

Late Report

ITEM 8.4

Ordinary Meeting

Thursday, 24 February 2022

commencing at 9:00am

Council Chambers, 1 Omrah Avenue, Caloundra

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8 REPORTS DIRECT TO COUNCIL

8.4 BUDGET REVIEW 2 - 2021/22

File No: Council Meetings

Author: Coordinator Financial Services

Business Performance Group

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PURPOSE

To amend the 2021/22 budget to reflect Council's anticipated revenue and expenditure forecasts to 30 June 2022.

EXECUTIVE SUMMARY

Section 170 of the *Local Government Regulation 2012* allows Council to amend its budget by resolution at any time before the end of the financial year. Major budget reviews are undertaken on a periodic basis to reflect management's best estimate of its financial position at the end of a financial year.

The result of this budget review will decrease the 2021/22 operating result by \$4.4 million to \$10 million. Capital revenues have increased by \$1.1 million from \$106.2 million to \$107.4 million. Expenditure under the Capital Program will decrease by \$24.5 million, from \$315.2 million to \$290.6 million.

The amendments in this budget review will increase the 2021/22 forecast closing cash balance by \$19.4 million to \$210.3 million as at 30 June 2022.

OFFICER RECOMMENDATION

That Council:

- (a) receive and note the report titled "Budget Review 2 2021/22"
- (b) adopt Appendix A as tabled, pursuant to sections 169 and 170 of the Local Government Regulation 2012, Council's amended budget for 2021/22 financial year incorporating:
 - (i) the statement of income and expenditure
 - (ii) the statement of financial position
 - (iii) the statements of changes in equity
 - (iv) the statement of cash flow
 - (v) the relevant measures of financial sustainability
 - (vi) the long-term financial forecast
- (c) note the follow documentation applies as adopted 24 June 2021
 - (i) the Debt Policy
 - (ii) the Revenue Policy
 - (iii) the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget, and

- (iv) the Revenue Statement and the rates and charges to be levied for the 2021/22 financial year and other matters as adopted 24 June 2021 and
- (d) endorse the Minor Capital Works Program (Appendix B).

FINANCE AND RESOURCING

Adoption of the recommendation of this report will formally amend the 2021/22 Budget.

The amendments in this budget review will increase the 2021/22 forecast closing cash balance by \$19.4 million to \$210.3 million as at 30 June 2022.

Maintaining unrestricted cash and core debt balances were two key principles for development of the 2021/22 budget.

CORPORATE PLAN

Corporate Plan Goal:

Outcome:

Operational Activity:

*Our outstanding organisation*We serve our community by providing this great service

S28 - Financial and procurement services – financial and procurement management and governance, ensuring effective

business management and legislative compliance, coordination and development of Council's budget process, administration of financial systems, sundry debtors, accounts payable, financial and asset accounting, treasury, procurement, contract and supply

functions.

CONSULTATION

Councillor Consultation

A workshop was held with Councillors in February 2022.

Internal Consultation

All Groups of Council were consulted in the course of the review.

External Consultation

No external consultation is required for this report.

Community Engagement

No community engagement is required for this report

PROPOSAL

Council's core operating budget is proposed to remain at \$17.7 million, with adjustments required to various areas. A categorisation of changes are listed below -

COVID-19 Impacts

The financial impact of COVID-19 for 2021/22 is \$1.8 million. This consists of –

- \$628,000 Increase cleaning expenses for corporate and community buildings
- \$402,000 Additional security requirements at customer contact counters and libraries (Note the allocation of security requirements are being reviewed based on changing COVID mandates issued from the State Government)
- \$317,000 Reduction in Sunshine Coast Airport royalties due to reduced flights.

- \$318,000 Reduction in revenues from parking infringements
- \$112,000 Additional 2 weeks of lifeguard services to align with extended school holidays.

