Program	273,210	295,497	304,793	248,686	177,585	165,320	155,621	157,188	189,481	160,211	143,590



Strategic Policy

2022/23 Debt Policy

Corporate Plan reference:	5.1 – Maintain a financially sustainable organisation that balances the needs of our growing region.	
Endorsed by Council on:	26 May 2022	Reference Number: OM22/31
Manager responsible for policy:	Chief Financial Officer, Business Performance Group	

Policy statement

The purpose of this policy is to ensure the sound management of Council's existing and future debt. The policy will provide clear guidance for staff in the management of Council's debt portfolio and maintenance of appropriate debt and debt service levels.

New borrowings will only be made to fund capital expenditure, for a period less than or equal to the estimated useful life of the asset(s) and for no more than 20 years.

New borrowings will be undertaken in accordance with the Queensland Treasury Corporation Guidelines, the *Statutory Bodies Financial Arrangements Act 1982* and Section 192 of the *Local Government Regulation 2012*.

Policy scope

This policy applies to all Councillors and council staff and extends to all borrowing activities of Council and any controlled entities.

Policy requirements

Borrowing Purposes

- Council will not utilise loan funding to finance operating activities or recurrent expenditure.
- Council undertakes full analysis of all funding options as outlined in the Long Term Financial Forecast, including a forward program of capital works, to determine loan funding requirements.
- Council recognises that infrastructure demands placed upon Council can often only be met through borrowings, but will always be mindful of the additional cost incurred by the community when assets are acquired through borrowings, as this increases the cost of providing capital infrastructure.
- Council will endeavour to fund all capital renewal projects from operating cash flows and borrow only for new or upgrade capital projects, having regard to sound financial management principles and giving consideration to inter-generational equity for the funding of long term infrastructure projects.

- Where capital expenditure is deferred from one year to the next, the drawdown of approved loan funds will be reviewed to minimise interest expenses.
- Borrowings for infrastructure that provide the opportunity for a return on assets will take priority over borrowings for other assets.

Debt Term

Where capital projects are financed through borrowings, Council will repay the loans within a term not exceeding the life of those assets, and over a term that optimises cash flow efficiency. Loans undertaken for core Sunshine Coast capital investment are planned to be repaid within a twelve (12) year period. Loans undertaken for Region Making projects may have a term of greater than twelve years.

- If surplus funds become available, and where it is advantageous to Council, one-off loan repayments will be made to reduce the term of existing loans.
- In an environment of fluctuating interest rates, and where there is a distinct economic advantage to Council, consideration will be given to renegotiating any outstanding loans to obtain the best long-term benefit to Council.

Repayment Ability

Council will maintain close scrutiny of debt levels to ensure that relative sustainability indicators will not exceed target parameters recommended by Queensland Treasury Corporation and *Local Government Regulation 2012*.

Borrowing Sources

Council will raise all external borrowings at the most competitive rates available and from sources available as defined by legislation. Consideration will be given to provision of loans to business units from surplus cash reserves held by Council by way of an internal loan.

Proposed Borrowings

Proposed borrowings planned for the current financial year and the next nine financial years are outlined in Appendix A, in accordance with section 192 Local Government Regulation 2012

Internal Loans

The provision and approval of an internal loan will depend on the availability of surplus funds at the time of application and the capacity of the business unit or operational activity to repay the loan.

- All applications for internal loans will be made by reference to the Finance Branch for consideration in accordance with the Long Term Financial Forecast.
- The term of the loan will be appropriate to the life of the asset being financed.
- In all cases, where business units are subject to the provisions of the National Competition Policy, the cost to the business unit will be no less than what would apply to an equivalent private sector business. The interest rate will be the sum of:
 - (a) the equivalent QTC borrowing rate for the proposed term;
 - (b) the QTC administration charge; and
 - (c) an additional margin above the QTC borrowing rate.
- The interest rate applicable to internal loans relating to operational activities of Council will be the actual borrowing cost from QTC including administrative charges.

Council may, upon reasonable notice being given, require repayment of part or all of the balance of the loan at any time, which would require the business unit to convert the outstanding balance of the loan to an external facility.

- Provision for the repayment of the loan will be included in the annual budget for the business unit.

Principles

The purpose of establishing this policy is to:

- Provide a comprehensive view of Council's long term debt position and the capacity to fund infrastructure growth for the region;
- Increase awareness of issues concerning debt management;
- Enhance the understanding between Councillors, community groups and council staff by documenting policies and guidelines;
- Demonstrate to government and lending institutions that Council has a disciplined approach to borrowing.

Roles and responsibilities

Pursuant to Section 192 *Local Government Regulation 2012*, Council must prepare a debt policy each year that states the new borrowings planned for the current financial year and the next nine financial years.

The Finance Branch will review the cash flow requirements prior to loan proceeds being drawn down to minimise interest expenses.

Measurement of success

Financial sustainability indicators remain within target ranges and the provision of necessary infrastructure is not constrained through the lack of capital funding.

Details of outstanding loans will be reported annually in Council's Financial Statements and Annual Report.

Policy commitment

Council employees and Councillors covered in the scope of this policy consistently demonstrate and uphold the intent, objectives and principles of this policy. Nothing in this policy requires or authorises an employee of Council or Councillor to act in any way that is contrary to law. Any instances of non-compliance will be managed in accordance with any relevant codes of conduct, policies and legislation dealing with conduct and/or disciplinary action.

Related legislation, policies, strategies and documents

All individuals engaged in dealings within the scope of this policy are required to fulfil the ethical and behavioural obligations as defined in legislation. In the event of an inconsistency between any provision of this policy and any provision of the following related legislation, policies, strategies and documents, the provisions of the related legislation, policies, strategies and documents shall prevail, unless the CEO or Council expressly waive a provision of this policy by prior agreement. For further assistance please contact the Manager of Corporate Governance.

Definitions

Business unit – A business activity within Council structure subject to the application of full cost pricing principles as defined under the National Competition Policy.

Inter-generational equity – This relates to the fairness of the distribution of the costs and benefits of a policy when costs and benefits are borne by different generations (i.e. the principle whereby those who derive a direct benefit from the service or infrastructure provided actually pay for that service).

QTC – Queensland Treasury Corporation.

Related policies and legislation

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Statutory Bodies Financial Arrangements Act 1982*
- *Statutory Bodies Financial Arrangements Regulation 2007*

Version control:

Version	Reason/ Trigger	Change (Y/N)	Endorsed/ Reviewed by	Date
1.0	Adopted			27 May 2021
2.0	Adopted			26 May 2022

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Appendix A

Schedule of proposed external borrowings:

\$'000	2023	2024	2025	2026	2027	2028	2029	2030	2030	2031	2032
Sunshine Coast Council	\$34,240	\$60,371	\$39,875	\$9,525	\$6,127	\$3,000	\$7,300	\$9,100	\$1,550	\$1,000	\$0

Note that Council operates a central treasury model and as such does not generally provide debt funding for specific projects or assets but rather uses debt funding to finance Council's balance sheet, with the exception being for strategic projects

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1. INTRODUCTION

The Revenue Statement provides an explanation of the revenue raising measures. Section 169(2) of the *Local Government Regulation 2012* requires Council to prepare and adopt a Revenue Statement each financial year as part of the local government's budget. Section 172 of the *Local Government Regulation 2012* specifies the content to be included in the Revenue Statement.

Pursuant to sections 169(2) and 172 of the *Local Government Regulation 2012*, Council hereby resolves at the Special Meeting on 23 June 2022 to adopt the following Revenue Statement, which provides details of the following:

- Differential General Rate including the rating categories for rateable land in the local government area and a description of each rating category
- Separate Charges (a charge made and levied equally on all rateable land)
 - Environment Levy
 - Transport Levy
 - Heritage Levy
- Special Rates (a rate made and levied on the rateable value of some, but not all, rateable land in the region)
 - Montville Beautification Levy
- Special Charges (a charge made and levied on some, but not all, rateable land in the region)
 - Twin Waters Maintenance Charge
 - Rural Fire Charge
 - Brightwater Estate Landscaping Charge
 - Sunshine Cove Maintenance Charge
 - Mooloolah Island Maintenance Charge
- Utility Charges
- Administration which includes Pensioner Concessions, Differential General Rate Concessions, Differential General Rate Deferrals, Differential General Rate Exemptions
- The criteria used to decide the amount of cost-recovery fees
- The criteria used to decide the amount of the charges for a commercial business activity's goods and services
- Whether Council has made a resolution limiting an increase of rates and charges.

2. ADMINISTRATION

2.1 Issue of Rates Notices

Separate rate notices will be issued in the first six months of the financial year (July to December), and in the second half of the financial year (January to June), for the billing periods 1 July 2022 to the 31 December 2022, and 1 January 2023 to the 30 June 2023 respectively. Each rate notice includes one half of the annual rates and charges levied for the financial year.

In accordance with section 118 of the *Local Government Regulation 2012*, and section 115 of the *Fire and Emergency Services Act 1990* all rates and charges and the State Government's Emergency Management Levy are to be paid by the due date shown on the rate notice.

The council is required to collect the Emergency Management Levy in accordance with the *Fire and Emergency Services Act 1990* and this levy is included on the rate notice. The council billing frequency and method noted above will be applied to the Emergency Management Levy. All funds raised from this levy are forwarded to the Queensland Fire and Emergency Services. For the financial year 2022/23, the levy is as prescribed by the *Fire and Rescue Service Regulation 2011*, which is subject to alteration from time to time and are therefore outside the Sunshine Coast Regional Council's discretion. Council pensioner concessions as shown in section 2.3 will not be applied to the Emergency Management Levy.

2.2 Adjustment of Rates and Charges

Supplementary rates notices for variations in rates and charges will be issued as required during the financial year. It is the owner's responsibility to check that all rates and charges are correct at the time of the issue of the rate notice. Adjustment to rates and charges up to a maximum of twelve months prior to the current rating period, will only be made in exceptional circumstances in accordance with the provisions of section 3.2.4, excluding adjustments arising from the application of criteria (C) of the Principal Place of Residence definition detailed in section 2.8 which will only be made from the start of the period of the current rate notice.

Adjustment for rates and charges levied in the prior twelve months will **not** be made where; a property has been categorised in Differential General Rate Categories 16, 16UT, 16RT, 17, 17UT, 17RT, 18, 18UT, 18RT, 19, 19UT, 19RT, 27, 27UT, 27RT, 29, 29UT or 29RT and the owner/s have not provided a completed differential general rate objection notice and sufficient supporting documents advising that the property is their principal place of residence per section 3.2.4 of this Revenue Statement.

2.3 Pensioner Concession

Council's Pensioner Rate Concession to eligible pensioners will be allowed under Chapter 4, Part 10 of the *Local Government Regulation 2012*.

To qualify for council's Pensioner Rate Concession the ratepayer must meet the following eligibility criteria and **MUST ALSO** qualify for the Queensland Government Pensioner Rate Subsidy.

2.3.1 Eligibility Criteria

For Queensland Government Pensioner Rate Subsidy

The pensioner:

- (a) Must possess a current, valid qualifying concession card, namely:
 - (i) Pensioner Concession Card issued by Centrelink or the Department of Veteran Affairs,
OR,
 - (ii) Repatriation Health (Gold) Card - (for all Conditions) issued by the Department of Veteran Affairs; and
- (b) Must be the owner (either solely or jointly), or be an eligible life tenant, in accordance with the guidelines for Queensland Government Pensioner Rate Subsidy, of property within the Sunshine Coast Regional Council local government area which is their principal place of residence, AND must have (either solely or jointly with a co-owner/s), the legal responsibility for payment of rates and charges which are levied in respect of the said property by the council. In the case of joint ownership, the subsidy will only apply to the

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applicable rates and charges proportionate to the share of property ownership of the approved pensioners. Where a co-owner is a declared dependant displayed on the applicant's pension card the declared dependant's proportionate share of property ownership is incorporated when assessing the proportionate share of property ownership of the applicant. For holders of the Repatriation Health (Gold) card issued by the Department of Veteran Affairs the name of the co-owner de facto/spouse, is not listed on cards and therefore when assessing the proportionate share of property ownership of the applicant the co-owner de facto/spouse portion is consequently incorporated; and

- (c) Must, if a 'first time' applicant, lodge and complete the prescribed application to be entitled to a Queensland Government Pensioner Rate Subsidy. The information on this application form will be used by council to verify the eligibility of all pensioners (Centrelink and Veteran Affairs pension recipients). Upon proof of eligibility, the entitlement to a subsidy will commence from either the card start date shown on the Pensioner Concession Card or the date of occupation of their principal place of residence or the start of the current rating period, whichever is the later date. Such entitlement will continue until the sale of that property or until the entitlement to a pension ceases to exist; and
- (d) Must, if an 'existing' applicant, lodge another application on the acquisition of a replacement property within the Sunshine Coast Regional Council local government area, OR if required by council; and
- (e) Pensioner Rate Subsidy will only be allowed where there is an approved habitable residence on the land which complies with the *Queensland Building Act 1975*.

Should the eligibility criteria for the Queensland Government Pensioner Rate Subsidy be revised the updated criteria will be apply.

For the Sunshine Coast Regional Council Pensioner Rate Concession

In addition to the above, the ratepayer **MUST**:

- (a) Have owned property within the Sunshine Coast Regional Council local government area for the preceding three years; or
- (b) Paid rates on property within the Sunshine Coast Regional Council local government area for five of the last ten years, so long as the "gap" between ownerships in this period does not exceed twelve months.

Upon meeting the above qualifying period of three years, the rating concession will be applied from the start of the next rating period. Discretion may be applied in relation to the contribution to the Sunshine Coast Regional Council local government area regarding continuous residency, consistent with pensioner concession arrangements as listed above.

For holders of the Repatriation Health (Gold) Card issued by the Department of Veteran Affairs who have been classified as Totally and Permanently Incapacitated the ownership requirements detailed above are waived.

2.3.2 Method of Calculation – Per Property

Method of calculation - per property*		
*25% of the Differential General Rate subject to the following maximum amounts		
Pension Rate	Sole title to the property	Joint title to the property
Maximum level of pension (full pension)	\$271 per annum maximum	\$212 per annum maximum
Not Maximum level of pension (part pension)	\$136 per annum maximum	\$77 per annum maximum

2.3.2.1 Single Owner on the Maximum Rate of Pension

Where the pensioner is in receipt of the maximum level of pension and is the sole owner of the property that is their principal place of residence the concession will be 25% of the differential general rate up to a maximum amount of \$271 per annum.

2.3.2.2 Joint Owner on the Maximum Rate of Pension

Where the pensioner is in receipt of the maximum level of pension and the property is their principal place of residence and owns the property jointly with one or more people who meet the eligibility criteria in section 2.3.1, the concession will be 25% of the differential general rate up to a maximum amount of \$212 per annum.

2.3.2.3 Single Owner not on the Maximum Rate of Pension

Where the pensioner is not in receipt of the maximum level of pension and is the sole owner of the property that is their principal place of residence the concession will be 25% of the differential general rate up to a maximum amount of \$136 per annum.

2.3.2.4 Joint Owner not on the Maximum Rate of Pension

Where the pensioner is not in receipt of the maximum level of pension and the property is their principal place of residence and owns the property jointly with one or more people who meet the eligibility criteria in section 2.3.1, the concession will be 25% of the differential general rate up to a maximum amount of \$77 per annum.

2.3.3 Pensioner Rate Concession and/or Queensland Government Pensioner Rate Subsidy adjustment for previous rating periods

Where a pensioner requests a Pensioner Rate Concession is applied to a previous rating period, requests must be submitted to council in writing with supporting evidence to council's satisfaction, in addition an Application for Pension Rate/Subsidy Concession form and a copy of the Pensioner Concession Card must be submitted. Council, in its sole discretion, may determine whether to grant the request in relation to the Council Pensioner Rate Concession.

Requests will be considered that meet one of the following criteria:

- (a) The applicant's pension has been granted and backdated, or their pensioner status restored retrospectively as a result of a proper appeal process with Centrelink or Department of Veteran Affairs, thereby preventing them from applying at the date of grant; or,
- (b) a person's failure to be granted the Queensland Government Pensioner Rate Subsidy and/or the Sunshine Coast Regional Council Pensioner Concession has resulted from an acknowledged error on the part of council or the Department of Communities, Disability Services and Seniors, or a person professionally advising the pensioner, such as a solicitor or financial adviser.

All written backdate requests will be forwarded to State Government Concession Services by council for review and to determine if a Queensland Government Pensioner Rate Subsidy will be granted. If the Subsidy will not be granted, Council will not grant the concession.

2.4 Concessions for Rates & Charges

2.4.1 Rates and Charges Debt Concession

In accordance with section 120 of the *Local Government Regulation 2012*, a concession by way of an agreement to defer payment of rates and charges may be granted to landowners that satisfy council that payment of the rates and charges for their Principal Place of Residence will cause them hardship. The overdue rates and charges must be discharged in full by the end of the period granted under this concession which may be up to a maximum of 12 months as determined by Council. The granting of this concession will be subject to conditions as included in council resolutions, policy and procedural documents prepared from time to time.

2.4.1.1 Additional Charges

In accordance with section 125(3) of the *Local Government Regulation 2012* an additional charge can accrue on all rates and charges in arrears in return for council agreeing to defer the payment.

The additional charge will be equivalent to compound interest, calculated in daily rests from the due date stated in the rate notice until paid in full and will be set at the *90 day Bank Bill Yield Rate*.

2.4.2 Deferment of Differential General Rates

Chapter 4, Part 10 of the *Local Government Regulation 2012* allows council to enter into an agreement with certain ratepayers to defer the payment of their differential general rates.

The deferment of the differential general rate will apply to:

- Eligible Pensioners.
- Eligible Business/Enterprises.

2.4.2.1 Deferment for Eligible Pensioners

To assist eligible pensioners who Council is satisfied have experienced large increases in the value of their property as determined by the Department of Resources or have experienced financial hardship council may allow deferment of up to 50% of the differential general rate under section 120(1)(a) of the *Local Government Regulation 2012*. The deferred rates will accumulate as a debt against the property until it is sold, or until the death of the ratepayer, or until the property is transferred from the ownership of the concession applicant, or until such time as determined by council and detailed in Council's conditions of acceptance of the deferral application, whichever is the sooner. If the property is sold or transferred, the deferred rates are payable in full upon settlement of the sale or transfer. If the ratepayer dies, the deferred rates are payable in full within 30 days of the death of the ratepayer.

The deferment of differential general rates applies only to properties owned by eligible pensioners categorised in Differential General Rates Categories 1, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 28 & 30 (principal place of residence rate categories).

To be eligible to defer up to 50% of the differential general rate the applicant must;

- complete, lodge and have accepted by council the prescribed application form; and
- own no less than 50% of the property and occupy the property as their principal place of residence; and
- have no overdue rates and charges on the said property at the time of application; and
 - be the holder of either:
 - (a) a Pension Concession Card issued by Centrelink or the Department of Veteran Affairs; **or**
 - (b) a Repatriation Health (Gold) Card issued by the Department of Veteran Affairs.

2.4.2.2 Deferment for Businesses or Enterprises

Eligible businesses or enterprises may be allowed to defer payment of up to 50% of the differential general rates under Chapter 4, Part 10 of the *Local Government Regulation 2012*, section 120(1)(d).

To assist eligible businesses and enterprises, council may allow deferment of up to 50% of the differential general rate to approved applicants under the Sunshine Coast Regional Council Investment Incentive Scheme. The deferred rates will accumulate as a debt against the property until it is sold or transferred or until the payment is required in accordance with the conditions of council's approval of the deferment application, whichever is sooner.

2.4.2.3 Additional Charges

Additional charges may be applied to all deferred differential general rates under section 125(3) of the *Local Government Regulation 2012*. The additional charges will be equivalent to compound interest, calculated in daily rests from the due date stated in the rate notice until paid in full and will be set at the *90 day Bank Bill Yield Rate*.

2.4.2.4 Application to Defer

Ratepayers will be required to apply for a deferment of the differential general rate.

2.4.3 Concessions for Non-profit or Arts/Cultural Development Organisations

Council may grant a differential general rate concession to land identified in section 120(1)(b) of the *Local Government Regulation 2012* to the extent council is satisfied the land is owned and directly used by an entity whose objects do not include making a profit, or owned and directly used by an

entity that provides assistance or encouragement for arts or cultural development, and is one of the following:

- Boy Scout and Girl Guide Associations
- Surf Lifesaving and Coastguard organisation
- Community Sporting Organisation – Not for profit organisations without a commercial liquor licence or a community club liquor licence
- Community Cultural or Arts Organisation – Not for profit organisations without a commercial liquor licence or a community club liquor licence
- Charitable Organisations
 - (a) Not for profit organisation; and
 - (b) Registered as a charity institution or a public benevolent institution; and
 - (c) Providing benefits directly to the community; and
 - (d) Endorsed by the Australian Tax Office - Charity Tax Concession.

The concession will be a rebate of 100% of the differential general rate. Council must be satisfied that the land for which the concession is sought is used directly for not-for-profit activities or services being delivered directly by the eligible organisation who is the landowner. Applications received during the current year that fall within the categories above may be granted a differential general rate concession for the year if Council is satisfied the eligibility criteria have been met. The granting of this concession will be subject to conditions as included in council resolutions, procedural and application documents prepared from time to time.

If a property has previously been granted a differential general rate concession in the previous financial year the owner will not be required to re-apply to obtain the concession for the current financial year, however they may be required to provide proof of their ongoing eligibility if requested to do so. Property owners must immediately notify council if there is a change of land use for a property in receipt of a differential general rate concession or if they no longer meet the eligibility criteria for the concession.

2.4.4 Concession – Part Rebate

In accordance with section 120 of the *Local Government Regulation 2012*, a concession may be granted to landowners that satisfy council that payment of the Differential General Rate imposes hardship in the form of a greater rate burden based on rateable valuation than that which is imposed on other landowners within the succeeding rate category within the same *valuation banded differential general rate grouping* where the same land use codes apply. The granting of this concession is subject to meeting the following eligibility criteria and subject to conditions as included in this Revenue Statement, council resolutions, policy and procedural documents prepared from time to time.

2.4.4.1 Eligibility and Application

To qualify for the concession a land owner must; own a property recorded in council's Land Record and the property must be charged a Differential General Rate in accordance with Section 3 Table 1 and Table 2; and, a concession or Differential General Rate exemption as detailed in section 2.4.3 or 2.5 must not apply; and, the Differential General Rate must impose a greater burden based on rateable valuation than that which is imposed on other landowners in the succeeding rate category within the same *valuation banded differential general rate grouping* where the same land use codes apply.

The concession will be applied to rateable properties included in the land record as at 1 July 2022 that meet the eligibility criteria. Where a new property is recorded in the land record after 1 July 2022 the rebate will be applied on a pro-rata basis if the eligibility criteria is met. The rebate is determined by assessment and application of the eligibility criteria to a maximum of \$77 per annum per rateable property. The concession only applies to the Differential General Rate levied for the 2022/2023 financial year.

2.5 Differential General Rate Exemptions

Section 93 (3) of the *Local Government Act 2009* states that certain land is exempt from differential general rates. Additionally, section 73 of the *Local Government Regulation 2012* provides details of land that is exempt from rating in accordance with section 93(3)(j)(ii) of the *Local Government Act 2009*.

In applying these sections of the *Local Government Act 2009* and supporting regulation, council will be guided by the principle of communication by raising the awareness of target groups that may qualify for these exemptions.

Section 73 of the *Local Government Regulation 2012* states that for section 93(3)(j)(ii) of the Act, the following land is exempted from rating:

- (a) land owned by a religious entity if the land is less than 20ha and is used for 1 or more of the following purposes:
 - (i) religious purposes, including, for example, public worship;
 - (ii) the provision of education, health or community services, including facilities for aged persons and persons with disabilities;
 - (iii) the administration of the religious entity;
 - (iv) housing incidental to a purpose mentioned in subparagraph (i), to (iii);
- (b) land vested in, or placed under the management and control of, a person under an Act for:
 - (i) a public purpose that is a recreational or sporting purpose; or
 - (ii) a charitable purpose.
- (c) land used for purposes of a public hospital if:
 - (i) the public hospital is
 - (A) part of a private hospital complex; or
 - (B) a private and public hospital complex; and
 - (ii) the land used for the purposes is more than 2ha and is separated from the rest of the complex;
- (d) land owned by a community organisation if the land is less than 20ha and is used for providing one of the following:
 - (i) accommodation associated with the protection of children;
 - (ii) accommodation for students;
 - (iii) educational, training or information services aimed at improving labour market participation or leisure opportunities;
- (e) land used for a cemetery.

2.6 Outstanding Rates and Charges

2.6.1 Interest Charges

Interest Charges will be applied to all overdue rates or charges under section 133 of the *Local Government Regulation 2012* from the day the rates or charges become overdue. The interest will be compound interest, calculated on daily rests. For a day on or after 1 July 2022 the interest rate will be 8.17% per annum.

2.6.2 Arrangements to Pay

Pursuant to section 129 of the *Local Government Regulation 2012*, council will allow ratepayers to enter into an arrangement to pay rates and charges for a particular six month rating period, by either fortnightly or monthly instalments. The arrangement will allow the full payment of rates and charges by the end of the current rating period within which the arrangement is established. A separate arrangement is required for each six month rating period and arrangements may not be entered into where there are overdue rates and charges from prior rating periods. Where a ratepayer defaults on an arrangement to pay, the arrangement will be cancelled, and interest applied from the date of default in accordance with section 2.6.1 of this Revenue Statement. The establishment of arrangements to pay will be subject to the requirements included in procedural and application documents prepared from time to time.

2.6.3 Overdue Rates and Charges

Where the rates and charges remain unpaid and an arrangement to pay has not been made, a reminder notice will be issued. Where rates and charges remain unpaid after the reminder notice period, further recovery action may commence, which may include being referred to an external Debt Recovery Agent. Council may also undertake court proceedings to recover overdue rates and charges in accordance with section 134 of the *Local Government Regulation 2012*.

As per sections 138 to 146 of the *Local Government Regulation 2012*, council has the power to sell the property for the recovery of outstanding rates and charges, which have been overdue for at least three years. Vacant land and commercial properties can be sold after one year where judgment has been entered.

2.6.4 Sale of Land for Arrears of Rates & Charges

To exercise the powers of the local government to sell or acquire land for overdue rates according to the *Local Government Act 2009* (the Act) and *Local Government Regulation 2012* including but not limited to the following:

- Some or all of the overdue rates and charges have been overdue for at least,
 - generally three years; or
 - if the rates or charges were levied on vacant land or land used for commercial properties and the local government have obtained judgment – one year; or
 - if the rates or charges were levied for a mining claim – three months.
- The Local Government may, by resolution, decide to sell the land.
- The Local Government must as soon as practicable give all interested parties a Notice of Intention to Sell the land.
- Procedures for selling the land must be commenced generally three months after the Notice of Intention to Sell the land is issued and within six months after the Notice of Intention to Sell the land is issued.
- The Local Government must end the procedures if the overdue rates and charges and all expenses the local government incurs in attempting to sell the land are paid in full.

The CEO, upon legal advice, has the authority to remove a property from the Sale of Land list or defer the sale of the property and reschedule the auction to a later date within the timeframes prescribed by the *Local Government Regulation 2012*.

2.7 Fees and Charges

Section 97 of the *Local Government Act 2009* allows a local government to fix a cost recovery fee.

All fees and charges will be set with reference to full cost pricing. Cost-recovery fees will be charged up to a maximum of full cost and reflect as far as possible the actual cost of providing services and facilities. Commercial charges will be at commercial rates. Council acknowledges the community benefit associated with not-for-profit organisations and Traditional Owners conducting activities on the Sunshine Coast. All not-for-profit organisations are exempt from cost recovery fees for applications to conduct activities requiring an approval on public and private land within the Sunshine Coast Regional Council local government area. All applications from Traditional Owners of the Kabi and Jinibara people are exempt from cost-recovery application fees in relation to tourism and cultural business activities occurring on community land within the Sunshine Coast Regional Council local government area.

Section 172(1)(d) of the *Local Government Regulation 2012* provides that if the local government conducts a business activity on a commercial basis the Revenue Statement must state the criteria used to decide the amount of the charges for the activity's goods and services. Commercial charges will be charged at commercial rates for a business activity conducted by council on a commercial basis and all commercial charges for the 2022/23 financial year are set out in the Register of General Cost-Recovery Fees and Commercial Charges 2022/23 as adopted.

Land valuation fees issued by the Department of Resources will be passed on to land owners via the rate notice.

Infrastructure Charges apply for the Maroochydore City Centre Priority Development Area in accordance with the SunCentral Maroochydore Infrastructure Agreement. The Prescribed Service Charge (PSC) under the SunCentral Maroochydore Infrastructure Agreement will appear on rate notices and is payable by the due date shown on the rates notice. If the PSC commences during a financial year it will be charged on a pro-rata basis. In accordance with the Infrastructure Agreement interest will be applied to all overdue Prescribed Service Charge payments. The interest will be compound interest, calculated on daily rests in accordance with the Infrastructure Agreement and the rate will be 8.17% per annum.

2.8 Definitions

In this Revenue Statement, with the exception of section 5, the following definitions apply:

Terms Used	Explanation
<i>90 day Bank Bill Yield Rate</i>	the monthly average yield of 90-day bank accepted bills published by the Reserve Bank of Australia for the month of March in the financial year immediately before the financial year to which this Revenue Statement refers, rounded to 2 decimal places. For 2022/23 this is 0.17%.
<i>Community Title Scheme</i>	a community titles scheme under the <i>Body Corporate and Community Management Act 1997</i> .
<i>Differential General Rates Table</i>	Table 1 and Table 2 in this Revenue Statement.
<i>due date</i>	the due date for payment as shown on the rate notice.
<i>dual occupancy</i>	a property containing two dwelling houses or dwelling units on the same rateable lot (one valuation), whether or not attached, capable of being used by separate households.
<i>dwelling house</i>	a separate building that is used or is adapted to be used for principal residential purposes .
<i>dwelling unit</i>	a room or group of rooms that is used or is adapted to be used for principal residential purposes .
<i>full payment</i>	cleared payment of the amount of the most recently issued rates notice. 'Cleared' payment means money which council can immediately withdraw from its bank accounts or be used at the time of the transaction or at the end of the day.
<i>group title multi dwelling</i>	land with 09 Land Use Code which contains multiple dwellings.
<i>group title single dwelling</i>	land with 09 Land Use Code which contains a single dwelling house only.
<i>group title vacant land</i>	land with 09 Land Use Code which does not contain any improvements.
<i>high-rise unit</i>	strata lots within a complex containing greater than four stories above the ground.
<i>land parcel or parcel of land</i>	a lot or any part of a lot which is registered with the Department of Resources and which is capable of being occupied separately regardless of whether a separate title is held for such lot or part of a lot.
<i>land use codes</i>	the land use codes used by council, derived from the Department of Resources detailed at Appendix 7.
<i>low-rise unit</i>	strata lots within a complex containing no more than four stories above the ground.

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<i>multi dwelling</i>	dual occupancy, secondary dwelling or flats, on the same rateable lot (one valuation), categorised under land use code 03.
<i>non-residential purposes</i>	all purposes other than residential purposes .
<i>overdue rates</i>	has the meaning assigned to that term by section 132 of the <i>Local Government Regulation 2012</i> . Without limiting that definition, overdue rates generally means those rates and charges remaining unpaid after the due date for payment, as prescribed in a rate notice issued to ratepayers. Overdue rates excludes those rates and charges covered by an approved arrangement to pay where payments are being maintained in accordance with the approved arrangement.
<i>owner</i>	has the meaning given in the <i>Local Government Act 2009</i> for the term owner of land.
<i>predominant use</i>	the single use, or in the case of multiple usages, the main use, for which in the opinion of the council the property is being used or could potentially be used by virtue of the improvements or activities conducted upon the property .
<i>primary production purposes</i>	land used or available for the business or industry of grazing, dairying, pig farming, poultry farming, viticulture, orchard, apiculture, horticulture, aquaculture, vegetable growing, the growing of crops of any kind, forestry; or any other business or industry involving the cultivation of soils, the harvesting of crops or the rearing of livestock; and where a farming concession is granted by the Department of Resources in accordance with Chapter 2, Part 2, Division 5, Subdivision 2 of the <i>Land Valuation Act 2010</i> .
<i>premises</i>	includes: (a) the whole or any part of any building, structure, or land (b) any construction works whether on private land, Crown land, council land or any public place.
<i>principal place of residence</i>	<p>(A) a single dwelling house, single dwelling unit that is the place of residence at which at least one natural person who constitutes the owner/s of the land predominantly resides; or</p> <p>(B) a multi dwelling house or multi dwelling unit that is the place of residence where at least one owner is a pensioner who complies with the eligibility criteria contained in the Queensland Government's Rate Subsidy Scheme predominantly resides.</p> <p>(C) rateable land within a community title scheme that is identified by land use code 08 community title scheme unit within a Retirement Village and the community title scheme unit is owned by the Retirement Village operator and occupied under a current lease of 90 years or more which specifies the unit occupant is responsible for payment of the General Rate.</p> <p>In establishing principal place of residence council may consider, but not be limited to, the owner's declared address for electoral, taxation, government social security or national health registration purposes, or any other form of evidence deemed acceptable by the council.</p> <p>Without limiting the above meaning the following cases do not comply with the definition of a principal place of residence, namely a single dwelling house, a single dwelling unit, or a multi dwelling house or a multi dwelling unit that is:</p> <p>(a) not occupied by at least one person/s who constitutes the owner/s, but occupied by any other person/s, whether in return for rent or</p>

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	<p>remuneration or not, including members of the owner's family, unless the specific criteria (C) above applies; or</p> <p>(b) not occupied, whether permanently or temporarily for more than 120 days of the financial year, including for the purposes of renovation or redevelopment, except in the case where;</p> <p>(i) a premises being renovated remains the registered principal place of residence of the owner for electoral, taxation, government social security or national health registration purposes and that the owner/s do not own any other property which they claim to be their principal place of residence; and</p> <p>(ii) a property is vacant due to the owner/s absence on an extended holiday, provided that the property remains vacant for the entire period of their absence.</p> <p>(iii) a property is vacant due to the owner/s absence due to work commitments, provided that the absence is confirmed in writing by the owner's employer to council's satisfaction and the property remains vacant or is occupied by immediate family members only during the period of the owner's absence.</p> <p>(iv) The owner is absent due to medical reasons of the owner or a close relative and this is confirmed in writing by a health professional to council's satisfaction.</p> <p>(c) not owned by a natural person, e.g. owned by a company, excepting where the ratepayer residing at the property as their principal place of residence is the company owner.</p> <p>(d) multi dwelling (dual occupancy or a secondary dwelling) on the same rateable lot (one valuation) whether or not the properties are attached (except as outlined in (B) above).</p> <p>(e) a property categorised as transitory accommodation within rating categories 16RT, 16UT, 17RT, 17UT, 18RT, 18UT, 19RT, 19UT, 27RT, 27UT, 29RT, 29UT.</p>
<i>principal residential purpose(s)</i>	<p>a dwelling house or dwelling unit used solely for a principal place of residence, not used as transitory accommodation, not containing any improvements of a non-residential nature nor comprising any non-residential or commercial activity unless such improvements or activity is limited to;</p> <p>(a) the owner/s working from home being either self-employed or working for their employer either permanently or temporarily, provided any such activity conforms with and does not exceed the Description and Identification set out in the Differential General Rates Table included in council's 2022/23 Revenue Statement, and/or</p> <p>(b) engaging in a hobby or pastime that involves the sale, manufacture or provision of goods or services and/or the reception of customers to view, purchase or consult on any such goods or services on site, including low-key/single, kerb-side sales and stalls, provided any such activity conforms with and does not exceed the Description and Identification set out in the Differential General Rates Table included in council's 2022/23 Revenue Statement.</p>
<i>property</i>	a parcel or parcels of land recorded together within council's systems for rating and charging purposes.
<i>rateable land</i>	has the meaning given in section 93(2) of the <i>Local Government Act 2009</i> .
<i>rateable value</i>	the value of land for the financial year as issued by the Department of Resources in accordance with the <i>Land Valuation Act 2010</i> .

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<i>residential purpose(s)</i>	land that is in, or if it were categorised would be in, Differential Rating Categories 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 27, 27RT, 27UT, 28, 29, 29RT, 29UT or 30 as set out in the Differential General Rates Table included in council's 2022/23 Revenue Statement. Any residential premises that does not comply with the Description and Identification for Differential Rating Categories 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 27, 27RT, 27UT, 28, 29, 29RT, 29UT or 30 as set out in the Differential General Rates Table (Table 1) included in council's 2022/23 Revenue Statement, is deemed to be non-residential purposes .
<i>retirement village</i>	a registered premise where older members of the community or retired persons reside, or are to reside, in independent living units or serviced units under a retirement village scheme in accordance with the <i>Retirement Villages Act 1999</i> .
<i>rural</i>	the rural area shown on Map 2 (unshaded white areas), within the Sunshine Coast Regional Council local government area delineated on Map 2.
<i>secondary dwelling</i>	a dwelling used in conjunction with a dwelling house or dwelling unit on the same rateable lot (one valuation). For example, may be constructed under a dwelling house, be attached or freestanding from the dwelling house, may be a separate self-contained part of a dwelling house or dwelling unit .
<i>shopping centre purposes</i>	land which has a predominant use of major retail activities or retail warehouses.
<i>single dwelling</i>	land which contains a single dwelling house or a single dwelling unit only.
<i>strata lot</i>	a lot created pursuant to the <i>Body Corporate and Community Management Act 1997</i> , <i>Mixed Use Development Act 1993</i> , or similar strata title legislation.
<i>Sunshine Coast Airport and Sunshine Coast Airport Precinct</i>	land which is located within either the Sunshine Coast Airport or Sunshine Coast Airport Precinct, as identified in council's Planning Scheme, and is for activities associated, related or connected with the provision, management and operation of an airport facility; including passenger terminal, freight, car parking facilities, storage and industrial facilities. The intention of this description is to cover all properties used for a range of purposes located within the footprint of the Sunshine Coast Airport and Sunshine Coast Airport Precinct, an area as identified in Council's Planning Scheme.
<i>transitory accommodation</i>	<p>where a property is offered or available for rental in a temporary manner, generally associated with, but not limited to, holiday rental letting, typically for a rental period or rental periods of less than 42 consecutive days at any one time. (Note: Transitory Accommodation listings or advertising/marketing, for example, on such as publicly available websites and/or with real estate agents, will constitute evidence of the property being offered or available).</p> <p>Without limiting the meaning the following is not transitory accommodation;</p> <p>(a) a room in a property that is offered or available for holiday rental letting within a principal place of residence and the owner/s reside at the property when the room is offered, available or used for holiday rental letting; or</p>

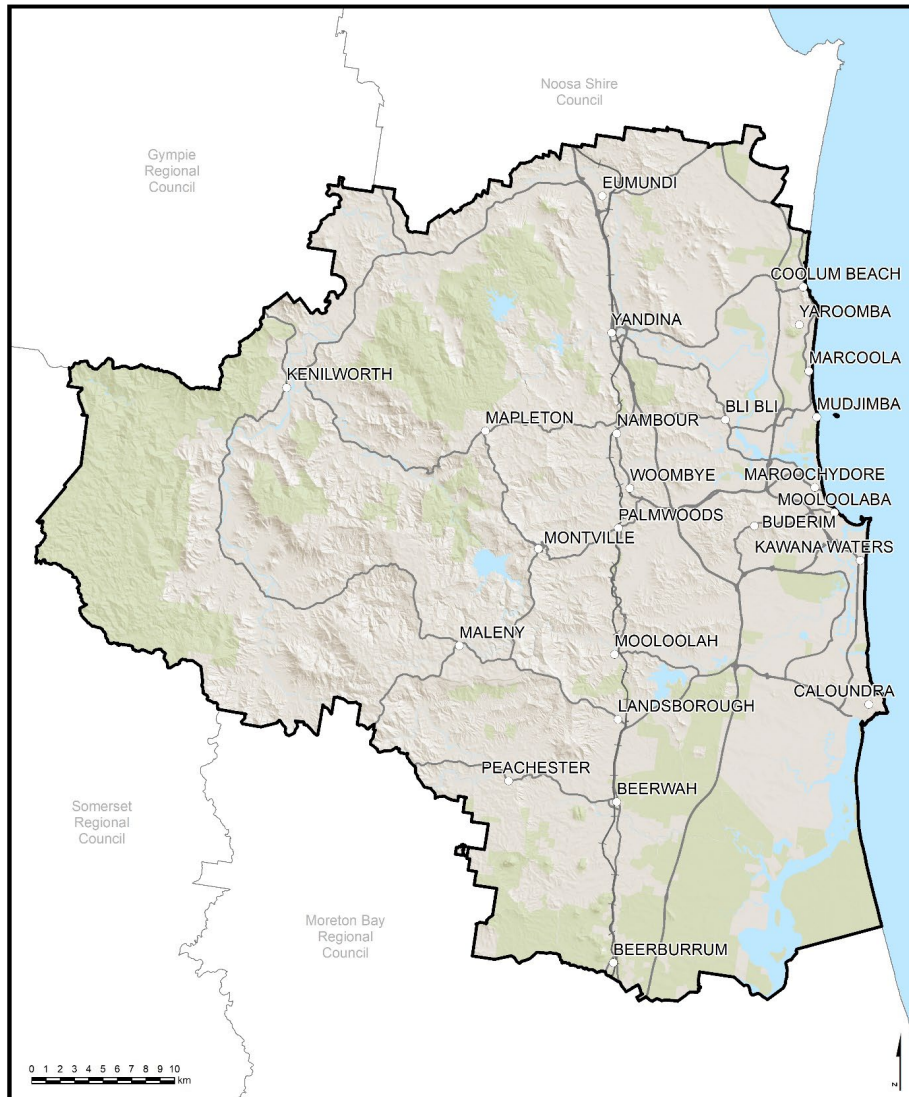
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	<p>(b) a property with a documented tenancy agreement in place that meets the requirements of the <i>Residential Tenancies and Rooming Accommodation Act 2008</i> and the agreement is for a period of 42 consecutive days or more.</p> <p>For the purposes of clarity, where a multi dwelling is used to provide transitory accommodation the predominant use definition is applied.</p> <p>Without limiting the meaning, the following is a predominant use of transitory accommodation: where 50% or more of a dwelling house or dwelling unit or strata lot or multi-dwelling is offered or available as transitory accommodation, this includes where the users of the transitory accommodation may have access to other areas of the property, for example, living areas, parking space, gardens, pool, patios/decks etc.</p>
<i>urban</i>	the urban areas shown on Map 2 (shaded pink areas), within the Sunshine Coast Regional Council local government area delineated on Map 2.
<i>valuation banded differential general rate grouping</i>	there are six valuation banded differential rate groupings, Table 2 refers; four rate categories entitled Rural Commercial and Industrial with rateable valuations from \$0 to over \$500,000 form one grouping; four rate categories entitled Urban Commercial and Industrial with rateable valuations from \$0 to over \$500,000 form one grouping; ten rate categories entitled Residential/Vacant Land/Other with rateable valuations from \$0 to over \$3,200,200 form one grouping; four rate categories entitled Residential - Not Principal Place of Residence/Multi Dwelling with rateable valuations from \$0 to over \$1,070,000 form one grouping; four rate categories entitled Residential – Rural Transitory Accommodation with rateable valuations from \$0 to over \$1,070,000 form one grouping; four rate categories entitled Residential – Urban Transitory Accommodation with rateable valuations from \$0 to over \$1,070,000 form one grouping.
<i>vacant land</i>	land devoid of buildings or structures with the exception of outbuildings or other minor structures not designed or used for human habitation or occupation. It excludes land that is used for car parking or in conjunction with any commercial activity, e.g. heavy vehicle or machinery parking, outdoor storage areas, assembly areas or rural activities such as cultivation, grazing or agistment.