Funded Requests

Funded requests relate to additional revenue of **\$6.6 million** and additional offset expenditure or drawn down from restricted cash of **\$3.1 million**. This includes –

- Increase in development activity has resulted in additional fees and charges of \$1 million. A mix of long term temporary resources have been allocated to assist with the increase in activity demand with a total offset cost of \$881,000.
- Increase in cleansing charges and sale of recyclable material resulting in additional revenue of \$3.3 million. Additional expenses have been incurred through gate fees, collection costs and the profit share arrangement resulting in additional expenditure of \$1.9 million.
- Due to increased market activities property search and change of ownership revenue has increased by \$255,000
- An increase in certificate prices to the solar farm has provided an additional \$200,000 of revenue
- \$633,000 have been received from DTMR to funds environment offsets. Funds are to be transferred to restricted cash for future use.
- Drawdown of Caloundra CBD restricted cash funds for downtown Caloundra activities totalling \$253,000.

Unavoidable Costs

Additional costs of \$1.3 million will be incurred for 2021/22. These consist of -

- \$555,000 Revised interest expense for 2021/22 based on actual draw down rate incurred in June 2021
- \$351,000 Additional costs relating to the Quarry business unit
- \$186,000 Increase in electrical tariff expenditure for 2021/22
- \$26,000 Operational costs for Landsborough museum handed back to Council.

New/Increased Services

2032 Olympic and Paralympic Games

To support the delivery of the interim work program for the remainder of the 2021/2022 financial year, budget allocation of \$370,000 is required. This funding comprises:

- Staff salaries, wages and on-costs for three positions \$150,000
- External consultancy support Legacy and Benefits Framework \$120,000
- External consultancy Indoor Venue Options Concept Designs \$100,000.

Capital Works Program

Council's capital works program is proposed to reduce from \$315 million to \$291.8 million, with deferrals of projects required due to contract and market conditions.

2021/22 Capital Works Program	2021/22 Budget Review 1 \$'000	2021/22 Budget Review 2 \$'000	Change \$'000
Aerodromes	225	225	-
Building and Facilities	13,045	10,349	(2,695)
Coast and Canals	3,545	3,111	(434)
Minor Capital Works	4,150	4,054	(96)
Environmental Assets	1,579	1,747	168
Fleet	3,250	3,279	29
Holiday Parks	2,544	1,894	(650)
Information Technology	8,522	8,664	142
Parks and Gardens	19,601	15,790	(3,663)
Quarries	657	657	-
Stormwater	7,525	7,390	(135)
Transportation	90,228	83,799	(6,429)
Waste	42,952	26,951	(16,001)
Total Core Program	197,674	167,759	(29,915)
Corporate Major Projects	72,661	62,801	(9,860)
Strategic Land and Commercial Properties	31,900	47,134	15,233
Maroochydore City Centre	1,470	1,470	-
Sunshine Coast Airport Runway Expansion	11,460	11,460	-
Total Capital Expenditure	315,166	290,624	(24,541)

Table 1: 2021/22 Revised Capital Works Program

Budget review 2 proposes deferrals to the core program of approximately \$30 million. The deferral of works results in a significant increase to the 2022/23 program. Based on previous years delivered programs, Council's historic deliverability ranges is between \$140 – \$180 million per year. A deliverability review of the 2022/23 program will progress through the budget development process.

Region Shaping Projects - Maroochydore City Centre

The Maroochydore City Centre project included expected land sales revenue of \$4.1 million. The land sales are contingent on EDQ approval, which is likely to occur in the 2022/23 financial year.

Legal

The report complies with Council's legislative obligations to amend its budget in accordance with Section 170 of the *Local Government Regulation 2012*.

Policy

There are no policy implications associated with this report.

Risk

There are no risks associated with this report.

Previous Council Resolution

Ordinary Meeting 16 September 2021 (OM21/87)

That Council

- (a) receive and note the report titled "Budget Review 2 2021/22" and
- (b) adopt Appendix A as tabled, pursuant to sections 169 and 170 of the Local Government Regulation 2012, Council's amended budget for 2021/22 financial year incorporating:
 - (i) the statement of income and expenditure
 - (ii) the statement of financial position
 - (iii) the statements of changes in equity
 - (iv) the statement of cash flow
 - (v) the relevant measures of financial sustainability
 - (vi) the long term financial forecast
 - (vii) the Debt Policy
- (c) note the follow documentation applies as adopted 24 June 2021
 - (i) the Revenue Policy
 - (ii) the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget, and
 - (iii) the Revenue Statement and the rates and charges to be levied for the 2021/22 financial year and other matters as adopted 24 June 2021
- (d) endorse the Minor Capital Works Program (Appendix B).