Any terms not defined in this Revenue Statement will be as defined under the *Local Government Act 2009*, the *Local Government Regulation 2012* and supporting regulations and if not defined there the term will be given the meaning determined by council.

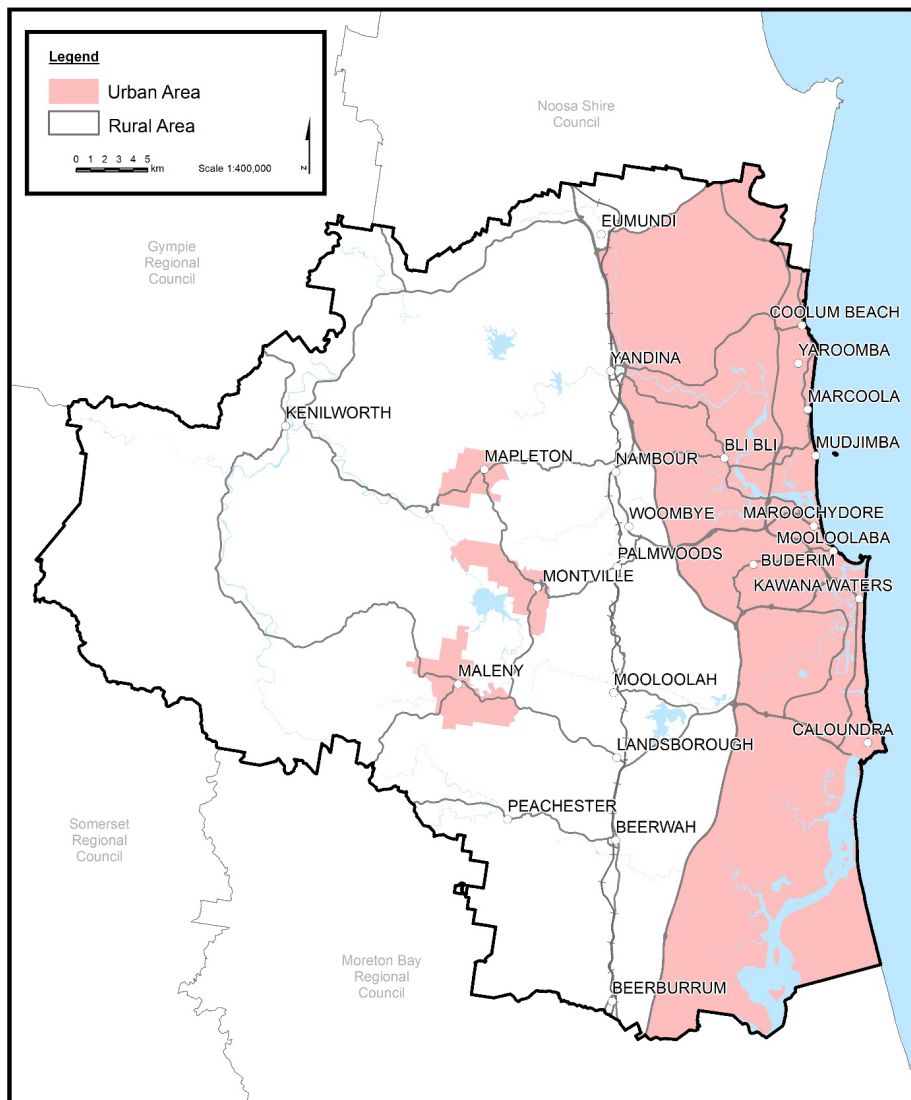
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MAP 1 – Sunshine Coast Council Region



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MAP 2 – Urban and Rural Areas



3. DIFFERENTIAL GENERAL RATES

3.1 Basis of Rates

Differential General Rates are to be levied under section 94 of the *Local Government Act 2009*. The rate so made will be applied to the rateable value of properties.

3.1.1 Outline

The Sunshine Coast Regional Council will use a system of differential general rating for the 2022/23 financial year.

3.1.2 Differential General Rates

Sunshine Coast Regional Council will not make a resolution limiting the increases in differential general rates for the 2022/23 financial year.

3.2 Rates to Apply

3.2.1 Explanation

The applicable Differential General Rates for the financial year ending 30 June 2023 are identified in *Table 2 Schedule of Rates*, as adopted in the 2022/23 Council budget. The rate will apply to the rateable value of lands which are within the Sunshine Coast Regional Council area as provided by the Department of Resources.

3.2.2 Differential General Rates

There will be 49 differential general rating categories in 2022/23. The categories and the relevant description and identification of those categories are outlined in *Table 1 Differential General Rates*.

For the purpose of making and levying differential general rates for the financial year on all rateable land in the regional council area, pursuant to section 81 of the *Local Government Regulation 2012* the council determines that:

- (a) the categories into which the rateable land in the regional council area is to be categorised are:
 - 1 Agricultural
 - 2RN Rural Commercial & Industrial with a rateable value from \$0 to \$110,000 RV*
 - 2UN Urban Commercial & Industrial with a rateable value from \$0 to \$103,000 RV
 - 2R Rural Commercial & Industrial with a rateable value from \$110,001 to \$210,000 RV
 - 2U Urban Commercial & Industrial with a rateable value from \$103,001 to \$210,000 RV
 - 3R Rural Commercial & Industrial with a rateable value from \$210,001 to \$500,000 RV
 - 3U Urban Commercial & Industrial with a rateable value from \$210,001 to \$500,000 RV
 - 4R Rural Commercial & Industrial with a rateable value greater than \$500,000 RV
 - 4U Urban Commercial & Industrial with a rateable value greater than \$500,000 RV
 - 4I Iconic Tourism, Entertainment/Leisure or Tourism Attraction related industry
 - 5 Extractive Industries
 - 6 Residential/Vacant Land/Other with a rateable value from \$0 to \$420,000 RV
 - 7 Residential/Vacant Land/Other with a rateable value from \$420,001 to \$650,000 RV
 - 8 Residential/Vacant Land/Other with a rateable value from \$650,001 to \$810,000 RV
 - 9 Residential/Vacant Land/Other with a rateable value from \$810,001 to \$930,000 RV
 - 10 Residential/Vacant Land/Other with a rateable value from \$930,001 to \$1,080,000 RV
 - 11 Residential/Vacant Land/Other with a rateable value from \$1,080,001 to \$1,200,000 RV
 - 12 Residential/Vacant Land/Other with a rateable value from \$1,200,001 to \$1,450,000 RV
 - 13 Residential/Vacant Land/Other with a rateable value from \$1,450,001 to \$1,750,000 RV
 - 14 Residential/Vacant Land/Other with a rateable value from \$1,750,001 to \$3,200,200 RV
 - 15 Residential/Vacant Land/Other with a rateable value over \$3,200,200 RV

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- 16 Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value from \$0 to \$595,000 RV
 - 16RT Residential - Rural Transitory Accommodation with a rateable value from \$0 to \$595,000 RV
 - 16UT Residential - Urban Transitory Accommodation with a rateable value from \$0 to \$595,000 RV
 - 17 Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value from \$595,001 to \$715,000 RV
 - 17RT Residential - Rural Transitory Accommodation with a rateable value from \$595,001 to \$715,000 RV
 - 17UT Residential - Urban Transitory Accommodation with a rateable value from \$595,001 to \$715,000 RV
 - 18 Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value from \$715,001 to \$1,070,000 RV
 - 18RT Residential - Rural Transitory Accommodation with a rateable value from \$715,001 to \$1,070,000 RV
 - 18UT Residential - Urban Transitory Accommodation with a rateable value from \$715,001 to \$1,070,000 RV
 - 19 Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value over \$1,070,000 RV
 - 19RT Residential - Rural Transitory Accommodation with a rateable value over \$1,070,000 RV
 - 19UT Residential - Urban Transitory Accommodation with a rateable value over \$1,070,000 RV
 - 20 Vacant Land with a rateable value over \$1 million RV and total area greater than 1500 square metres.
 - 21 Lots less than 20 square metres, Pump Stations, Stock Grazing Permit, Strata Garage
 - 22 Land Subject to Chapter 2, Part 2, Division 5, Subdivision 3 of the *Land Valuation Act 2010*
 - 23 Retirement Villages & Nursing Homes
 - 24 Shopping Centres with a rateable value from \$3 million to \$10 million RV
 - 25 Shopping Centres with a rateable value over \$10 million RV not in Category 26
 - 26 Shopping Centres in Maroochydore with a rateable value over \$45 million RV
 - 27 High-rise Units - Not Principal Place of Residence
 - 27RT High-rise Units - Rural Transitory Accommodation
 - 27UT High-rise Units - Urban Transitory Accommodation
 - 28 High-rise Units - Principal Place of Residence
 - 29 Low-rise Units - Not Principal Place of Residence
 - 29RT Low-rise Units - Rural Transitory Accommodation
 - 29UT Low-rise Units - Urban Transitory Accommodation
 - 30 Low-rise Units - Principal Place of Residence
 - 31 Other Significant Commercial & Industrial
- * RV- Rateable Valuation

(b) the description of the categories into which land is to be categorised are specified in the 'Description' and 'Identification' columns of Table 1 Differential General Rates.

3.2.3 Minimum Differential General Rates

Council has applied the rate in the dollar and minimum differential general rate levy as indicated in *Schedule of Rates Table 2*. Minimum Differential General Rates are levied pursuant to section 77 of the *Local Government Regulation 2012*.

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3.2.4 Objecting to a Differential General Rate Category

In accordance with section 90(2) of the *Local Government Regulation 2012* the only ground for objecting to the rating category for the land is that the owner considers the land should belong to a different rate category.

In accordance with section 90(3) of the *Local Government Regulation 2012* the owner may object by giving the local government an objection notice. Section 90(4) of the *Local Government Regulation 2012* details the form an objection notice should take. Sunshine Coast Regional Council will assess differential general rate objections submitted on an approved form.

Section 90(5) of the *Local Government Regulation 2012* specifies that the owner must give the objection notice within one of the following:

- (a) 30 days after the day when the rate notice was issued
- (b) a longer period that the local government allows.

Sunshine Coast Regional Council will only accept a differential general rate objection notice in the financial year for which the rates have been levied. Adjustment to rates and charges as a result of a differential general rate objection notice will only be made for up to a maximum of twelve months prior to the current rating period in accordance with section 2.2, except for objection notices arising from the application of criteria (C) of the Principal Place of Residence definition, detailed in section 2.8, which will only be made from the start of the period of the current rate notice.

3.2.5 Principal Place of Residence Exceptions

Where a land owner makes an objection under section 90 of the *Local Government Regulation 2012*, who:

- (a) owns a property categorised in Differential General Rate Category 16, 17, 18, 19, 27 and 29; and
- (b) is using the property to provide accommodation to a member of their immediate family; and
- (c) the family member being housed has special circumstances such as a physical or mental disability or safety and privacy concerns; or
- (d) in the case of a multi-dwelling or secondary dwelling only, all dwelling components (i.e. the main dwelling and the secondary dwelling) are verified as being occupied by the registered owners of the property who live in the dwelling components on a separate and independent basis,

the Council may, in its discretion, treat the property as their principal place of residence for the purposes of determining the Differential General Rate Category.

3.3 Concessions

Council pensioner concessions as mentioned in section 2.3 will be applied to this rate for qualifying ratepayers.

3.4 Notices

Section 2.1 of this Revenue Statement sets out the council billing frequency and method that will be applied to this rate.

Pursuant to section 81 of the *Local Government Regulation 2012*, the categories of rateable land, the description of those categories and, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in the appropriate category is detailed within Table 1 below:

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Table 1 – Differential General Rates

Category	Description	Identification
1. Agricultural		
1	<p>This category will apply where the land is:</p> <p>a. used for primary production purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of primary production purposes; and</p> <p>b. used for non-residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of non-residential purposes.</p>	<p>Land to which the following land use codes apply:</p> <p>44 nursery garden centre 60 sheep grazing 61 sheep breeding 64 livestock grazing – breeding 65 livestock grazing – breeding and fattening 66 livestock grazing – fattening 67 goats 68 dairy cattle – quota milk 69 dairy cattle – non-quota milk 70 cream 71 oilseeds 73 grains 74 turf farm 75 sugar cane 76 tobacco 77 cotton 78 rice 79 orchard 80 tropical fruit 81 pineapple 82 vineyard 83 small crops and fodder irrigated 84 small crops & fodder non-irrigated 85 pigs 86 horses 87 poultry 88 forestry and logs 89 animals (special) 93 peanuts</p>
2RN. Rural Commercial & Industrial with a rateable value from \$0 to \$110,000		
2RN	<p>This category will apply where the land has a rateable value from \$0 to \$110,000 and is:</p> <p>a. used for non-residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of non-residential purposes; and</p> <p>b. not included in category 4I, and</p> <p>c. located in a rural area as delineated on Map 2.</p>	<p>Land to which the following land use codes apply:</p> <p>07 guest house/private hotel/hostel/bed and breakfast 08 community title scheme unit(s) 09 group title multi dwelling or group title vacant land 10 combination of single or multiple dwellings/residential with single or multiple commercial/shop/office/food outlet 11 shop/office (single) with or without accommodation 12 shops – shopping group (more than 6 shops) 13 shops – shopping group (2 to 6 shops) 14 shops main retail 15 shop secondary retail 16 drive-in shopping centre 17 restaurant/fast food outlet 18 special tourist attraction 19 walkway/ramp 20 marina 22 car park 23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convallescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works</p>

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
		35 general industry 36 light industry 37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park 50 other club (non business) 52 cemetery 89 animals (special), boarding kennels/cattery 91 transformers/utility installation
2UN. Urban Commercial & Industrial with a rateable value from \$0 to \$103,000		
2UN	<p>This category will apply where the land has a rateable value from \$0 to \$103,000 and is:</p> <p>a. used for non-residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of non-residential purposes; and</p> <p>b. not included in category 4I, and</p> <p>c. located in an urban area as delineated on Map 2.</p>	<p>Land to which the following land use codes apply:</p> 07 guest house/private hotel/hostel/bed and breakfast 08 community title scheme unit(s) 09 group title multi dwelling or group title vacant land 10 combination of single or multiple dwellings/residential with single or multiple commercial/shop/office/food outlet 11 shop/office (single) with or without accommodation 12 shops – shopping group (more than 6 shops) 13 shops – shopping group (2 to 6 shops) 14 shops main retail 15 shop secondary retail 16 drive-in shopping centre 17 restaurant/fast food outlet 18 special tourist attraction 19 walkway/ramp 20 marina 22 car park 23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convalescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works 35 general industry 36 light industry 37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
		50 other club (non business) 52 cemetery 89 animals (special), boarding kennels/cattery 91 transformers/utility installation
2R. Rural Commercial & Industrial with a rateable value from \$110,001 to \$210,000		
2R	This category will apply where the land has a rateable value from \$110,001 to \$210,000 and is: a. used for non-residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of non-residential purposes ; and b. not included in category 4I, and c. located in a rural area as delineated on Map 2.	Land to which the following land use codes apply: 07 guest house/private hotel/hostel/bed and breakfast 08 community title scheme unit(s) 09 group title multi dwelling or group title vacant land 10 combination of single or multiple dwellings/residential with single or multiple commercial/shop/office/food outlet 11 shop/office (single) with or without accommodation 12 shops – shopping group (more than 6 shops) 13 shops – shopping group (2 to 6 shops) 14 shops main retail 15 shop secondary retail 16 drive-in shopping centre 17 restaurant/fast food outlet 18 special tourist attraction 19 walkway/ramp 20 marina 22 car park 23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convalescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works 35 general industry 36 light industry 37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park 50 other club (non business) 52 cemetery 89 animals (special), boarding kennels/cattery 91 transformers/utility installation
2U. Urban Commercial & Industrial with a rateable value from \$103,001 to \$210,000 RV		
2U	This category will apply where the land has a rateable value from \$103,001 to \$210,000 and is: a. used for non-residential purposes , or has the potential predominant use by virtue of its improvements or activities	Land to which the following land use codes apply: 07 guest house/private hotel/hostel/bed and breakfast 08 community title scheme unit(s) 09 group title multi dwelling or group title vacant land

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
	<p>conducted upon the land of <i>non-residential purposes</i>; and</p> <p>b. not included in category 41, and</p> <p>c. located in an <i>urban</i> area as delineated on Map 2.</p>	<p>10 combination of single or multiple dwellings/ residential with single or multiple commercial/ shop/office/food outlet</p> <p>11 shop/office (single) with or without accommodation</p> <p>12 shops – shopping group (more than 6 shops)</p> <p>13 shops – shopping group (2 to 6 shops)</p> <p>14 shops main retail</p> <p>15 shop secondary retail</p> <p>16 drive-in shopping centre</p> <p>17 restaurant/fast food outlet</p> <p>18 special tourist attraction</p> <p>19 walkway/ramp</p> <p>20 marina</p> <p>22 car park</p> <p>23 retail warehouse</p> <p>24 sales area</p> <p>25 office(s)</p> <p>26 funeral parlour</p> <p>27 private hospital/convalescent home (medical care)</p> <p>28 warehouse and bulk store</p> <p>29 transport terminal</p> <p>30 service station</p> <p>31 oil depot</p> <p>32 wharf</p> <p>33 builder's yard/contractor's yard</p> <p>34 cold store/ice works</p> <p>35 general industry</p> <p>36 light industry</p> <p>37 noxious/offensive industry</p> <p>38 advertising – hoarding</p> <p>39 harbour industry</p> <p>41 child care centre</p> <p>42 hotel/tavern</p> <p>43 motel</p> <p>44 nursery/garden centre</p> <p>45 theatres/cinemas</p> <p>46 drive-in theatres</p> <p>47 licensed club</p> <p>48 sports club/facilities</p> <p>49 caravan park</p> <p>50 other club (non business)</p> <p>52 cemetery</p> <p>89 animals (special), boarding kennels/cattery</p> <p>91 transformers/utility installation</p>
3R. Rural Commercial & Industrial with a rateable value from \$210,001 to \$500,000		
3R	<p>This category will apply where the land has a rateable value from \$210,001 to \$500,000 and is:</p> <p>a. used for <i>non-residential purposes</i>, or has the potential <i>predominant use</i> by virtue of its improvements or activities conducted upon the land of <i>non-residential purposes</i>; and</p> <p>b. not included in category 41, and</p> <p>c. located in a <i>rural</i> area as delineated on Map 2.</p>	<p>Land to which the following <i>land use codes</i> apply:</p> <p>07 guest house/private hotel/hostel/bed and breakfast</p> <p>08 community title scheme unit(s)</p> <p>09 group title multi dwelling or group title vacant land</p> <p>10 combination of single or multiple dwellings/ residential with single or multiple commercial/ shop/office/food outlet</p> <p>11 shop/office (single) with or without accommodation</p> <p>12 shops – shopping group (more than 6 shops)</p> <p>13 shops – shopping group (2 to 6 shops)</p> <p>14 shops main retail</p> <p>15 shop secondary retail</p> <p>16 drive-in shopping centre</p> <p>17 restaurant/fast food outlet</p> <p>18 special tourist attraction</p> <p>19 walkway/ramp</p> <p>20 marina</p> <p>22 car park</p>

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
		23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convalescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works 35 general industry 36 light industry 37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park 50 other club (non business) 52 cemetery 89 animals (special), boarding kennels/cattery 91 transformers/utility installation
3U. Urban Commercial & Industrial with a rateable value from \$210,001 to \$500,000		
3U	This category will apply where the land has a rateable value from \$210,001 to \$500,000 and is: a. used for non-residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of non-residential purposes ; and b. not included in category 4I, and c. located in an urban area as delineated on Map 2.	Land to which the following land use codes apply: 07 guest house/private hotel/hostel/bed and breakfast 08 community title scheme unit(s) 09 group title multi dwelling or group title vacant land 10 combination of single or multiple dwellings/residential with single or multiple commercial/shop/office/food outlet 11 shop /office (single) with or without accommodation 12 shops – shopping group (more than 6 shops) 13 shops – shopping group (2 to 6 shops) 14 shops main retail 15 shop secondary retail 16 drive-in shopping centre 17 restaurant/ fast food outlet 18 special tourist attraction 19 walkway/ramp 20 marina 22 car park 23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convalescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works 35 general industry 36 light industry

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
		37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park 50 other club (non business) 52 cemetery 89 animals (special), boarding kennels/cattery 91 transformers/utility installation
4R. Rural Commercial & Industrial with a rateable value greater than \$500,000		
4R	<p>This category will apply where the land has a rateable value greater than \$500,000; or, for land used for shops main retail, shop secondary retail, drive in shopping centre or retail warehouse (<i>land use codes</i> 14, 15, 16, 23 refer) where the land has a rateable value greater than \$500,000 and less than \$3,000,000; and is:</p> <p>a. used for <i>non-residential purposes</i>, or has the potential <i>predominant use</i> by virtue of its improvements or activities conducted upon the land of <i>non-residential purposes</i>; and</p> <p>b. not included in category 41, 24, or 25; and</p> <p>c. located in a <i>rural</i> area as delineated on Map 2.</p>	<p>Land to which the following <i>land use codes</i> apply:</p> 07 guest house/private hotel/hostel/bed and breakfast 08 <i>community title scheme</i> unit(s) 09 <i>group title multi dwelling</i> or <i>group title vacant land</i> 10 combination of single or multiple dwellings/residential <i>with</i> single or multiple commercial/shop/office/food outlet 11 shop/office (single) with or without accommodation 12 shops – shopping group (more than 6 shops) 13 shops – shopping group (2 to 6 shops) 14 shops main retail 15 shop secondary retail 16 drive-in shopping centre 17 restaurant/ fast food outlet 18 special tourist attraction 19 walkway/ramp 20 marina 22 car park 23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convalescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works 35 general industry 36 light industry 37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park 50 other club (non business) 52 cemetery

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
		89 animals (special), boarding kennels/cattery 91 transformers/utility installation
4U. Urban Commercial & Industrial with a rateable value greater than \$500,000		
4U	<p>This category will apply where the land has a rateable value greater than \$500,000; or, for land used for shops main retail, shop secondary retail, drive in shopping centre or retail warehouse (<i>land use codes</i> 14, 15, 16, 23 refer) where the land has a rateable value greater than \$500,000 and less than \$3,000,000; and is:</p> <p>a. used for <i>non-residential purposes</i>, or has the potential <i>predominant use</i> by virtue of its improvements or activities conducted upon the land of <i>non-residential purposes</i>; and</p> <p>b. not included in category 4I, 24 or 25; and</p> <p>c. located in an <i>urban</i> area as delineated on Map 2.</p>	<p>Land to which the following <i>land use codes</i> apply:</p> <p>07 guest house/private hotel/hostel/bed and breakfast 08 <i>community title scheme</i> unit(s) 09 <i>group title multi dwelling</i> or <i>group title vacant land</i> 10 combination of single or multiple dwellings/residential <i>with</i> single or multiple commercial/shop/office/food outlet 11 shop/office (single) with or without accommodation 12 shops – shopping group (more than 6 shops) 13 shops – shopping group (2 to 6 shops) 14 shops main retail 15 shop secondary retail 16 drive-in shopping centre 17 restaurant/ fast food outlet 18 special tourist attraction 19 walkway/ramp 20 marina 22 car park 23 retail warehouse 24 sales area 25 office(s) 26 funeral parlour 27 private hospital/convalescent home (medical care) 28 warehouse and bulk store 29 transport terminal 30 service station 31 oil depot 32 wharf 33 builder's yard/contractor's yard 34 cold store/ice works 35 general industry 36 light industry 37 noxious/offensive industry 38 advertising – hoarding 39 harbour industry 41 child care centre 42 hotel/tavern 43 motel 44 nursery/garden centre 45 theatres/cinemas 46 drive-in theatres 47 licensed club 48 sports club/facilities 49 caravan park 50 other club (non business) 52 cemetery 89 animals (special), boarding kennels/cattery 91 transformers/utility installation</p>

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Table 1 – Differential General Rates

Category	Description	Identification
4I. Iconic Tourism, Entertainment / Leisure or Tourism Attraction related industry		
4I	<p>This category will apply where the land is; used for special tourism attraction purposes (<i>land use code</i> 18 refers) and has a rateable value greater than \$850,000; used for licensed club purposes (<i>land use code</i> 47 refers) and has a rateable value greater than \$1,600,000; used for sports club/facility purposes (<i>land use code</i> 48 refers) and has a rateable value greater than \$4,900,000; used for race course purposes (<i>land use code</i> 56 refers) with a rateable value over \$3,200,000; and is;</p> <p>a. used for <i>non-residential purposes</i>, or has the potential <i>predominant use</i> by virtue of its improvements or activities conducted upon the land of <i>non-residential purposes</i>; and</p> <p>b. used for iconic tourism activities or entertainment/leisure activities, or tourism attraction activities or tourism related industry purposes or entertainment/leisure related industry purposes or tourism attraction related industry purposes.</p>	<p>Land to which one of the following land use codes apply</p> <p>18 special tourist attraction 47 licensed club 48 sports club/facilities 56 race course</p> <p>and one of the following property numbers apply; property number 166386 Big Kart Track, property number 239029 The Big Pineapple, property number 120180 Nambour RSL (Returned and Services League), property number 43000 Sea Life Sunshine Coast, property number 29377 The Ginger Factory, property number 106063 Maroochy RSL (Returned and Services League), property number 220902 Caloundra RSL (Returned and Services League), property number 221819 Sunshine Coast Turf Club, property number 171510 Aussie World and The Pub, property number 223890 Pelican Waters Golf Club, property number 233443 Australia Zoo, property number 14232 Palmer Coolum Resort and property number 122307 Twin Waters Resort.</p>
5. Extractive Industries		
5	<p>a. This category will apply where the land is used for <i>non-residential purposes</i>, or has the potential <i>predominant use</i> by virtue of its improvements or activities conducted upon the land of <i>non-residential purposes</i>; and</p> <p>b. is used for extractive industry purposes.</p>	<p>Land to which the following <i>land use codes</i> apply:</p> <p>40 extractive industry</p>
6. Residential/Vacant Land/Other with a rateable value from \$0 to \$420,000		
6	<p>Applies to land with a rateable value from \$0 to \$420,000, not otherwise included in the following categories:</p> <p>1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.</p>	
7. Residential/Vacant Land/Other with a rateable value from \$420,001 to \$650,000		
7	<p>Applies to land with a rateable value from \$420,001 to \$650,000, not otherwise included in the following categories:</p> <p>1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.</p>	

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Table 1 – Differential General Rates

Category	Description	Identification
8. Residential/Vacant Land/Other with a rateable value from \$650,001 to \$810,000		
8	Applies to land with a rateable value from \$650,001 to \$810,000, not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
9. Residential/Vacant Land/Other with a rateable value from \$810,001 to \$930,000		
9	Applies to land with a rateable value from \$810,001 to \$930,000 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
10. Residential/Vacant Land/Other with a rateable value from \$930,001 to \$1,080,000		
10	Applies to land with a rateable value from \$930,001 to \$1,080,000 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
11. Residential/Vacant Land/Other with a rateable value from \$1,080,001 to \$1,200,000		
11	Applies to land with a rateable value from \$1,080,001 to \$1,200,000 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
12. Residential/Vacant Land/Other with a rateable value from \$1,200,001 to \$1,450,000		
12	Applies to land with a rateable value from \$1,200,001 to \$1,450,000 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
13. Residential/Vacant Land/Other with a rateable value from \$1,450,001 to \$1,750,000		
13	Applies to land with a rateable value from \$1,450,001 to \$1,750,000 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	

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Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
14. Residential/Vacant Land/Other with a rateable value from \$1,750,001 to \$3,200,200		
14	Applies to land with a rateable value from \$1,750,001 to \$3,200,200 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
15. Residential/Vacant Land/Other with a rateable value over \$3,200,200		
15	Applies to land with a rateable value over \$3,200,200 not otherwise included in the following categories: 1, 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 20, 21, 22, 23, 24, 25, 26, 27, 27RT, 27UT, 28, 29, 29RT, 29UT, 30 or 31.	
16. Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value from \$0 to \$595,000		
16	This category will apply where the land has a rateable value from \$0 to \$595,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. not used as a principal place of residence and; c. does not fall into category 16RT or 16UT.	Land, to which the following land use codes apply: 02 single dwelling, 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling, 09 group title multi dwelling or group title single dwelling .
16RT. Residential - Rural Transitory Accommodation with a rateable value from \$0 to \$595,000		
16RT	This category will apply where the land has a rateable value from \$0 to \$595,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and c. located in a rural area as delineated on Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
16UT. Residential - Urban Transitory Accommodation with a rateable value from \$0 to \$595,000		
16UT	This category will apply where the land has a rateable value from \$0 to \$595,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling

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Table 1 – Differential General Rates

Category	Description	Identification
	c. located in an urban area as delineated on Map 2.	
17. Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value from \$595,001 to \$715,000		
17	This category will apply where the land has a rateable value from \$595,001 to \$715,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. not used as a principal place of residence and; c. does not fall into category 17RT or 17UT.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
17RT. Residential - Rural Transitory Accommodation with a rateable value from \$595,001 to \$715,000		
17RT	This category will apply where the land has a rateable value from \$595,001 to \$715,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and c. located in a rural area as delineated on Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
17UT. Residential - Urban Transitory Accommodation with a rateable value from \$595,001 to \$715,000		
17UT	This category will apply where the land has a rateable value from \$595,001 to \$715,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and c. located in an urban area as delineated on Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling

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Table 1 – Differential General Rates

Category	Description	Identification
18. Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value from \$715,001 to \$1,070,000		
18	This category will apply where the land has a rateable value from \$715,001 to \$1,070,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. not used as a principal place of residence and; c. does not fall into category 18RT or 18UT.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
18RT. Residential - Rural Transitory Accommodation with a rateable value from \$715,001 to \$1,070,000		
18RT	This category will apply where the land has a rateable value from \$715,001 to \$1,070,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and c. located in a rural area as delineated on Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
18UT. Residential - Urban Transitory Accommodation with a rateable value from \$715,001 to \$1,070,000		
18UT	This category will apply where the land has a rateable value from \$715,001 to \$1,070,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and c. located in an urban area as defined in Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
19. Residential - Not Principal Place of Residence/Multi Dwelling with a rateable value over \$1,070,000		
19	This category will apply where the land has a rateable value over \$1,070,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. not used as a principal place of residence c. does not fall into category 19RT or 19UT.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling

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Table 1 – Differential General Rates

Category	Description	Identification
19RT. Residential - Rural Transitory Accommodation with a rateable value over \$1,070,000		
19RT	This category will apply where the land has a rateable value over \$1,070,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and d. located in a rural area as delineated on Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
19UT. Residential - Urban Transitory Accommodation with a rateable value over \$1,070,000		
19UT	This category will apply where the land has a rateable value over \$1,070,000 and is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. is defined as transitory accommodation ; and c. located in an urban area as delineated on Map 2.	Land to which the following land use codes apply: 02 single dwelling 03 multi dwelling (dual occupancy, secondary dwelling or flats) 05 large homesite - dwelling 09 group title multi dwelling or group title single dwelling
20. Vacant Land with a rateable value over \$1 million and total area greater than 1500 square metres		
20	This category will apply where one or more parcels of land that is valued together and is vacant land with a total area greater than 1500 square metres and the rateable value is greater than \$1 million.	Land to which the following land use codes apply: 01 vacant land 04 large homesite - vacant 06 outbuildings
21. Lots less than 20 square metres, Pump Stations, Stock Grazing Permit, Strata Garage		
21	This category will apply where the land is: a. subject to a Stock Grazing Permit; b. a Pump Station; or c. a small lot or strata garage less than 20 square metres.	
22. Land Subject to Chapter 2, Part 2, Division 5, Subdivision 3 of the Land Valuation Act 2010		
22	This category will apply where the land is subject to Chapter 2, Part 2, Division 5, Subdivision 3 of the Land Valuation Act 2010.	Land to which the following land use codes apply: 72 vacant land – valuation discounted subdivided land.

Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
23. Retirement Villages & Nursing Homes		
23	This category will apply where the land is used for retirement village purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land.	Land to which the following land use codes apply: 21 retirement village, aged people home (non-medical care or mixed medical and non-medical care).
24. Shopping Centres with a rateable value from \$3 million to \$10 million		
24	This category will apply where the land has a rateable value from \$3 million to \$10 million and is used for shopping centre purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of shopping centre purposes .	Land to which the following land use codes apply: 14 shops main retail 15 shop (secondary retail) 16 drive-in shopping centre 23 retail warehouse
25. Shopping Centres with a rateable value over \$10 million not in Category 26		
25	This category will apply where the land has a rateable value over \$10 million and: a. is used for shopping centre purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of shopping centre purposes ; and b. does not fall into category 26.	Land to which the following land use codes apply: 14 shops main retail 15 shop (secondary retail) 16 drive-in shopping centre 23 retail warehouse
26. Shopping Centres in Maroochydore with a rateable value over \$45 million		
26	This category will apply where the land is located in Maroochydore and has a rateable value over \$45 million and is used for shopping centre purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of shopping centre purposes .	Land to which the following land use codes apply: 16 drive-in shopping centre
27. High-rise Units - Not Principal Place of Residence		
27	This category will apply where the land is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and b. part of a community title scheme with a high rise unit or group title multi dwelling with a high rise unit ; and c. not used as a principal place of residence ; and d. does not fall into category 27RT or 27UT.	Land to which the following land use codes apply: 08 community title scheme unit(s) 09 group title multi dwelling unit
27RT. High-rise Units - Rural Transitory Accommodation		
27RT	This category will apply where the land is: a. used for residential purposes , or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes ; and	Land to which the following land use codes apply: 08 community title scheme unit(s) 09 group title multi dwelling unit

Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
	<ul style="list-style-type: none"> b. part of a community title scheme with a high rise unit or group title multi dwelling with a high rise unit; and c. is defined as transitory accommodation; and d. located in a rural area as delineated on Map 2. 	
27UT. High-rise Units - Urban Transitory Accommodation		
27UT	<p>This category will apply where the land is:</p> <ul style="list-style-type: none"> a. used for residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes; and b. part of a community title scheme with a high rise unit or group title multi dwelling with a high rise unit; and c. is defined as transitory accommodation; and d. located in an urban area as delineated on Map 2. 	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 08 community title scheme unit(s) 09 group title multi dwelling unit
28. High-rise Units - Principal Place of Residence		
28	<p>This category will apply where the land is:</p> <ul style="list-style-type: none"> a. used for residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes; and b. part of a community title scheme with a high rise unit or group title multi dwelling with a high rise unit; and c. used as a principal place of residence. 	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 08 community title scheme unit(s) 09 group title multi dwelling unit
29. Low-rise Units - Not Principal Place of Residence		
29	<p>This category will apply where the land is:</p> <ul style="list-style-type: none"> a. used for residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes; and b. part of a community title scheme with a low rise unit or group title multi dwelling with a low rise unit; and c. not used as a principal place of residence; and d. does not fall into category 29RT or 29UT. 	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 08 community title scheme unit(s) 09 group title multi dwelling unit

Sunshine Coast Council – 2022/23 Revenue Statement

Table 1 – Differential General Rates

Category	Description	Identification
29RT. Low-rise Units - Rural Transitory Accommodation		
29RT	<p>This category will apply where the land is:</p> <ul style="list-style-type: none"> a. used for residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes; and b. part of a community title scheme with a low rise unit or group title multi dwelling with a low rise unit; and c. is defined as transitory accommodation; and d. located in a rural area as delineated on Map 2. 	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 08 community title scheme unit(s) 09 group title multi dwelling unit
29UT. Low-rise Units - Urban Transitory Accommodation		
29UT	<p>This category will apply where the land is:</p> <ul style="list-style-type: none"> a. used for residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes; and b. part of a community title scheme with a low rise unit or group title multi dwelling with a low rise unit; and c. is defined as transitory accommodation; and d. located in an urban area as delineated on Map 2. 	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 08 community title scheme unit(s) 09 group title multi dwelling unit
30. Low-rise Units - Principal Place of Residence		
30	<p>This category will apply where the land is:</p> <ul style="list-style-type: none"> a. used for residential purposes, or has the potential predominant use by virtue of its improvements or activities conducted upon the land of residential purposes; and b. part of a community title scheme with a low rise unit or group title multi dwelling with a low rise unit; and c. used as a principal place of residence. 	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 08 community title scheme unit(s) 09 group title multi dwelling unit
31. Other Significant Commercial & Industrial		
31	<p>This category will apply where the land is located within the Sunshine Coast Airport Precinct and is used for an airport or other significant industry or non-residential purposes.</p>	<p>Land to which the following land use codes apply:</p> <ul style="list-style-type: none"> 100 Sunshine Coast Airport, Sunshine Coast Airport Precinct

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Table 2 - Schedule of Rates

	Category	Differential General Rate cents in dollar	Minimum Differential General Rate
1	Agricultural	0.3617	\$1,332.50
2RN	Rural Commercial & Industrial - \$0 to \$110,000 RV*	1.3732	\$1,447
2UN	Urban Commercial & Industrial - \$0 to \$103,000 RV	1.4539	\$1,447
2R	Rural Commercial & Industrial - \$110,001 to \$210,000 RV	0.8316	\$1,520
2U	Urban Commercial & Industrial - \$103,001 to \$210,000 RV	0.9433	\$1,494
3R	Rural Commercial & Industrial - \$210,001 to \$500,000 RV	0.7628	\$1,735
3U	Urban Commercial & Industrial - \$210,001 to \$500,000 RV	0.8500	\$1,966
4R	Rural Commercial & Industrial - over \$500,000 RV	0.7618	\$3,815
4U	Urban Commercial & Industrial - over \$500,000 RV	0.8621	\$4,358
4I	Iconic Tourism, Entertainment / Leisure or Tourism Attraction related industry	0.9035	\$9,597
5	Extractive Industries	0.6242	\$1,952
6	Residential/Vacant Land/Other - \$0 to \$420,000 RV	0.3583	\$1,332.50
7	Residential/Vacant Land/Other - \$420,001 to \$650,000 RV	0.3023	\$1,428
8	Residential/Vacant Land/Other - \$650,001 to \$810,000 RV	0.2588	\$1,972
9	Residential/Vacant Land/Other - \$810,001 to \$930,000 RV	0.2809	\$2,300
10	Residential/Vacant Land/Other - \$930,001 to \$1,080,000 RV	0.2841	\$2,657
11	Residential/Vacant Land/Other - \$1,080,001 to \$1,200,000 RV	0.2810	\$3,066
12	Residential/Vacant Land/Other - \$1,200,001 to \$1,450,000 RV	0.2608	\$3,518
13	Residential/Vacant Land/Other - \$1,450,001 to \$1,750,000 RV	0.2587	\$4,268
14	Residential/Vacant Land/Other - \$1,750,001 to \$3,200,200 RV	0.2394	\$4,683
15	Residential/Vacant Land/Other - over \$3,200,200 RV	0.2330	\$8,033
16	Residential - Not Principal Place of Residence/Multi Dwelling - \$0 to \$595,000 RV	0.3826	\$1,600
16RT	Residential - Rural Transitory Accommodation - \$0 to \$595,000 RV	0.6703	\$1,898
16UT	Residential - Urban Transitory Accommodation - \$0 to \$595,000 RV	0.6908	\$2,087
17	Residential - Not Principal Place of Residence/Multi Dwelling - \$595,001 to \$715,000 RV	0.3348	\$2,273
17RT	Residential - Rural Transitory Accommodation - \$595,001 to \$715,000 RV	0.5749	\$3,986
17UT	Residential - Urban Transitory Accommodation - \$595,001 to \$715,000 RV	0.6332	\$4,253
18	Residential - Not Principal Place of Residence/Multi Dwelling - \$715,001 to \$1,070,000 RV	0.3498	\$2,659
18RT	Residential - Rural Transitory Accommodation - \$715,001 to \$1,070,000 RV	0.6109	\$4,508
18UT	Residential - Urban Transitory Accommodation - \$715,001 to \$1,070,000 RV	0.6028	\$4,773
19	Residential - Not Principal Place of Residence/Multi Dwelling - over \$1,070,000 RV	0.3497	\$4,077
19RT	Residential - Rural Transitory Accommodation - over \$1,070,000 RV	0.5787	\$6,590
19UT	Residential - Urban Transitory Accommodation - over \$1,070,000 RV	0.6143	\$7,052
20	Vacant Land with a rateable value over \$1 million and total area greater than 1500 square metres	0.6757	\$8,749
21	Stock Grazing Permits, Pump Stations and small lots less than 20 square metres	0.6237	\$197

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22	Land which is subject to Chapter 2, Part 2, Division 5, Subdivision 3 of the <i>Land Valuation Act 2010</i>	0.2149	No Min.
23	Retirement Villages & Nursing Homes	0.5775	\$1,332.50
24	Shopping Centres - \$3 million to \$10 million RV	1.4140	\$50,339
25	Shopping Centres - over \$10 million RV not in Category 26	1.6757	\$170,825
26	Shopping Centres - Maroochydore over \$45 million RV	2.8778	\$1,999,032
27	High-rise Units - Not Principal Place of Residence	1.0407	\$2,468
27RT	High-rise Units - Rural Transitory Accommodation	1.6063	\$2,851
27UT	High-rise Units - Urban Transitory Accommodation	1.6732	\$2,964
28	High-rise Units - Principal Place of Residence	0.9718	\$2,044
29	Low-rise Units - Not Principal Place of Residence	0.6307	\$1,600
29RT	Low-rise Units - Rural Transitory Accommodation	1.1027	\$1,858
29UT	Low-rise Units - Urban Transitory Accommodation	1.1610	\$1,896
30	Low-rise Units - Principal Place of Residence	0.5276	\$1,332.50
31	Other Significant Commercial & Industrial	0.2912	No Min.
*RV – Rateable Valuation			

Where two or more concurrent valuations have been issued affecting a property which consists of one block of land, and, as a result, two or more rate assessments will apply to the subject property, such assessments will be levied in such a manner that the minimum differential general rate will apply only to the combined total of the rateable valuations for the subject property.