Special Meeting Budget 24 June 2021 (SM21/3)

That Council adopt Appendix A as tabled, pursuant to sections 169 and 170 of the Local Government Regulation 2012, Council's budget for 2021/22 financial year incorporating:

- i. the statement of income and expenditure
- ii. the statement of financial position
- iii. the statements of changes in equity
- iv. the statement of cash flow
- v. the relevant measures of financial sustainability
- vi. the long term financial forecast
- vii. the Debt Policy (adopted by Council resolution on 27 May 2021)
- viii. the Revenue Policy (adopted by Council resolution on 27 May 2021)
- ix. the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget
- x. the Revenue Statement

- xi. Council's 2021/22 Capital Works Program, endorse the indicative four-year program for the period 2023 to 2026, and note the five-year program for the period 2027 to 2031
- xii. the rates and charges to be levied for the 2021/22 financial year and other matters as detailed below in clauses 3 to 12 and
- xiii. endorse the 2021/22 Minor Capital Works Program
- xiv. establish a \$5 million internally restricted Disaster Rehabilitation Reserve.

Related Documentation

2021/22 Adopted Budget.

Critical Dates

Following adoption of this report, subsequent monthly financial reports will reflect the amendments in the current budget.

Implementation

Council's budget will be formally adjusted following the Council resolution and included in future monthly reports.

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Sunshine Coast Council - Total Statement of Income and Expense (i)

	Current	Revised					Forecast				
	Budget	Budget									
	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Revenue											
Gross Rates & Utility Charges	347,774	348,574	365,721	380,945	396,903	412,074	429,460	445,896	464,733	482,543	502,952
Interest from Rates & Utilities	790	790	833	870	908	945	986	1,026	1,071	1,114	1,163
Less Discounts, Pensioner Remissions	(5,222)	(5,222)	(5,420) 361,133	(5,605)	(5,818)	(6,021) 406,997	(6,256)	(6,475)	(6,728) 459,077	(6,963)	(7,235)
Net Rates & Utility Charges	343,342	344,142	·	376,210	391,994	•	424,190	440,447	.	476,693	496,880
Fees & Charges	65,567	67,530	69,359	71,197	73,226	75,240	77,460	79,590	81,938	84,191	86,674
Interest Received from Investments	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550
Grants and Subsidies - Recurrent	15,397	15,563	15,563	15,563	15,563	15,563	15,563	15,563	15,563	15,563	15,563
Operating contributions	302	316	316	316	316	316	316	316	316	316	316
Unitywater Participation	49,838	49,838	49,838	49,838	49,838	49,838	49,838	49,838	49,838	49,838	49,838
Other Revenue	19,880	18,387	28,593	34,654	36,751	42,820	38,251	39,327	38,701	30,721	27,505
Internal Revenues	1,752	2,130	2,186	2,244	2,308	2,372	2,442	2,509	2,583	2,654	2,732
Total Operating Revenue	498,628	500,456	529,538	552,572	572,547	595,696	610,609	630,140	650,565	662,526	682,059
Operating Expenses											
Employee costs	156,866	157,761	162,492	167,366	172,385	177,555	182,880	188,364	194,014	199,832	205,825
Materials & Services	190,896	192,131	193,780	200,178	205,809	211,484	217,596	223,630	230,130	236,551	243,470
Finance Costs	12,244	13,120	12,392	13,313	13,270	13,297	12,777	12,279	11,669	11,164	10,682
Company Contributions	3,615	3,615	3,392	2,893	2,674	2,707	2,741	2,776	2,562	2,598	2,635
Depreciation	95,097	95,097	97,452	99,866	102,341	104,878	107,477	110,142	112,874	115,674	118,543
Other Expenses	22,004	24,519	22,067	22,597	23,139	23,695	24,263	24,846	25,442	26,052	26,678
Internal Materials & Services	2	2	2	2	2	2	2	2	2	2	2
Recurrent Capital Expenses	3,444	4,138	3,889	3,889	3,889	3,889	3,889	3,889	3,889	3,889	3,889
Total Operating Expenses	484,168	490,383	495,467	510,103	523,509	537,507	551,626	565,929	580,580	595,762	611,724
Operating Result	14,460	10,073	34,071	42,469	49,038	58,189	58,983	64,211	69,985	66,764	70,335
Non-recurrent Revenue & Expenses											
Capital Revenue											
Capital Grants and Subsidies	22,555	23,732	10,679	31,079	38,822	10,679	10,679	10,679	10,679	10,679	10,679
Capital Contributions	28,631	28,631	28,660	29,004	30,029	29,867	29,786	29,786	29,786	23,942	23,942
Contributed Assets	55,000	55,000	50,417	45,833	41,250	42,281	43,338	44,422	45,532	46,671	47,837
Total Capital Revenue	106,186	107,363	89,756	105,917	110,101	82,828	83,804	84,887	85,998	81,292	82,459
Non-recurrent Expenses											
Profit/Loss on disposal, revaluation & impairment	(7,048)	-	-	-	-	-	-	-	-	-	-
Movements in landfill and quarry provisions	(5,583)	(5,583)	(4,466)	(4,551)	(4,638)	(4,730)	(4,825)	(4,922)	(5,020)	(5,120)	(5,223)
Assets transferred to third parties	-	-	-	-	-	-	-		-		-
NET RESULT	108,015	111,853	119,361	143,834	154,501	136,287	137,962	144,177	150,963	142,936	147,571