4. SPECIAL RATES AND CHARGES

4.1 Montville Beautification Levy

4.1.1 Basis of Rate

The Montville Beautification Levy is a special rate to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*. The Overall Plan and Annual Implementation Plan for the Montville Beautification Levy is included as *Appendix 1*.

4.1.2 Rate to Apply

The applicable rate for the financial year ended 30 June 2023 will be 0.0919 cents in the dollar of rateable valuation with a minimum of \$273 per annum as adopted in the 2022/23 budget. The rate so made will be applied to all rateable land including *strata lots* within the benefited area delineated on Map A in *Appendix 1*, being properties on Main Street between Western Avenue and Hoffman Close, Montville. These properties are in the Montville Town Centre Beautification and Improvement Project benefit area.

4.1.3 Basis of Charge Calculation

Council considers that the rateable land described above, or its occupier specially benefits or will specially benefit, or has or will have special access to, the service, facility or activity supplied or provided through:

- the design, development and provision of the works for, and/or works for access to, the Montville Town Centre, including maintenance over and above the standard level of service applied by Council;
- managing, operating and developing the Montville Town Centre Beautification and Improvement Project undertaken or proposed to be undertaken by the council, which provides increased accessibility and amenity over and above the standard level of service applied by Council.

4.1.4 Concessions

Council pensioner concessions as mentioned in section 2.3 will NOT be applied to this rate.

4.1.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this rate.

4.2 Twin Waters Maintenance Charge

4.2.1 Basis of Charge

The Twin Waters Maintenance Charge is a special charge to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*. The Overall Plan and Annual Implementation Plan for the Twin Waters Maintenance Charge is included as *Appendix 2*.

4.2.2 Charge to Apply

The applicable charges for the financial year ended 30 June 2023 will be as follows:

Details	Amount
Living Choice Twin Waters Retirement Village (property number 89200)	\$1,344
Twin Waters Aged Care Home (property number 247510)	\$647
All other properties	\$130

The charges so made will be applied to all rateable land including *strata lots* within the benefited area delineated on Map B in *Appendix 2*.

4.2.3 Basis of Charge Calculation

Council considers that the rateable land described above or its occupier specially benefits or will specially benefit from, or has or will have special access to, the service, facility or activity supplied or provided through the provision of landscaping and maintenance services in the *Twin Waters*

Maintenance Charge Benefit Area over and above the standard level of service applied by Council. Further, due to their size and number of residents, the amount of the special charge applicable to the Twin Waters Aged Care Home (property number 247510) and the Living Choice Twin Waters Retirement Village (property number 89200) is larger than the special charge payable by other rateable land to which the Overall Plan applies.

4.2.4 Concessions

Council pensioner concessions as shown in section 2.3 will NOT be applied to this charge.

4.2.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

4.3 Rural Fire Charge

4.3.1 Basis of Charge

The Rural Fire Charge is a special charge to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*. The Rural Fire Charge is levied for the purpose of assisting the Rural Fire Brigades in the areas where the charge is applied with the operations, maintenance and provision of buildings, land and/or equipment for those Rural Fire Brigades. The Overall Plan for the Rural Fire Charge is included as *Appendix 3*. All funds raised from this special charge are forwarded to the Rural Fire Brigade Group. Council considers that in the areas where the charge is applied, detailed below, the rateable land or its occupier, specially benefits from the fire emergency response capability that is provided by the Rural Fire Brigades, whose capability would be substantially or completely diminished if the Rural Fire Brigades did not receive the funding provided by Council as a direct consequence of the levying of the special charge.

4.3.2 Charge to Apply

The land to which this charge is to be applied is identified by the Gazetted Rural Fire Brigade area maps for each particular Rural Fire Brigade area. All such lands are deemed to benefit from this charge as a result of the Rural Fire Brigade operating in the area. Properties which fall within the boundaries of two Rural Fire Brigades will only be levied a charge for one Rural Fire Brigade. Such charges will apply to all rateable land within the Rural Fire Brigade areas which are listed in the table at 4.3.4 except for the exclusions as listed below.

4.3.3 Exclusions

That land which is both:

- owned or otherwise under the control of the council but not leased; OR that land which is specifically excluded from the provision of such a service by council; and
- within the Emergency Management Levy Classes A to D (as per Schedule 1 - *Fire and Rescue Service Regulation 2011*).

4.3.4 Basis of Charge Calculation

The charge will be a set charge specified below per rateable land within the Rural Fire Brigade area.

Rural Fire Charge

Rural Fire Brigade Area	Annual Charge
Belli Park	\$25
Bli Bli & District	\$25
Conondale	\$25
Beerwah & District	\$25
Crystal Waters Village	\$25
Doonan	\$25
Eudlo	\$25
Eumundi	\$25
Glasshouse Mountains	\$25
Ilkley & District	\$25

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Rural Fire Brigade Area	Annual Charge
Image Flat/Cooloolabin	\$25
Keils Mountain	\$25
Kenilworth	\$25
Kureelpa	\$25
Landsborough	\$25
Maleny & District	\$25
Mapleton	\$25
Maroochy River	\$25
Montville	\$25
Obi Obi	\$25
Palmwoods	\$25
Peachester	\$25
Starlight	\$25
Valdora/Yandina Creek	\$25
Verrierdale	\$25
West Woombye	\$25
Yandina/North Arm	\$25

4.3.5 Concessions

Council pensioner concessions as shown in section 2.3 will NOT be applied to this charge.

4.3.6 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

4.4 Brightwater Estate Landscaping Charge

4.4.1 Basis of Charge

The Brightwater Estate Landscaping Charge is a special charge to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*. The Overall Plan and Annual Implementation Plan for the Brightwater Estate Landscaping Charge is included as *Appendix 4*.

4.4.2 Charge to Apply

The applicable charge for the full financial year ended 30 June 2023 will be as follows:

Details	Amount
Brightwater Shopping Centre (property number 232054)	\$2496
Brightwater Hotel (property number 232595)	\$1248
All other properties	\$96

The charges so made will be applied to all rateable land including *strata lots* within the benefited area delineated on Map C in *Appendix 4*, pro-rata and commencing two years after the lot was registered with the Department of Resources.

4.4.3 Basis of Charge Calculation

Council considers that the rateable land described above or its occupier specially benefits or will specially benefit, or has or will have special access to, the service, facility or activity supplied or provided through the provision of landscaping and maintenance services in the *Brightwater Estate Landscaping Charge Benefit Area* over and above the standard level of service applied by Council. Further, due to their size and patronage, the amount of the special charge applicable to the Brightwater Shopping Centre (Property number 232054) and the Brightwater Hotel (Property number

232595) is larger than the special charge payable by other rateable land to which the Overall Plan applies.

4.5 Sunshine Cove Maintenance Charge

4.5.1 Basis of Charge

The Sunshine Cove Maintenance Charge is a special charge to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*. The Overall Plan for the Sunshine Cove Maintenance Charge is included as *Appendix 5*.

4.5.2 Charge to Apply

The applicable charges for the financial year ended 30 June 2023 will be as follows:

Details	Amount
Sunshine Cove Retirement Village (future)	\$1307
Aged Care Home located at Sunshine Cove (property number 232868)	\$653
All other properties	\$150

The charges so made will be applied to all rateable land including *strata lot* within the benefited area delineated on Map D in *Appendix 5*.

4.5.3 Basis of Charge Calculation

Council considers that the rateable land described above or its occupier specially benefits or will specially benefit, or has or will have special access to, the service, facility or activity supplied or provided through the provision of landscaping and maintenance services in the *Sunshine Cove Maintenance Charge Benefit Area* over and above the standard level of service applied by Council. Further, due to their size and number of residents, the amount of the special charge applicable to the Sunshine Cove Retirement Village (future) and the Aged Care Home (property number 232868) located at Sunshine Cove is larger than the special charge payable by other rateable land to which the Overall Plan applies.

4.5.4 Concessions

Council pensioner concessions as shown in section 2.3 will NOT be applied to this charge.

4.5.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

4.6 Mooloolah Island Maintenance Charge

4.6.1 Basis of Charge

The Mooloolah Island Maintenance Charge is a special charge to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*. The Overall Plan for the Mooloolah Island Maintenance Charge is included as *Appendix 6*.

4.6.2 Charge to Apply

The applicable charge for the full financial year ended 30 June 2023 will be \$154 per rateable land. The charges so made will be applied to all rateable land including *strata lots* within the benefited area delineated on Map E in *Appendix 6*.

4.6.3 Basis of Charge Calculation

Council considers that the rateable land described above, or its occupier specially benefits or will specially benefit, or has or will have special access to, the service, facility or activity supplied or provided through the provision of above normal standard maintenance of streetscapes in the *Mooloolah Island Maintenance Charge Benefit Area*.

4.6.4 Concessions

Council pensioner concessions as shown in section 2.3 will NOT be applied to this charge.

4.6.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

5. UTILITY CHARGES

5.1 Waste Management Charge

5.1.1 Basis of utility charge

Utility charges for waste management, including cleansing and waste removal activities, are levied pursuant to section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012* for the purpose of defraying the costs of operating, maintaining and managing the collection and disposal of waste from all lands and premises in council's local government area.

5.1.2 Charge to apply

Charges, in accordance with section 5.1.11 or 5.1.12 shall apply to all lands and/or premises within the local government area of council where waste collection services are, or can be, made available.

If premises are in an area designated by council as an area in which council will conduct general waste collection, council will determine, having regard to the nature and volume of the general waste produced as a result of the ordinary use or occupation of the premises:

- (a) the number of standard general waste containers to be supplied to the premises; and
- (b) the size and type of each standard general waste container; and
- (c) the nature of the general waste to be stored in each standard general waste container, for example, whether the standard general waste container is to be set aside for the storage of:
 - (i) commercial waste; or
 - (ii) domestic waste; or
 - (iii) recyclable waste; or
 - (iv) garden organics and
- (d) how often council will arrange for the collection of general waste from each standard general waste container supplied to the premises.

For the avoidance of doubt, in making a determination, from time to time, council is not obliged to have regard to:

- (e) the extent to which the owner or occupier of the premises elects to utilise, for the storage of general waste, 1 or more of the standard general waste containers supplied to the premises for, or on behalf of, council; or
- (f) the extent to which the owner or occupier of the premises elects to utilise, for the storage of general waste, 1 or more containers, other than standard general waste containers supplied to the premises for, or on behalf of, council.

Council delegates, to the Chief Executive Officer of council, the power to make a determination, having regard to the nature and volume of general waste produced as a result of the ordinary use or occupation of premises, about each of the following:

- (a) the number of standard general waste containers to be supplied to the premises; and
- (b) the size and type of each standard general waste container to be supplied to the premises; and
- (c) the nature of the general waste to be stored in each standard general waste container supplied to the premises; and
- (d) how often council will arrange for the collection of general waste from each standard general waste container supplied to the premises.

5.1.3 Garden Organics

A minimum of a 240 litre waste container for the collection of garden organics serviced fortnightly applies to all domestic premises within the local government area of council where waste collection services are, or can be, made available subject to approved exemptions.

Domestic premises, for the minimum of a 240 litre waste container for the collection of garden organics, is land that is recorded under one of the differential general rate categories 1, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT or 23 as shown in section 3 or land used for domestic purposes that is not rateable land and where Council has been requested to provide the service.

All garden organics utility charges for domestic premises shall be calculated in accordance with the utility charge details listed in Table 3.

5.1.4 Inclusions

Domestic premises

If domestic premises are in an area designated by council as an area in which council will conduct general waste collection, council may, having regard to the nature and volume of the domestic waste, recyclable waste or garden organics produced as a result of the ordinary use or occupation of the domestic premises:

- (a) require the supply and servicing of waste containers, at a frequency considered necessary by council, but in any event not less frequently than the following:
 - (i) one 140 litre waste container for the collection of domestic waste from the domestic premises serviced weekly and one 240 litre waste container for the collection of recyclable waste from the domestic premises serviced fortnightly; or
 - (ii) one 140 litre waste container for the collection of domestic waste from the domestic premises serviced weekly and one 360 litre waste container for the collection of recyclable waste from the domestic premises serviced fortnightly; or
 - (iii) one 240 litre waste container for the collection of domestic waste from the domestic premises serviced weekly and one 240 litre waste container for the collection of recyclable waste from the domestic premises serviced fortnightly; or
 - (iv) one 240 litre waste container for the collection of domestic waste from the domestic premises serviced weekly and one 360 litre waste container for the collection of recyclable waste from the domestic premises serviced fortnightly; or
- (b) if more than two domestic premises are located on land, for example, domestic premises located on a community title scheme, and the place set aside for the keeping of waste containers for the domestic premises on the land is not adequate to accommodate waste containers for the collection of domestic waste and recyclable waste in the number specified in paragraph (a), (i), (ii), (iii) or (iv):
 - (i) 1, or multiple, 660 litre low noise waste containers for the collection of domestic waste from the domestic premises located on the land serviced weekly and 1, or multiple, 660 litre low noise waste containers for the collection of recyclable waste from the domestic premises located on the land serviced fortnightly; or
 - (ii) 1, or multiple, 1100 litre low noise waste containers for the collection of domestic waste from the domestic premises located on the land serviced weekly and 1, or multiple, 1100 litre low noise waste containers for the collection of recyclable waste from the domestic premises located on the land serviced fortnightly; or
 - (iii) 1, or multiple, 1m³ waste containers for the collection of domestic waste from the domestic premises located on the land serviced weekly and 1, or multiple, 1m³ waste containers for the collection of recyclable waste from the domestic premises located on the land serviced fortnightly; or

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- (iv) 1, or multiple, 1.5m³ waste containers for the collection of domestic waste from the domestic premises located on the land serviced weekly and 1, or multiple, 1.5m³ waste containers for the collection of recyclable waste from the domestic premises located on the land serviced fortnightly; or
 - (v) 1, or multiple, 2m³ waste containers for the collection of domestic waste from the domestic premises located on the land serviced weekly and 1, or multiple, 2m³ waste containers for the collection of recyclable waste from the domestic premises located on the land serviced fortnightly; or
 - (vi) 1, or multiple, 3m³ waste containers for the collection of domestic waste from the domestic premises located on the land serviced weekly and 1, or multiple, 3m³ waste containers for the collection of recyclable waste from the domestic premises located on the land serviced fortnightly; and
- (c) charge waste management utility charges for each collection of waste from the domestic premises in accordance with section 5.1.11.

Commercial premises

If commercial premises are in an area designated by council as an area in which council will conduct general waste collection, council may, having regard to the nature and volume of the commercial waste and the recyclable waste produced as a result of the ordinary use or occupation of the commercial premises:

- (a) require the supply and servicing of waste containers, at a frequency considered necessary by council, but in any event not less frequently than the following:
 - (i) one 240 litre waste container for the collection of commercial waste from the commercial premises serviced weekly and one 240 litre waste container for the collection of recyclable waste from the commercial premises serviced weekly; or
 - (ii) one 240 litre waste container for the collection of commercial waste from the commercial premises serviced weekly and one 360 litre waste container for the collection of recyclable waste from the commercial premises serviced weekly; and
- (b) charge waste management utility charges for each collection of waste from the commercial premises in accordance with section 5.1.12.

Also, if commercial premises are in an area designated by council as an area in which council will conduct general waste collection and council determines, having regard to the nature and volume of the commercial waste produced as a result of the ordinary use or occupation of the commercial premises, that the supply and servicing of one 240 litre waste container for the collection of commercial waste from the commercial premises, is not adequate, then council may:

- (a) require the supply and servicing, for the collection of commercial waste from the commercial premises (each an "other commercial waste service"), of waste containers, at a frequency considered necessary by council, but in any event not less frequently than the following:
 - (i) a second 240 litre waste container, or multiple 240 litre waste containers, serviced weekly; or
 - (ii) 1, or multiple, low noise waste containers having a capacity of 660 litres or 1100 litres, serviced weekly; or
 - (iii) 1, or multiple, bulk waste containers having a capacity of 1m³, 1.5m³, 2m³, 3m³ or 4.5m³ serviced weekly; or
 - (iv) 1, or multiple, compactor waste containers having a capacity of 17m³, 19m³ or 23m³ serviced weekly; and
- (b) charge waste management utility charges for each other commercial waste service in accordance with section 5.1.12.

If council determines, having regard to the nature and volume of the recyclable waste produced as a result of the ordinary use or occupation of commercial premises, that the supply and servicing of one

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240 litre waste container for the collection of recyclable waste serviced weekly, or one 360 litre waste container for the collection of recyclable waste serviced weekly, is not adequate, then council may:

- (a) require the supply and servicing, for the collection of recyclable waste from the commercial premises (each an “other recyclable waste service”), of waste containers, at a frequency considered necessary by council, but in any event not less frequently than the following:
 - (i) a second 240 litre waste container, or multiple 240 litre waste containers, serviced weekly; or
 - (ii) a second 360 litre waste container, or multiple 360 litre waste containers, serviced weekly; or
 - (iii) 1, or multiple, low noise waste containers having a capacity of 660 litres or 1100 litres, serviced weekly; or
 - (iv) 1, or multiple, bulk waste containers having a capacity of 1m³, 1.5m³, 2m³, 3m³ or 4.5m³ serviced weekly; or
 - (v) 1, or multiple, compactor waste containers having a capacity of 23m³ serviced weekly; or
 - (vi) 1, or multiple, bulk waste containers for recyclable waste (but limited to cardboard) having a capacity of 1m³, 1.5m³, 2m³, 3m³ or 4.5m³ serviced weekly; or
 - (vii) 1, or multiple, compactor waste containers for recyclable waste (but limited to cardboard) having a capacity of 38m³ serviced weekly; and
- (b) charge waste management utility charges for each other recyclable waste service in accordance with section 5.1.12.

If:

- (a) the premises which comprise a community titles scheme include both domestic premises and commercial premises, and
- (b) the domestic premises and commercial premises which comprise the community titles scheme share waste containers because that part of the land on which the community titles scheme is situated which is set aside for the storage of waste containers is not adequate to accommodate both standalone waste containers for the storage of commercial waste and standalone waste containers for the storage of domestic waste,

Council may:

- (c) require, having regard to the nature and volume of the general waste produced as a result of the ordinary use or occupation of the premises comprising the community titles scheme, the supply and servicing of waste containers, at a frequency considered necessary by council, but in any event not less frequently than the following:
 - (i) multiple 240 litre waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and multiple 240 litre waste containers for the collection of recyclable waste from the premises serviced fortnightly; or
 - (ii) 1, or multiple, 660 litre low noise waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 660 litre low noise waste containers for the collection of recyclable waste from the premises serviced fortnightly; or
 - (iii) 1, or multiple, 1100 litre low noise waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 1100 litre low noise waste containers for the collection of recyclable waste from the premises serviced fortnightly; or
 - (iv) 1, or multiple, 1m³ bulk waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 1m³ bulk waste containers for the collection of recyclable waste from the premises serviced fortnightly; or

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- (v) 1, or multiple, 1.5m³ bulk waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 1.5m³ bulk waste containers for the collection of recyclable waste from the premises serviced fortnightly; or
- (vi) 1, or multiple, 2m³ bulk waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 2m³ bulk waste containers for the collection of recyclable waste from the premises serviced fortnightly; or
- (vii) 1, or multiple, 3m³ bulk waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 3m³ bulk waste containers for the collection of recyclable waste from the premises serviced fortnightly; or
- (viii) 1, or multiple, 4.5m³ bulk waste containers for the collection of commercial waste and domestic waste from the premises serviced weekly and 1, or multiple, 4.5m³ bulk waste containers for the collection of recyclable waste from the premises serviced fortnightly; and
- (d) charge the premises which comprise the community titles scheme, including both commercial premises and domestic premises, waste management utility charges for the collection of commercial waste, domestic waste, recyclable waste and garden organics calculated in accordance with section 5.1.11 except that, for the purposes of the calculation, each reference in section 5.1.11 to domestic waste shall be deemed to be a reference to commercial waste and domestic waste.

A maximum weight of 80kg will apply for each waste container if the waste container is any of the following:

- (a) a 140 litre waste container
- (b) a 240 litre waste container
- (c) a 360 litre waste container.

The maximum weight of 80kg applies regardless of whether the waste container is for the storage of domestic waste, commercial waste, recyclable waste or garden organics.

A maximum weight of 200kg per cubic metre or per 1000 litres applies to:

- (a) each waste container which is a bulk waste container; and
- (b) each waste container which is a low noise waste container.

The maximum weight of 200kg applies regardless of whether the waste stored in the waste container is domestic waste, commercial waste, recyclable waste or garden organics.

5.1.5 Exclusions

Waste management utility charges will not be levied in respect of either of the following:

- (a) land which is owned or otherwise under the control of council, unless the land is leased by council;
- (b) land which is specifically excluded from the provision of a waste collection service by council.

5.1.6 Cancellations or change of service

Waste collection service cancellations and/or suspensions are not permitted for premises that are intermittently occupied, for example, holiday homes and premises which are temporarily vacant, awaiting sale or rental occupancy or commercial premises temporarily closed. Such premises, which are intermittently occupied for a portion of the year are required to pay waste management utility charges for the entire year.

Waste collection service cancellations are permitted in the following circumstances:

- (a) following demolition of premises, a pro rata adjustment will be allowed
- (b) premises that will be vacant for a full year and will not be intermittently occupied, or offered for sale or rent.

An application for cancellation and/or suspension must be made in the form required by council. The Waste Management Facility Charge specified in section 5.1.7, and/or the Waste Management Service Availability Charge in section 5.1.8, is payable in respect of premises which are the subject of a cancellation or suspension approved by council regardless of the duration of the cancellation or suspension.

5.1.7 Waste Management Facility Charge for domestic premises

The Waste Management Facility Charge assists in meeting the costs associated in providing broader waste management services that benefit the whole community.

A Waste Management Facility Charge of \$145 per annum shall apply to all rateable land within the local government area of council if the land is used for domestic premises and:

- (a) does not currently receive a waste management collection service; and
- (b) is not levied with a waste management utility charge in accordance with section 5.1.11, or section 5.2.7.

However, the Waste Management Facility Charge will not be levied in respect of vacant land, as defined in section 2.8, or rateable land recorded under the differential general rate categories 20, 21 or 22 as shown in section 3.

5.1.8 Waste Management Service Availability Charge for commercial premises

The Waste Management Service Availability Charge assists in meeting the costs associated in providing broader waste management services that benefit the whole community.

A Waste Management Service Availability Charge of \$332.70 per annum shall apply to all rateable land within the local government area of council if the land is used for commercial premises and:

- (a) does not currently receive an available general waste collection service; and
- (b) is not levied with a waste management utility charge in accordance with section 5.1.12, section or section 5.2.8.

However, the Waste Management Service Availability Charge will not be levied in respect of vacant land, as defined in section 2.8, or rateable land recorded under the differential general rate categories 20, 21 or 22 as shown in section 3.

5.1.9 Minimum charges for domestic services listed in Table 3 in section 5.1.11

A minimum charge of \$302.70 per annum per premises will apply if:

- (a) the premises form part of a community titles scheme; and
- (b) the premises which comprise the community titles scheme share waste containers which are allocated for the storage, collection and disposal of waste.

For example, where a shared waste collection service is used in a community titles scheme for the premises comprising the scheme, instead of each premises utilising an individual waste container, and the individual premises apportioned total charges less than \$302.70, the minimum charge of \$302.70 per premises per annum shall be applied.

5.1.10 Minimum charges for commercial services listed in Table 4 in section 5.1.12

A minimum charge of \$419.60 per annum per commercial premises will apply if:

- (a) the premises form part of a community titles scheme; and
- (b) the premises which comprise the community titles scheme share waste containers which are allocated for the storage, collection and disposal of waste.

For example, where a shared waste collection service is used in a community titles scheme for the premises comprising the scheme, instead of each premises utilising an individual waste container, and the individual premises apportioned total charges less than \$419.60, the minimum charge of \$419.60 per premises per annum shall be applied.

5.1.11 Calculation of waste management utility charge for domestic premises

Domestic premises, for the calculation of waste management utility charges, is land that is recorded under one of the differential general rate categories 1, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 23, 27, 27RT, 27UT, 28, 29, 29RT, 29UT or 30 as shown in section 3 or land used for domestic purposes that is not rateable land and where Council has been requested to provide the service.

All waste management utility charges for domestic premises shall be calculated in accordance with the utility charge details listed below in Table 3.

Table 3

Waste management utility charge for each waste container per service	Total Annual Charge
140 litre waste container for domestic waste serviced weekly + 240 litre or 360 litre waste container for recyclable waste serviced fortnightly*	\$302.70
240 litre waste container for domestic waste serviced weekly + 240 litre or 360 litre waste container for recyclable waste serviced fortnightly*	\$332.70
140 litre waste container for domestic waste (infirm) serviced weekly + 240 litre or 360 litre waste container for recyclable waste serviced fortnightly (infirm)*	\$302.70
240 litre waste container for domestic waste (infirm) serviced weekly + 240 litre or 360 litre waste container for recyclable waste serviced fortnightly (infirm)*	\$332.70
140 litre waste container for domestic waste (on property) serviced weekly + 240 litre or 360 litre waste container for recyclable waste serviced fortnightly (on property)*	\$390.40
240 litre waste container for domestic waste (on property) serviced weekly + 240 litre or 360 litre waste container for recyclable waste serviced fortnightly (on property)*	\$420.90
660 litre low noise waste container for domestic waste serviced weekly + 660 litre waste container for recyclable waste serviced fortnightly*	\$1,322.30
1100 litre low noise waste container for domestic waste serviced weekly + 1100 litre waste container for recyclable waste serviced fortnightly*	\$1,941.40
1m ³ waste container for domestic waste serviced weekly + 1m ³ waste container for recyclable waste serviced fortnightly*	\$1,680.40
1.5m ³ waste container for domestic waste serviced weekly + 1.5m ³ waste container for recyclable waste serviced fortnightly*	\$2,495.00
2m ³ waste container for domestic waste serviced weekly + 2m ³ waste container for recyclable waste serviced fortnightly*	\$3,309.60
3m ³ waste container for domestic waste serviced weekly + 3m ³ waste container for recyclable waste serviced fortnightly*	\$4,938.80
*Waste services to which section 5.1.9 applies.	
240 litre waste container for garden organics serviced weekly	\$70.00**
240 litre waste container for garden organics (on property) serviced weekly	\$90.00**
660 litre low noise waste container for garden organics serviced weekly***	\$190.00**
1100 litre low noise waste container for garden organics serviced weekly*** (current services only)	\$320.00**
**Waste containers for the collection of garden organics are serviced fortnightly therefore only 50% of annual charge applies.	
***Low noise waste containers for garden organics not available to premises with 140 litre or 240 litre waste container for domestic waste.	

5.1.12 Calculation of waste management utility charge for commercial premises

Commercial premises, for the calculation of waste management utility charges, is land that is recorded under one of the differential general rate categories 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 24, 25, 26 or 31 as shown in section 3 or land used for commercial purposes that is not rateable land and where Council has been requested to provide the service.

All waste management utility charges for commercial premises shall be calculated in accordance with the utility charge details listed as follows in Table 4.

Table 4

Waste management utility charge for each waste container per service	Total Annual Charge
140 litre waste container for commercial waste serviced weekly + 240 litre or 360 litre waste container for recyclable waste* (current services only)	\$389.60
240 litre waste container for commercial waste serviced weekly + 240 litre or 360 litre waste container for recyclable waste*	\$419.60
140 litre waste container for commercial waste (on property) serviced weekly + 240 litre or 360 litre waste container for recyclable waste (on property)* (current services only)	\$477.90
240 litre waste container for commercial waste (on property) serviced weekly + 240 litre or 360 litre waste container for recyclable waste (on property)*	\$507.40
660 litre low noise waste container for commercial waste serviced weekly*	\$1,250.70
1100 litre low noise waste container for commercial waste serviced weekly*	\$1,964.10
1m ³ waste container for commercial waste serviced weekly*	\$1,788.90
1.5m ³ waste container for commercial waste serviced weekly*	\$2,608.50
2m ³ waste container for commercial waste serviced weekly*	\$3,479.10
3m ³ waste container for commercial waste serviced weekly*	\$5,219.30
4.5m ³ waste container for commercial waste serviced weekly*	\$7,745.20
17m ³ compactor waste container for commercial waste serviced weekly*	\$60,567.20
19m ³ compactor waste container for commercial waste serviced weekly*	\$67,523.60
23m ³ compactor waste container for commercial waste serviced weekly*	\$80,947.40
*Waste services to which section 5.1.10 applies.	
240 litre waste container for garden organics serviced weekly**	\$70.00**
240 litre waste container for garden organics serviced weekly (on property)**	\$90.00**
660 litre low noise waste container for garden organics serviced weekly**	\$190.00**
1100 litre low noise waste container for garden organics serviced weekly** (current services only)	\$320.00**
**Waste containers for garden organics are serviced fortnightly therefore only 50% of annual charge applies.	
240 litre waste container for recyclable waste serviced weekly	\$44.60
240 litre waste container for recyclable waste (on property) serviced weekly	\$55.80
360 litre waste container for recyclable waste serviced weekly	\$61.30
360 litre waste container for recyclable waste (on property) serviced weekly	\$75.80
660 litre low noise waste container for recyclable waste serviced weekly	\$347.90
1100 litre low noise waste container for recyclable waste serviced weekly	\$463.70
1m ³ waste container for recyclable waste serviced weekly	\$379.10
1.5m ³ waste container for recyclable waste serviced weekly	\$563.40
2m ³ waste container for recyclable waste serviced weekly	\$747.60

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3m ³ waste container for recyclable waste serviced weekly	\$1,116.70
4.5m ³ waste container for recyclable waste serviced weekly	\$1,635.30
23m ³ compactor waste container for recyclable waste serviced weekly	\$17,157.80
1m ³ waste container for recyclable waste (but limited to cardboard) serviced weekly ***	\$201.10
1.5m ³ waste container for recyclable waste (but limited to cardboard) serviced weekly ***	\$295.60
2m ³ waste container for recyclable waste (but limited to cardboard) serviced weekly ***	\$390.80
3m ³ waste container for recyclable waste (but limited to cardboard) serviced weekly ***	\$590.50
4.5m ³ waste container for recyclable waste (but limited to cardboard) serviced weekly ***	\$885.80
38m ³ compactor waste container for recyclable waste (but limited to cardboard) serviced weekly ***	\$13,372.90
***Each collection service for the collection of recyclable waste (but limited to cardboard) must be authorised by Waste and Resource Management (of Sunshine Coast Regional Council).	

5.1.13 Additional charges

Waste Management charges for extra services of a domestic or commercial waste container are issued via a Sundry Debtor Invoice. These charges are outlined in council's Register of General Cost-Recovery Fees and Commercial Charges.

Council may charge Waste Management charges for extra services in circumstances where a missed service has been reported due to the waste container not being presented for collection prior to the service vehicle attending, necessitating the service vehicle to return to collect the waste. Council will issue a Sundry Debtor Invoice equivalent to an extra service charge as outlined in council's Register of General Cost-Recovery Fees and Commercial Charges.

Charges which remain outstanding for a period greater than 90 days after the due date for payment will be transferred to the associated rate account and included on a supplementary rate notice.

5.1.14 Concessions

Council pensioner concessions as shown in section 2.3 will not be applied to the waste management utility charges specified in section 5.1.9 or section 5.1.11 or 5.1.12.

5.1.15 Notices

Sections 2.1 and 2.2 of this Revenue Statement set out the council billing frequency and method that will be applied to the collection of these utility charges.

5.2 Maroochydore City Centre Priority Development Area - Waste Management Utility Charge

5.2.1 Basis of charge

Utility charges for waste management, including waste removal activities, are levied pursuant to section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012* for the purpose of defraying the costs of operating, maintaining and managing the collection and disposal of waste from all lands and premises in council's local government area, including the Maroochydore City Centre Priority Development Area.

5.2.2 Charge to apply (general)

Waste management utility charges, in accordance with sections 5.2.7, 5.2.8 and 5.2.9, as applicable, shall apply to all commercial premises and domestic premises within the Maroochydore City Centre Priority Development Area which are directly or indirectly connected to the Automated Waste Collection Service (AWCS) of council. The commercial premises and domestic premises subject to

the Waste Management Utility Charge fall within the area delineated on the map shown at section 5.2.12 below.

The waste management utility charges, calculated in accordance with sections 5.2.7, 5.2.8 and 5.2.9, apply to commercial premises and domestic premises within the Maroochydore City Centre Priority Development Area in lieu of waste management utility charges calculated in accordance with sections 5.1.11 and 5.1.12.

5.2.3 Charge to apply (specific)

However, and despite section 5.2.2, council may determine, having regard to the nature and volume of the general waste produced as a result of the use or occupation of specific premises, or a specific category of premises within the Maroochydore City Centre Priority Development Area, that:

- (a) waste management utility charges, calculated in accordance with sections 5.2.7, 5.2.8 and 5.2.9, do not apply to the premises, but waste management utility charges, calculated in accordance with sections 5.1.11 and 5.1.12, apply to the premises; or
- (b) waste management utility charges, calculated in accordance with sections 5.1.11 and 5.1.12, and waste management utility charges, calculated in accordance with sections 5.2.7, 5.2.8 and 5.2.9, apply to the premises.

5.2.4 Development types

Under this section 5.2, the Waste Management Utility Charge for domestic premises is calculated by reference to the number of bedrooms within the domestic premises. For the purposes of the calculation of the waste management utility charge, a bedroom is an area of a building or structure which:

- (a) is designated or intended for use for sleeping; or
- (b) can be used for sleeping such as a den, library, study, loft, media or home entertainment room, family or rumpus room or other similar space.

The Waste Management Utility Charge for commercial premises is calculated by reference to the gross floor area (GFA) of the commercial premises. For the purposes of the calculation of the Waste Management Utility Charge, the gross floor area of commercial premises means the total floor area of all floors of the commercial premises measured from the outside of the external walls of the commercial premises or, if the commercial premises share a common wall—the centre of the common wall.

The Table at *Appendix 8* identifies the relationship between the defined use of commercial premises and its development type for the calculation of waste management utility charges. If commercial premises do not fit within a defined use listed in the table at *Appendix 8*, the development type, for the calculation of charges, will be determined by council.

5.2.5 Exclusions

Waste management utility charges will not be levied in respect of either of the following:

- (a) land which is owned or otherwise under the control of council, unless the land is leased by council
- (b) land which is specifically excluded from the provision of a waste collection service by council.

5.2.6 Cancellation of service

Waste Management Utility Charge cancellations and/or suspensions are not permitted for premises that are intermittently occupied, for example, holiday homes and premises which are temporarily vacant awaiting sale or rental occupancy. Such premises, which are intermittently occupied for a portion of the year, are required to pay waste management utility charges for the entire year.

Waste Management Utility Charge cancellations are permitted in the following circumstances:

- (a) following demolition of premises, a pro rata adjustment will be allowed
- (b) premises that will be vacant for a full year and will not be intermittently occupied, or offered for sale or rent.

An application for cancellation and/or suspension must be made in the form required by council. The Waste Management Facility Charge specified in section 5.1.7 and section 5.1.8 is payable in respect of premises which are the subject of a cancellation or suspension approved by council regardless of the duration of the cancellation or suspension.

5.2.7 Calculation of Maroochydore City Centre Priority Development Area Waste Management Utility Charge for domestic premises

Under this section 5.2, all waste management utility charges for domestic premises in the Maroochydore City Centre Priority Development Area shall be calculated in accordance with the utility charge table details as listed below.

Particulars of Premises	Criteria for Charge	Total Annual Charge
Domestic premises	1 bedroom	\$208.00
	2 bedrooms	\$220.50
	3 or more bedrooms	\$233.00

5.2.8 Calculation of Maroochydore City Centre Priority Development Area Waste Management Utility Charge for commercial premises

Under this section 5.2, all waste management utility charges for commercial premises in the Maroochydore City Centre Priority Development Area shall be, subject to section 5.2.9, calculated in accordance with the utility charge table details as listed below and are inclusive of servicing the State Government waste disposal levy.

Development Type	Criteria for Charge	Total Annual Charge
Commercial Type 1	Per 100m ² gross floor area (GFA) (pro-rata)	\$737.50
Commercial Type 2	Per 100m ² gross floor area (GFA) (pro-rata)	\$233.00

5.2.9 Minimum charges

A minimum charge of \$737.50 per annum per premises will apply if the premises are commercial premises Type 1.

A minimum charge of \$233.00 per annum per premises will apply if the premises are commercial premises Type 2.