Sunshine Coast Council - Total

Statement of Financial Position (ii) For Period Ending 30 June

	Current	Revised					Forecast				
	Budget	Budget					rorecast				
	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current Assets											
Cash & Investments	190,926	210,334	149,062	134,109	157,934	184,580	200,615	229,071	255,522	259,678	293,685
Trade and other receivables	17,979	18,207	18,886	19,590	20,332	21,042	21,850	22,616	23,489	24,317	25,260
Inventories	12,271	12,271	12,331	11,977	10,555	10,104	9,915	10,733	10,714	10,702	10,895
Other Financial Assets	27,428	27,428	27,949	28,648	29,364	30,098	30,851	31,622	32,413	33,223	34,054
Non-current assets classified as held for sale	-	-	0	0	0	0	0	0	0	0	(
Total Current Assets	248,605	268,240	208,229	194,324	218,185	245,824	263,232	294,043	322,139	327,920	363,894
Non-Current Assets											
Trade and other receivables	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893	434,893
Property, plant & equipment	5,077,225	5,055,943	5,384,230	5,666,657	5,934,147	6,156,168	6,400,008	6,635,308	6,892,724	7,180,111	7,443,602
Investment in associates	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213	538,213
Long Term Inventories	37,676	37,676	39,060	37,908	30,672	29,235	28,558	30,800	30,609	30,433	30,851
Intangible assets	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608	15,608
Total Non-Current Assets	6,103,615	6,082,333	6,412,003	6,693,279	6,953,533	7,174,117	7,417,279	7,654,822	7,912,047	8,199,258	8,463,167
TOTAL ASSETS	6,352,219	6,350,573	6,620,233	6,887,603	7,171,718	7,419,941	7,680,511	7,948,866	8,234,185	8,527,178	8,827,061
Current Liabilities											
Trade and other payables	71,908	72,931	68,245	70,349	72,344	74,377	76,518	78,676	80,948	83,240	85,654
Short Term Borrowings	17,513	17,513	23,375	32,931	36,240	43,412	39,279	40,924	31,688	26,664	25,957
Provisions	26,825	26,825	27,553	28,301	29,069	29,859	30,671	31,504	32,361	33,241	34,146
Other	13,479	13,479	13,479	13,816	14,162	14,516	14,879	15,251	15,632	16,023	16,423
Total Current Liabilities	129,725	130,749	132,652	145,397	151,815	162,165	161,346	166,355	160,629	159,168	162,180
Non-Current Liabilities											
Long Term Borrowings	469,006	469,547	492,921	470,612	453,580	408,186	379,012	339,415	314,778	295,068	257,235
Long Term Provisions	56,592	56,592	58,149	59,748	61,391	63,079	64,814	66,596	68,428	70,309	72,243
Total Non-Current Liabilities	525,599	526,139	551,069	530,359	514,971	471,265	443,826	406,011	383,205	365,377	329,478
TOTAL LIABILITIES	655,324	656,888	683,721	675,756	666,786	633,429	605,172	572,365	543,834	524,546	491,657
NET COMMUNITY ASSETS	5,696,895	5,693,685	5,936,511	6,211,847	6,504,931	6,786,511	7,075,339	7,376,500	7,690,351	8,002,633	8,335,404
Community Equity											
Asset revaluation surplus	772,304	772,304	895,576	1,027,077	1,165,661	1,310,955	1,461,820	1,618,804	1,781,693	1,951,039	2,127,591
Retained Earnings	4,924,592	4,921,381	5,040,935	5,184,769	5,339,270	5,475,557	5,613,519	5,757,696	5,908,658	6,051,594	6,207,813
TOTAL COMMUNITY EQUITY	5,696,896	5,693,685	5.936.511	6.211.846	6.504.931	6.786.511	7.075.339	7.376.500	7.690.351	8.002.633	8.335.404