5.2.10 Concessions

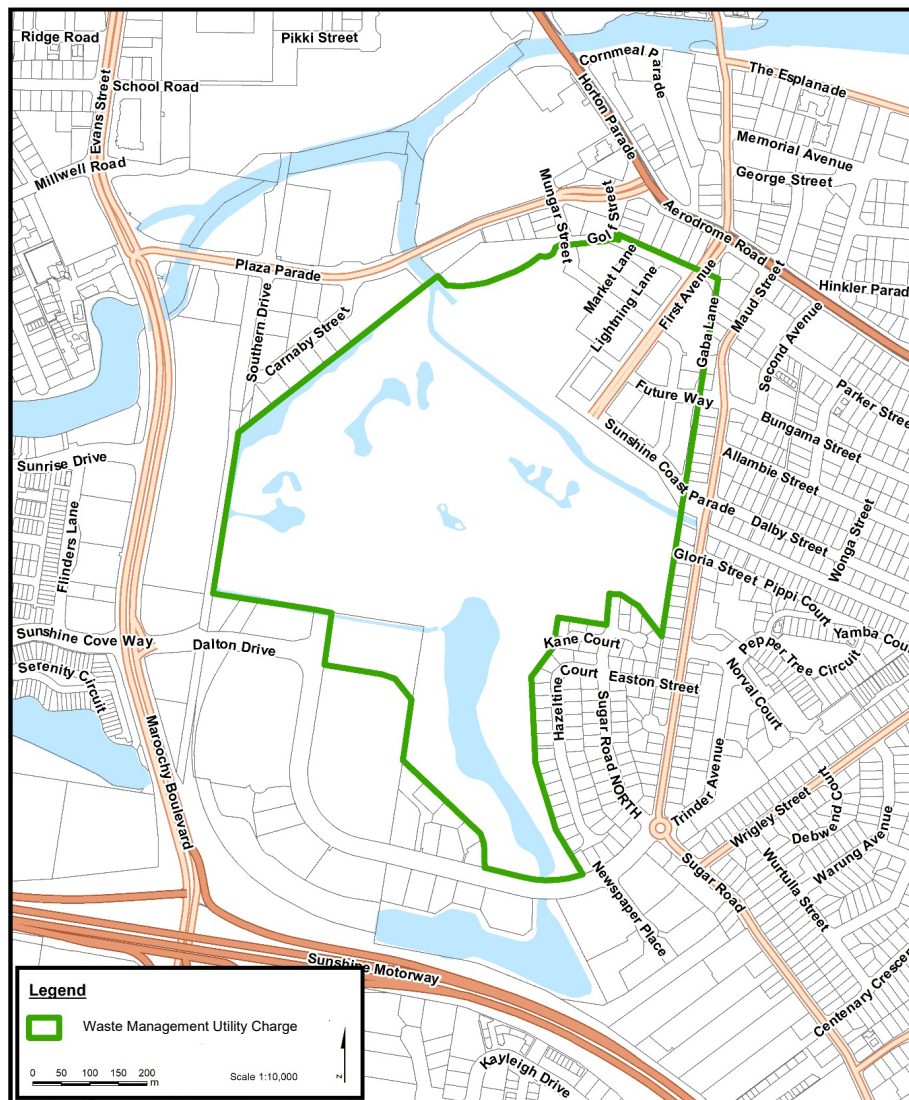
Council pensioner concessions as shown in section 2.3 will not be applied to the Maroochydore City Centre Priority Development Area waste management utility charges specified in this section 5.

5.2.11 Notices

Sections 2.1 and 2.2 of this Revenue Statement set out the council billing frequency and method that will be applied to the collection of these utility charges.

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5.2.12 Maroochydore City Centre Priority Development Area – Waste Management Utility Charge - Map



5.3 Holding Tank Charge

5.3.1 Basis of Charge

Utility charges for waste management, including cleansing and waste removal activities, are levied pursuant to section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012* for the purpose of defraying the costs of operating, maintaining and managing the collection and disposal of waste from all lands and premises in council's local government area.

5.3.2 Charge to Apply

Charges shall apply to all lands and/ or premises within the council area with a holding tank participating in the service. Services shall be provided in all cases sufficient to cater for the quantity of waste generated at each premises in accordance with section 5.3.4.

Holding Tank pump out charges are based on a maximum litreage of 5000 litres per service. Quantities in excess of 5000 litres are charged at a per litre rate in accordance with council's Register of General Cost-Recovery Fees and Commercial Charges.

Additional services outside of a premises set service frequency specified in section 5.3.4 are available and are charged in accordance with council's Register of General Cost-Recovery Fees and Commercial Charges.

5.3.3 Service Frequencies

Service cancellations and/ or suspensions are not permitted for premises that are intermittently occupied such as holiday homes. Such premises, which are intermittently occupied for a portion of the year, are required to pay the full annual charge for their set service frequency. Permanently occupied premises which will be vacant for a minimum of three of the current level of services may be subject to a service suspension upon lodgement of application to and approval by Waste and Resource Management.

Following cancellation or suspension of a holding tank service, it is the owners' responsibility to contact council to recommence the holding tank service. Council requires 48 hours' notice to recommence a cancelled or suspended holding tank service.

Service frequencies less than 4 weekly (less than 13 services per annum) are available through a Cyclic Service frequency and are charged in accordance with council's Register of General Cost-Recovery Fees and Commercial Charges.

After hours services defined as overnight between 6pm to 6am Monday through to Saturday and all hours Sunday to Monday 6am are charged in accordance with council's Register of General Cost-Recovery Fees and Commercial Charges.

5.3.4 Calculation of Charge

All holding tank charges shall be in accordance with the Charge table details as listed below.

Holding Tank Services	Total Annual Charge
52 services (weekly)	\$6,692.00
26 services (fortnightly)	\$3,345.00
13 services (4 weekly)	\$1,673.00

5.3.5 Additional Charges

Waste Management charges for extra holding tank services are issued via a Sundry Debtor Invoice. These charges are outlined in council's Register of General Cost-Recovery Fees and Commercial Charges.

Charges which remain outstanding for a period greater than 90 days after the due date for payment may be transferred to the associated rate account and included on a supplementary rate notice.

5.3.6 Concessions

Council pensioner concessions as shown in section 2.3 shall not be applied to these charges.

5.3.7 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to these charges.

5.4 Definitions

In this section 5, the following definitions apply:

bulk waste container, the waste container with capacity of 1m³ or more.

commercial premises, any of the following types of premises:

- (a) a hotel, motel, caravan park, cafe, food store or canteen
- (b) an assembly building, institutional building, kindergarten, child minding centre, school or other building used for education
- (c) premises where a sport or game is ordinarily played in public
- (d) an exhibition ground, show ground or racecourse
- (e) an office, shop or other premises where business or work is carried out

and includes all land categorised under one of the differential general rate categories 2RN, 2UN, 2R, 2U, 3R, 3U, 4R, 4U, 4I, 5, 24, 25, 26 or 31 as shown in section 3 or land exempt from rating used for commercial purposes.

commercial waste is waste, other than garden organics, recyclable waste, interceptor waste or waste discharged to a sewer, produced as a result of the ordinary use or occupation of commercial premises.

community titles scheme, see section 10 of the *Body Corporate and Community Management Act 1997*.

compactor waste container, a waste container fitted with a mechanical device which is capable of compacting the content of the waste container.

domestic clean-up waste, non-putrescible, dry and inoffensive waste, other than garden organics or recyclable waste, produced as a result of a clean-up of domestic premises.

domestic premises, any of the following types of premises:

- (a) a single unit private dwelling
- (b) premises containing 2 or more separate flats, apartments or other dwelling units
- (c) a boarding house, hostel, lodging house or guest house

and includes all land categorised under one of the differential general rate categories 1, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 16RT, 16UT, 17, 17RT, 17UT, 18, 18RT, 18UT, 19, 19RT, 19UT, 23, 27, 27RT, 27UT, 28, 29, 29RT, 29UT or 30 as shown in section 3 or land exempt from rating used for domestic purposes.

domestic waste is waste, other than domestic clean-up waste, garden organics, recyclable waste, interceptor waste or waste discharged to a sewer, produced as a result of the ordinary use or occupation of domestic premises.

general waste means:

- (a) waste other than regulated waste; and
- (b) any of the following:
 - (i) commercial waste
 - (ii) domestic waste
 - (iii) recyclable waste
 - (iv) garden organics.

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garden organics, grass cuttings, trees, tree prunings, bushes or shrubs, or similar matter produced as a result of the ordinary use or occupation of premises no bigger than 200 millimetres (mm) in any direction.

industrial waste, has the meaning given in *Local Law No. 3 (Community Health and Environmental Management) 2011*.

infirm, upon application, for the collection of waste from a waste container at premises, includes:

- (a) entering the premises to retrieve the waste container from a collection point on the premises nominated by council; and
- (b) servicing the waste container; and
- (c) returning the waste container to the collection point nominated by council.

interceptor, has the meaning given in *Local Law No. 3 (Community Health and Environmental Management) 2011*.

interceptor waste, has the meaning given in *Local Law No. 3 (Community Health and Environmental Management) 2011*.

low noise waste container, a waste container with a polymer component which is injection moulded from specially designed high-density polyethylene with a capacity of 660 litre or more.

occupier, of premises, the person who has the control or management of the premises.

on property, for the collection of waste from a waste container at premises, includes:

- (a) entering the premises to retrieve the waste container from a collection point on the premises nominated by council; and
- (b) servicing the waste container; and
- (c) returning the waste container to the collection point nominated by council.

owner, of premises, the person for the time being entitled to receive the rent for the premises or would be entitled to receive the rent for it if it were let to a tenant at a rent.

premises, includes each of the following:

- (a) domestic premises
- (b) government premises
- (c) industrial premises
- (d) commercial premises
- (e) a building and the land on which a building is situated.

rateable land, see *Local Government Act 2009*, section 93(2).

recyclable interceptor waste, matter that is, or is intended to be, removed from a grease interceptor and taken elsewhere for processing into a non-toxic, non-hazardous and usable substance for sale.

recyclable waste, clean and inoffensive waste accepted under council's recycling service for the local government area of Council.

regulated waste, see the *Environmental Protection Regulation 2008*.

standard general waste container, a waste container of a type approved by Council.

waste container, a container for storing domestic waste, commercial waste, recyclable waste or garden organics at premises in Council's local government area.

waste, see *Environmental Protection Act 1994*, section 13.

6. SEPARATE CHARGES

6.1 Environment Levy

6.1.1 Basis of Charge

Separate charges are to be levied under section 94(1)(b)(iii) of the *Local Government Act 2009* pursuant to section 103 of the *Local Government Regulation 2012*.

The Environment Levy, a separate charge, will be made and levied for the 2022/23 financial year on all rateable land in the Sunshine Coast Regional Council area to fund the costs of a range of strategic environmental management initiatives including but not limited to:

- The acquisition, protection and management of environmentally significant land.
- Major on-ground rehabilitation and regional planning, management and research projects that assist in the protection and enhancement of our biodiversity, waterways and wetlands and coastal areas.
- Engagement and support for the community that is involved in the protection and enhancement of the Sunshine Coast environment.

All expenditure of money raised by this levy will be in accordance with council's Environment Levy Policy.

6.1.2 Charge to Apply

The applicable charge for the financial year ended 30 June 2023 will be \$80. The charge will apply to all rateable land including *strata lots* within the Sunshine Coast Regional Council area.

6.1.3 Basis of Charge Calculation

The amount of the charge has been calculated on the basis of the estimated cost to implement the initiatives. Council considers that the benefit to any particular rateable land from the range of strategic environmental management initiatives listed in section 6.1.1 cannot be distinguished from the benefit to any other particular rateable land. Accordingly a separate charge of \$80 per annum is to be levied equally on all rateable land in the region.

All rateable land in the region will benefit from the range of strategic environmental management initiatives listed in section 6.1.1 that are funded by the charge.

6.1.4 Concessions

Concessions as shown in section 2.3 will not apply to this charge.

6.1.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

6.2 Transport Levy

6.2.1 Basis of Charge

Separate charges are to be levied under section 94(1)(b)(iii) of the *Local Government Act 2009* pursuant to section 103 of the *Local Government Regulation 2012*.

The Transport Levy, a separate charge, will be made and levied for the 2022/23 financial year on all rateable land in the Sunshine Coast Regional Council area to fund strategic transport infrastructure, services and initiatives, including major initiatives in the region in accordance with Council's Transport Levy Policy, to achieve outcomes and undertake activities including but not limited to:

- Utilising Levy revenue to fund or leverage selected eligible transport infrastructure for multi-modal transport outcomes that have priority but cannot be provided in a timely manner through existing funding mechanisms.
- Allowing council to influence the bringing forward of investment in State and Federal Government transport network improvements.
- Enabling council to enter into partnerships with the State Government, and potentially third party interests, to jointly fund selected eligible transport infrastructure and initiatives;
- Enabling council to fund selected eligible initiatives, projects and services for community benefit.

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- Enabling council to raise awareness within the community of travel choices, leading to a change of travel behaviour, to increase the use of sustainable transport and related network operation.
- An increased level of community awareness on the current and future transport issues facing the Sunshine Coast Regional Council local government area.
- Develop and maintain a broad understanding of likely future strategic transport 'disruptions';
- Building a Transport Futures Fund directed at achieving long term, multi-modal transport infrastructure outcomes; and
- Complementing Council's vision and supporting the objectives of Council's *Integrated Transport Strategy*.

6.2.2 Charge to Apply

The applicable charge for the financial year ended 30 June 2023 will be \$45. The charge will apply to all rateable land including *strata lots* within the Sunshine Coast Regional Council local government area.

6.2.3 Basis of Charge Calculation

The amount of the charge has been calculated on the basis of the estimated cost to implement the initiatives and achieve long term outcomes. Council considers that the benefit to any particular rateable land from funding transport initiatives, in accordance with Council's Transport Levy Policy cannot be distinguished from the benefit to any other particular rateable land. Accordingly a separate charge of \$45 per annum is to be levied equally on all rateable land in the region.

All rateable property in the region will benefit from the range of projects, activities, services and initiatives that are funded by the charge.

6.2.4 Concessions

Concessions as shown in section 2.3 will not apply to this charge.

6.2.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

6.3 Arts & Heritage Levy

6.3.1 Basis of Charge

Separate charges are to be levied under section 94(1) (b) (iii) of the *Local Government Act 2009* pursuant to section 103 of the *Local Government Regulation 2012*.

The Arts & Heritage Levy, a separate charge, will be made and levied for the 2022/23 financial year on all rateable land in the Sunshine Coast Regional Council area to fund arts and cultural heritage projects, in line with the goals and strategies endorsed within the Sunshine Coast Heritage Plan 2021-2031, the Sunshine Coast Arts Plan 2018-2038, in accordance with Council's Arts & Heritage Levy Policy.

Revenue from the Arts & Heritage Levy will be expended on a range of facilities, programs, projects and activities concerned with the preservation and promotion of the region's history and cultural heritage, the development and promotion of a sustainable arts ecology, and to trigger the support of other government and non-government partners. Specifically, the Arts & Heritage Levy will be used to achieve key heritage outcome areas, goals and activities, identified in the:

- Sunshine Coast Heritage Plan 2021-2031 including but not limited to:
 - Knowledge Programs: Including research projects, digitisation initiatives and accessibility programs in relation to the history and heritage of the region.
 - Conservation Programs: Including Heritage Advisory Services, heritage incentives, and conservation/preservation projects on council-owned heritage properties, places, and objects.
 - Support Programs: Including Heritage Levy Grants programs such as Community Partnership Funding Program, Events and Exhibitions Program, Collections Support Program, Cultural Support Program; heritage sector development and community education workshops.

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- Communication Programs: Including cultural tourism programs within the Horizon Festival, marketing initiatives, and interpretive exhibitions, digital stories, and trails.
- Capital Works Programs: Including infrastructure building works, as outlined in the Heritage Plan and Regional Arts Infrastructure Framework.
- Arts & Heritage Levy Management: Resourcing costs associated directly with the administration of the Arts & Heritage Levy.
- Sunshine Coast Arts Plan 2018-38, including but not limited to:
 - Local artists and artistic content is developed and celebrated: including the development and support of programs that help creative ideas become sustainable businesses and enable First Nations to self-determine arts programs and activities.
 - Arts Audiences and creative development flourish through investment and development: including incentive programs to provide pathways and development opportunities for local artists and arts workers and investment strategic partnerships with significant arts organisations to help deliver the Arts Plan outcomes.
 - A dedicated network of places and spaces for artists to connect, create and collaborate, including negotiating and facilitating access to affordable spaces for artists to make, exhibit and perform.
 - Embedding Art and Creativity in the identity and the experience of the Sunshine Coast including support of the philanthropic programs of the Sunshine Coast Arts Foundation and the development of an audience participation strategy to grow local participation and arts audiences in creative and artistic endeavours across the region.

6.3.2 Charge to Apply

The amount of the charge has been calculated on the basis of the estimated cost to implement the initiatives. The applicable charge for the financial year ended 30 June 2023 will be \$16. The charge will apply to all rateable land including *strata lots* within the Sunshine Coast Regional Council.

6.3.3 Basis of Charge Calculation

Council considers that the benefit to any particular rateable land from the establishment of an arts and heritage program which includes initiatives listed in section 6.3.1, cannot be distinguished from the benefit to any other particular rateable land. Accordingly a separate charge of \$16 per annum is to be levied equally on all rateable land in the region.

All rateable land in the region will benefit from the implementation of council's arts and heritage program and from the implementation of the initiatives listed in section 6.3.1 that are funded by the charge.

6.3.4 Concessions

Council pensioner concessions as shown in section 2.3 will not apply to this charge.

6.3.5 Notices

Sections 2.1 and 2.2 of this Revenue Statement sets out the council billing frequency and method that will be applied to this charge.

APPENDIX 1

OVERALL PLAN - Montville Beautification Levy

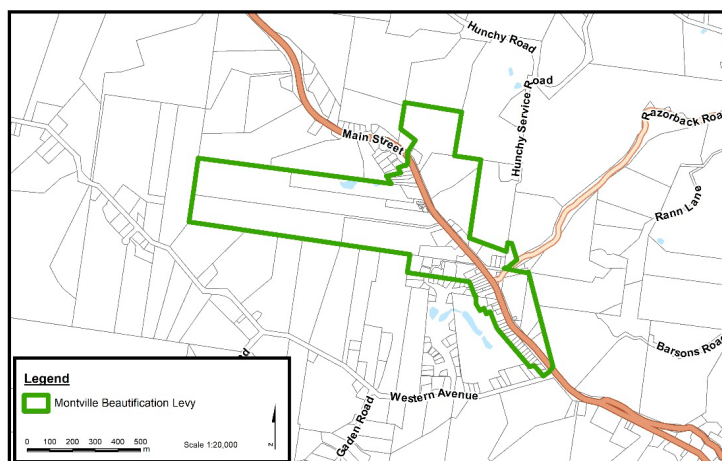
1. Special Rate for the improvement of the Montville Town Centre

The Montville Beautification Levy is a special rate to be levied under section 94(1)(b)(i) of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*.

2. The benefitted area to which the Special Rate applies

The Montville Beautification Levy special rate for the Montville Town Centre Beautification and Improvement Project, applies to all rateable land including *strata lots* within the area delineated on Map A below, being properties on Main Street, Montville, between Western Avenue and Hoffman Close, Montville. The land or its occupier, within the benefitted area delineated on Map A below, specially benefits or will specially benefit, or has or will have special access to, the service, facility or activity supplied or provided because the additional works and improvements to the Montville Town Centre provide increased accessibility and amenity over and above the standard level of service applied by Council.

Map A - Montville Beautification Levy Benefit Area



3. The service, facility or activity to be provided

Sunshine Coast Regional Council will undertake works, namely the Montville Town Centre Beautification and Improvement Project, including design, development, management, operation, maintenance and provision of the works for, and/or works for access to, the Montville Town Centre.

4. The estimated cost of implementing the Overall Plan

The overall cost of carrying out the service, facility or activity detailed above associated with the Montville Town Centre Beautification and Improvement Project has been determined to be approximately \$132,400.

5. The estimated time for implementing the Overall Plan

The estimated time for carrying out the Overall Plan is three years concluding on 30 June 2024. The Overall Plan is subject to periodic review, at least annually.

ANNUAL IMPLEMENTATION PLAN - Montville Beautification Levy

The Annual Implementation Plan sets out the actions or processes that are to be carried out in the 2022/23 financial year in accordance with the Overall Plan for the area identified as the Montville Beautification Levy Benefit Area identified at Map A above.

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The actions or process to be undertaken pursuant to the Overall Plan include:

- design and development of the works for, and/or works for access to, the Montville Town Centre in preparation for implementation during the period of the Overall Plan;
- managing, maintaining, operating and developing the Montville Town Centre Beautification and Improvement Project undertaken or proposed to be undertaken by the council, which provides increased accessibility and amenity over and above the standard level of service applied by council.

The estimated cost of the Annual Implementation Plan for 2022/23 is \$44,650.

For the 2022/23 financial year a special rate of 0.0919 cents in the dollar of rateable valuation will be levied on all rateable land within the Montville Beautification Levy Benefit Area identified at Map A above, including *strata lots*. Additionally, in accordance with section 94(10) of the *Local Government Regulation 2012* council has imposed a minimum amount of the special rate. For the 2022/23 financial year the minimum is \$273 per property per annum.

APPENDIX 2

OVERALL PLAN - Twin Waters Maintenance Charge

1. Special charge for Twin Waters Maintenance

The responsibilities for the maintenance of a number of stages of the Twin Waters Development were transferred to council prior to 2022/23. The previous Maroochy Shire Council, Lend Lease Developments (LLD) and representatives of the Twin Waters Future Maintenance Committee (FMC) determined how the maintenance for the Twin Waters Residential Community would be carried out into the future. The work undertaken has given the stakeholders a clear understanding of the asset types, service levels and issues surrounding the ongoing maintenance of the Twin Waters Residential Community.

2. The benefitted area to which the special charge applies

The Twin Waters Maintenance special charge applies to all rateable land including *strata lots* within the area delineated on Map B below as the Twin Waters Maintenance Charge Benefit Area. The land or its occupier specially benefits or will specially benefit, or has or will have special access to, the service, facility or activity supplied or provided of a landscaping and maintenance service to the Twin Waters Residential Community over and above the standard level of service applied by Council. The special charge will be levied on all rateable land within the defined benefitted area at differential levels according to the degree of benefit or special access, in council's opinion, to which the rateable land or its occupier is deemed to derive. Due to their size and number of residents, the amount of the special charge applicable to the Living Choice Twin Waters Retirement Village (property number 89200) and to the Twin Waters Aged Care Home (property number 247510) is larger than the special charge payable by other rateable land to which the Overall Plan applies.

3. The service, facility or activity to be provided

Sunshine Coast Regional Council will provide a landscaping and maintenance service to the Twin Waters Residential Community over and above the standard level of service applied by Council.

4. The estimated cost of implementing the Overall Plan

The estimated cost of carrying out the Overall Plan for the provision of the higher level Twin Waters Maintenance service has been determined to be approximately \$599,000.

5. The estimated time for implementing the Overall Plan

The estimated time for carrying out the Overall Plan is four years concluding on 30 June 2025. The Overall Plan is subject to periodic review, at least annually.

ANNUAL IMPLEMENTATION PLAN - Twin Waters Maintenance Charge

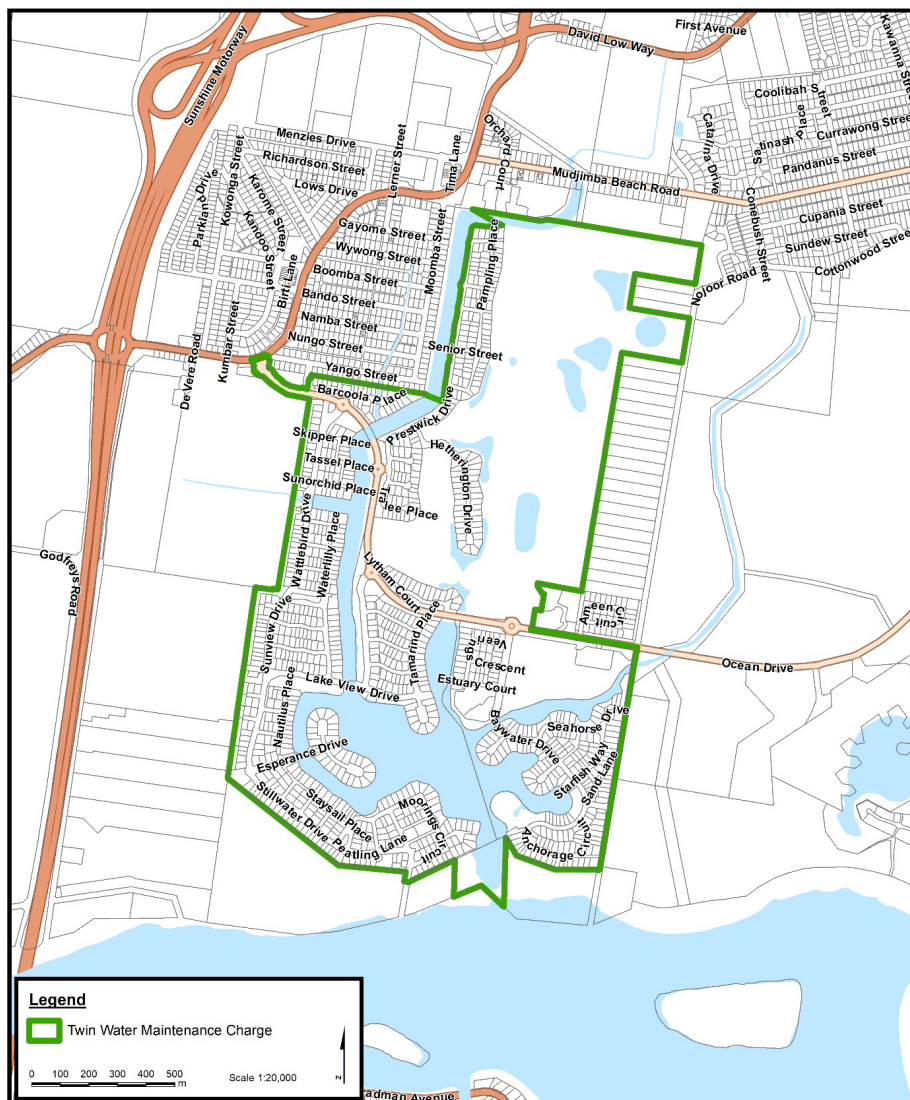
The Annual Implementation Plan sets out the actions or processes that are to be carried out in the 2022/23 financial year in accordance with the Overall Plan for the area identified as the Twin Waters Maintenance Charge Benefit Area identified at Map B below.

The actions or process to be undertaken include providing a landscaping and maintenance service within the Twin Waters Maintenance Charge Benefit Area (Map B below refers) over and above the standard level of landscaping and maintenance services applied by council. The estimated cost of the Annual Implementation Plan for 2022/23 is \$149,000. For the 2022/23 financial year the charge will be levied on the following basis:

Details	2022/23 Annual Charge
Living Choice Twin Waters Retirement Village (property number 89200)	\$1344
Twin Waters Aged Care Home (property number 247510)	\$647
All other properties	\$130

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Map B - Twin Waters Maintenance Charge Benefit Area



APPENDIX 3

OVERALL PLAN - Rural Fire Charge

1. Special charge for assistance to Sunshine Coast Rural Fire Brigades

Sunshine Coast Regional Council recognises that it is beyond the fundraising ability of the volunteers that staff the rural fire brigades within Sunshine Coast Regional Council local government area to raise the funds to meet their operational costs and to acquire and maintain the necessary equipment to conduct their activities. Therefore, to provide financial assistance to Sunshine Coast Rural Fire Brigade Groups and their constituent Rural Fire Brigades, council has resolved to make and levy a special charge for the 2022/23 financial year upon all rateable land within Sunshine Coast Regional Council area which will, in the council's opinion, specially benefit from the services provided by the Rural Fire Brigades listed below.

2. The benefitted area to which the special charges applies

Council has formed the opinion that the land or its occupier specially benefits from the fire emergency response capability that is provided by the Rural Fire Brigades, whose capability would be substantially or completely diminished if the Rural Fire Brigades did not receive the funding provided to them by Council as a direct consequence of the levying of the special charge. The special charge for the Rural Fire Charge applies to all rateable land within the Sunshine Coast Regional Council area not included within the Urban Fire Service Area and which falls within the Gazetted Rural Fire Brigade area maps for the Rural Fire Brigades listed below excluding that land which is both:

- owned or otherwise under the control of the council but not leased; OR that land which is specifically excluded from the provision of such a service by council; and
- within the Emergency Management Levy Classes A to D (as per Schedule 1 - *Fire and Rescue Service Regulation 2011*).

The charge will be levied on the following basis:

Rural Fire Brigade Area	2022/23 Annual Charge
Belli Park	\$25
Bli Bli & District	\$25
Conondale	\$25
Beerwah & District	\$25
Crystal Waters Village	\$25
Doonan	\$25
Eudlo	\$25
Eumundi	\$25
Glasshouse Mountains	\$25
Ilkley & District	\$25
Image Flat/Cooloolabin	\$25
Keils Mountain	\$25
Kenilworth	\$25
Kureelipa	\$25
Landsborough	\$25
Maleny & District	\$25
Mapleton	\$25
Maroochy River	\$25
Montville	\$25
Obi Obi	\$25

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Rural Fire Brigade Area	2022/23 Annual Charge
Palmwoods	\$25
Peachester	\$25
Starlight	\$25
Valdora/Yandina Creek	\$25
Verrierdale	\$25
West Woombye	\$25
Yandina/North Arm	\$25

3. The service, facility or activity to be provided

The funds raised by the special charge will assist the Brigades within the Sunshine Coast Regional Council local government area by providing funding for the purchase of equipment and operational costs and training initiatives required by the Queensland Fire and Emergency Services. This will enable the Brigades to direct more time toward:

- (a) prevention of rural fires;
- (b) education of residents; and
- (c) training of volunteers.

4. The estimated cost of implementing the Overall Plan

The estimated cost of implementing the Overall Plan has been determined to be approximately \$533,000. The Rural Fire Brigade Groups within the Sunshine Coast Regional Council area are:

- Maroochy North Rural Fire Brigade Group
- Maroochy South Rural Fire Brigade Group
- Caloundra Rural Fire Brigade Group.

The amount of levy funds to be distributed to each of the Rural Fire Brigade Groups is to be the amount of the funds raised by the special charge from the designated service area of the brigades that make up each Rural Fire Brigade Group.

5. The estimated time for implementing the Overall Plan

The estimated time for carrying out the Overall Plan is one year concluding on 30 June 2023.

APPENDIX 4

OVERALL PLAN - Brightwater Estate Landscaping Charge

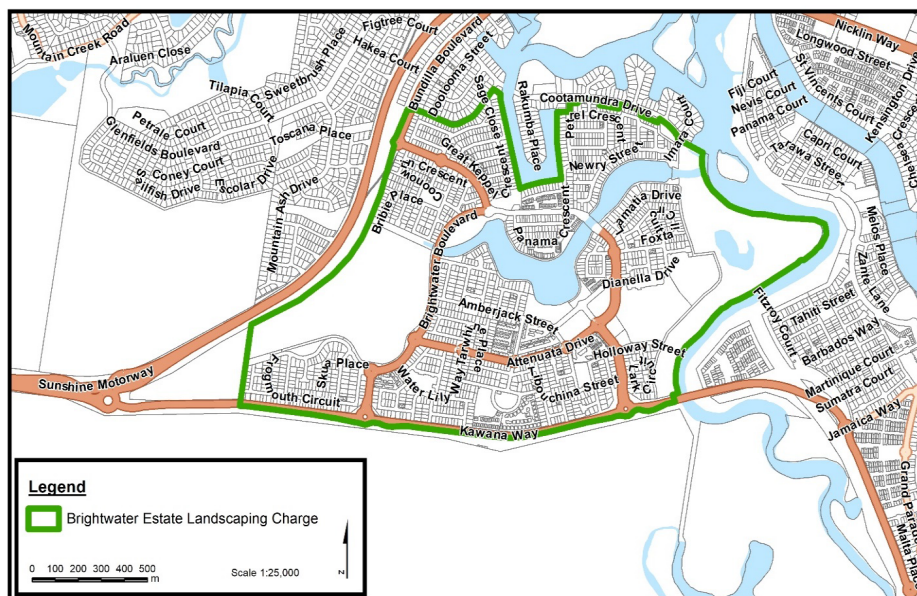
1. Special charge for Brightwater Estate Landscaping

Responsibility for the maintenance of the Brightwater Estate has been transferred to council progressively. Sunshine Coast Regional Council and the developer, Stockland, determined how the maintenance for the Brightwater Estate would be carried out into the future. The work undertaken has given the stakeholders a clear understanding of the asset types, service levels and issues surrounding the ongoing maintenance of the Brightwater Estate.

2. The benefitted area to which the special charge applies

The special charge for Brightwater Estate Landscaping applies to all rateable land including *strata lots* within the area delineated on Map C below as the Brightwater Estate Landscaping Charge Benefit Area. The land or its occupier specially benefits or will specially benefit, from the provision of a landscaping and maintenance service to the Brightwater Estate over and above the standard level of service applied by Council. Charges will commence progressively for each registered lot within the Brightwater Estate two years after the date of registration of the plan creating the lot with the Registrar of Titles. All rateable land including *strata lots* within the area delineated on the plan below of the Brightwater Estate are subject to this charge.

Map C – Brightwater Estate Landscaping Charge Benefit Area



The special charge will be levied according to the degree of benefit or special access, in council's opinion, to which the land or the occupier of the land is deemed to derive. The charges so made will be applied to all rateable land, the land or the occupier, pro-rata and commencing two years after each lot was registered. Due to size and patronage, the amount of the special charge applicable to the Brightwater Shopping Centre (property number 232054) and Brightwater Hotel (Property number 232595) is larger than the special charge payable by other rateable land to which the Overall Plan applies.

3. The service, facility or activity to be provided

Sunshine Coast Regional Council will provide a landscaping and maintenance service to the Brightwater Estate over and above the standard level of service applied by Council.

4. The estimated cost of implementing the Overall Plan

The estimated cost of carrying out the Overall Plan for the provision of the higher level Brightwater Estate landscaping service has been determined to be approximately \$910,250.

5. The estimated time for implementing the Overall Plan

The estimated time for carrying out the Overall Plan is four years concluding on 30 June 2025. The Overall Plan is subject to periodic review, at least annually.

ANNUAL IMPLEMENTATION PLAN - Brightwater Estate Landscaping Charge

The Annual Implementation Plan sets out the actions or processes that are to be carried out in the 2022/23 financial year in accordance with the Overall Plan for the area identified as the Brightwater Estate Landscaping Charge Benefit Area identified at Map C above.

The actions or process to be undertaken include providing a landscaping and maintenance service within the Brightwater Estate Landscaping Charge Benefit Area (Map C above refers) over and above the standard level of landscaping and maintenance services applied by council. The estimated cost of the Annual Implementation Plan for 2022/23 is \$205,000. For the 2022/23 financial year the charge will be levied on the following basis:

Details	2022/23 Annual Charge
Brightwater Shopping Centre (property number 232054)	\$2496
Brightwater Hotel (property number 232595)	\$1248
All other properties	\$96

APPENDIX 5

OVERALL PLAN - Sunshine Cove Maintenance Charge

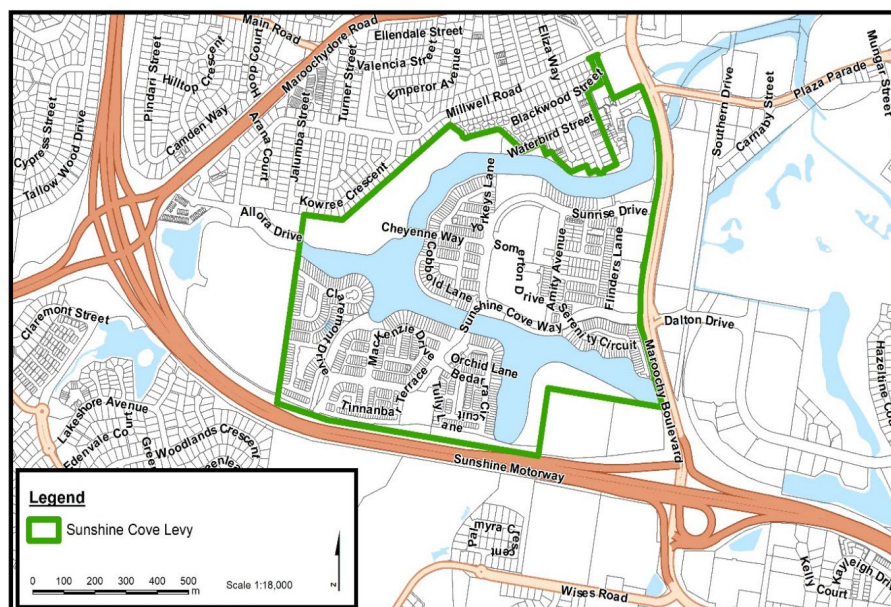
1. Special charge for Sunshine Cove Maintenance

The responsibilities for the maintenance of a number of stages of the Sunshine Cove Development were transferred to council on 17 March 2011. Sunshine Coast Regional Council and Felix Hill Pty Ltd (as trustee for The Sunshine Unit Trust) determined how the maintenance for the Sunshine Cove Residential Community would be carried out into the future.

2. The benefitted area to which the special charge applies

The special charge for Sunshine Cove Maintenance applies to all rateable land including *strata lots* within the area delineated on Map D below as the Sunshine Cove Maintenance Charge Benefit Area. The land or its occupier specially benefit or will specially benefit, from a landscaping and maintenance service being provided to the Sunshine Cove Residential community, over and above the standard level of service applied by Council. As new lots within the Sunshine Cove Development are registered with the Registrar of Titles they will be subject to the charge in this financial year. The annual charge will be pro-rata and commence from the date of registration of the lot.

Map D - Sunshine Cove Maintenance Charge Benefit Area



The special charge will be levied on all rateable land including *strata lots* within the defined benefitted area at differential levels according to the degree of benefit or special access, in council's opinion, to which the land or occupier of the land is deemed to derive. Due to its size and number of residents, the amount of the special charge applicable to the Sunshine Cove Retirement Village and the Aged Care Home (property number 232868) located at Sunshine Cove is larger than the special charge payable by other rateable land to which the Overall Plan applies.

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3. The service, facility or activity to be provided

Sunshine Coast Regional Council will provide a landscaping and maintenance service to the Sunshine Cove Residential community over and above the standard level of service applied by Council.

4. The estimated cost of implementing the Overall Plan

The overall operational costs associated with the provision of the higher level Sunshine Cove maintenance service has been determined to be approximately \$698,200.

5. The estimated time for implementing the Overall Plan

The estimated time for carrying out the Overall Plan is four years concluding on 30 June 2025. The Overall Plan is subject to periodic review, at least annually.

ANNUAL IMPLEMENTATION PLAN - Sunshine Cove Maintenance Charge

The Annual Implementation Plan sets out the actions or processes that are to be carried out in the 2022/23 financial year in accordance with the Overall Plan for the area identified as the Sunshine Cove Maintenance Charge Benefit Area identified at Map D above.

The actions or process to be undertaken include providing a landscaping and maintenance service within the Sunshine Cove Maintenance Charge Benefit Area (Map D above refers) over and above the standard level of landscaping and maintenance services applied by council. The estimated cost of the Annual Implementation Plan for 2022/23 is \$173,700. For the 2022/23 financial year the charge will be levied on the following basis

Details	2022/23 Annual Charge
Sunshine Cove Retirement Village (future)	\$1307
Aged Care Home located at Sunshine Cove (property number 232868)	\$653
All other properties	\$150

APPENDIX 6 - OVERALL PLAN

Mooloolah Island Maintenance Charge

1. Special charge for Mooloolah Island Maintenance

A request was made to council from members of Mooloolah Island residents, that council investigate the opportunity to implement a special charge for an above normal standard maintenance to streetscapes. A survey was posted to all 34 rateable land on 23 February 2013, with 28 responses received by council. Of those responses, 24 residents voted YES which is 85.7% majority in favour of the levy. The survey letter stated a 75% acceptance level would be required for the levy to be initiated. The council and Mooloolah Island Residential Community decided on the scope of works to be delivered into the future which provides a higher service standard to lawn areas.

2. The benefitted area to which the special charge applies

The special charge for Mooloolah Island Maintenance applies to all rateable land including **strata lots** within the area delineated on Map E below. The land or its owner specially benefits or will specially benefit, from Council providing a landscaping and maintenance service to the Sunshine Cove Residential community, over and above the standard level of service applied by Council.

Map E - Mooloolah Island Maintenance Charge Benefit Area



A special charge of one hundred and fifty four dollars (\$154) for the financial year ended 30 June 2023 for Mooloolah Island Maintenance Charge applies to all rateable land including **strata lots** within the benefitted area.

3. The service, facility or activity to be provided

Sunshine Coast Regional Council will provide a landscaping and maintenance service to the Mooloolah Island residents over and above the standard level of service applied by Council.

4. The estimated cost of implementing the Overall Plan

The overall operational cost associated with the provision of the higher level Mooloolah Island maintenance service for the 2022/23 financial year has been determined to be \$5311.

5. The estimated time for implementing the Overall Plan

The estimated time for carrying out the Overall Plan is one year concluding on 30 June 2023.

Sunshine Coast Council – 2022/23 Revenue Statement

APPENDIX 7 – 2022/23 Land Use Codes

Land Use Code*	Land Use Code Title
01	Vacant urban land
02	Single dwelling
03	Multiple dwelling (dual occupancy, secondary dwelling or flats)
04	Large home site – vacant
05	Large home site – dwelling
06	Outbuilding
07	Guest house/private hotel/hostel/bed and breakfast
08	Community title scheme unit(s)
09	Group title multi dwelling or Group title single dwelling or group title vacant land
10	Combination of single or multiple dwellings/residential with single or multiple commercial/shop/office/food outlet
11	Shop/office (single) with or without accommodation
12	Shops – shopping group (more than 6 shops)
13	Shops – shopping group (2 to 6 shops)
14	Shops – main retail
15	Shops – secondary retail
16	Drive-in shopping centres
17	Restaurant/fast food outlet
18	Special tourist attraction
19	Walkway/ramp
20	Marina
21	Retirement village, aged people home (non-medical care or mixed non-medical and medical care)
22	Car park
23	Retail warehouse
24	Sales area
25	Office(s)
26	Funeral parlour
27	Private hospital/convalescent home (medical care)
28	Warehouse & bulk Stores
29	Transport terminal
30	Service station
31	Oil depots
32	Wharf
33	Builders yard & contractors yard
34	Cold stores & ice works
35	General industry
36	Light industry

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Land Use Code*	Land Use Code Title
37	Noxious/offensive industry
38	Advertising hoarding
39	Harbour industry
40	Extractive
41	Child care centre
42	Hotel & tavern
43	Motel
44	Nurseries/garden centres
45	Theatres/cinemas
46	Drive In theatres
47	Licensed club
48	Sports club/facilities
49	Caravan Park
50	Other club (non business)
51	Religious
52	Cemeteries
53	Secondary Land Use Code for commonwealth ownership only
54	Secondary Land Use Code for state ownership only
55	Library
56	Showgrounds/racecourses
57	Parks & gardens
58	Educational
59	Secondary Land Use Code for local government ownership only
60	Sheep grazing
61	Sheep breeding
64	Livestock grazing – breeding
65	Livestock grazing – breeding and fattening
66	Livestock grazing – fattening
67	Goats
68	Dairy Cattle – quota milk
69	Dairy Cattle – non quota milk
70	Cream
71	Oil seeds
72	Vacant land – valuation discounted subdivided land
73	Grains
74	Turf farms
75	Sugar cane
76	Tobacco
77	Cotton
78	Rice

Sunshine Coast Council – 2022/23 Revenue Statement

Land Use Code*	Land Use Code Title
79	Orchards
80	Tropical Fruit
81	Pineapple
82	Vineyards
83	Small crops and fodder irrigated
84	Small crops and fodder non irrigated
85	Pigs
86	Horses
87	Poultry
88	Forestry & logs
89	Animals (special), boarding kennels/cattery (one or both may apply)
91	Transformers/utility installation
92	Defence Force establishments
93	Peanuts
94	Vacant rural land
95	Reservoir, dams, bores
96	Public hospitals
97	Welfare homes/institutions
99	Community protection centre
100	Sunshine Coast Airport, Sunshine Coast Airport Precinct

* As determined by the Sunshine Coast Regional Council, based on the Land Use Codes provided by the Department of Resources.

Sunshine Coast Council – 2022/23 Revenue Statement

APPENDIX 8 – Development Types – Maroochydore City Centre Priority Development Area - Waste Management Utility Charge

Defined Uses	Development Type
Bar	Commercial - Type 1
Bulk landscape supplies	Commercial - Type 2
Car Wash	Commercial - Type 2
Caretakers accommodation	Residential
Child care centre	Commercial - Type 2
Club (where licensed)	Commercial - Type 1
Club (where not licensed)	Commercial - Type 2
Community care centre	Commercial - Type 2
Community residence	Residential
Community use	Commercial - Type 2
Dual occupancy	Residential
Dwelling house	Residential
Dwelling unit	Residential
Educational establishment	Commercial - Type 2
Emergency services	Commercial - Type 2
Food and drink outlet	Commercial - Type 1
Function facility	Commercial - Type 2
Funeral parlour	Commercial - Type 2
Garden centre	Commercial - Type 2
Hardware and trade supplies	Commercial - Type 2
Health care services	Commercial - Type 2
Hospital	Commercial - Type 2
Hotel	Commercial - Type 1
Indoor sport and recreation	Commercial - Type 2
Landing	Commercial - Type 2
Major sport, recreation and entertainment facility	Commercial - Type 2
Market	Commercial - Type 2
Motel	Commercial - Type 2
Multiple dwelling	Residential
Nightclub entertainment facility	Commercial - Type 1
Office	Commercial - Type 2
Outdoor sales	Commercial - Type 2
Outdoor sport and recreation	Commercial - Type 2
Parking station	Commercial - Type 2
Place of worship	Commercial - Type 2
Research and technology industry	Commercial - Type 2
Residential care facility	Commercial - Type 2

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Sunshine Coast Council – 2022/23 Revenue Statement

Defined Uses	Development Type
Resort complex	Commercial - Type 2
Retirement facility	Commercial - Type 2
Rooming accommodation	Commercial - Type 2
Sales office	Commercial - Type 2
Service industry	Commercial - Type 2
Service station	Commercial - Type 2
Shop	Commercial - Type 2
Shopping centre	Commercial - Type 2
Short term accommodation (other than a Motel)	Commercial - Type 2
Showroom	Commercial - Type 2
Telecommunications facility	Commercial - Type 2
Theatre	Commercial - Type 2
Tourist attraction	Commercial - Type 2
Utility installation	Commercial - Type 2
Veterinary services	Commercial - Type 2

2022/23 MINOR WORKS PROGRAM (XIII)

This appendix outlines allocations within Council's 2022/23 Minor Works Program for Council's consideration.

Project Number	Project Name	Division	Suburb	Budget Allocation
NEW PROJECTS				
K2843	SEQCSP Landsborough Streetscape – Stage 2	Division 1	Landsborough	\$100,000
K3475	Glasshouse Mountains Visitor and Interpretive Centre	Division 1	Glasshouse	\$100,000
K3531	Sunshine Cove Maroochydore Dog Bowls	Division 8		\$3,000
K2569	Mapleton Village Centre Placemaking Contribution	Division 10	Mapleton	\$40,000
TRANSFER PROJECTS				
K3361	Cotton Tree Precinct - Memorial Avenue Street Tree Plantings and Beautification	Division 4	Maroochydore	(\$5,000)
K3358	Cotton Tree Precinct - Pathway Renewals Contribution	Division 4	Cotton Tree	(\$5,000)
K3848	Perraton Green Park – Detailed Design	Division 4	Mooloolaba	\$10,000
K3455	Sir Raleigh Drive – second carpark – design and construction	Division 6	Sippy Downs	(\$5,000)
K3859	Khancoban Park DOLA Investigation	Division 6	Buderim	\$5,000
K3350	Yandina Entry Signs	Division 10	Yandina	(\$20,000)
K1450	Homestead Park Coes Creek Playground	Division 10	Coes Creek	\$20,000
CEASED PROJECTS				
H8022	Open Meadows Park Access Pathway Design	Division 1	Little Mountain	\$20,000
ADOPTED				
K2482	Old Gympie Road Pathway continuation of existing pathway to north of Shaw Road	Division 1	Beerwah	\$20,000
H8022	Open Meadows Park Access Pathway Design	Division 1	Little Mountain	\$20,000
K1990	Corella Park Pathway - Design and Construction	Division 1	Landsborough	\$35,000
K2911	Beerwah Cemetery Destination Signage	Division 1	Coochin Creek	\$45,000
K2914	Beerwah Cemetery Entrance Feature and Carpark Upgrade – Design	Division 1	Beerwah	\$25,000
K2914	Beerwah Cemetery – Landscaping Upgrade	Division 1	Beerwah	\$24,000
K2990	Chantilly Park Pathway Lighting	Division 1	Beerwah	\$21,000
K3476	Simpson Street – Tower Lighting Upgrade	Division 1	Beerwah	\$35,000
K3284	Public Art Piece	Division 1	To Be Advised	\$15,000
H2060	Dicky Beach Precinct Plan Interpretive Area - Contribution to Furniture and Structures	Division 2	Dicky Beach	\$100,000
K3336	Caloundra Mountain Trail Bike Hub - Construction of Shade over South Playground	Division 2	Caloundra	\$60,000

Project Number	Project Name	Division	Suburb	Budget Allocation
H9335	Buderim Street Pedestrian Refuge - Construction	Division 2	Currimundi	\$34,000
K1890	Moffat Beach Traffic Study	Division 2	Moffat Beach	\$15,000
K1888	Michael Street/Anning Avenue - Pathway Construction top up for extra section to link to Bus Stop	Division 2	Golden Beach	\$24,000
K1883	Caloundra Cricket Club – Lighting Contribution	Division 2	Caloundra	\$50,000
K1713	Dog Off Leash Area Investigation	Division 2	Pelican Waters	\$20,000
K1889	Viewing Deck Dicky Beach SLSC - Construction	Division 2	Dicky Beach	\$102,000
K3447	Caloundra Mountain Trail Bike Trails – Lighting Contribution	Division 2	Caloundra	\$15,000
K3507	Seaview Terrace Pathway	Division 2	Moffat Beach	\$10,000
K3296	Kurrajong Park, Kawana Forest Powerbox Installation	Division 3	Meridan Plains	\$12,000
K3295	Mandara Drive - Pathway Construction from Gayandi Street Corner to Crummunda Park	Division 3	Wurtulla	\$33,000
K1880	Currimundi Lake Walk and Ride Bridge - Detailed Design	Division 3	Currimundi	\$150,000
K3356	Easement Pathway Construction – Rosevale Avenue to Rochester Rise	Division 3	Aroona	\$17,000
H9335	Buderim Street Pedestrian Refuge – Construction	Division 3	Currimundi	\$34,000
K3357	Bokarina Beach Half-Court Basketball Court	Division 3	Bokarina	\$75,000
K3449	Viridian Circuit Park – Dog Off Leash Area Solar Lighting	Division 3	Birtinya	\$25,000
K3370	Croydon Avenue Car Parking Bays and Drainage Works	Division 3	Currimundi	\$94,000
K1714	Dog Off Leash Area Investigation - Mooloolaba/Maroochydore Area	Division 4	Maroochydore	\$15,000
K3358	Cotton Tree Precinct - Pathway Renewals Contribution	Division 4	Cotton Tree	\$50,000
K2040	Des Scanlan Park/Boat Shed/Cotton Tree Pool Precinct Detailed Design	Division 4	Maroochydore	\$60,000
K2609	John Hotton Park - Community Consultation and Concept Design for Park and Park Shelter	Division 4	Warana	\$20,000
K3359	Neerim Drive Stormwater Swale Construction	Division 4	Mooloolaba	\$30,000
H7119	Mooloolaba River Park - Installation Park Bench Seat	Division 4	Mooloolaba	\$6,000
K3360	Okinja Road, Alexandra Headland - Investigation/Design Pedestrian Refuge/Crossing	Division 4	Alexandra Headland	\$20,000
K1393	Alex Bluff Foreshore Improvements opposite Mayfield Street - Final Plan	Division 4	Alexandra Headland	\$70,000
K3362	Seabreeze Park - permanent movie projector screen investigation	Division 4	Maroochydore	\$15,000
K1896	Fourth Avenue, Cotton Tree - Detailed Design for traffic calming devices	Division 4	Mooloolaba	\$50,000
K3363	Cotton Tree Precinct Lighting	Division 4	Maroochydore	\$15,000
K1676	Goonawarra Drive and Douglas Street Pedestrian Refuge Design	Division 4	Mooloolaba	\$25,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K3361	Cotton Tree Precinct - Memorial Avenue Street Tree Plantings and Beautification	Division 4	Maroochydore	\$41,000
K3439	Bermagui Crescent – Design for raised Pedestrian Crossing	Division 4	Buddina	\$20,000
K3268	Fourth Avenue New Pedestrian Lighting Stage 1 – Design	Division 4	Maroochydore	\$3,000
H8074	Palmwoods Skate Park Shade Construction	Division 5	Palmwoods	\$108,000
K1758	Razorback Lookout Park, Montville - Pathway Link	Division 5	Montville	\$26,000
K3337	Dog Off Leash Area Maleny Precinct - Design and Construction	Division 5	Maleny	\$150,000
K1573	Cooke Park, Maleny - Playground Shade Install	Division 5	Maleny	\$45,000
K3354	QCWA Drinking Fountain Maple Street, Maleny	Division 5	Maleny	\$15,000
H8362	Palm Street - Pathway Construction Contribution for Pedestrian Refuge and Lighting	Division 5	Maleny	\$10,000
K3352	Hatten Street, Mooloolah Valley - Pathway Construction	Division 5	Mooloolah Valley	\$18,000
H9031	Bicentenary Lane On-Road Carparking - Pathway Construction Contribution	Division 5	Maleny	\$14,000
K2259	Albany Lakes Park Play Space Unit Upgrade – Contribution	Division 6	Sippy Downs	\$40,000
H9387	Chancellor Village Park Pathway – LED Sensor Lighting	Division 6	Sippy Downs	\$67,000
K2663	Tower Park - Installation of concrete slab to mount a park bench	Division 6	Sippy Downs	\$3,000
K3454	Columbia Street – Implementation of Road Safety Audit results	Division 6	Sippy Downs	\$60,000
K3455	Sir Raleigh Drive – second carpark – design and construction	Division 6	Sippy Downs	\$150,000
H6134	Oakmont Drive – Pathway linking Bus Stop to Childcare Centre in Buderim Pines Drive including Kerb Ramp	Division 6	Buderim	\$10,000
K3478	Olympic Way Roundabout and queuing lanes – Detailed Design	Division 6	Sippy Downs	\$70,000
K3461	Sippy Downs Roundabout plantings	Division 6	Sippy Downs	\$10,000
K3462	Ballinger Road Pedestrian Refuge between 211 and 217 Ballinger Road – Design	Division 6	Buderim	\$20,000
K3515	Royal Palms Drive, Buderim – Drainage Study	Division 6	Buderim	\$10,000
H8355	Sage Street Boardwalk Top Up	Division 7	Buderim	\$35,000
H9946	Martins Creek - Camphor Laurel removal	Division 7	Buderim	\$10,000
H9944	Stringybark Road Footbridge Contribution	Division 7	Buderim	\$30,000
K3346	Toral Drive - Extra On street Parking and relocation of Pathway - Design/Construct	Division 7	Buderim	\$75,000
H9057	Main Street Off Road Carparking - Design for sealing of carpark area	Division 7	Buderim	\$60,000
H6973	Whitehaven Drive - Reduce size of traffic Island contribution	Division 7	Buderim	\$6,000
K1022	Buderim Village Park planned works – Contribution	Division 7	Buderim	\$70,000
K3351	Elizabeth Street to Clithero Street Buderim School Drop off / Pick up	Division 7	Buderim	\$100,000



Project Number	Project Name	Division	Suburb	Budget Allocation
H6149	Parsons Road Pathway continuation	Division 7	Forest Glen	\$25,000
K1601	Birrahl Park - Installation of new shelter, BBQ, Picnic Combo and 2m pathway - contribution	Division 8	Yaroomba	\$20,000
K1918	North Shore Dog Park - Viewing Platform Construction	Division 8	Twin Waters	\$100,000
H9918	Power Memorial Park - Beach Shower Upgrade Construction	Division 8	Mudjimba	\$40,000
K1234	Birrahl Park Playground - Softfall Replacement	Division 8	Yaroomba	\$23,000
K2610	Power Memorial Park – Lighting	Division 8	Mudjimba	\$8,000
H8290	Beach Access 131 Twin Waters beach Shower relocation and renewal - design and construct	Division 8	Twin Waters	\$34,000
K1429	Marcoola Esplanade open beautification plan, design and implementation	Division 8	Marcoola	\$100,000
K3244	Eliza Peatling Park Playground Shade	Division 8	Pacific Paradise	\$60,000
H5133	South Coolum Road New Pathway - Design and Construction	Division 8	Coolum Beach	\$20,000
K1764	Peachtree Park - Installation of Shade Sails over Playground	Division 9	Peregian Springs	\$45,000
K3347	Lions Norrie Job Park - Pump Track Investigation and Concept Design	Division 9	Coolum Beach	\$40,000
K1384	Jones Parade - Pathway Construction Stage 2	Division 9	Coolum Beach	\$38,000
K3267	Tickle Park Playground - Extra Shade Sail	Division 9	Coolum Beach	\$80,000
K1383	Lowes Lookout Pathway – Feasibility and Preliminary Design	Division 9	Coolum Beach	\$12,000
H9827	Peregian Breeze Park Playground - Extension to existing Shade Sail	Division 9	Peregian Springs	\$15,000
K2042	Lake Weyba Foreshore Reserve - Construct Drainage improvements to northern carpark	Division 9	Weyba Downs	\$125,000
K3348	Parklakes Cenotaph Project Contribution - Avenue of Honour Signage, Pathway and Cenotaph	Division 9	Bli Bli	\$50,000
K3472	Jack Morgan Park – Bench Seat and Slab	Division 9	Coolum Beach	\$7,000
K1770	Lions Norris Job Park – Half Basketball Court	Division 9	Pacific Paradise	\$25,000
K3459	Tickle Park and Norrie Job Parks – Retrofit Taps with Dog Bowls x 2	Division 9	Coolum Beach	\$2,200
H9595	Mapleton Dog Off Leash Area - Stage 2	Division 10	Mapleton	\$112,000
K3508	Homestead Park Perimeter Fence	Division 10	Coes Creek	\$50,000
K3219	King George VI Park - construct extension to existing fence line	Division 10	Yandina	\$19,600
K3350	Yandina Entry Signs	Division 10	Yandina	\$20,000
K1515	Nambour Skate Park - Construction of Shade Sail	Division 10	Nambour	\$65,400
K2559	Yandina Skate Park - Investigation, Consultation, Concept Design	Division 10	Yandina	\$10,000
H4605	Eumundi Streetscape - Main Street Pathways Contribution	Division 10	Eumundi	\$50,000
H4744	Quota Memorial Park Nambour Play Shade	Division 10	Nambour	\$40,000
K3372	Currie Street Garden Bed Construction	Division 10	Nambour	\$30,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K2705	Coastal Pathway - Contribution to complete further sections	Mayor	Various	\$50,000
K1022	Buderim Village Park – Playground Shade Structure Contribution	Mayor	Buderim	\$50,000
K2449	Northshore Sports Precinct Clubhouse - Contribution to Soccer/AFL Clubhouse	Mayor	Mudjimba	\$50,000
K3447	Caloundra Mountain Trail Bike Trails lighting contribution	Mayor	Caloundra	\$50,000
K2478	Palmwoods Soccer Clubhouse Contribution	Mayor	Palmwoods	\$50,000
K3321	Quota Memorial Park Nambour Footbridge Contribution	Mayor	Nambour	\$50,000
K1304	Honeyfarm Road Sports Ground - Contribution to Stormwater Management	Mayor	Meridan Plains	\$70,000
K1456	Glenfields Neighbourhood Public Amenities Contribution	Mayor	Mountain Creek	\$50,000

8.6 AUGUST 2022 FINANCIAL PERFORMANCE REPORT

File No: Council meetings

Author: Coordinator Financial Services
Business Performance Group

Attachments: Att 1 - August 2022 Financial Performance Report 223 [↓](#) 
Att 2 - 2022-23 Capital Grant Funded Project Report - August 2022..... 233 [↓](#) 

PURPOSE

To meet Council's legislative obligations, a monthly report is to be presented to Council on its financial performance and investments

EXECUTIVE SUMMARY

This monthly financial performance report provides Council with a summary of performance against budget as at 31 August 2022 in terms of the operating result and delivery of the capital program.

Operating Performance

Table 1: Operating Budget as at 31 August 2022

	Original Budget \$000
Total Operating Revenue	535,020
Total Operating Expenses	503,237
Operating Result	31,783

OFFICER RECOMMENDATION

That Council receive and note the report titled "August 2022 Financial Performance Report".

FINANCE AND RESOURCING

This report sets out the details of Council's financial performance and investments for the month ending 31 August 2022 and meets Council's legislative reporting requirements.

CORPORATE PLAN

Corporate Plan Goal: *Our outstanding organisation*

Outcome: We serve our community by providing this great service.

Operational Activity: S28 - Financial and procurement services – financial and procurement management and governance, ensuring effective business management and legislative compliance, coordination and development of Council's budget process, administration of financial systems, sundry debtors, accounts payable, financial and asset accounting, treasury, procurement, contract and supply functions.

CONSULTATION

Councillor Consultation

Consultation has been undertaken with the Portfolio Councillor, E Hungerford.

Internal Consultation

This report has been written in conjunction with advice from:

- Group Executive Business Performance
- Chief Financial Officer

External Consultation

No external consultation is required for this report.

Community Engagement

No community engagement is required for this report.

Legal

This report ensures that Council complies with its legislative obligations with respect to financial reporting in accordance with Section 204 of the *Local Government Regulation 2012*.

Investment of funds is in accordance with the provisions of the *Statutory Bodies Financial Arrangements Act 1982* and the associated Regulations and the *Local Government Act 2009*.

Policy

Sunshine Coast Council's 2022/23 Investment Policy and
Sunshine Coast Council's 2022/23 Debt Policy.

Risk

Failure to achieve the budgeted operating result will negatively impact Council's capacity to complete its capital expenditure program.

Previous Council Resolution

Special Meeting Budget 23 June 2022 (SM22/2)

That Council adopt Appendix A as tabled, pursuant to sections 169 and 170 of the Local Government Regulation 2012, Council's budget for 2022/23 financial year incorporating:

- the statement of income and expenditure*
- the statement of financial position*
- the statements of changes in equity*
- the statement of cash flow*
- the relevant measures of financial sustainability*
- the long term financial forecast*
- the Debt Policy (adopted by Council resolution on 26 May 2022)*
- the Revenue Policy (adopted by Council resolution on 26 May 2022)*

- ix. *the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget*
- x. *the Revenue Statement*
- xi. *Council's 2022/23 Capital Works Program, endorse the indicative four-year program for the period 2024 to 2027, and note the five-year program for the period 2028 to 2032*
- xii. *the rates and charges to be levied for the 2022/23 financial year and other matters as detailed below in clauses 3 to 12*
- xiii. *endorse the 2022/23 Minor Capital Works Program*
- xiv. *the Strategic Environment Levy Policy*
- xv. *the Strategic Arts and Heritage Levy Policy and*
- xvi. *the Strategic Transport Levy Policy*

Related Documentation

2022/23 Adopted Budget

Critical Dates

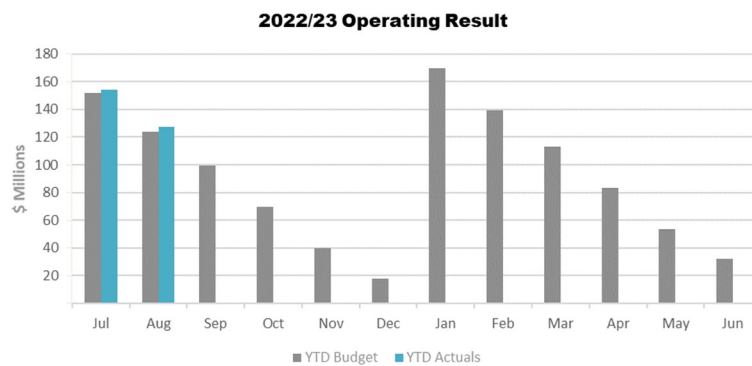
There are no critical dates for this report.

Implementation

There are no implementation details to include in this report.



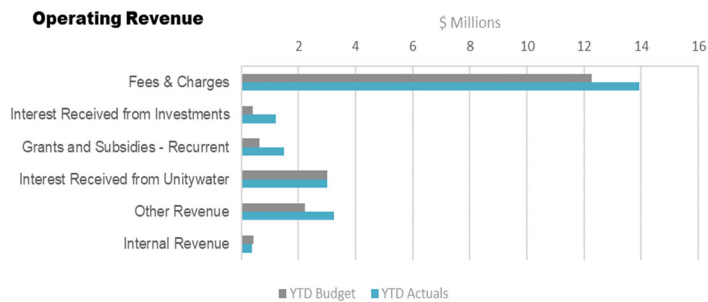
Statement of Income and Expenses



- Council has a positive operating result of \$127 million, which is \$3.5 million above the current budget as at 31 August 2022.

Statement of Income & Expenses							
	Annual		YTD				Annual
	Original Budget \$000	Current Budget \$000	Current Budget \$000	Actuals \$000	Variance \$000	Variance %	Forecast Budget \$000
Operating Revenue							
Net Rates and Utility Charges	369,957	369,957	182,217	182,735	518	0.3%	369,957
Fees and Charges	70,045	70,045	12,257	13,940	1,683	13.7%	70,045
Interest Received from Investments	3,000	3,000	407	1,200	793	194.9%	3,000
Operating Grants and Subsidies	12,804	12,804	629	1,486	857	136.4%	12,804
Operating Contributions	320	320	284	-	(284)	(100.0%)	320
Unitywater Participation	52,438	52,438	2,995	3,007	12	0.4%	52,438
Other Revenue	23,824	23,824	2,216	3,239	1,023	46.2%	23,824
Internal Sales/Recoveries	2,632	2,632	420	367	(53)	(12.6%)	2,632
Total Operating Revenue	535,020	535,020	201,424	205,973	4,549	2.3%	535,020
Operating Expenses							
Employee Costs	163,519	163,519	22,541	22,633	91	0.4%	163,519
Materials and Services	200,548	200,548	28,411	29,245	834	2.9%	200,548
Finance Costs	12,771	12,771	2,349	2,331	(18)	(0.8%)	12,771
Company Contributions	4,413	4,413	4,414	4,414	0	0.0%	4,413
Depreciation Expense	95,499	95,499	15,917	15,917	-	-	95,499
Other Expenses	23,292	23,292	3,202	3,319	118	3.7%	23,292
Recurrent Capital Expenses	3,195	3,195	933	940	7	0.8%	3,195
Total Operating Expenses	503,237	503,237	77,766	78,798	1,032	1.3%	503,237
Operating Result	31,783	31,783	123,658	127,174	3,517	2.8%	31,783
Capital Revenue							
Capital Grants and Subsidies	18,186	18,186	1,980	1,980	0	0.0%	18,186
Capital Contributions - Cash	32,000	32,000	3,227	3,227	(0)	(0.0%)	32,000
Capital Contributions - Fixed Assets	50,417	50,417	(0)	-	0	(100.0%)	50,417
Total Capital Revenue	100,602	100,602	5,206	5,206	0	0.0%	100,602
Non-recurrent Expenses							
Profit/Loss on disposal, revaluation & impairment	-	-	-	-	-	-	-
Movements in landfill and quarry provisions	3,010	3,010	502	502	-	-	3,010
Assets Transferred to Third Parties	-	-	-	-	-	-	-
Total Non-recurrent Expenses	3,010	3,010	502	502	-	-	3,010
Net Result	129,375	129,375	128,362	131,879	3,517	2.7%	129,375

Operating Result – August 2022



Operating Summary						
	Annual		YTD			
	Original Budget \$000s	Current Budget \$000s	Current Budget \$000s	Actuals \$000s	Variance \$000s	Variance %
Operating Revenue	535,020	535,020	201,424	205,973	4,549	2.3%
Operating Expenses	500,042	500,042	76,833	77,858	1,025	1.3%
Recurrent Capital Expenses	3,195	3,195	933	940	7	0.8%
Operating Result	31,783	31,783	123,658	127,174	3,517	2.8%
Capital Revenue	100,602	100,602	5,206	5,206	0	0.0%
Non-recurrent Expenses	3,010	3,010	502	502	-	-
Net Result	129,375	129,375	128,362	131,879	3,517	2.7%

Substantial Revenue Variance for the Period Ending August 2022

	Annual		YTD				Annual Forecast Budget \$000
	Original Budget \$000	Current Budget \$000	Current Budget \$000	Actuals \$000	Variance \$000	Variance %	
Operating Revenue							
Fees and Charges	70,045	70,045	12,257	13,940	1,683	13.7%	70,045
Other Revenue	23,824	23,824	2,216	3,239	1,023	46.2%	23,824

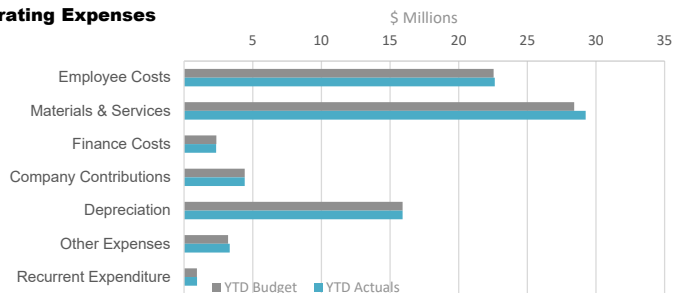
As at 31 August 2022, \$206 million operating revenue had been achieved which is \$4.5 million more than current budget.

Significant revenue variances:

- **Fees and Charges** – Council's Holiday Parks and Animal Registration Fees are both ahead of the expected budget for August
- **Other Revenue** – Environmental offset and rehabilitation revenue is currently exceeding expected budget for August

Operating Result – August 2022 (continued)

Operating Expenses



Operating Summary

	Annual		YTD			
	Original Budget \$000s	Current Budget \$000s	Current Budget \$000s	Actuals \$000s	Variance \$000s	Variance %
Operating Revenue	535,020	535,020	201,424	205,973	4,549	2.3%
Operating Expenses	500,042	500,042	76,833	77,858	1,025	1.3%
Recurrent Capital Expenses	3,195	3,195	933	940	7	0.8%
Operating Result	31,783	31,783	123,658	127,174	3,517	2.8%
Capital Revenue	100,602	100,602	5,206	5,206	0	0.0%
Non-recurrent Expenses	3,010	3,010	502	502	-	-
Net Result	129,375	129,375	128,362	131,879	3,517	2.7%

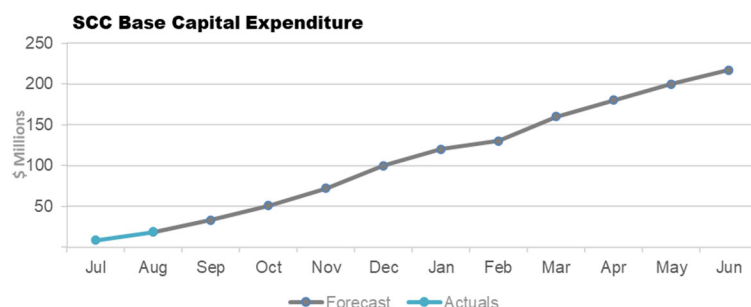
Substantial Expenditure Variance for the Period Ending August 2022

	Annual		YTD				Annual Forecast Budget \$000
	Original Budget \$000	Current Budget \$000	Current Budget \$000	Actuals \$000	Variance \$000	Variance %	
Operating Expenses							
Materials and Services	200,548	200,548	28,411	29,245	834	2.9%	200,548
Other Expenses	23,292	23,292	3,202	3,319	118	3.7%	23,292

As at 31 August 2022, \$78.8 million of the \$503 million operating budget had been expended resulting in a variance of \$1 million

- Employee Costs are within 1% of budget for August
- Materials and services are above budget due to unbudgeted expenditure on the February and April 2022 disasters. This expenditure will form part of Council's disaster claim submission to Queensland Reconstruction Authority.

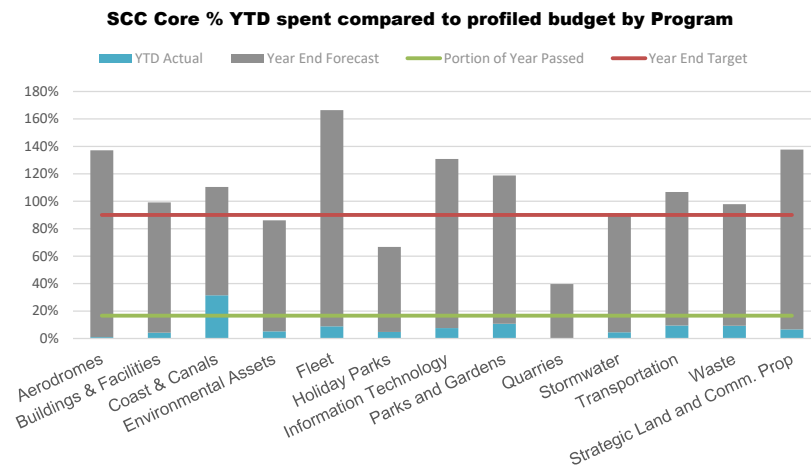
Capital Expenditure - August 2022



- As at 31 August 2022, \$25.8 million (9.5%) of Council's \$273 million Capital Works Program was financially expended.
- The Core Capital Program has progressed 9.1% of budget, an actual spend of \$18.8 million.
- Corporate Major Projects progressed 11%

Capital Expenditure						
	Annual		YTD		Year End	
	Original Budget \$'000s	Current Budget \$'000s	Actuals \$'000s	% of FY Budget Spent	Forecast Year End Actual	Forecast Year End Variance to Budget
Core Capital Works Program						
Aerodromes	530	530	5	1.0%	727	197
Buildings and Facilities	21,764	21,764	928	4.3%	21,578	(186)
Coast and Canals	4,440	4,440	1,399	31.5%	4,903	463
Environmental Assets	3,840	3,840	201	5.2%	3,307	(533)
Minor Works	4,850	4,850	704	14.5%	5,376	526
Fleet	4,000	4,000	355	8.9%	6,656	2,656
Holiday Parks	4,095	4,095	195	4.8%	2,732	(1,363)
Information Technology	7,059	7,059	534	7.6%	9,238	2,179
Parks and Gardens	18,380	18,380	1,977	10.8%	21,836	3,456
Quarries	610	610	0	0.0%	242	(368)
Stormwater	9,141	9,141	412	4.5%	8,356	(785)
Transportation	75,526	75,526	7,175	9.5%	80,666	5,140
Waste	52,546	52,546	4,887	9.3%	51,430	(1,116)
Total SCC Core Capital Program	206,781	206,781	18,773	9.1%	217,047	10,266
Other Capital Program						
Corporate Major Projects	44,031	44,031	4,851	11.0%	45,374	1,343
Strategic Land and Commercial Properties	21,697	21,697	1,443	6.7%	29,870	8,173
Maroochydore City Centre	700	700	7	1.0%	1,164	464
Sunshine Coast Airport Runway	-	-	800	-	2,042	2,042
Total Other Capital Program	66,428	66,428	7,102	10.7%	78,450	12,022
TOTAL	273,210	273,210	25,875	9.5%	295,497	22,288

Capital Expenditure - August 2022 (continued)



Buildings and Facilities

- Detailed design is progressing for of a new library and community centre at Sippy Downs as well as the upgrade of the Kawana Waters regional aquatic centre.
- Procurement is underway for the replacement/refurbishment of 11 public amenity buildings throughout the region. This includes:
 - Buderim Lions Park, Buderim
 - Russell Family Park, Montville
 - Allan Walker Park, Buddina
 - QCWA Park, Landsborough
 - Sir Francis Nicklin Park, Palmwoods
 - Glenfields Neighbourhood Park, Mountain Creek
 - Frank McIvor Park, Currimundi
 - Outrigger Park, Minyama
 - Lemon Park, Palmwoods
 - Mary Cairncross, Maleny
 - Pioneer Park, Gheerulla

Fleet

- \$3.2 million of orders have been placed with delivery expected throughout the 2022/23 financial year.

Holiday Parks

- Construction for the replacement of amenities at the Coolum Beach and Mudjimba holiday park are currently scheduled for completion in October.

Stormwater

- Council's \$3.6 million stormwater pipe relining program is due to begin in September

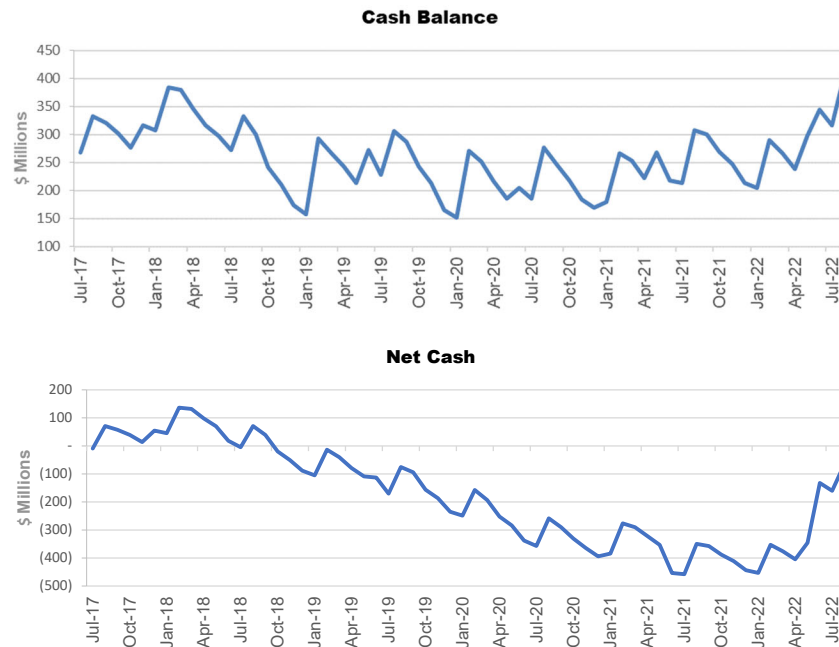
Transportation

- Council's \$23.5 million road resurfacing and rehabilitation program has progressed 5% with a total expenditure of \$1.1 million.
- Council's \$860,000 bus stop program has progressed 27% with a total expenditure of \$236,000.
- Construction continues for Council's major transport corridor upgrade at Brisbane Road Mooloolaba

Waste

- Design and construction is progressing for the new material resource facility at the Nambour resource recovery centre.

Cash Flows and Balance Sheet



Cash and Balance Sheet - August 2022	
	Original Budget \$000s
CASH FLOWS	
Opening Cash	289,721
Net Cash Inflow/(Outflows) from:	
Operating Activities	78,211
Investing Activities	(177,162)
Financing Activities	19,509
Net Increase/(decrease) in Cash Held	(79,442)
Cash at year end	210,279
BALANCE SHEET	
Current Assets	269,810
Non Current Assets	6,319,144
Total Assets	6,588,954
Current Liabilities	136,038
Non Current Liabilities	541,261
Total Liabilities	677,299
Net Community Assets/Total Community Equity	5,911,655

- Council's cash at 31 August 2022 is \$414 million
- Council's debt at 31 August 2022 is \$472 million

Debt

Sunshine Coast Council's debt program is governed by the 2022/23 Debt Policy, which was adopted with the Original Budget adoption on 23 June 2022.

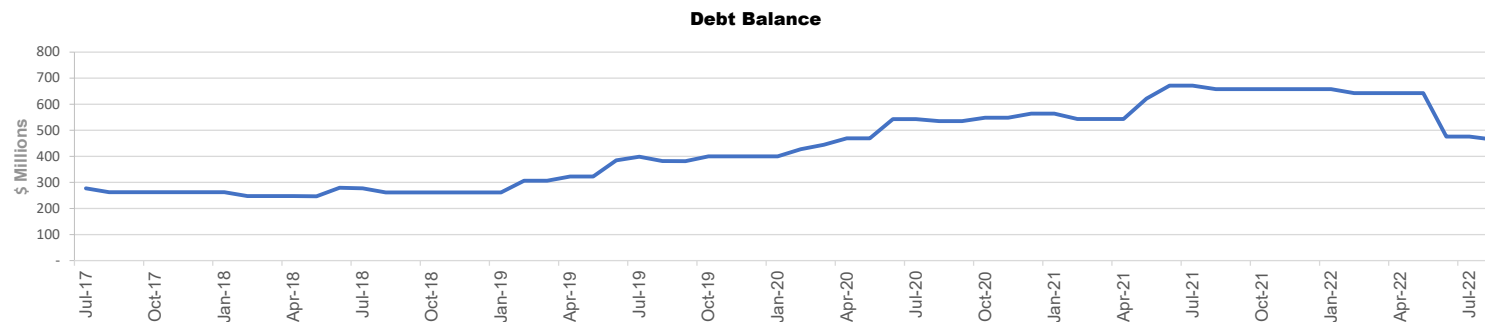
New borrowings are undertaken in accordance with the Queensland Treasury Corporation Guidelines, the Statutory Bodies Financial Arrangements Act 1982 and Section 192 of the Local Government Regulation 2012.

Table 1 includes Sunshine Coast Council's budgeted debt balance for 2022/23.