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Sunshine Coast Council - Total

Statement of Changes in Equity (iii)

	Current	Revised					Forecast				
	Budget	Budget	2222	2224							2221
	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
0	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Accounts											
Asset Revaluation Reserve	050 504	050 504	770 004		4 007 077	4 405 004	4 040 055	4 404 000	4 040 004	4 704 000	4 054 000
Balance at beginning of period	658,724	658,724	772,304							1,781,693	
Asset revaluation adjustments	113,580	113,580	123,272	131,501	138,584	145,293	150,866	156,984	162,888	169,346	176,553
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	
Balance at end of period	772,304	772,304	895,576	1,027,077	1,165,661	1,310,955	1,461,820	1,618,804	1,781,693	1,951,039	2,127,591
Retained Earnings											
Balance at beginning of period	4,795,334	4,795,334	4,921,381	5,040,935	5,184,769	5,339,270	5,475,557	5,613,519	5,757,696	5,908,658	6,051,594
Net result for the period	115,063	111,853	119,361	143,834	154,501	136,287	137,962	144,177	150,963	142,936	147,571
Transfers to capital, reserves and shareholdings	-	-	-	-	-	-	-	-	-	-	
Transfers from capital, reserves and shareholdings	14,195	14,195	193	-	_	_	_	_	_	_	8,648
Asset revaluation adjustments	-	-	-	-	-	-	-	-	-	-	-
Balance at end of period	4,924,592	4,921,381	5,040,935	5,184,769	5,339,270	5,475,557	5,613,519	5,757,696	5,908,658	6,051,594	6,207,813
Total											
Balance at beginning of period	5,081,157	5,081,157	5,320,784	5,563,610	5,838,945	6,132,030	6,413,610	6,702,438	7,003,599	7,317,450	7,629,732
Net result for the period	115,063	111,853	119,361	143,834	154,501	136,287	137,962	144,177	150,963	142,936	147,571
Transfers to capital, reserves and shareholdings	_	_	_	_	_	_	_	_	_	_	
Transfers from capital, reserves and shareholdings	14,195	14,195	193	_	_	_	_	_	_	_	8,648
Asset revaluation adjustments	113,580	113,580	123,272	131,501	138,584	145,293	150,866	156,984	162,888	169,346	176,553
Balance at end of period	5,323,995	5,320,784	5,563,610	5,838,945	6,132,030	6,413,610	6,702,438	7,003,599	7,317,450	7,629,732	7,962,503

Sunshine Coast Council - Total Statement of Cash Flow (iv)