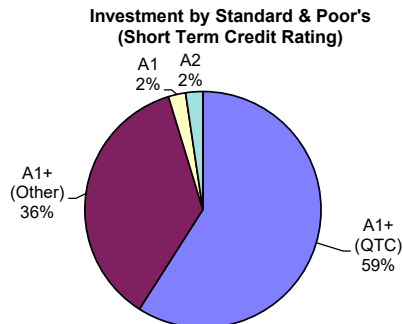
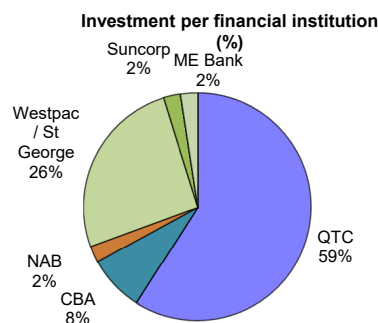
Council's debt as at 31 August 2022 is \$472 million following scheduled principal repayments of \$11.5 million during the month.

Debt - 2022/23				
	Opening Balance \$000	Debt Redemption \$000	New Borrowings \$000	Closing Balance \$000
Sunshine Coast Council Core	345,766	16,680	34,200	363,286
Maroochydore City Centre	138,717	6,879	-	131,837
Total	484,483	23,559	34,200	495,124

Table 1: 2022/23 Adopted Debt Balance



Investment Performance



Investment Performance - August 2022			
Liquidity as at:		31/08/2022	
		\$'000's	
At-call accounts			
QTC + CBA (excl. trust)	274,111	64.55%	
Maturities within 7 days	-	0.00%	
Total at-call	274,111	64.55%	
Investment Policy Target		10.00%	

Term deposits maturing:		\$'000's	Count
within 30 days		-	-
30-59 days		-	-
60-89 days		30,000	3
90-179 days		110,000	11
180-364 days		-	-
1 year - 3 years		-	-
Total		140,000	14

INVESTMENT SUMMARY (including Trust) as at:							Investment Policy	
	31/08/2022		31/05/2022		31/08/2021		Individual Limit	Group Limits
A1+ (QTC)	250,743	59%	259,250	87.2%	278,110	88.8%	100%	100%
A1+ (Other)	153,931	36%	27,936	9.4%	35,019	11.2%	40%	100%
A1	10,000	2%	-	0.0%	-	0.0%	30%	50%
A2	10,000	2%	10,000	3.4%	-	0.0%	30%	45%
A3	-	0%	-	0.0%	-	0.0%	5%	10%
Total Funds	424,675		297,186		313,129			
FUND SUMMARY								
General Funds	414,111		285,281		301,307			
Trust Funds	10,564		11,904		11,822			
Total Funds	424,675		297,186		313,129			

- All investment parameters remain within the guidelines established by the Investment Policy.
- For the month ending 31 August 2022 Council had \$414 million cash (excluding Trust Fund) with an average interest rate of 2.59%, being 0.87% above benchmark. This is compared to the same period last year with \$301 million cash (excluding Trust Fund) with an average interest rate of 0.50%, being 0.48% above benchmark.
- The benchmark used to measure performance of cash funds is Bloomberg AusBond Bank Bill index (BAUBIL).



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2022/23 Financial Year Grant Funding

	Description	Division	TOTAL Grant Revenue \$'000	Project Expenditure to date \$'000
Federal Government			(\$20,015)	\$2,872
1	Roads to Recovery Program		(\$3,600)	
Local Road and Community Infrastructure Grant Funding - Round 2 - Agreement end date 30 June			(\$1,107)	\$738
2	H3790 - LRCIP2 - Citrus Road Gravel Road Upgrade	Division 05	(\$220)	
3	H3799 - LRCIP2 - Zgrajewski Road Gravel Road Upgrade	Division 09	(\$400)	\$640
4	H3941 - LRCIP2 - Crosby Hill Road Pathway	Division 07	(\$81)	
5	H4223 - LRCIP2 - Scholars Drive to Columbia Street - Road Link	Division 06	(\$289)	\$98
6	K1484 - LRCIP2 - Meridan Way Lighting	Division 03	(\$35)	
7	K1492 - LRCIP2 Spray Seal - Old Gympie Road Resurfacing	Division 01	(\$17)	
8	K1493 - LRCIP2 Spray Seal - Bald Knob Road	Division 05	(\$19)	
9	K1495 - LRCIP2 Asphalt - Mountain View Road	Division 05	(\$46)	
Local Road and Community Infrastructure Grant Funding - Round 3 - Agreement end date 30 June			(\$7,308)	\$46
10	K1622 - LRCIP3 North Shore Football Club	Division 08	(\$400)	\$2
11	H2095 - Buderim Lions Park Public Amenity Rehab	Division 06	(\$245)	
12	H5465 - LRCIP3 Lake Weyba Foreshore Trail Upgrade	Division 09	(\$300)	
13	K3000 - LRCIP3 Eumundi Tennis court replacement	Division 10	(\$600)	\$1
14	K3488 - LRCIP3 Palmwoods Cricket AFL - LED Lighting	Division 05	(\$450)	\$4
15	H9256 - LRCIP3 Outrigger Boat Ramp Carparking	Division 04	(\$400)	
16	H8037 - LRCIP3 Lindsay Road Buderim - Pathway	Division 07	(\$78)	
17	K1397 - LRCIP3 Katherine Street Beerwah Pathway	Division 01	(\$125)	\$39
18	H5978 - LRCIP3 Brandenburg Road Seal Widening	Division 05	(\$385)	
19	K1030 - LRCIP3 Claymore Road Pathway Lighting	Division 06	(\$325)	
20	K2732 - LRCIP3 WOR LED Streetlighting Upgrades	Whole of Council	(\$4,000)	
Urban Congestion Fund			(\$8,000)	\$2,088
21	H3747 - Mooloolaba Transport Corridor - D and C	Division 04	(\$8,000)	\$2,088
State Government			(\$12,380)	\$318
Walking Local Government Grant			(\$54)	\$0
22	K3037 - Walking Network Plans	Whole of Council	(\$54)	
2022-24 Local Government Grants and Subsidies Program			(\$180)	\$0
23	H5637 - Caloundra Headland Coastal Pathway	Division 02	(\$180)	
Queensland Transport Cycle Network Program			(\$2,663)	\$0
24	H9547 - BA238 Bokarina-Warana Coastal Pathway	Division 03	(\$270)	
25	H3732 - Oval Avenue and Gosling St Upgrade	Division 02	(\$237)	
26	H3839 - LGIP Stringybark Rd Footbridge-Pathway	Division 07	(\$2,100)	
27	H4851 - LGIP Ballinger Rd Cycle Lanes	Division 07	(\$56)	

	Description	Division	TOTAL Grant Revenue \$'000	Project Expenditure to date \$'000
	Blackspot Funding		(\$801)	\$0
28	K3443 - Blackspot Old Gympie Road Beerwah	Division 01	(\$133)	
29	K3444 - Blackspot Ilkley Road Ilkley - Hazard	Division 05	(\$515)	
30	K3445 - Blackspot Brisbane Road Mooloolaba	Division 04	(\$153)	
	Black Summer Bushfire Recover Grants Program		(\$102)	\$0
31	K3402 - Nambour Showgrounds PA System	Division 10	(\$102)	
	32 Local Government Subsidy - SES		(\$30)	
	33 Bus Stop Shelter Program		(\$437)	
	34 Passenger Transport Accessible Infrastructure Program		(\$321)	
	35 Passenger Transport Infrastructure Investment Program		(\$273)	
	Transport Infrastructure Development Scheme		(\$995)	\$0
36	H1251 - North Arm Yandina Creek Road Stage 3 Gravel Road	Division 09	(\$304)	
37	H3802 - North Arm Yandina Creek Road Stage 2 Gravel Road	Division 09	(\$104)	
38	H4615 - Sippy Downs School Precinct	Division 06	(\$10)	
39	K3738 - TIDS Jacana St Raised Priority Crossing	Division 03	(\$45)	
40	K3739 - TIDS Beerburum St Raised Zebra Crossing	Division 03	(\$90)	
41	K3740 - TIDS Bellara Dr Raised Priority Crossing	Division 03	(\$45)	
42	K3741 - TIDS Kalana Road Zebra Crossing	Division 03	(\$10)	
43	H4613 - Cotton Tree Precinct Improvements	Division 04	(\$10)	
44	H8013 - Chevallum Road Widening	Division 05	(\$127)	
45	H9439 - Glenview Road Upgrade Stage 5	Division 05	(\$239)	
46	B1514 - TMR Local Government Alliance	Whole of Council	(\$11)	
	South East Queensland Community Stimulus Program - Agreement end date 30 June 2024		(\$6,525)	\$318
47	H1670 - SEQCSP First Avenue Streetscape	Division 04	(\$910)	\$29
48	H9957 - SEQCSP Buderim Village Park Buderim Stage 9	Division 07	(\$550)	\$101
49	K1618 - SEQCSP Caloundra Indoor Sports Stadium - Roof Replacement	Division 02	(\$700)	\$4
50	K2259 - SEQCSP Albany Lakes Park Play Upgrade Stage 2	Division 06	(\$400)	\$92
51	K2406 - SEQCSP Turner Park Beerwah Activation Stage 2	Division 01	(\$100)	
52	K2449 - SEQCSP North Shore Multi-Sports Complex	Division 08	(\$650)	\$38
53	K2478 - SEQCSP Palmwoods Warriors Football Club	Division 05	(\$400)	\$9
54	K2843 - SEQCSP Landsborough Streetscape - Stage 2	Division 01	(\$100)	\$7
55	K1647 - SEQCSP Outrigger Park - Public Amenity	Division 04	(\$215)	
56	H7863 - SEQCSP Coolum Sports Complex intersection	Division 09	(\$700)	\$7
57	H4602 - SEQCSP Woombye Streetscape Placemaking	Division 05	(\$500)	\$10
58	H4605 - SEQCSP Eumundi Town Centre Placemaking	Division 10	(\$500)	\$20
59	K1308 - SEQCSP Ocean Street Placemaking Renewal	Division 08	(\$300)	
60	B3888 - Sunshine Coast Stadium Stage1 Northern Carpark	Division 09	(\$500)	
Project Complete				

8.7 QUEENSLAND AUDIT OFFICE - SECOND INTERIM MANAGEMENT REPORT FOR THE FINANCIAL YEAR ENDED 30 JUNE 2022

File No: Council Meetings

Author: Coordinator Financial Accounting
Business Performance Group

Attachments: Att 1 - Queensland Audit Office 2022 Interim Report 241  

PURPOSE

This report provides the results of the second interim audit by the Queensland Audit Office (QAO), which was conducted in June this year.

Section 213(3) of the *Local Government Regulation 2012* requires that the report be presented at the next Ordinary Meeting of Council.

EXECUTIVE SUMMARY

Council has a statutory obligation to prepare "General Purpose" Financial Statements on an annual basis, culminating in audit certification in October, before publication in Council's Annual Report.

The Queensland Audit Office (QAO) audits Council's annual financial statements to ensure the statements give a true and fair view of Council's financial position, financial performance and cash flows for the relevant year, and that they comply with the *Local Government Act 2009*, the *Local Government Regulation 2012* and Australian Accounting Standards.

The annual audit process for the 2021/22 financial year consists of 5 parts as follows:-

- Planning (December 2021)
 - Confirmation of deliverables and timelines for the audit process
- 1st Interim Audit (March 2022)
 - Covers the period 1 July 2021 to 28 February 2022
- **2nd Interim Audit (June 2022)**
 - **Covers the period to 30 April 2022**
- Audit of Asset Valuations to ensure they reflect fair value (rescheduled from July 2022 to September 2022 by mutual agreement between QAO and Council)
- Final audit of financial statements (September 2022)

Following the final audit, Queensland Audit Office provides its Closing Report, Certification and Final Management Report in October 2022 which includes their audit opinion as well as a summary and status of any issues identified during the course of the audit.

Council has consistently received an unmodified audit opinion meaning the annual financial statements, in all material aspects, give a true and fair view of Council's financial position, financial performance and cash flows for the relevant year, and that they comply with the applicable legislation and Australian Accounting Standards.

The results of all Queensland local government audits are included in the Auditor General's annual report to Parliament on the results of local government audits.

2nd Interim Audit

The Queensland Audit Office performed their second interim audit of Council's financial systems and processes during June 2022 and this audit considered the period July 2021 to April 2022. In this phase they confirmed the operating effectiveness of Council's internal

controls, along with substantive tests of detail on revenue, expenditure and payroll transactions.

QAO also undertook work over the areas of audit focus including revenue recognition of infrastructure charges and occurrence and appropriateness of procurement. To date, no material errors or non-compliance with prescribed requirements have been identified.

A summary of findings to date is below.

Item	Details
Internal Controls	<p>2 significant deficiencies raised in the current year</p> <ul style="list-style-type: none"> • 1 resolved pending audit clearance • 1 in progress (pending system configuration) due by 30 June 2023. In the meantime, mitigating controls are in place to minimise risk, noting there are no known breaches. <p>3 deficiencies raised in the current year including 1 during the 2nd Interim Audit</p> <ul style="list-style-type: none"> • 1 resolved • 2 resolved pending audit clearance <p>3 deficiencies from prior years which, at the time the 2nd Interim Audit was conducted, were not yet due. Current status below.</p> <ul style="list-style-type: none"> • 2 resolved pending audit clearance • 1 in progress due for resolution as at 30 June 2022 (QAO will review as part of the final audit in September 2022)
Areas of audit focus	On track
Milestones	Generally on track noting the Asset Revaluation Audit was rescheduled from July 2022 to September 2022 by mutual agreement between Council and QAO.

OFFICER RECOMMENDATION

That Council receive and note the report titled “Queensland Audit Office - Second Interim Management Report for the financial year ended 30 June 2022”.

FINANCE AND RESOURCING

The estimated audit fee for the financial year is \$250,000 and this is provided for in Council’s budget.

CORPORATE PLAN

Corporate Plan Goal: *Our outstanding organisation*
Outcome: We serve our community by providing this great service.
Operational Activity: S28 - Financial and procurement services – financial and procurement management and governance, ensuring effective business management and legislative compliance, coordination and development of Council’s budget process, administration of financial systems, sundry debtors, accounts payable, financial and asset accounting, treasury, procurement, contract and supply functions.

CONSULTATION

Portfolio Councillor Consultation

The Portfolio Councillors have received advice of this report.

Internal Consultation

Internal consultation was held with the following areas:

- People and Culture
- Business and Innovation
- Internal Audit

External Consultation

External consultation has been held with Queensland Audit Office.

The External Audit Committee members have received advice of this report.

PROPOSAL

This report details the outcome of the Second Interim Audit for the 2021/22 financial year and considered the period July 2021 to April 2022.

In this phase Queensland Audit Office confirmed the operating effectiveness of Council's internal controls and whether they were operating effectively, along with substantive tests of detail on revenue, expenditure and payroll transactions including areas of audit focus (refer section (b) below). To date, no material errors or non-compliance with prescribed requirements have been identified.

Details of findings to date are as follows:

a) Internal Controls

Queensland Audit Office categorise internal control issues as either Significant Deficiencies (requiring immediate action to resolve) or Deficiencies (requiring resolution in a timely manner).

Queensland Audit Office identified 2 Significant Deficiencies and 3 Deficiencies (including 1 new Deficiency during the 2nd Interim Audit) for the current year. Status of all current year and outstanding audit issues is below.

No.	Date identified	Issue	Details	Action Date	Status
Current financial year issues					
22IR-1	Mar 2022	<u>Significant Deficiency</u> Weaknesses in security settings, user access privileges and checking of a key control report	Payroll system and processes	12/4/2022	Resolved pending audit clearance
22IR-2	Mar 2022	<u>Significant Deficiency</u> Weaknesses in security over EFT payment data, user access privileges and checking of key control reports	All issues are resolved pending audit clearance apart from system enhancements to further strengthen the existing controls over the EFT payment data. In the meantime, mitigating controls are in place to minimise risk noting there are no known breaches.	30/6/2023	Work in progress
22IR-3	Mar 2022	<u>Deficiency</u> Untimely review of the fixed asset register	There was no evidence that the monthly reconciliation of the fixed asset register was	30/4/2022	Resolved pending audit clearance

No.	Date identified	Issue	Details	Action Date	Status
		reconciliation to the general letter	independently reviewed in a timely manner		
22IR-4	Mar 2022	<u>Deficiency</u> Inconsistency of contract details between contract register and Council's website	4 contracts over \$200,000 were not published on Council's website		Resolved
22IR-5	Jun 2022	<u>Deficiency</u> Weakness in internal control over automatic updates of salary increments	This has now been resolved by the vendor and as a secondary measure, Payroll will continue to verify results as part of end of month processing	16/8/2022	Resolved pending audit clearance
Prior financial year(s) issues					
20IR-1	Sep 2020	<u>Deficiency</u> Delays in recording of contributed assets	Ongoing issue. Will be reviewed by QAO during the final audit visit	30/6/2022	Work in progress
21CR-1	Sep 2021	<u>Deficiency</u> Grant revenue register is not updated and reviewed regularly	The Grant revenue register did not reflect the status of Council's grant funding	30/6/2022	Resolved pending audit clearance
22IR-8	Sep 2021	<u>Deficiency</u> Other Infrastructure asset class – comprehensive revaluation	A comprehensive revaluation was not performed for the other infrastructure asset class at the 5-year interval	30/6/2022	Resolved pending audit clearance

Queensland Audit Office's previous interim report advised their audit strategy had been changed to respond to the internal control deficiencies observed. They have since performed additional substantive tests of detail on:

- Invoice processing including electronic fund transfer from the finance system to CommBiz
- Payroll payrates testing for new starters including verifying the first pay from the payroll system to CommBiz

No exceptions were noted from the testing conducted.

b) Areas of Audit Focus

Queensland Audit Office has identified items that they consider to be significant risks to the financial statements, due to their size or complexity, and as such will undertake specific targeted testing of these items which are as follows:

- 1) Valuation of infrastructure assets
 - Scheduled for September 2022
- 2) Revenue recognition of infrastructure charges and contributed assets
 - Sampled to 30 April 2022 with no exceptions noted
- 3) Occurrence and appropriateness of procurement
 - Finalised extended testing of Council's procure to pay (P2P) internal controls. This will be reported in the Closing Report tabled at the October 2022 Audit Committee in the form of a procurement maturity model.

- 4) Valuation of investment in associate
 - Scheduled for September 2022
- 5) Accounting for major projects and transactions
 - Scheduled for September 2022

Progress against these areas is on track and Queensland Audit Office have not identified any material errors or non-compliance with prescribed requirements.

c) Milestones

The Queensland Audit Office external audit plan contains a series of measurable milestones in terms of Council's financial reporting and audit deliverable deadlines.

All agreed key financial reporting and audit deliverable milestones have been met by Council to date, noting that the asset revaluation audit was deferred from July 2022 to September 2022 by mutual agreement between QAO and Council.

If issues are identified as the audit progresses, they will be included in Queensland Audit Office's future reports.

Legal

Section 213(3) of the *Local Government Regulation 2012* requires this Queensland Audit Office Interim Report to be presented at the next Ordinary Meeting of Council.

Policy

There are no internal policy documents relating to this report. It is a legislative requirement – refer Sections 212 and 213 of the *Local Government Regulation 2012*.

Risk

Council has a statutory obligation to prepare general purpose financial statements that are subject to audit by the Auditor-General or their contracted representative.

Previous Council Resolution

Audit Committee Meeting 8 September 2022 (AC22/29)

That the Audit Committee receive and note the report titled “Draft 2021/22 Financial Statements”.

Audit Committee Meeting 23 May 2022 (AC22/19)

That the Audit Committee receive and note the report titled “Annual Financial Statement Risk and Planning Assessment”.

Ordinary Council Meeting 28 April 2022 (OM22/25)

That Council receive and note the report titled “Queensland Audit Office - First Interim Management Report for the financial year ended 30 June 2022”.

Audit Committee Meeting 24 January 2022 (AC22/5)

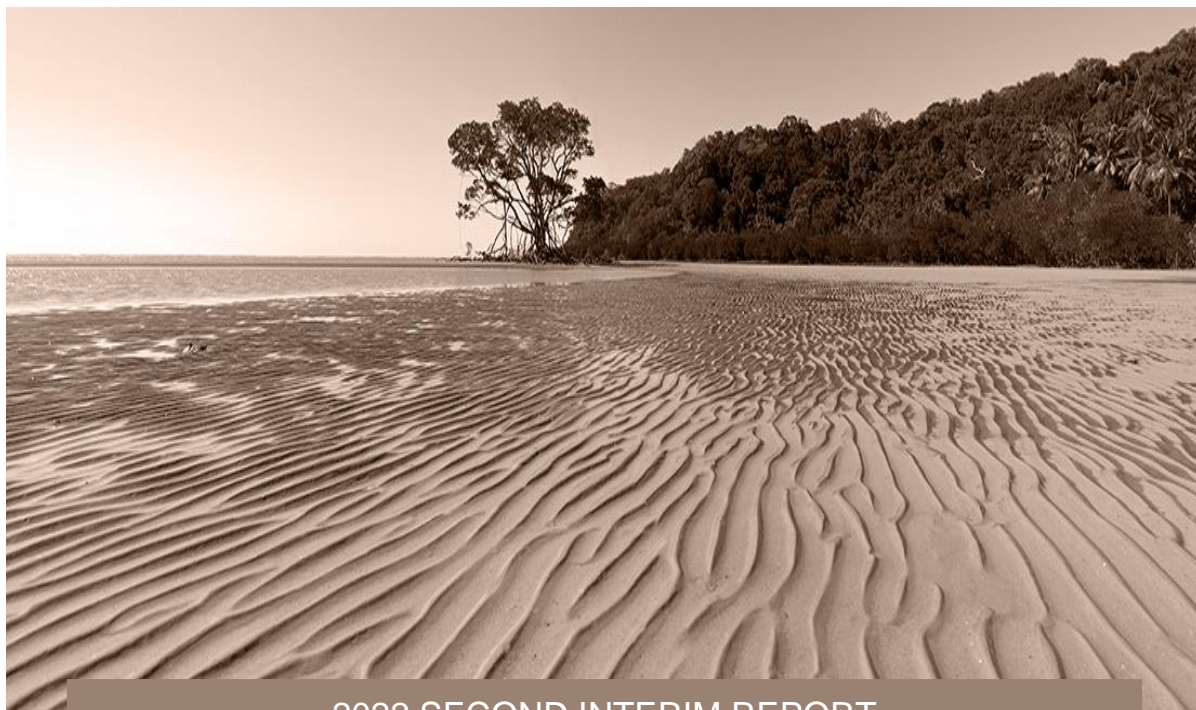
That the Audit Committee receive and note the report titled “Planning for the 2021/22 Financial Statement Audit Process.”

Critical Dates

Council certification of the 2021/22 financial statements and current year financial sustainability statement is due by 7 October 2022.

Implementation

All identified issues will be stored in Council's corporate reporting system with implementation to be monitored by the Audit Committee.



2022 SECOND INTERIM REPORT

Sunshine Coast Regional Council

25 August 2022



Your ref:
Our ref: 2022-4139
David Adams 3149 6211

SENSITIVE

25 August 2022

Councillor M Jamieson
Mayor
Sunshine Coast Regional Council
Locked Bag 72
SUNSHINE COAST MAIL CENTRE QLD 4560

Dear Mr Jamieson

2022 Second Interim report

We present to you our second interim report for Sunshine Coast Regional Council for the financial year ending 30 June 2022.

This report details the results of our interim work performed to date. In this phase, we confirmed the operating effectiveness of your internal controls, and whether they were operating effectively. We also performed substantive tests of details on revenue, expenditure and payroll transactions.

We have also undertaken work over the areas of audit focus that were communicated in our external audit plan. To date, we have not identified any material errors or non-compliance with prescribed requirements.

This report includes a summary of significant deficiencies, deficiencies and other matters identified to date. Refer to [Section 2](#) below. For matters previously reported (including prior year issues), we have provided an update in [Section 3](#) below.

Please note that under s. 213 of the Local Government Regulation 2012, you must present a copy of this report at your council's next ordinary meeting.

The *Auditor General Act 2009* requires the Auditor-General to report to parliament on an issue raised during an audit if they consider it to be significant. The results of our audit will be included in our report to parliament *Local Government 2022*.

If you have any questions or would like to discuss the audit report, please contact me on 3149 6211 or have one of your officers contact Tony Guerrero on 3149 6065.

Yours sincerely

David Adams
Senior Director

Enc.

cc. Ms E Thomas, Chief Executive Officer
Mr M Petrie, Chair Audit Committee

Queensland Audit Office
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PO Box 15396, City East Qld 4002

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Web www.gao.qld.gov.au
 Queensland Audit Office (QAO)

2022 Second Interim report

1. Summary

This report details our audit findings from our work performed to date on the operating effectiveness of the key controls identified. We have also performed detailed testing of revenue, expenditure and payroll transactions.

Internal controls

Significant deficiencies:

- 2 significant deficiencies reported earlier this year

Deficiencies:

- 3 deficiencies reported earlier this year (1 new deficiency raised in this report)

Details of our audit findings are explained further in this report. Refer to Section 3 below on [status of previously raised issues](#) and Section 4 for the [status of issues](#).

Revised audit approach

In our last interim report, we advised that we changed our strategy to respond to the internal control deficiencies we observed .

We have since performed substantive tests of detail on:

- invoice processing including electronic fund transfer from the finance system to CommBiz
- payroll payrates testing for new starters including verifying the first pay from the payroll system to CommBiz.

No exceptions were noted from the testing conducted.

Areas of audit focus

We have also performed work over the areas of audit focus identified in our external audit plan. Our progress against the areas of audit focus is on track. A detailed update and testing results is included in [Section 2](#) below.

Milestones—On track

The audit program remains mostly on track for audit certification on 10 October 2022.

The due date for management to complete the asset valuations has been renegotiated from 15 July to 5 September. This was undertaken to allow management to complete their quality assurance practices of the valuation results. We expect to complete our procedures on asset valuations by 16 September 2022.

Refer to [Section 5](#) of this report for details.

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2022 Second Interim report

2. Areas of audit focus

In our external audit plan, we identified classes of transactions, accounts, and balances that we considered to present the greatest risk of material misstatement to the financial statements. The following table sets out these areas, including any new risks, and progress on the audit procedures conducted to date.

Risk	Description of risk	Key audit matter	Audit response / updates
1	Valuation of infrastructure assets	Y	<p>Management has commenced compiling the comprehensive valuation process for Other Infrastructure assets (2020–21: \$414.3m). The comprehensive valuation of this asset class is conducted by in-house Council experts.</p> <p>The indexation of the Transportation Network assets (2020–21: \$1,879m) and Stormwater Network assets (2020–21: \$1,090m) are outsourced to external experts. These assets were last comprehensively revalued in 2018–19 and 2017–18, respectively.</p> <p>Management expects to finalise the asset valuations by 5 September 2022. The timeline to deliver the valuations was extended through mutual agreement. We expect to complete our procedures by 16 September 2022 during our final audit visit.</p>
2	Revenue recognition of infrastructure charges and contributed assets	N	<p>In addition to the infrastructure charges verified in our last interim visit, we have sample tested infrastructure charges adjustments and credits to 30 April 2022, with no exceptions noted.</p> <p>We will perform testing of contributed assets and assess the prior year issue raised relating to the delay in recording contributed assets in our September audit visit. This prior year issue is outlined in Section 4 of this report.</p>
3	Occurrence and appropriateness of procurement	N	<p>We have finalised our extended audit procedure on the Council's procure to pay internal controls which include the components of framework and policies, systems, procuring, contract management and reporting.</p> <p>The result of this assessment will be discussed with management during our final visit. We intend to provide some highlights of the assessment in our closing report to the Audit and Risk Committee in October 2022.</p> <p>In our previous interim report, we have raised a deficiency relating to Council's contract register reporting obligations under the <i>Local Government Regulation 2012</i>. This issue is now resolved, as outlined in Section 4 of this report.</p>
4	Valuation of investment in associate	N	<p>We will perform testing over the valuation of Council's investment in associate in our September audit visit.</p>
5	Accounting for major projects and transactions	N	<p>The Council received \$314m from Palisade Investment Partners Ltd on 27 June 2022 in relation to the completion of the Sunshine Coast Airport expansion project.</p> <p>This payment has been applied to reduce Council's borrowing from Queensland Treasury Corporation for 2021–22.</p>

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2022 Second Interim report

3. Status of issues

Internal control issues

The following table identifies the number of deficiencies in internal controls and other matters and their respective COSO reporting classification. Refer to [section 4](#) for the status of previously raised issues.

Internal control issues— classified by COSO reporting element	Number of significant deficiencies		Number of deficiencies		Rating
	Current year issues	Prior year unresolved issues	Current year issues	Prior year unresolved issues	
Control activities <i>Implementation of policies and procedures to prevent or detect errors and safeguard assets</i>	2	-	2*	3	●
Information and communication <i>Systems to capture and communicate information to achieve reliable financial reporting</i>	-	-	1	-	●
TOTAL	2	-	3	3	

* **One new issue in this second interim report. Refer to 22IR-5 below.**

The following section details control deficiencies and other matters identified to date and include responses from management.

Our ratings are as follows. For more information and details on our rating definitions, please see the webpage here: www.qao.qld.gov.au/information-internal-controls or scan the QR code.



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2022 Second Interim report



Deficiency

22IR-5 Weakness in internal control over automatic updates of salary increments

COSO classification: Control activities

Observation

We observed a range of changes made to employee pay master data. Our enquiries confirmed that the changes were in response to appropriate back pay adjustments made to employees over several financial years. Manual adjustments were required as the payroll system did not automatically apply the annual salary increment for eligible employees.

This represents a system configuration issue which was identified in March 2022. We acknowledge that the issue is limited to a relatively low number of 'Stream A' employees under the Queensland Local Government Industry (Stream A) Award – State 2017; and Sunshine Coast Council Salaried Officer Certified Agreement 2020 (No.4).

The payroll team has logged a ticket with the payroll system service provider for Council. The service provider is investigating this system weakness with the system provider SAP. Senior payroll officers have implemented a manual process to rectify the affected employees to the correct pay levels in SAP.

Implications

Untimely or incorrect configuration of salary increments could result in incorrect payment of wages. This could increase the risk of material misstatement in the financial statements and non-compliance with the *Industrial Relations Act 2016*.

QAO recommendations

We recommend that Council:

1. Investigate if this system configuration weakness can be resolved with Deloitte and SAP
2. formalises the manual review of pay increments as part of the payrun process for each pay fortnight until the system configuration weakness can be rectified
3. implements a checking mechanism to detect if the system has failed to automatically revise the employees' increment to the correct level.

Management response

Auto Step progression has now been resolved by the vendor resulting in employee increments updating natively without payroll team intervention.

As a secondary measure, payroll will continue to verify employees' increment progression as part of the team's (EOM) End of Month processing.

Responsible Officer: Head of People & Culture
Status: Resolved pending audit clearance
Action Date: 16 August 2022



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2022 Second Interim report






4. Status of previously raised issues

The following table summarises the status of significant deficiencies and deficiencies previously reported including the issues raised in the prior years.

Ref.	Rating	Issue	Status
22IR-1 *		Weaknesses in security settings, user access privileges, and checking of a key control report <ol style="list-style-type: none"> 1. EC system privileges currently allow for changes to be made to pay rate tables without detection. There is no pre and /post check of changes by an independent officer. 2. HR maintenance access is enabled together with payroll processing access for the senior payroll officers. Access also includes the ability to change employee details, such as basic pay, recurring payments and deductions, except for bank account details. While acknowledging that payroll team members require privileges to input superannuation and tax information in ECP, other privileges as described above are not required and should be disabled 3. SAP security configurations weaknesses on SAP Application security control and new privileged generic account 4. Manual control on master data changes made by the senior payroll officers was not enforced timely 5. Council was not able to demonstrate appropriate and adequate supporting documentation on users access review (including privileged users) in SAP Success Factor (HR) and ECP (payroll). 	Resolved pending audit clearance Action date: 8 Apr 2022 Responsible officer: Head of People and Culture Resolved pending audit clearance Action date: 12 Apr 2022 Responsible officer: Head of People and Culture Resolved pending audit clearance Action date: 8 Apr 2022 Responsible officer: Head of People and Culture Resolved pending audit clearance Action date: 8 Apr 2022 Responsible officer: Head of People and Culture Resolved pending audit clearance Action date: 8 Apr 2022 Responsible officer: Head of People and Culture
22IR-2 *		Weaknesses in security over EFT payment data, user access privileges, and checking of key control reports <ol style="list-style-type: none"> 1. The payroll EFT file is not in a secure drive or format before it is processed into CommBiz. The EFT file can be generated into any Council's network drive which is accessed by other users in the Council. 2. The TechOne generated vendor EFT file is not stored in a secure TechOne drive, and it is in an editable format. The vendor EFT file is moved to a secure Council's network drive before it is processing into CommBiz. 	Work in progress Initial action date: 30 Apr 2022 Revised action date: 30 Sep 2022 Responsible officer: Head of People and Culture Resolved pending audit clearance Action Item (a) Limited access to the account payable EFT file in the secure TechOne folder to the three account payable officers Work in progress Action Item (b)

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2022 Second Interim report

Ref.	Rating	Issue	Status
			Implement account payable bank file transfer automation that includes file encryption Initial action date: 30 Apr 2022 Second revised action date: 30 Jun 2023 Responsible officer: Chief Financial Officer
		3. Incompatible segregation of duties between CommBiz authorisers and the processors of the vendor and payroll EFT payment files—where the processor is also one of the authorisers in CommBiz for payments.	Resolved pending audit clearance Action date: 12 Apr 2022 Responsible officer: Head of People and Culture Chief Financial Officer
		4. Lack of review of the account payable exception reports prior to pay run by an independent officer—who does not have access to process transactions or master data changes in TechOne.	Resolved pending audit clearance Action date: 30 Apr 2022 Responsible officer: Chief Financial Officer
		5. Account payable officers have access in TechOne to modify payment amount and payee after corporate direct invoices were approved by the financial delegate.	Work in progress Action date: 30 Nov 2022 Responsible officer: Chief Financial Officer
		6. Account payable officers have access to modify the amount and payee for suspended purchase order invoices.	Resolved
22IR-3 *		Untimely review of the fixed asset register reconciliation to the general ledger No evidence that the monthly reconciliation of fixed asset register was independently reviewed timely	Resolved pending audit clearance Action date: 30 Apr 2022 Responsible officer: Chief Financial Officer
22IR-4 *		Inconsistency of contract details between contract register and Council's website Four contracts over \$200,000 were not published on the Council's website	Resolved
21-CR1**		Grant revenue register is not updated and reviewed regularly Grant revenue register does not reflect the status of SCRC's grant funding	Resolved pending audit clearance Responsible officer: Chief Financial Officer Action date: 30 Jun 2022
21-IR-8**		Other infrastructure asset class—comprehensive revaluation Comprehensive revaluation not performed for other infrastructure asset class at the 5 years interval	Resolved pending audit clearance Responsible officer: Chief Financial Officer Action date: 30 Jun 2022
20-IR1**		Contributed Assets Delay in recording contributed assets	Work in progress Responsible officer: Chief Financial Officer Action date: 30 Jun 2022

* Issue raised in previous interim management report

** Issue raised in the prior years

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2022 Second Interim report

5. Milestones

The following table details the current status of milestones for key financial reporting and audit deliverables as at 24 June 2022.

Planning	Agreed date	Completed date	
Planning visit	6–7 Dec 2021	17 Dec 2021	●
External audit plan	17 Dec	17 Dec	●
Interim			
First Interim testing visit	14–25 Mar 2022	25 Mar 2022	●
First Interim report	8 Apr	22 Apr	●
Position papers on known accounting issues due	15 Apr	14 Apr (draft)	●
Feedback on position papers	29 Apr	—*	
Proforma financial statements due	29 Apr	28 Apr	●
Feedback on proforma financial statements	13 May	9 May	●
Second Interim testing visit	6–10 Jun	10 Jun	●
Second Interim report	24 Jun	26 Aug**	●
Asset valuations due	15 Jul	ETA 5 Sep***	●
Asset valuations reviewed by audit	29 Jul	16 Sep***	●
Final			
Year-end visit	5–16 September 2022		●
Working draft financial statements to audit	5 Sept		●
Complete draft financial statements to audit	7 Sept		●
Feedback on draft financial statements	16 Sept		●
QAO closing report issued to client	28 Sept		●
Audit committee clearance	6 Oct		●
Financial statements signed by management	7 Oct		●
Audit report issued	10 Oct		●
Final management report	10 Oct		●

Note: Audit visit | SCRC deadline | QAO deadline

● Completed | ● On track | ● Not met

* The accounting paper received was in DRAFT form, outlining the key accounting issues relating to the Maroochydore City Centre (MCC) Project. Given that MCC's key accounting issues do not impact the 2021–22 financial statements, we will review the FINAL draft of this accounting paper when it is reviewed and approved by the Council.

** The second interim report was delayed allowing further consultation with council on the weakness in internal control over automatic updates of salary increments (detailed on page 4) and to provide an up-to-date report for the audit committee meeting in September by mutual agreement with council.

*** To allow management to better verify the valuation results, the valuation date was deferred to the year-end visit by mutual agreement with council.

If there are any issues/concerns in meeting these time frames, which were agreed at the planning phase, please discuss with our engagement leader, David Adams.

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2022 Second Interim report

6. Update on new reports and resources

Forward work plan

QAO's forward work plan for 2022–25 is now available. Our plan provides our expected audit activity for the next 3 years in response to the strategic risks facing public sector entities and local governments. Our upcoming audits cover a broad range of government services. Auditing the right matters at the right time is key for ensuring we add value for the entities we engage with, and to ensure our work drives positive change. Our plan includes 8 focus areas for the coming year:

Technology risk and opportunities	Healthy and safe Queenslanders
Sustainable environment and climate change	Infrastructure investment
COVID-19 recovery	State savings and debt
Governance of government	Sustainable communities

We also provide an acquittal with the plan outlining any changes to the topics, timing or audit scope from the previous year's plan.

Read the [Forward work plan 2022–25](#).

Other relevant reports in progress

The below reports to parliament in progress may be of further interest to you.

Title	Audit status
Managing Queensland's COVID-19 economic response and recovery	The Queensland Government has invested more than \$8 billion to respond to the economic, health, and societal impacts of COVID 19. This audit will examine the impact and effectiveness of public spending during COVID 19 in maintaining key industries (such as mining, agriculture, and tourism) and local economies. This audit is in the reporting phase. Expected tabling is June/July 2022.
Major projects 2021	This report to parliament on major projects will draw together our financial and performance insights and provide the status of major infrastructure projects of the state and local governments. We will also provide data and analysis of the planning, coordination, and delivery of the state's capital program. This audit is in the reporting phase. Expected tabling is June/July 2022.
Improving asset management in local government	This audit will assess if councils are effectively managing their infrastructure assets to maximise service potential, while minimising the total cost of owning these assets. The audit may consider whether the state government provides councils with appropriate guidance, advice, and templates to use This audit is in the reporting phase. Expected tabling June 2022.
Managing ecotourism in Queensland	Ecotourism is defined as responsible travel that conserves the environment, sustains the well-being of local people, and educates travellers. Queensland provides many visitors with high-quality ecotourism experiences. For the year ending June 2020, Queensland had more than 22 million domestic and international visitors, contributing \$23 billion to the state's economy. Since March 2020, COVID-19 significantly impacted the tourism industry, with its economic contribution decreasing by 20 per cent. This audit is in the conduct phase. Expected tabling November 2022.

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2022 Second Interim report

Recently tabled reports to parliament

Since your last report, we have tabled the below reports to parliament. For more information on any of these reports, please see our website: www.qao.qld.gov.au/reports-resources/reports-parliament

Report	Summary
Managing Queensland's COVID-19 economic response and recovery Report 3: 2022–23 Tabled 19 July 2022	This report outlines whether the Queensland Government's COVID-19 economic response and recovery initiatives were designed and managed effectively. We examined the design, delivery, and evaluation of a selection of initiatives, and looked at central monitoring of the initiatives based on our report <i>Queensland Government response to COVID-19</i> (Report 3: 2020–21). This audit does not assess the pandemic management or the impacts of decisions on border closures. See the report or one-page summary: www.qao.qld.gov.au/reports-resources/reports-parliament/managing-queenslands-covid-19-economic-response-recovery
Improving grant management Report 2: 2022–23 Tabled 19 July 2022	This report provides insights into where Queensland Government grants go. We also assessed the strengths and weaknesses of the internal controls (people, systems and processes) that 5 departments use to manage 8 grant programs. See the report or one-page summary: www.qao.qld.gov.au/reports-resources/reports-parliament/improving-grants-management
Enhancing government procurement Report 18: 2021–22 Tabled 14 June 2022	This report examines general government spending and strategic procurement practices. We identify opportunities for better use of data and collaboration across departments to support effective identification of whole-of-government savings: www.qao.qld.gov.au/reports-resources/reports-parliament/enhancing-government-procurement
Appointing and renewing government boards Report 17: 2021–22 Tabled 19 May 2022	This report assesses the processes that Queensland government entities use to appoint and renew members of government board. Entities benefit when candidates are sourced from transparent, fair and timely recruitment processes. Before starting any recruitment process, entities should clearly identify the skills, experience and qualifications a successful candidate should have: www.qao.qld.gov.au/reports-resources/reports-parliament/appointing-renewing-government-boards
Contract management for new infrastructure Report 16: 2021–22 Tabled 17 May 2022	This report assesses how effectively government entities manage contracts for the delivery of new infrastructure. Entities should review their internal policies, procedures, and guidance for managing infrastructure contracts at least every 3 years and, where necessary, implement changes to enhance their contract management performance: www.qao.qld.gov.au/reports-resources/reports-parliament/contract-management-new-infrastructure
Local government 2021 Report 15: 2021–22 Tabled 11 May 2022	This report summarises the audit results of Queensland's 77 local government entities (councils) and the entities they control. We found that while the financial statements of councils are reliable, the financial statements certification timeline has deteriorated since 2018–19. In 2018–19, 58 councils had their statements certified at least 2 weeks prior to the legislative deadline of 31 October. This number had dropped to 47 councils and 36 councils in 2019–20 and 2020–21 respectively. As at 30 June 2021, the number of unresolved significant deficiencies was the lowest in 5 years. However, 86 significant deficiencies (or 68%) are still unresolved more than a year after being identified. The financial sustainability of councils had improved with 35 councils generated an operating surplus in 2020–21. However, 45 councils were still at either a moderate or high risk of not being financially sustainable. See the report or one-page summary: www.qao.qld.gov.au/reports-resources/reports-parliament/local-government-2021

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2022 Second Interim report

Recent blog articles of interest

QAO's blog, available at www.qao.qld.gov.au/blog, provides updates on topical issues, insights from our work, and general news from QAO. Here are the latest posts since our last report.

Published	About
How effectively are you managing your infrastructure contracts? 21 June 2022	<p>The Queensland Government plans to spend billions of dollars on infrastructure projects over the coming years. It's crucial that entities undertake effective contract management to ensure these projects achieve value for money. This blog shares learnings from our recent report to parliament on contract management for new infrastructure. It includes tips on using fit-for-purpose systems, guiding your project team, effective planning, and managing risk, variations and contractor performance: https://www.qao.qld.gov.au/blog/how-effectively-are-you-managing-your-infrastructure-contracts</p>
Could your entity be more transparent about how it delivers services? 20 July 2022	<p>Our community relies on public sector entities and local governments to publish correct and current information about how they deliver public services. This blog outlines questions entities can ask as to whether they could be more transparent about how they deliver services: https://www.qao.qld.gov.au/blog/could-your-entity-be-more-transparent-about-how-it-delivers-services</p>
The importance of timely release of financial information 2 June 2022	<p>Timely financial information is integral to effective decision making, with public sector financial statements being a key information source for parliament and the public. As entities prepare these statements at a point in time, their relevance reduces the longer it takes to publish them.</p> <p>This blog discusses how timely the financial statements of Queensland's public sector entities are, and why timely financial information is important: www.qao.qld.gov.au/blog/importance-timely-release-financial-information</p>

Matters of special interest

The below information or publications are also pertinent to you and/or your committee. The topic below is new to you since our last report.

Topic or publication	Key information
Misuse of public resources Crime and Corruption Commission (CCC) Published: 2 June 2022 www.ccc.qld.gov.au/publications/misuse-public-resources	<p>The CCC conducted a corruption audit of 7 agencies to ascertain how effectively they had:</p> <ul style="list-style-type: none"> dealt with allegations of corruption involving misuse of public resources reduced the incidence of corruption minimised the risk of fuel consumption fraud. <p>To help agencies protect themselves and their assets against potential misuse of public resources, the CCC has prepared the following materials:</p> <ul style="list-style-type: none"> A corruption prevention advisory <i>Use of official resources</i>, part of a series of publications designed to help the public sector identify and manage major corruption risks. <p>A short publication entitled <i>Minimising fuel consumption fraud: a guide for agencies</i> that includes recommendations for monitoring and managing bulk fuel stores.</p>

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qao.qld.gov.au/reports-resources/reports-parliament

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8.8 AUDIT COMMITTEE MEETING 8 SEPTEMBER 2022**File No:** Council Meetings**Author:** Acting Manager Audit & Assurance
Office of the CEO**Appendices:** App A - Audit Committee Minutes 261  

PURPOSE

To provide Council with a report on matters reviewed at the Audit Committee (“the Committee”) meeting held on 8 September 2022 and recommendations made by the Committee to Council.

This report is provided in fulfillment of Council’s obligations under section 105 of the *Local Government Act 2009* and section 211 of the *Local Government Regulation 2012*.

EXECUTIVE SUMMARY

Under section 105 (2) of the *Local Government Act 2009*, Council is required to establish and maintain an Audit Committee. Council’s Audit Committee is comprised of Mr Mitchell Petrie (Independent Chair), Mr Pat McCallum (Independent Member), Ms Sue Tindal (Independent Member), Councillor E Hungerford and Councillor J Natoli.

Ms Sue Tindal was appointed in August 2022, following a Council resolution to increase the number of Independent Members.

Under Clause 6 of the Audit Committee Charter, the Committee meets (at a minimum) four times each year or as determined by Council or the Committee.

The agenda for the Committee meeting held on 8 September 2022 covered a wide range of matters including:

- an update report from the Chief Executive Officer
- workplace health and safety report
- an update on the Brisbane 2032 Olympic and Paralympic Games
- an update on asset management activities
- the Draft Financial Statements and an update from the Queensland Audit Office (QAO) second interim audit
- Auditor General recommendations for Councils
- asset recognition project update
- a status report from Audit and Assurance relating to the annual work plan and audit recommendations
- an Audit and Assurance report into Landfill Operations and compliance with the Environmental Authority
- an Audit and Assurance report into rates operations covering special levies, concessions and interest charges
- an Audit and Assurance report into the Disaster Recovery Funding Arrangement
- Governance and risk report
- An update on the strategic risk register and fraud control plan.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled “Audit Committee Meeting 8 September 2022” and
- (b) approve the recommendations contained in the Audit Committee Minutes for the meeting of 8 September 2022 (Appendix A)

FINANCE AND RESOURCING

There are no additional resourcing implications generated by this report.

CORPORATE PLAN

Corporate Plan Goal: *Our outstanding organisation*
Outcome: We serve our community by providing this great service
Operational Activity: S30 - Governance – providing internal leadership, legal opinion, governance and audit functions ensuring legislative accountability, transparency and ethical obligations are supported.

CONSULTATION**Councillor Consultation**

Councillors E Hungerford and J Natoli (as members of Audit Committee) were present at the 8 September 2022 Audit Committee meeting. All Councillors received a copy of the Committee Agenda and papers in advance of that meeting.

Internal Consultation

- The Chief Executive Officer and a number of Executive Leadership Team members were present at the Committee meeting and contributed to the development of the Committee Agenda papers.
- Coordinator Financial Accounting
- Coordinator Corporate Risk & Insurance
- Manager Corporate Governance
- Head of People and Culture
- Manager Asset Management

External Consultation

The three independent members of the Committee and representatives of the Queensland Audit Office were present at the Committee meeting on 8 September 2022.

PROPOSAL

Under section 105 (2) of the *Local Government Act 2009*, Council (as a large local government) must establish and maintain an Audit Committee. The Act provides the Audit Committee has the following functions:

- (a) monitors and reviews—

- (i) the integrity of financial documents; and
 - (ii) the internal audit function; and
 - (iii) the effectiveness and objectivity of Council's internal auditors; and
- (b) makes recommendations to Council about any matters that the Committee considers need action or improvement.

The Committee has no delegated decision-making authority. The Committee is, however, a source of independent advice to Council and the Chief Executive Officer.

Following the recent recruitment of a third external Independent Member, the Committee is comprised of Mr Mitchell Petrie (Independent Chair), Mr Pat McCallum (Independent Member), Ms Sue Tindal (Independent Member), Councillor E Hungerford and Councillor J Natoli.

The overall objective of the Committee is to assist Council and the Chief Executive to discharge their responsibilities, in particular:

- corporate governance and responsibilities in relation to the organisation's financial reporting, internal control structure, risk management systems and the external and internal audit functions
- maintain an independent and objective forum promoting transparency, accountability and an ethical culture throughout Council
- maintain open lines of communications with Council, Executive Management, External Audit and Internal Audit, to exchange information and views
- oversee and appraise the quality and efficiency of audits conducted by both the Internal and External Audit functions and
- ensure both the Internal and External Audit functions are independent and effective.

Under section 211 of the *Local Government Regulation 2012*, the Committee must provide Council with a written report about the matters reviewed at its meetings and make recommendations to Council on any matters the Committee considers need action or improvement. The Committee meets at least four times each year.

Audit Committee Meeting – 8 September 2022

The items of business considered by the Committee at its 8 September 2022 meeting are summarised in agenda sequence as follows:

Office of the CEO

Chief Executive Officer's Update

The Chief Executive Officer provided an organisational performance update for the period since the May 2022 Committee meeting. The report covers financial performance, operational plan activities and includes significant project achievements.

The Committee noted that delivery of 85% of the capital works program was an outstanding achievement given the current resource constraints and inflationary pressures.

Workplace Health and Safety

The Committee was informed of the significant progress with the implementations of the Wellbeing Health and Safety Action Plan and the ongoing work associated with the Culture project.

The Committee was also advised that since June 2022, there have been no notifiable incidents where SCC is in management control of the work. There have been two notifiable incidents by contractors engaged by SCC.

Improvements to the safety management system and Council's safety culture has achieved ongoing reduction in Lost Time Injury Frequency Rate. There has been a 58% reduction in LTI Frequency Rate from June 2018 to June 2022.

The Committee commended the detail and quality of the report and noted that a future report will be tabled with the Audit committee in relation to Council's Culture project.

Brisbane 2032 Olympic and Paralympic Games Update

A report was provided showing summary of Council's roles and responsibilities in respect to the Brisbane 2032 Games and identifies, at a high level, some of the key risks and opportunities presented to Council and our region as a result of co-hosting events in 2032.

Asset Management Update

Since 2017 updates on Council's asset management activities, systems and plans have been routinely reported to the Audit Committee. Following an independent review undertaken in 2021, an Asset Transformation Plan was developed and progress against this project is to be provided in the future.

External Audit

Draft Financial Statements and Queensland Audit Office (QAO) Second Interim Report

Draft financial statements were provided for review including the status of outstanding work, explanation of major variances to prior year, revaluation of assets, key milestones and the Sunshine Coast Events Centre Pty Ltd year end management accounts.

Details of the Second Interim Report were also provided together with the status of identified deficiencies.

Auditor-General Recommendations For Councils 2021

The Queensland Audit Office Financial Audit Report – Local Government 2021 (the Report) was tabled in Parliament in May 2022. This is an annual report which summarises the audit results of Queensland's 77 local government entities (councils) and the entities they control. The latest report, Local Government 2021, also includes 6 recommendations for Councils.

Council's status with regard to the recommendations was provided together with an initial self-assessment of internal controls.

Asset Recognition Project Update

A project was undertaken to map the end-to-end financial asset recognition process for both contributed and internally constructed assets, identify causes for delays, and provide improvement recommendations and an action plan.

BDO Services Pty Ltd were engaged to undertake this work, and their report containing 27 recommendations was tabled at the May 2022 Audit Committee where progression to achieving a final agreed action plan, and the implementation of that plan, was supported.

The report provided an update on the implementation schedule, the proposed control group and draft charter.

Audit and Assurance*Audit and Assurance Status Report*

The Committee was advised the Internal Audit Annual Work Plan was 70% complete, with two reviews being carried over into the current year Internal Audit Work Plan. There are currently 24 audit recommendations progressing on time, with one recommendation exceeding completion timeframes. The Committee received detailed status updates from management where recommendations had missed their initial completion dates.

Landfill Operations – Compliance with Environmental Authority

The Committee was provided with an Internal Audit Report identifying an adequate audit opinion and a comprehensive compliance management framework. Some potential improvement opportunities were identified to further enhance procedures and enforce contractor specification requirements.

The Committee recommended a further report be presented to the next Audit Committee meeting on the escalation of potential breaches and relevant governance oversight committees.

Rate Operations – Special Levies, Concessions and Interest Charges

The Committee was provided with an Internal Audit Report identifying a strong audit opinion with one minor improvement opportunity.

Disaster Relief Funding Arrangement

The Committee was provided with an Internal Audit Report identifying an adequate audit opinion with three moderate improvement opportunities.

The Committee noted the importance of documenting all lessons learnt following on from a disaster simulation debrief.

Governance Reporting*Governance and Risk Report*

The Committee received the quarterly Governance and Risk report which covered the following areas:

- Governance in Action Program
- Risk Management
- Integrity Management.

The Committee noted the report and requested a further update on the progress towards implementing the recommendations to improve Council's business continuity preparedness.

Strategic Risk Register Report

The Committee received an update on the establishment of a refined strategic risk register which was 90% complete.

Fraud and Corruption Control Policy and Plan

The Committee was provided with a comprehensive fraud and corruption control framework based on the revised Australian Standard and leading practice tools and resources from the Commonwealth Fraud Prevention Centre.

The Committee commended Council on the quality of the Fraud and Corruption Control Plan noting that Independent Members had been part of the consultation process.

Legal

This report to Council has been developed in fulfillment of Council's statutory obligations under the *Local Government Act 2009* and *Local Government Regulation 2012*.

Risk

Specific risks associated with each matter contained in the Committee Agenda reports have been raised and addressed in the briefings to the Committee.

Previous Council Resolutions

Ordinary Meeting 23 May 2022 (OM22/47)

That Council:

- (a) receive and note the report titled "**Audit Committee Meeting 23 May 2022**" and
- (b) approve the recommendations contained in the *Audit Committee Minutes* for the meeting of 23 May 2022 (Appendix A) and
- (c) endorse the 2022-2023 Internal Audit Work Plan (Appendix B).

Ordinary Meeting 28 July 2022 (OM22/57)

- (a) receive and note the report titled "**Appointment of Independent Audit Committee Member**" and
- (b) approve the appointment of the additional independent Audit Committee member, as discussed in confidential session, for a term of three years from and including 1 August 2022 and concluding on 31 July 2025 and
- (c) authorise the Chief Executive Officer to publicly release the name of the person appointed as the additional member of the Audit Committee, should Council endorse the recommendations in this report.

Related Documentation

- Audit Committee Agenda (Confidential), which was distributed electronically to all Councillors on 1 September 2022.

Implementation

Implementation of the Audit Committee resolutions and the internal and external audit recommendations are overseen by the Chief Executive Officer and the Executive Leadership Team and monitored by the Audit Committee.



Minutes

Audit Committee

Thursday, 8 September 2022

Council Chambers, 1 Omrah Avenue, Caloundra

AUDIT COMMITTEE MEMBERS

Councillor J Natoli	Division 4
Councillor E Hungerford	Division 7
Mr M Petrie	External Member (Chair)
Mr P McCallum	External Member
Ms S Tindal	External Member

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

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Please Note: The resolutions as shown in italics throughout these minutes are the resolutions carried by the Audit Committee.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

1 DECLARATION OF OPENING

The Chair declared the meeting open at 9:00am.

Councillor E Hungerford acknowledged the Traditional Custodians of the land on which the meeting took place.

2 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

AUDIT COMMITTEE MEMBERS

Councillor J Natoli	Division 4
Councillor E Hungerford	Division 7
Mr M Petrie	External Member (Chair)
Mr P McCallum	External Member (via Teams)
Ms S Tindal	External Member

COUNCIL OFFICERS

Chief Executive Officer
A/Group Executive Built Infrastructure
Group Executive Business Performance
Group Executive Economic and Community Development
A/Group Executive Liveability and Natural Assets
A/Chief Strategy Officer
A/Chief of Staff
Head of People & Culture
Sunshine Coast Program Lead - Brisbane 2032
Manager Asset Management
Coordinator Financial Accounting
Acting Manager Audit & Assurance
Coordinator Integrity Management
Coordinator Corporate Risk & Insurance

ATTENDEES

Senior Director	Queensland Audit Office (via Teams)
Senior Manager	Queensland Audit Office (via Teams)
Acting Manager	Queensland Audit Office (via Teams)

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

3 INFORMING OF CONFLICTS OF INTEREST

3.1 PRESCRIBED CONFLICTS OF INTEREST

Nil.

3.2 DECLARABLE CONFLICTS OF INTEREST

Nil.

Sue Tindal noted her role as Deputy Board Chair and Chair of the Audit and Risk Committee of the New Zealand Infrastructure Commission.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4 REPORTS

4.1 OFFICE OF THE CEO

4.1.1 CHIEF EXECUTIVE OFFICER'S UPDATE TO THE AUDIT COMMITTEE

File No: Council Meetings

Author: Coordinator, Corporate Planning and Performance
Office of the CEO

EXECUTIVE SUMMARY

The Audit Committee considers a regular report from the Chief Executive Officer outlining Council's performance in progressing the implementation of its corporate and operational plans.

This report provides information on the following items for consideration by the Audit Committee:

- financial performance update as of 30 June 2022
- summary of Operational Plan Performance by Exception as of 30 June 2022.
- significant achievements delivered in Quarter 4, 2021/22.

Committee Recommendation (AC22/25)

Moved: S Tindal

Seconded: Councillor J Natoli

*That the Audit Committee receive and note the report titled "**Chief Executive Officer's Update to the Audit Committee**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.1.2 WORK HEALTH AND SAFETY REPORT

File No: Council meetings
Author: Head of People & Culture
Business Performance Group

EXECUTIVE SUMMARY

Significant progress has been made to implement the Wellbeing Health and Safety Action Plan and to continue to improve the safety management system and its implementation.

Since June 2022, there have been no notifiable incidents where Council is in management control of the work. There have been two notifiable incidents by contractors engaged by Council.

Improvements to the safety management system and Council's safety culture has achieved ongoing reduction in Lost Time Injury Frequency Rate. There has been a 58% reduction in LTI Frequency Rate from June 2018 to June 2022.

Significant improvements in workers compensation performance have been achieved, including:

- Total Claims reduced 56% from June 2018 to June 2022.
- Number of claims over 100 days reduced by 90% from June 2018 to June 2022.
- Total number of Lost Time days reduced by 82% from June 2018 to June 2022.
- Total costs reduced by 74% from June 2018 to June 2022.

A future report will be tabled with the Audit committee in relation to Council's Culture project, the development of which is being undertaken in a phased way to cover the four focus areas of: inclusion, culture, sustainability and safety.

Committee Recommendation (AC22/26)

Moved: Councillor J Natoli
Seconded: Councillor E Hungerford

*That the Audit Committee receive and note the report titled "**Work Health and Safety Report**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.1.3 BRISBANE 2032 OLYMPIC AND PARALYMPIC GAMES

File No: Audit Committee Meeting
Author: Sunshine Coast Program Lead - Brisbane 2032
Economic & Community Development Group

EXECUTIVE SUMMARY

The report provides a summary of Council's roles and responsibilities in respect to the Brisbane 2032 Games and identifies, at a high level, some of the key risks and opportunities for our region in co-hosting events in 2032.

Committee Recommendation (AC22/27)

Moved: S Tindal
Seconded: Councillor E Hungerford

*That the Audit Committee receive and note the report titled "**Brisbane 2032 Olympic and Paralympic Games**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.1.4 ASSET MANAGEMENT UPDATE

File No: Council meetings
Author: Manager Asset Management
Built Infrastructure Group

EXECUTIVE SUMMARY

In September 2019, an update report was provided to the Audit Committee on the status of actions from an internal audit undertaken on Council's Asset Management Plans and Systems in January 2017.

The Audit Committee has been progressively updated in relation to Council's asset management activities on a regular basis since this time, with the latest update in January 2022.

In mid-2021 Council undertook a review of its Asset Management System by an independent consultant. The intent of the review was to assess Council's asset management systems, maturity, and capabilities to ensure the organisation was well positioned in managing both current and future assets.

The purpose of this report is to provide a progress update on the project.

Committee Recommendation (AC22/28)

Moved: P McCallum
Seconded: Councillor E Hungerford

That the Audit Committee:

- (a) receive and note the report titled "***Asset Management Update***" and
- (b) note that a further update on the ongoing asset management activities will be provided at the January 2023 Audit Committee Meeting.

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.2 EXTERNAL AUDIT

4.2.1 DRAFT 2021/22 FINANCIAL STATEMENTS

File No: Audit Committee
Author: Coordinator Financial Accounting
Business Performance Group

EXECUTIVE SUMMARY

Council has a statutory obligation to prepare general purpose financial statements on an annual basis, culminating in audit certification in late October, before publication in Council's Annual Report.

In line with Council's policy to provide the Audit Committee with regular updates on key issues, the following is provided:-

1. Update on the results of the Second Interim Audit including status of internal controls, areas of audit focus and completion of milestones
2. Update on the Draft 2021/22 financial statements including the impacts of the asset revaluation and receipt of the final payments for the Sunshine Coast Airport Expansion Project
3. Explanation of major variances in the Statement of Comprehensive Income compared to the prior year
4. Information on future audit milestones
5. Update on the status of the audit of Sunshine Coast Events Centre Pty Ltd.

Committee Recommendation (AC22/29)

Moved: Councillor J Natoli
Seconded: Councillor E Hungerford

That the Audit Committee receive and note the report titled "Draft 2021/22 Financial Statements".

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.2.2 AUDITOR-GENERAL RECOMMENDATIONS FOR COUNCILS 2021

File No: Audit Committee
Author: Coordinator Financial Accounting
Business Performance Group

EXECUTIVE SUMMARY

The Queensland Audit Office Financial Audit Report – Local Government 2021 (the Report) was tabled in Parliament in May 2022. This is an annual report which summarises the audit results of Queensland's 77 local government entities (councils) and the entities they control. The latest report, Local Government 2021, also includes 6 recommendations for all councils.

Committee Recommendation (AC22/30)

Moved: S Tindal
Seconded: Councillor E Hungerford

*That the Audit Committee receive and note the report titled "**Auditor-General Recommendations for Councils 2021**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.2.3 ASSET RECOGNITION PROJECT UPDATE

File No: Council meetings
Author: Coordinator Financial Accounting
Business Performance Group

EXECUTIVE SUMMARY

A project was undertaken to map the end-to-end financial asset recognition process for both contributed and internally constructed assets, identify causes for delays, and provide improvement recommendations and an action plan.

BDO Services Pty Ltd was engaged to undertake this work, and their report containing 27 recommendations was tabled at the May 2022 Audit Committee where progression to achieving a final agreed action plan, and the implementation of that plan, was supported.

The purpose of the Asset Recognition Project is to progress this work.

Committee Recommendation (AC22/31)

Moved: Councillor E Hungerford
Seconded: Councillor J Natoli

*That the Audit Committee receive and note the report titled “**Asset Recognition Project Update**” and will receive a further update on the progress as the project proceeds.*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.3 AUDIT AND ASSURANCE

4.3.1 AUDIT AND ASSURANCE STATUS REPORT

File No: Council Meetings
Author: Acting Manager Audit & Assurance
Office of the CEO

EXECUTIVE SUMMARY

Approximately 70% of the 2021/22 Internal Audit Work Plan has been completed and two reviews have been carried over into the current year's work program. Resource availability has continued to impact the delivery of both the 2021/22 and 2022/23 Work Plans, however, the recruitment process to fill the Audit and Assurance Manager position has commenced and should be finalised within the next month.

There are currently 24 recommendations presently in the process of implementation and one audit recommendation is overdue having missed the revised completion date.

Committee Recommendation (AC22/32)

Moved: S Tindal
Seconded: Councillor E Hungerford

*That the Audit Committee receive and note the report titled "**Audit and Assurance Status Report**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.3.2 LANDFILL OPERATIONS - COMPLIANCE WITH ENVIRONMENTAL AUTHORITY

File No: Council meetings
Author: Acting Manager Audit & Assurance
Office of the CEO

EXECUTIVE SUMMARY

The review identified a comprehensive compliance management framework for Council's management of its obligations under the relevant Environmental Authorities for its landfill operations, with some potential to review and refine procedures and enforce contract specification requirements.

Committee Recommendation (AC22/33)

Moved: Councillor J Natoli
Seconded: S Tindal

That the Audit Committee

- (a) *Receive and note the report titled "Landfill Operations - Compliance with Environmental Authority"*
- (b) *bring a further report to the next Audit Committee on how landfill operation environmental compliance breaches and potential breaches are escalated to management and relevant governance oversight committees.*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.3.3 RATE OPERATIONS - SPECIAL LEVIES, CONCESSIONS AND INTEREST CHARGES (BDO)

File No: Council Meetings
Author: Acting Manager Audit & Assurance
Office of the CEO

EXECUTIVE SUMMARY

The review identified a strong control environment associated with the administration and collection of revenue relating to special levies, concessions and interest charges. One moderate improvement opportunity was recommended.

Committee Recommendation (AC22/34)

Moved: Councillor E Hungerford
Seconded: Councillor J Natoli

That the Audit Committee receive and note the report titled “Rate Operations - Special Levies, Concessions and Interest Charges (BDO)”.

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.3.4 DISASTER RECOVERY FUNDING ARRANGEMENTS (BDO)

File No: Council Report
Author: Acting Manager Audit & Assurance
Office of the CEO

EXECUTIVE SUMMARY

Financial assistance is made available to Council under the Disaster Recovery Funding Arrangements following the activation of a major disaster declaration and where Counter Disaster Operations or Extraordinary Special Assistance funding has been approved.

This audit was commissioned due to the inherent risk of weather-related disasters and was conducted prior to the flooding events earlier this year. The objective was to assess Council's ability to fully comply with funding eligibility requirements so that all potential financial assistance can be secured following a natural disaster.

Committee Recommendation (AC22/35)

Moved: P McCallum
Seconded: Councillor E Hungerford

*That the Audit Committee receive and note the report titled "**Disaster Recovery Funding Arrangements (BDO)**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.4 GOVERNANCE REPORTING

4.4.1 GOVERNANCE AND RISK REPORT

File No: Council meetings
Author: Manager Corporate Governance
Office of the CEO

EXECUTIVE SUMMARY

Governance and risk management activities are undertaken across all of Council's broad and varied functions. The Governance in Action Program assists with these activities by building cultural awareness and employee understanding on the importance of good governance processes and practices in all that we do. The Corporate Governance Branch delivers a range of training programs; creates and develops frameworks and tools; and provides internal advice on governance and risk issues and topics.

Strategic and operational risks continue to be monitored and managed effectively. The recent review of Council's operational risk registers has highlighted an increase in understanding and awareness of risk knowledge across the organisation.

Complaint matters elevated to the Corporate Governance Branch continue to be actioned and analysed to assess the cause of each complaint and to identify systemic concerns and relevant management action.

Committee Recommendation (AC22/36)

Moved: Councillor J Natoli
Seconded: Councillor E Hungerford

*That the Audit Committee receive and note the report titled "**Governance and Risk Report**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.4.2 STRATEGIC RISK REGISTER REPORT

File No: Council meetings
Author: Coordinator Corporate Risk & Insurance
Office of the CEO

EXECUTIVE SUMMARY

The finalised population of Council's new Strategic Risk Register is progressing. The Risk Register has progressed to 90% completion and will be fully completed by early October. Each risk was carefully populated in consultation with the subject matter experts and relevant Group Executives.

Of the 11 strategic risks identified the following five were identified as high priority risk areas:

- Asset Management
- Population Growth
- Major Projects Governance
- Financial Sustainability
- Natural Catastrophes / Climate Change.

Committee Recommendation (AC22/37)

Moved: S Tindal
Seconded: Councillor J Natoli

*That the Audit Committee receive and note the report titled "**Strategic Risk Register Report**".*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

4.4.3 FRAUD AND CORRUPTION CONTROL POLICY AND PLAN

File No: F2016/1987
Author: Manager Corporate Governance
Office of the CEO

EXECUTIVE SUMMARY

In April 2021 KPMG was engaged to conduct a high-level desktop review of Council's Fraud and Corruption Policy and Plan to ensure alignment with the Australian Standard on Fraud and Corruption Control AS8001-2021 and Auditing Standard ASA240.

The most effective lines of defence against fraud and corruption are:

- clearly communicated and understood policies and procedures that give guidance to employees about their role in "fraud-proofing" their organisation
- strong and effective internal controls, and
- employees who are engaged and interested in their work are encouraged to report suspected wrongdoing and feel supported when they do.

Corporate Governance undertook a further review of the documents and benchmarked them against the Commonwealth Fraud Prevention Centre and the International Public Sector Fraud Forum.

The finalised Fraud and Corruption Policy and Plan not only reflect leading practice but have been graphically designed as an interactive PDF to ensure maximum engagement by employees.

Committee Recommendation (AC22/38)

Moved: Councillor E Hungerford
Seconded: P McCallum

That the Audit Committee:

- (a) *receive and note the report titled "**Fraud and Corruption Control Policy and Plan**" and*
- (b) *note Council's Draft Fraud and Corruption Control Policy and Plan.*

Carried unanimously.

AUDIT COMMITTEE MINUTES

8 SEPTEMBER 2022

5 NEXT MEETING

The next Ordinary Meeting will be held on 6 October 2022.

6 MEETING CLOSURE

The meeting closed at 11:48am.









Confirmed 21 September 2022.

CHAIR

8.9 DISPOSAL (LEASE) COMMERCIAL SUITES WITHIN THE BRISBANE ROAD MULTIDECK CARPARK AT 11-15 FIRST AVENUE, MOOLOOLABA

File No: F2020/5125

Author: Manager Leasing and Land Management
Business Performance Group

Attachments:	Att 1 - Aerial Photograph.....	289		
	Att 2 - Tenancy 1 - Floor Plan.....	291		
	Att 3 - Tenancy 2 - Floor Plan.....	293		
	Att 4 - Tenancy 3 - Floor Plan.....	295		

PURPOSE

To seek Council's resolution to grant an exception under Section 236 of the *Local Government Regulation 2012* to dispose of land (via lease) by marketing it on the open market for commercial operators to occupy Tenancy 1 and Tenancy 2 (and in the event negotiations fall through, Tenancy 3) within the Brisbane Road Multideck Carpark located at 11 - 15 First Avenue, Mooloolaba legally described as Lots 64, 65 and 66 on RP52440.

EXECUTIVE SUMMARY

This report seeks Council's resolution to grant an exception under Section 236 of the *Local Government Regulation 2012* so as Council may dispose of land by way of lease via open market negotiations rather than by a third tender release. The land comprising of the Brisbane Road Multideck Carpark is located at 11 – 15 First Avenue, Mooloolaba is legally described as Lots 64, 65 and 66 on RP52440 and is freehold land owned by Council (Council land) as shown in **Attachment 1 – Aerial Photograph**.

The construction of the Brisbane Road Multideck Carpark was completed in December 2020 and comprises of an eight-storey multideck carpark with around 700 car parking spaces, with a further 54 motorcycle spaces and 50 bicycle spaces (the Carpark).

In addition to the carpark, the ground floor of the Carpark has a provision for up to three ground floor tenancies to further support the economic development of Mooloolaba. The commercial tenancies front First Avenue and will create an activated street frontage enhancing and complementing the existing laneway community.

Council in conjunction with its appointed real estate and marketing agent have released two (2) public tender opportunities seeking tenants to lease and operate the three commercial tenancies, the first closing in February 2021 and the second in July 2022.

One submission was received during the first tender process, but they withdrew their application following the close of the tender. As such, there was no tender award.

The second tender resulted in three submissions being received:

- one of which was non-conforming,
- one which was assessed as not meeting Council's requirements with respect to utilisation/activation of the space and Council not being able to agree to special conditions submitted by the respondent; and
- one which is progressing to further negotiations with the intent of finalising a lease.

Council is continuing to negotiate the final terms and conditions with the successful respondent for the lease of Tenancy 3.

Council approval is being sought to:

- obtain an exception to tender in order to lease the commercial suites via an open market negotiation (rather than via a third public tender); and
- secure offers from prospective tenant which meet Council's expectations for use/activation, market rent requirements, and which are compliant with Council's legislative requirements.

An exception is being requested as the commercial suites have been offered to the market by public tender on two previous occasions and allowing for an open market negotiation will allow Council to be more dynamic, actively negotiate our interests, and be more time competitive with other private property owners.

OFFICER RECOMMENDATION

That Council:

- receive and note the report titled "Disposal (Lease) Commercial Suites within the Brisbane Road Multideck Carpark at 11-15 First Avenue, Mooloolaba"**
- resolve to Lease Lots 64, 65 and 66 on RP52440 being Tenancy 1 and Tenancy 2 within the Brisbane Road Multideck Carpark at 11-15 First Avenue, Mooloolaba via Council's appointed real estate and marketing agent on the open market seeking a private treaty agreement subject to:**
 - compliance with Section 236 of the *Local Government Regulation 2012* and**
 - the consideration for the disposal being equal or greater than the market value of the interest in land and**
- resolve, pursuant to Section 236(2) of the *Local Government Regulation 2012*, that an exception to dispose of an interest (lease) in land over Tenancy 1 and Tenancy 2 within the Brisbane Road Multideck Carpark as:**
 - the lease has previously twice been offered to the market by public tender and**
 - a lease has not been entered into or secured via this process.**

FINANCE AND RESOURCING

The rent payable by any prospective tenant will need to be equal to or above that of the market value of the interest in land which has been determined by an independent registered Valuer pursuant to Section 236(3) and 236(5) of the *Local Government Regulation 2012*.

Council will be required to pay its own costs in relation to the preparation of the lease agreement which is expected to be undertaken using internal resources with no external financial cost to Council. A formal market rental assessment has already been undertaken and updated advice will be received in relation to the offering from a registered Valuer to ensure compliance with Council's legislative requirements.

CORPORATE PLAN

Corporate Plan Goal: *Our service excellence*

Outcome: We serve our community by providing this great service.

Operational Activity: S21 - Property management – comprehensive management of Council's land and building assets to ensure that Council's property dealings are optimised, centrally managed, and support Councils objectives.

CONSULTATION

Councillor Consultation

Councillor J Natoli – Division 4 Divisional Councillor

Councillor T Landsberg – Economic Development Portfolio Councillor

Councillor J O’Pray – Economic Development Portfolio Councillor

Internal Consultation

Coordinator Strategic Property, Strategic Property

Principal Property Officer, Strategic Property

Head of Property, Property Management

Manager Business and Innovation

Manager Leasing and Land Management, Property Management

Senior Property Officer, Property Management

Solicitor, Legal Services

External Consultation

Council has engaged a commercial real estate and marketing agent to market the commercial tenancy and has engaged a Valuer registered under the *Valuers Registration Act 1992* who is not an employee of the Local Government to prepare a commercial market rental assessment for the commercial tenancy and review and provide advice on any offers to lease received by Council.

Community Engagement

The commercial tenancy proposal does not impact the existing community space and as such no community engagement has been undertaken in relation to this report.

PROPOSAL

The land comprising of the Brisbane Road Multideck Carpark located at 11 – 15 First Avenue, Mooloolaba is legally described as Lots 64, 65 and 66 on RP52440 is freehold land owned by Council (Council land) as shown in **Attachment 1 – Aerial Photograph**.

The Carpark development and the three ground floor tenancies (legally described as Lots 64, 65 and 66 on RP52440) were completed in December 2020. The three commercial tenancies make up a total net lettable area of 633m² broken down as follows:-

- Tenancy 1 (Lot 64) is some 133m² in area and occupies a prominent corner location within a high traffic area and has an extensive outdoor seating area of 112m² (Total Area 245m²).
- Tenancy 2 (Lot 65) is the central tenancy 210m² with the largest internal footprint and fronts First Avenue and a 44m² external area (Total Area 250m²)
- Tenancy 3 (Lot 66) is the most boutique of the tenancies with a relatively small internal footprint of 78m² and external area of 60m² (Total Area 138m²).

The Tenancy Floor Plans are shown in **Attachments 2, 3 and 4**.

The three commercial tenancies have been constructed as ‘cold shell’ with prospective tenants requested to undertake the fit-out (including providing air-conditioning, lighting and ceiling works).

Council has offered the leases to the market on two (2) separate occasions via a public tender process. The intent of the public tender was to:

- seek commercial/retail tenants to fit-out, occupy and operate business from the tenancy areas; and
- comply with its legislative requirements under the *Local Government Regulation 2012*.

As part of the second tender release, Council accepted an offer to lease for Tenancy 3, and following evaluations and negotiation, no successful respondents were either deemed suitable or formal leases did not progress for Tenancy 1 and Tenancy 2.

On the basis that two separate public tender releases have resulted in unsuccessful outcomes for the remaining tenancies, it is now considered appropriate to release the opportunity on the open market via Council's appointed commercial real estate and marketing agent. Council has the ability to enter into a lease for Tenancy 1 and Tenancy 2 via a private treaty arrangement under Section 236 of the *Local Government Regulation 2012* as:

- the opportunity has been released via public tender; and
- no successful or suitable respondents resulted from the evaluations or negotiations.

To allow Council to enter into a lease via private treaty, Council is required to grant an exception under Section 236 of the *Local Government Regulation 2012* which provides that a disposal, other than by public tender or auction, may occur if an exception applies. An exception is permitted as it relates to this application as the grant of the lease has been previously offered by public tender, but a lease has not been entered into.

To ensure the disposal complies with Sections 236(3) and (5) of the *Local Government Regulation 2012* a market rental assessment will be undertaken to ensure that it is:

- assessed by a registered Valuer who is not an employee of the local government registered under the *Valuers Registration Act 1992*; and
- face rent will be set at or above the market valuation as determined by the registered Valuer.

An exception under the *Local Government Regulation 2012* is deemed applicable and appropriate in this instance as the land has previously been offered via public tender (on two (2) separate occasions) and no lease has been entered into. Leasing this Premises on the open market and entering into a private treaty agreement is expected to have the following benefits:

- expected to reduce the timeframe to obtain a tenant as opposed to releasing a third public tender
- is more typical of the method used by the private sector and represents an offer and acceptance process which commercial operators are familiar
- provides Council with the opportunity to negotiate and counter-offer with prospective tenants as well as engage during the offer process and
- takes advantage of any momentum and marketing materials provided by the current real estate and marketing agent.

Legal

Legal Services have been consulted in relation to this report and will prepare and review the commercial lease document and register the dealings with Titles Queensland.

Policy

This report has been prepared in accordance with Council's Procurement Policy relating to the disposal of Council assets.

Risk

Whilst there are no significant risks relevant to this report, time is of the essence to secure a commercial tenant for the site and obtain revenue for Council and ensure that the Premises is occupied to activate the site for the benefit of the community.

Previous Council Resolution

There are no previous Council Resolutions relevant to this report.

Related Documentation

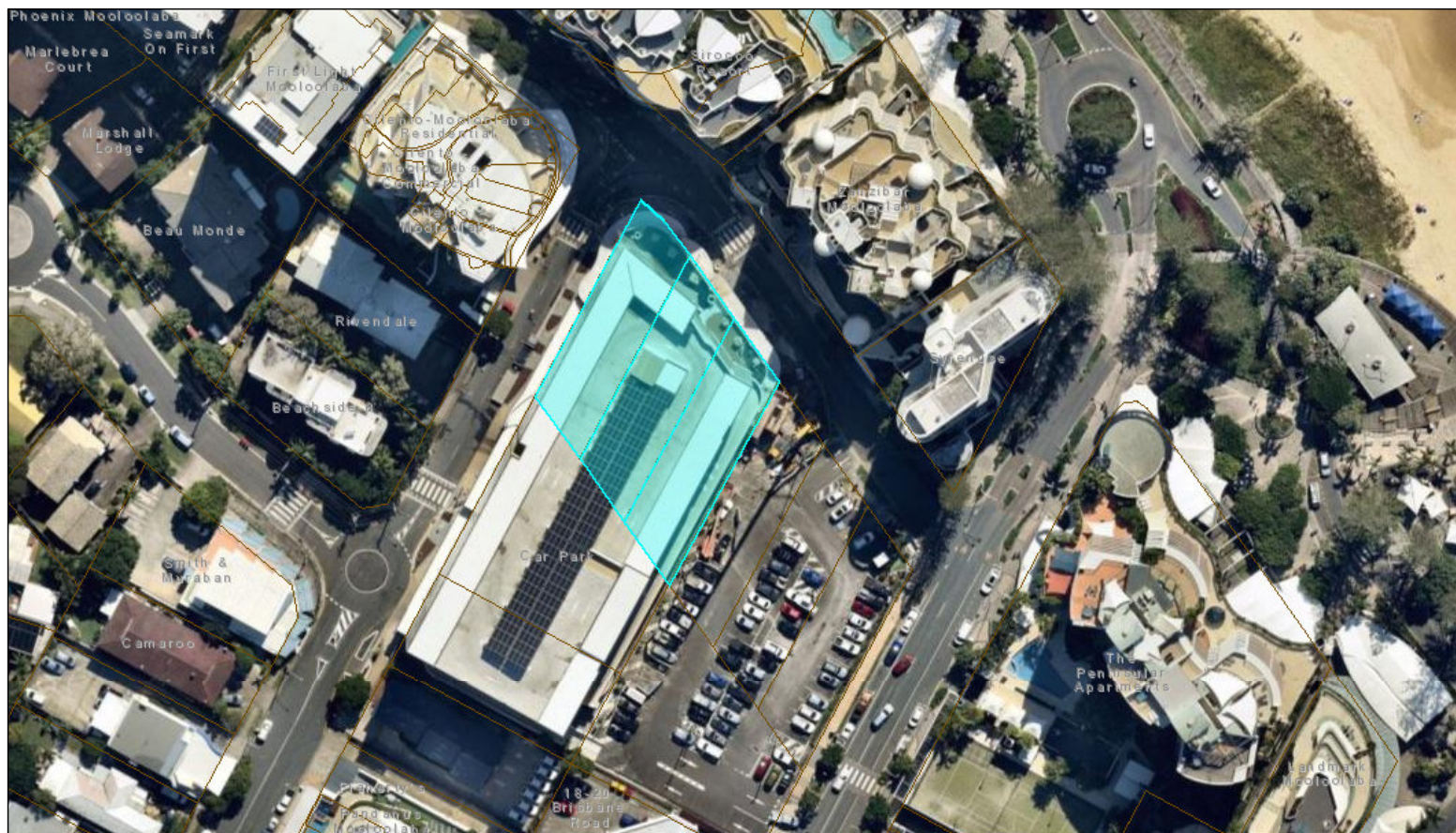
There is no related documentation relevant to this report.

Critical Dates

There are no critical dates relevant to this report, however, the commercial tenancy remains vacant and obtaining an exception will allow Council to enter into a lease over the premises which will provide additional amenity for the community as well as obtain a revenue return to Council.

Implementation

Should Council resolve to market the property on the open market seeking to enter into a private treaty agreement by granting an exception to the disposal of land (by way of lease applies), the Chief Executive Officer will delegate to Council's Delegated Officer the ability to execute a lease agreement to a suitable tenant and register the lease agreement with Titles Queensland.

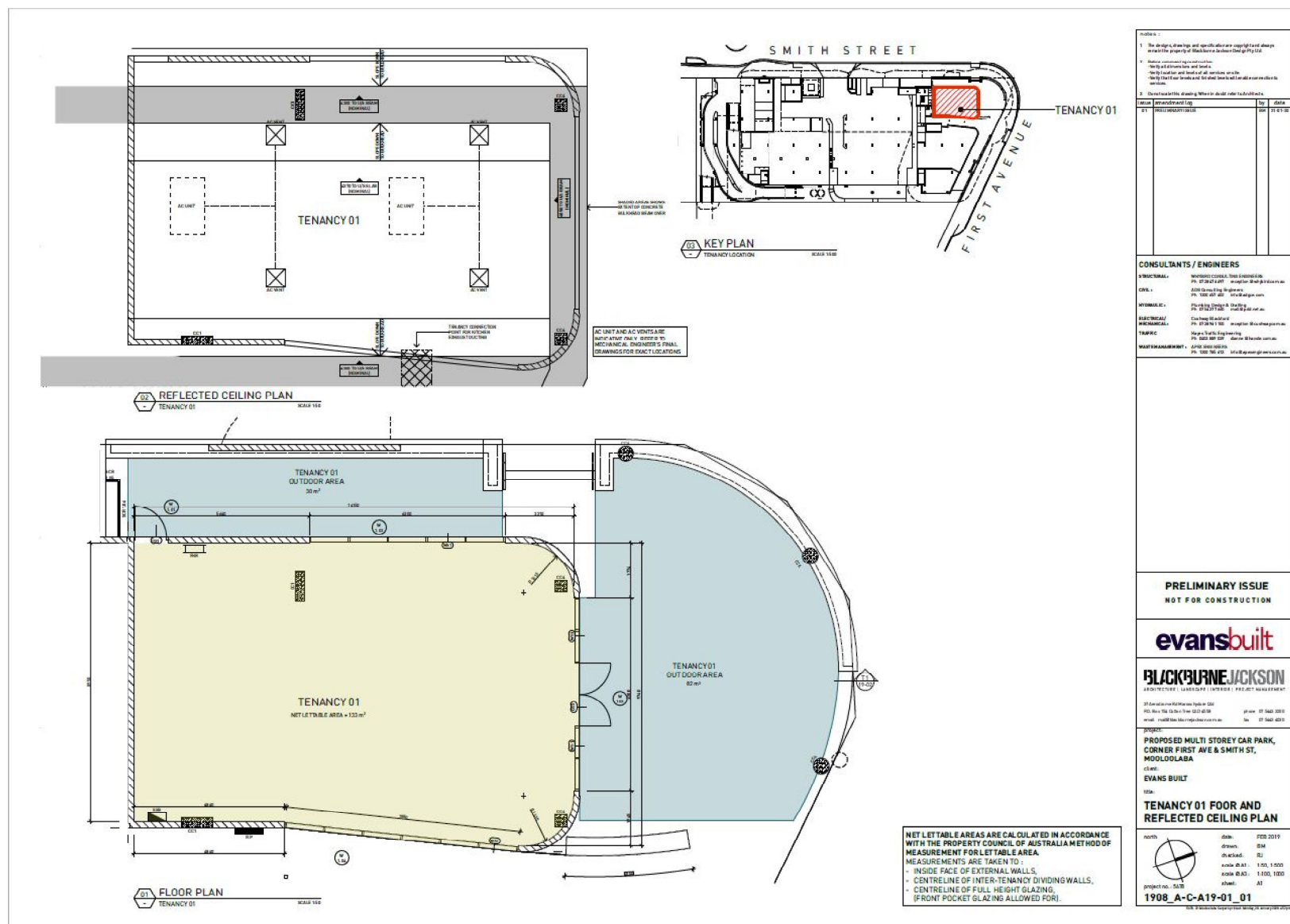


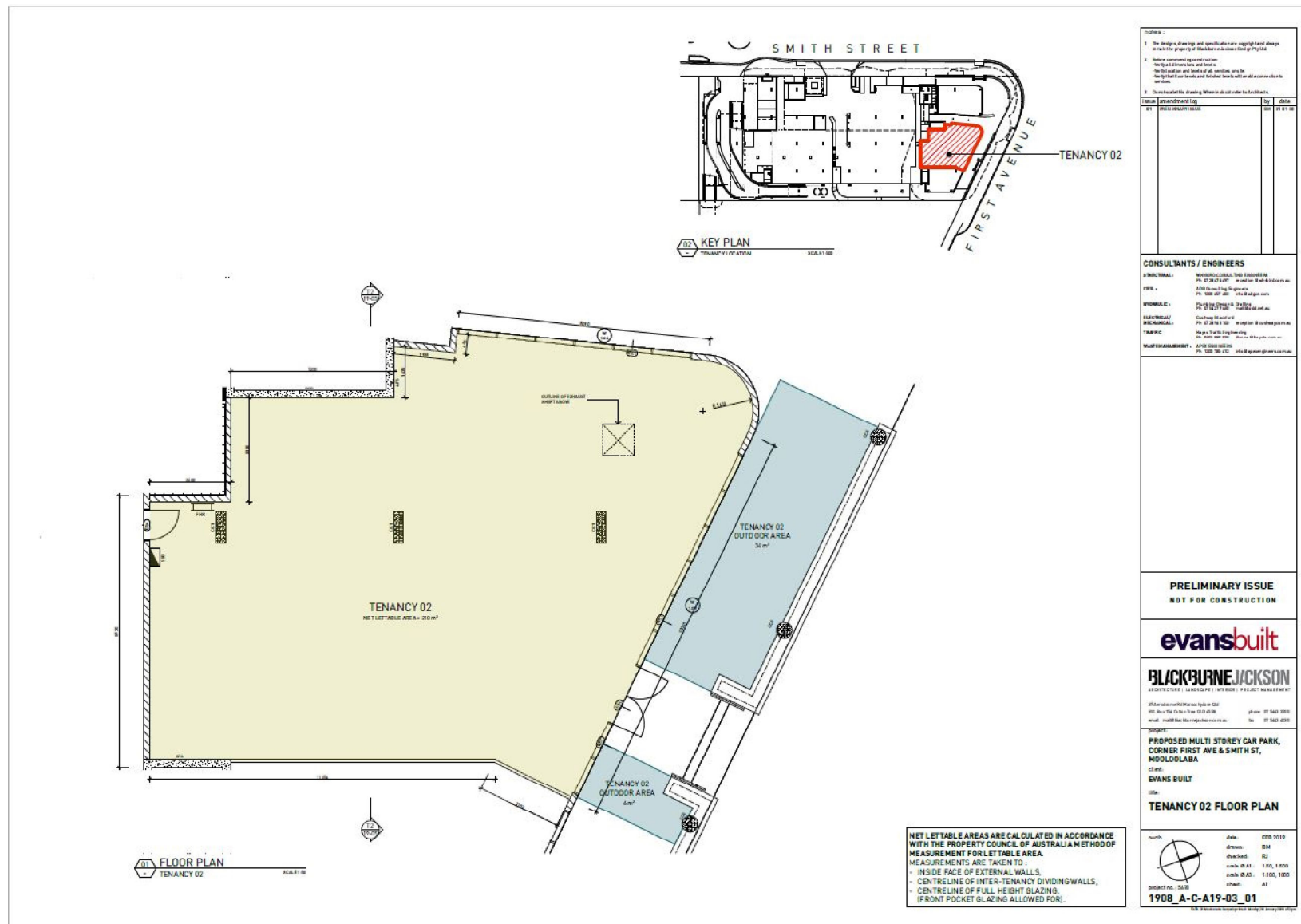
Lots 64, 65 and 66 RP52440 aerial map

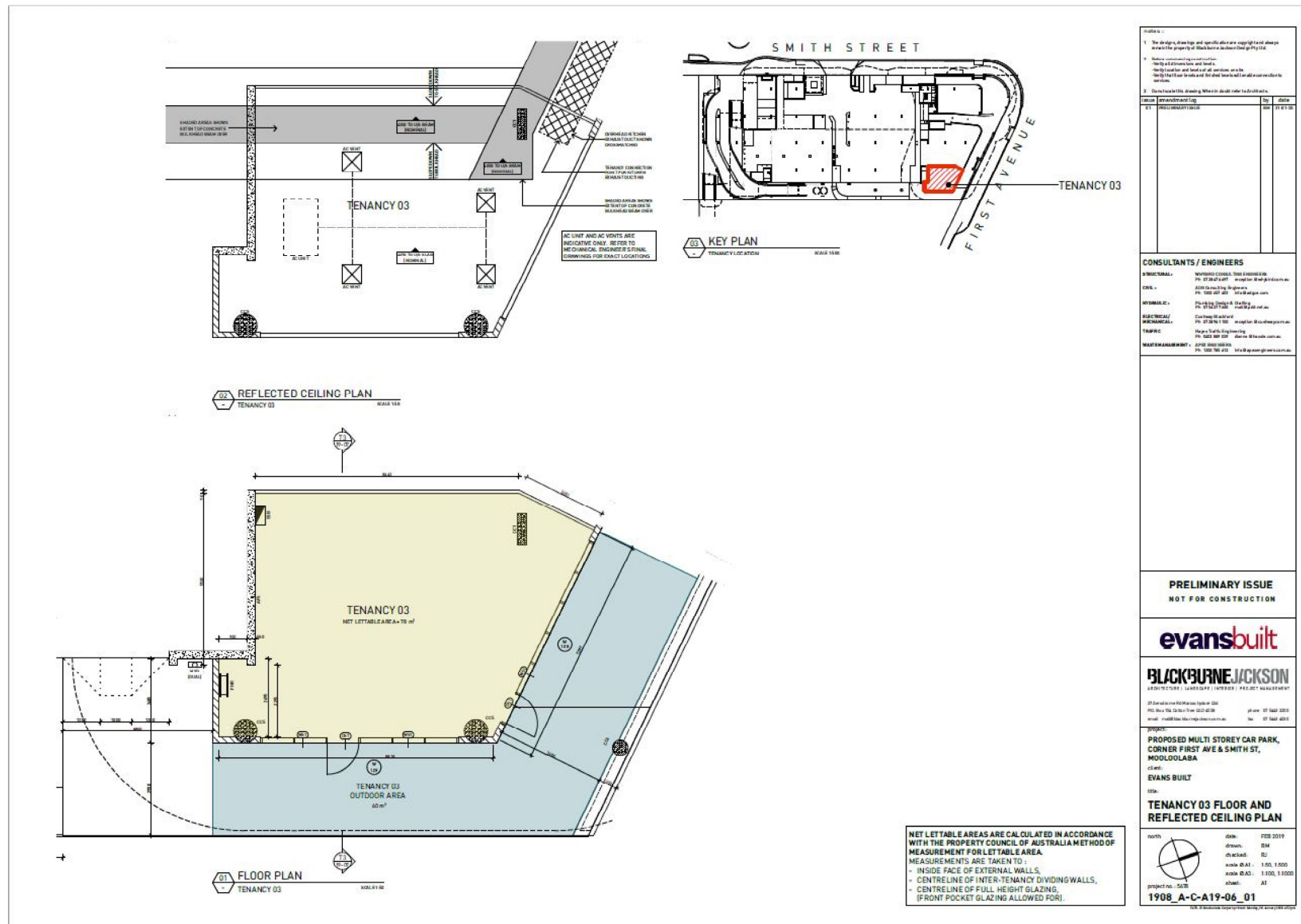
**Disclaimer**

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8.10 INTERNATIONAL TRAVEL - ASIAN SMART CITIES CONFERENCE 2022**File No:** Council meetings**Author:** Head of Economic Development
Economic & Community Development Group**Attachments:** Att 1 - Invitation to Asian Smart City Conference 301  

PURPOSE

Approval is sought for an Economic Development Portfolio Councillor to attend the Asian Smart Cities Conference 2022. The Asian Smart Cities Conference 2022 is being held during the Selangor Smart City and Digital Economy Convention (SDEC) 2022 in Kuala Lumpur, Malaysia on 6-9 October 2022.

EXECUTIVE SUMMARY

The Mayor has received an invitation to the Mayors Summit at the Asian Smart Cities Conference 2022, from the Chief Minister of Selangor, Selangor State government, Malaysia, however due to prior commitments is unable to attend. It is proposed that Economic Development Portfolio Councillor Terry Landsberg attend as the Mayor's nominated representative.

The Asian Smart Cities Conference 2022 is part of a larger Selangor Smart City and Digital Economy Convention to be held on October 6-8 in Kuala Lumpur, Malaysia.

Attendance at this event will provide a platform to promote and position the Sunshine Coast as a region leading the development of sustainable policies and programs in Smart Cities, Climate Action, Circular and Digital Economy, to a focussed and targeted international audience. The opportunity to make connections at this high calibre event have the potential to lead to future investment or trade opportunities for the region.

Attendance at this event will require international travel between October 5-9, 2022, inclusive. There will be minimal cost to Council as the State of Selangor will meet the costs of participation, which are estimated to be \$6,700.

OFFICER RECOMMENDATION**That Council:**

- (a) receive and note the report titled "International Travel - Asian Smart Cities Conference 2022" and**
- (b) approve international travel for Economic Development Portfolio Councillor Terry Landsberg to attend the Asian Smart Cities Conference 2022.**

FINANCE AND RESOURCING

The financial implications to Council are minimal as the costs for attendance at this Conference will be met by a third party. The approximate value of international flights, hotel accommodation, meals and transfers provided by the conference organisers is \$6,700 based on the following estimates:

Flights	\$ 5,500 (1619 kg CO ₂)
Accommodation	\$ 600
Transfers	\$ 300
Meals	\$ 300

It is estimated that the actual cost to Council will be less than \$600 allowing for ground transfers in Australia and incidentals during travel.

CORPORATE PLAN

Corporate Plan Goal: *Our resilient economy*

Outcome: 3.2 - New capital investment in the region.

Operational Activity: 3.2.5 - Leverage our digital connectivity to generate new enduring investment, trade and employment opportunities for local business and industry.

CONSULTATION

Councillor Consultation

- Mayor Jamieson
- Deputy Mayor – Councillor R Baberowski
- Economic Development Portfolio Councillors, Councillor T Landsberg and Councillor J O'Pray

Internal Consultation

- Civic Governance
- Business Performance

External Consultation

There has been no external consultation undertaken in relation to this report.

Community Engagement

There has been no community engagement undertaken in relation to this report.

PROPOSAL

An invitation to the Mayors Summit at the Asian Smart Cities Conference 2022, (Attachment 1) was extended to Mayor by the Chief Minister of Selangor, Selangor State government, Malaysia.

The invitation was communicated via the Local Government Association of Queensland (LGAQ) which is a member of GO SMART, an international network of Smart Cities, which connects and facilitates communication between government and industry and promotes collaboration between Smart Cities through Inter-City PoCs (Proof-of-Concept).

The strategy committee of GO SMART is headed by NewTaipei City government (sister city of Gold Coast) and Kaohsiung City government (sister city of Brisbane). In 2022 Sunshine Coast Council has accepted 2 invitations, to provide Mayoral keynote presentations (via video) at:

- 2022 New Taipei City Zero Carbon City Climate Action International Forum held on April 28, 2022. This invitation was extended by the Queensland Trade and Investment

Commissioner, Taiwan, following a recommendation from the LGAQ Trade & Investment Lead, and

- 2022 New Taipei City International Smart City Forum held on August 5, 2022. This invitation was extended by The Intelligent Community Forum, of which Council is a member.

The Asian Smart Cities Conference 2022 (the conference) is being held during the 7th Selangor Smart City and Digital Economy Convention (SDEC) 2022 in Kuala Lumpur, Malaysia on October 6-9, 2022. The three main topics of the conference program are: Mayors Summit and Selangor Declaration, Smart Cities, and Net Zero and Circular Economy. Proposed speakers include mayors from Asia (Malaysia, Indonesia, SE Singapore, Vietnam, Philippines and Australia) and Ambassadors of European Union and UK in Malaysia.

Taking place concurrently, SDEC 2022 is a 4-day convention with five core elements comprising: The Asian Smart Cities Conference, Top E-commerce Livestream Festival, Selangor Digitalisation Conference, Selangor Fashion Accelerator and Tech Exhibition.

SDEC aims to gather industry leaders, academics, SMEs and players from the public and private sectors, to delve into the mechanics of existing and future smart city and digital economy frameworks and solutions. It is anticipated that the event will attract 5000 attendees, 60 speakers and 100 exhibitors

The Mayor and Deputy Mayor are unable to accept the invitation due to prior commitments, therefore Economic Development Portfolio Councillor Terry Landsberg has been nominated to attend as the Mayor's representative. The Mayor will provide a pre-recorded video welcome and introduction for the conference, however it is expected that the Councillor will provide a keynote speech and participate in a panel discussion in person at the conference as requested by the conference organiser.

Attendance at this event will provide a platform to promote and position the Sunshine Coast as a region leading the development of sustainable policies and programs in Smart Cities, Climate Action, Circular and Digital Economy, to a focussed and targeted international audience.

The calibre of attendees will provide the opportunity to develop a network of international government and experts in these sectors, enabling Council to explore potential future collaborations and partnerships.

Itinerary

Day/Date	Program
Wednesday 5 October 2022	Depart Australia Arrive Malaysia
Thursday 6 October 2022	Asian Smart Cities Conference Day 1: Mayors Summit and Selangor Declaration Day 1: Official Welcome dinner
Friday 7 October 2022	Asian Smart Cities Conference Day 2: Net-Zero and circular Economy
Saturday 8 October 2022	Tour with Selangor Local Council Depart Malaysia
Sunday 9 October 2022	Arrive Australia

Legal

There are no legal implications relevant to this report.

Policy

This international travel complies with:

- Council's International Relations Policy, 2014,
- CEO Guidelines for Overseas Travel, and
- Councillor Expenses Reimbursement and Provision of Facilities Support Policy which provides that Council must approve the international travel of a Councillor where the travel falls outside Council's adopted International Relations Policy

Risk

The Department of Foreign Affairs has issued the following travel advisory for Malaysia on August 31, 2022; *Level 2: Exercise a high degree of caution.* This Level requires travellers *"Pay close attention to your personal security and the current health situation. Monitor the media for new and existing risks."*

There is a moderate risk of COVID-19 infection as the Malaysian government allows all travellers to enter Malaysia regardless of their COVID-19 vaccination status and do not require a pre-departure or on-arrival COVID-19 test. There are no quarantine orders related to COVID-19 enforced by the Malaysian Government upon arrival.

In the unlikely event that the Councillor tests positive for COVID-19 whilst in Malaysia he would be subject to the current protocol and undergo isolation via a Home Surveillance Order (HSO) for seven (7) days. This would be conducted in a hotel at a cost to Council of approximately \$250 per night.

In the unfortunate event that the Councillor require hospitalisation due to COVID-19, the cost of this would be covered by Council's international travel insurance policy.

Previous Council Resolution

There is no previous Council resolution relevant to this report.

Related Documentation

<https://www.citiesgosmart.org/>

<https://www.sidec.com.my/sdec2022/>

<https://www.smarttraveller.gov.au/destinations/asia/malaysia>

<https://mysafetravel.gov.my>

<https://malaysia.highcommission.gov.au/klpr/covid19.html>

<https://covidprotocol.moh.gov.my/en/kes-positif/>

Critical Dates

Proposed departure date is October 5, 2022, therefore travel bookings and itineraries must be confirmed in advance.

Implementation

Should the recommendation be accepted by Council, the Chief Executive Officer will organise travel arrangements, itineraries and the meeting program can be confirmed with the conference organiser.



8 August 2022
10 Muharram 1444H

Mr Mark Jamieson
Lord Mayor
Sunshine Coast, Australia

Dear Mr Jamieson,

**INVITATION TO THE MAYORS SUMMIT AT THE ASIAN SMART CITY
CONFERENCE 2022**

With great pleasure, the Selangor State Government through the Selangor Information Technology and Digital Economy Corporation (Sidec) and Smart Selangor Delivery Unit (SSDU) would like to invite you to the **Asian Smart City Conference** during the Selangor Smart City & Digital Economy Convention (SDEC) 2022. Sidec and SSDU are also working closely with EUROCHAM Malaysia as the co-organiser in making the conference a success.

2. In conjunction with the Selangor International Business Summit (SIBS), SDEC 2022 is a 4-day convention with five core elements comprising the Asian Smart City Conference, Top ECM Livestream Festival, Selangor SME Digitalisation Conference, Selangor Fashion Accelerator (Demo Day) and Exhibition. The convention aims to gather industry leaders, academics, SMEs and players from the public and private sectors, to delve into the mechanics of existing and future smart city and digital economy frameworks and solutions.

3. With the support from international and local partners, the Asian Smart City Conference is looking forward to gathering mayors and cities from countries such as Japan, China, Australia, Indonesia, Thailand, Taiwan and Malaysia as part of the panel speakers line-up.

PEJABAT MENTERI BESAR SELANGOR, TINGKAT 21, BANGUNAN SULTAN SALAHUDDIN ABDUL AZIZ SHAH,
40503 SHAH ALAM, SELANGOR DARUL EHSAN, MALAYSIA.
TEL: 03-55447000/7022 FAKS: 03-55190032

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4. Details of the **Asian Smart City Conference** are as follows:

Day 1: Mayors Summit and Selangor Declaration

Date : 6 October 2022, Thursday
Time : 2.00pm - 5.00pm (GMT 8+)
Venue : Plenary Hall, Level 3,
Kuala Lumpur Convention Centre

Day 2: Net-Zero and Circular Economy

Date : 7 October 2022, Friday
Time : 10.00am - 5.00pm (GMT 8+)
Venue : Ballroom 2, Level 3,
Kuala Lumpur Convention Centre

5. Enclosed is a full itinerary of our programme for your convenience.
6. For your information, the convention this year will be held fully physically, therefore as one of the speakers, we would appreciate it if you could grace us with your physical presence. Flight and hotel accommodation for your goodself and delegation of four (4) persons will be provided by the organisers. Therefore, upon confirmation, the organising committee will require further details from your office to facilitate arrangements.
7. Kindly find attached the speaker's confirmation form and please submit it to alyaa@sidec.com.my and cheeyan@sidec.com.my. We would appreciate it if you could confirm your attendance at your earliest convenience or **latest by 22 August 2022**.
8. We look forward to welcoming and hosting you and your delegation in Malaysia.

Yours sincerely,


DATO' SERI AMIRUDIN SHARI S.P.M.S.
Chief Minister of Selangor

ASIAN SMART CITY CONFERENCE

DAY 1: MAYORS SUMMIT AND SELANGOR DECLARATION

6 October 2022 (Thursday)

2.00pm - 5.00pm (GMT +8)

Plenary Hall, Level 3, Kuala Lumpur Convention Centre

Time	Programme
2.00 pm	Opening Ceremony <ul style="list-style-type: none">• Speech by Chief Minister of Selangor• Speech by EU Ambassador to Malaysia• Selangor Declaration: Towards Net-Zero and Sustainable Cities
3.00 pm	Session 1 (1 Moderator + 4 Panellists)
3.40 pm	Session 2 (1 Moderator + 4 Panellists)
4.20 pm	Session 3 (1 Moderator + 4 Panellists)
5.00 pm	End

DAY 2: NET-ZERO AND CIRCULAR ECONOMY

7 October 2022 (Friday)

10.00am - 5.00pm (GMT +8)

Ballroom 2, Level 3, Kuala Lumpur Convention Centre

Time	Programme
9.30 am	Registration and Morning Refreshment
10.00 am	Panel 1: Smart Mobility & Zero-Emission Transportation
11.00 am	Panel 2: Renewable & Green Energy
12.00 pm	Panel 3: Waste & River Management
1.00 pm	Break
3.00 pm	Panel 4: Cloud & Data Governance
4.00 pm	Panel 5: Green Investment & Carbon Trading
5.00 pm	End

Proposed Trip Agenda

Date/ Day	Time	Programme	Venue
5 Oct (Wed)	Throughout the day	<ul style="list-style-type: none"> Fly-in from respective cities / countries. Pick-up at the airport and check-in at the hotel. 	KLIA / KLIA2 Hotel
6 Oct (Thu)	2pm - 5pm	Asian Smart City Conference <ul style="list-style-type: none"> Day 1: Mayors Summit and Selangor Declaration 	Plenary Hall, KL Convention Centre
	7pm - 9pm	Asian Smart City Conference <ul style="list-style-type: none"> Welcome Dinner (<i>by invitation</i>) 	Hotel
7 Oct (Fri)	10am - 5pm	Asian Smart City Conference <ul style="list-style-type: none"> Day 2: Net-Zero and Circular Economy 	Ballroom 2, KL Convention Centre
8 Oct (Sat)	10am - 2pm	<ul style="list-style-type: none"> Check-out from the hotel. Half-day tour with assigned Selangor local council. 	TBC

8.11 DEED OF VARIATION - KPAT MOOLOOLABA PTY LTD

File No: Council meetings
Author: Manager Business and Innovation
Business Performance Group
Attachments: Att 1 - Deed of Variation - *Confidential*

PURPOSE

The purpose of this report is to seek approval for Council to enter into a Deed of Variation to the Development Agreement and any associated subsidiary legal documents between Council and KPAT Mooloolaba Pty Ltd (KPAT).

Attachment 1 is confidential as it contains information which is the subject of commercially sensitive negotiations between the parties and for which a public discussion would be likely to prejudice the interests of Council. The information contained in the attachment is also not considered to be final until Council makes a decision and the document is executed by the parties.

For these reasons, it is recommended that should Councillors wish to discuss the information in the confidential attachment, Council resolve to close the meeting under section 254J(3)(g) of the *Local Government Regulation 2012* as the attachment contains information on negotiations relating to commercial matters involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

EXECUTIVE SUMMARY

Council has entered into a Development Agreement with KPAT Mooloolaba Pty Ltd for development of a portion of the site known as the Brisbane Road Car Park (ie. the portion fronting Brisbane Road and part of First Avenue, Mooloolaba) to facilitate the development of a hotel and associated uses.

The agreed contract value for the sale of the land, as endorsed by Council on 25 June 2020, is \$7.2 million. The agreed contract value for the sale of the land remains unchanged.

The Development Agreement contains conditions precedent which, due to current market conditions, are still in the process of being satisfied - necessitating a Deed of Variation to the original Development Agreement and to facilitate the finalisation of the land sale.

The proposed Deed of Variation, which is provided as Confidential **Attachment 1**, formalises the amendments to the Development Agreement but does not otherwise substantially change the deal structure associated with this contractual arrangement. The proposed Deed of Variation does not give rise to any additional cost (other than legal fees) or loss of anticipated land sale revenue for Council.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled "Deed of Variation - KPAT Mooloolaba Pty Ltd" and**
- (b) authorise the Chief Executive Officer to execute the Deed of Variation and any associated subsidiary legal documents with KPAT Mooloolaba Pty Ltd as trustee for the KPAT Mooloolaba Holding Trust.**

FINANCE AND RESOURCING

The implementation of the Development Agreement and finalisation of the land sale result in Council receiving a total of \$7.2 million in accordance with the terms of these agreements. The agreed contract value for the sale of the land is unchanged from that agreed by Council on 25 June 2020.

As indicated above, the proposed Deed of Variation does not give rise to any additional cost (other than legal fees) or loss of anticipated land sale revenue for Council.

Legal fees associated with finalising the Deed of Variation will be met from existing budget allocations.

CORPORATE PLAN

Corporate Plan Goal: *Our outstanding organisation*

Outcome:

Operational Activity:

We serve our community by providing this great service.

S28 - Financial and procurement services – financial and procurement management and governance, ensuring effective business management and legislative compliance, coordination and development of Council's budget process, administration of financial systems, sundry debtors, accounts payable, financial and asset accounting, treasury, procurement, contract and supply functions.

CONSULTATION

Councillor Consultation

Councillors were briefed on the proposed Deed of Variation on 5 September 2022.

Internal Consultation

- Chief Executive Officer
- Acting Chief Strategy Officer
- Coordinator Strategic Procurement & Commercial Opportunities

External Consultation

No external consultation was undertaken in the preparation of this report other than with the parties to the proposed Deed of Variation.

Community Engagement

No community consultation was undertaken in the preparation of this report given the commercial nature of this matter and because the proposed Deed of Variation does not give rise to any additional or alternative uses of the site that are not already authorised by the Development Approval finalised on 8 July 2022.

PROPOSAL

Context

On 8 November 2018, Council resolved (OM18/191) to call for Expressions of Interest to develop the southern part of the site known as the Brisbane Road Car Park, to seek a variety of development proposals with a view to identifying the solution that best aligns with the interest of the public and Council.

On 30 January 2020, Council resolved (OM20/24) *inter alia*, to direct the Chief Executive Officer to negotiate and finalise a legal agreement with the Preferred Respondent for the development of a portion of the site known as Brisbane Road Car Park, Mooloolaba.

On 25 June 2020, Council resolved (OM20/65) *inter alia*, to authorise the Chief Executive Officer to execute the Development Agreement and other associated agreements (including the Land Sale Contract) with the Preferred Respondent (ie. KPAT Asset Management Pty Ltd).

The Preferred Respondent had been identified through the authorised procurement process initiated as a result of the resolution of 8 November 2018. Through that process, the Preferred Respondent committed to deliver on the site the following Project Works:

- 4.5-star rating hotel
- 160 hotel rooms containing a mixture of studios, suites and master suites
- Podium car parking with 158 spaces
- Ground level retail space
- Function space, meetings rooms and rooftop bar
- Design which is sympathetic to the adjoining Council owned multi storey car park through alignment of awning height and consistent façade treatment.

Development Agreement

On 10 July 2020, the Development Agreement was formalised between Council and KPAT Asset Management Pty Ltd (KPAT). The Development Agreement provides that KPAT will undertake the Project at its cost and risk; obtain all approvals; and complete the Project Works.

Under the terms of the Development Agreement, progression of the development was originally agreed as follows:

- Development Approval by: 31 December 2021
- Settlement Date for transfer of land: 30 June 2022
- Target Finish date by: 31 December 2023
- Critical Finish date by: 31 December 2024

The Development Agreement provides that Council will receive \$7.2 million (exclusive of GST), for the sale of the land, payable as follows:

- A deposit of \$200,000 plus GST payable (this amount has been received)
- \$4,300,000 plus GST on settlement
- \$2,700,000 plus GST on the date 30 days after “Operational Completion” is achieved (current Target Finish Date of 31 December 2023).

Since execution of the Development Agreement, both KPAT and Council have sought to meet their obligations under the Development Agreement including satisfaction of agreed conditions precedent. Key elements of the conditions precedent such as obtaining development approval; confirmation of the hotel operator; and completion of the adjacent multi-deck car park, have now been fulfilled.

However, due to the prevailing market conditions that exist in the construction sector at this time, other elements of the conditions precedent are still in the process of being satisfied – which in turn, is resulting in a delay to the delivery of the Project.

Under these circumstances, it is necessary to enter into a Deed of Variation to the original Development Agreement to support the continuation of efforts to satisfy the conditions precedent and enable the progression of the development within the context of current construction sector conditions. The proposed Deed of Variation will also enable the delivery

of the original intent for the development of the site as endorsed by Council on 25 June 2020 – albeit, in a time frame that is up to 18 months longer than originally anticipated.

The proposed Deed of Variation, which is provided as Confidential **Attachment 1**, formalises the amendments to the Development Agreement but does not otherwise substantially change the deal structure associated with this contractual arrangement. The proposed Deed of Variation does not give rise to any additional cost (other than legal fees) or loss of anticipated land sale revenue for Council. The proposed Deed of Variation also incorporates a number of new conditions which are advantageous to Council and the community, but which are also designed to encourage the progression of the Project in a timely manner.

Legal

Council has utilised Gadens Lawyers as its legal advisors throughout the delivery of this project. The proposed Deed of Variation was prepared and settled by Council's legal advisors.

Policy

The project remains compliant with relevant Council Policies including Council's Procurement Policy.

Risk

There is a level of community expectation for the delivery of this project and the provision of the planned new hotel in Mooloolaba. Failure to negotiate and agree the proposed Deed of Variation would place at risk the realisation of that objective.

Given previous failed attempts to achieve a hotel development on this site and the time frames associated with commencing a new procurement process and achieving a fresh outcome with the same or comparable development outcomes, Council officers believe the proposed Deed of Variation represents an appropriate path in order to realise the delivery of a hotel on this site within the revised time frame.

Previous Council Resolution

Ordinary Meeting 24 March 2022 (OM22/17)

That Council:

- (a) *receive and note the report titled "Development Application for Material Change of Use (Resort Complex, Food & Drink Outlet, Shops, Function Facility and Bar) and Operational Works at 10 & 16 Brisbane Rd and 7 & 9 First Ave, Mooloolaba"*
- (b) *note the external independent assessment team recommendation and APPROVE application nos. MCU21/0342 and OPW21/0528 and*
 - i. *grant a Development Permit for Material Change of Use of Premises to Establish a Resort Complex (182 hotel short term accommodation rooms), Food & Drink Outlet, Shops, Function Facility and Bar and*
 - ii. *grant a Development Permit for Operational Work (Roadwork, Landscaping, Stormwater and Earthworks), subject to reasonable and relevant conditions at Appendix A as amended as follows:*

Amend Condition 36 to read:

Public art must be established on the premises or a contribution towards public art for the Mooloolaba area in accordance with a public art master plan prepared by a qualified person, approved by Council, and consistent with Mooloolaba Centre Design Palette guidelines. The public art master plan must be submitted to Council for endorsement, prior to building application for any habitable space, and again prior to commencement of the use. The public art

or contribution must be provided by the developer to a minimum dollar value of 0.025% of the construction budget for the development (for example, a construction budget of \$100 million would require provision of public art to a minimum dollar value of \$250,000).

Amend Condition 39 to read:

The use of the existing driveway located within the easement gaining access from Brisbane Road to the adjoining multi-storey carpark must not be impeded at any time during construction or operation of the development. The driveway must be line marked and signed as a no standing area.

Amend Condition 40 to include (h):

(h) prepare a Retrofit Electric Vehicle Charging Point Plan demonstrating how charging points can be provided within the carparking areas of the development in the future.

- (c) *delegate authority to the Chief Executive Officer to determine all future requests for a negotiated decision notice and requested changes to the approval where the changes would not have a material impact on the outcome of the original decision.*

Ordinary Meeting 25 June 2020 (OM20/65)

That Council:

- (a) *receive and note the report titled "Brisbane Road Car Park – Update on Expression of Interest Process"*
- (b) *authorise the Chief Executive Officer to execute the Development Agreement, and other associated agreements, with the Preferred Respondent*
- (c) *authorise the Chief Executive Officer to make public the name of the Preferred Respondent at the conclusion of the Ordinary Meeting on 25 June 2020 and*
- (d) *authorise the Chief Executive Officer to, following execution of the Agreements, make public the sale price for the land as identified in Appendix A and the valuation data in Appendix B.*

Ordinary Meeting 30 January 2020 (OM20/24)

That Council note the discussions held in confidential session regarding the Brisbane Road Car Park – Update on Expression of Interest Process.

Ordinary Meeting 19 September 2019 (OM19/156)

That Council note the discussions held in confidential session regarding the Brisbane Road Car Park – Update on Expression of Interest.

Ordinary Meeting 30 April 2019 (OM19/61)

That Council:

- (a) *Note the discussions held in confidential session regarding the Brisbane Road Car Park, Mooloolaba, design and construction of car park and*
- (b) *Note that a further report will be provided to Council for consideration of responses received to the Expression of Interest.*

Ordinary Meeting 8 November 2018 (OM18/191)

That Council direct the Chief Executive Officer to:

- *divide the existing lots of the site known as Brisbane Road Car Park, Mooloolaba, into two (2) parcels along the southern boundaries of Lot 66 on Registered Plan 52440 and Lots 92 and 93 on Registered Plan 73433*
- *proceed with the calling of tenders for the design and construction of a 700 bay/spaces Council owned multi deck car park on the northern parcel of the site known as Brisbane*

- Road Car Park (Lots 64 – 66 on Registered Plan 52440, and Lots 92 and 93 on Registered Plan 73433) and*
- *proceed with the calling of Expressions of Interest for the southern parcel of the lot known as the Brisbane Road Car Park (Lots 67 – 69 on Registered Plan 52440 and Lot 73 on Registered Plan 73433) in accordance with section 228 of the Local Government Regulation 2012, noting that the calling of expressions of interest would be in the public interest for the following reason:*
 - *the process will allow Council to call for a variety of development proposals with a view to identifying the solution that best aligns with the interest of the public and Council.*

Related Documentation

Development Agreement dated 10 July 2020 between KPAT Asset Management Pty Ltd and Council, as novated to KPAT Mooloolaba Pty Ltd by deed of novation dated 21 October 2020.

Critical Dates

Delays in resolving the proposed Deed of Variation will only add uncertainty to progressing the delivery of the Project on this portion of the Brisbane Road Car Park site. Accordingly, subject to Council endorsing the recommendations in this report on 22 September 2022, it is envisaged that the proposed Deed of Variation will be executed prior to the end of September 2022.

Other key milestone dates that will be in place as a result of the execution of the proposed Deed of Variation are:

- Target Finish Date - 31 July 2025
- Critical Finish Date - 31 July 2026

Implementation

Should the recommendations in this report be endorsed by Council, the Chief Executive Officer will proceed to execute:

- the proposed Deed of Variation; and
- any associated subsidiary legal documents.

9 NOTIFIED MOTIONS**10 TABLING OF PETITIONS**

Petitions only eligible for submission if:

- * Legible
- * Have purpose of the petition on top of each page
- * Contain at least 10 signatures
- * Motion limited to:
 - Petition received and referred to a future meeting
 - Petition received and referred to the Chief Executive Officer for report and consideration of recommendation
 - Petition not be received

11 CONFIDENTIAL SESSION**11.1 CONFIDENTIAL - NOT FOR PUBLIC RELEASE - STRATEGIC LAND PROJECT - MAROOCHYDORE****File No:** F2022/47689**Author:** Senior Transport Planner, Transport Strategy & Policy
Built Infrastructure Group

In preparing this report, the Chief Executive Officer recommends it be considered confidential in accordance with Section 254J(3) (g) *of the Local Government Regulation 2012* as it contains information relating to negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

11.2 CONFIDENTIAL - NOT FOR PUBLIC RELEASE - ROAD TRANSPORT CORRIDOR PLANNING, MAROOCHYDORE**File No:** F2022/56492**Author:** Coordinator Transport Network
Built Infrastructure Group

In preparing this report, the Chief Executive Officer recommends it be considered confidential in accordance with Section 254J(3) (h) *of the Local Government Regulation 2012* as it contains information relating to negotiations relating to the taking of land by the local government under the Acquisition of Land Act 1967.

11.3 CONFIDENTIAL - NOT FOR PUBLIC RELEASE - LAND ACQUISITION - MAROOCHYDORE**File No:** F22/00256**Author:** Principal Property Officer
Business Performance Group

In preparing this report, the Chief Executive Officer recommends it be considered confidential in accordance with Section 254J(3) (g) *of the Local Government Regulation 2012* as it contains information relating to negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

12 NEXT MEETING

The next Ordinary Meeting will be held on 27 October 2022.

13 MEETING CLOSURE