	Current Budget	Revised Budget					Forecast				
	2022	2022	2023	2024	2025	2026	2027	2028 \$'000	2029	2030	2031
Cash flows from operating activities	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$.000	\$'000	\$'000	\$'000
• •	44.400	40.070	04.074	40.400	40.000	F0 400	F0 000	04.044	00.005	00.704	70.005
Operating Result	14,460	10,073	34,071	42,469	49,038	58,189	58,983	64,211	69,985	66,764	70,335
Adjustments for:											
Depreciation	95,097	95,097	97,452	99,866	102,341	104,878	107,477	110,142	112,874	115,674	118,543
Interest and dividends received	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)	(52,388)
Landfill Quarry Provision	(5,583)	(5,583)	(4,466)	(4,551)	(4,638)	(4,730)	(4,825)	(4,922)	(5,020)	(5,120)	(5,223)
Finance Costs	12,244	13,120	12,392	13,313	13,270	13,297	12,777	12,279	11,669	11,164	10,682
Change in Working Capital	314,541	327,837	(4,854)	4,892	11,953	5,309	4,354	548	3,889	3,994	3,268
Net cash inflow (outflow) from operating activities	378,371	388,156	82,207	103,601	119,577	124,555	126,379	129,871	141,008	140,087	145,217
Cash flows from investing activities											
Payments for property, plant and equipment	(310,525)	(288,703)	(250,432)	(203,808)	(190,167)	(138,671)	(157,188)	(143,936)	(162,054)	(187,130)	(156,272)
Proceeds from disposal non current assets	_	-	-	-	-	-	-	-	-	-	-
Capital grants, subsidies, contributions, donations	51,186	52,363	39,339	60,083	68,851	40,547	40,466	40,466	40,466	34,622	34,622
Interest and dividends received	52,388	52,388	52,388	52,388	52,388	52,388	52,388	52,388	52,388	52,388	52,388
Finance Costs	(12,244)	(13,120)	(12,392)	(13,313)	(13,270)	(13,297)	(12,777)	(12,279)	(11,669)	(11,164)	(10,682)
Net cash inflow (outflow) from investing activities	(219,195)	(197,072)	(171,097)	(104,650)	(82,198)	(59,033)	(77,111)	(63,362)	(80,869)	(111,284)	(79,945)
Cash flows from financing activities											
Proceeds from borrowings	96,461	96,461	50,975	19,009	22,668	4,518	6,027	2,850	7,300	9,000	1,000
Repayment of borrowing	(283,410)	(283,410)	(23,358)	(32,913)	(36,221)	(43,393)	(39,259)	(40,904)	(40,988)	(33,647)	(32,265)
Net cash inflow (outflow) from financing activities	(186,949)	(186,949)	27,617	(13,904)	(13,553)	(38,875)	(33,232)	(38,054)	(33,688)	(24,647)	(31,265)
Net increase (decrease) in cash held	(27,773)	4,135	(61,272)	(14,953)	23,825	26,646	16,036	28,456	26,451	4,156	34,008
Cash at beginning of reporting period	218,699	206,199	210,334	149,062	134,109	157,934	184,580	200,616	229,071	255,522	259,678
Cash at end of reporting period	190,926	210,334	149,062	134,109	157,934	184,580	200,616	229,071	255,522	259,678	293,686

Sunshine Coast Council - Total

Measures of Financial Sustainability (v)

For Period Ending 30 June

	Current	Revised				For	ward Estim	ate				
	Budget	Budget										
	2022	2022	2023	2023	2024	2025	2026	2027	2028	2029	2030	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating Performance												
Operating Performance Ratio (%)	2.9%	2.0%	6.4%	7.7%	8.6%	9.8%	9.7%	10.2%	10.8%	10.1%	10.3%	
Fiscal Flexibility												
Council controlled revenue (%)	82.0%	82.3%	81.3%	81.0%	81.3%	81.0%	82.2%	82.5%	83.2%	84.7%	85.6%	
Total debt service cover ratio (times)	3.8 x	3.6 x	3.2 x	4.1 x	3.5 x	3.5 x	3.1 x	3.6 x	3.6 x	4.4 x	5.3 x	
Net Financial Liabilities Ratio (%)	81.6%	77.7%	89.8%	87.1%	78.4%	65.1%	56.0%	44.2%	34.1%	29.7%	18.7%	
Liquidity												
Cash expense cover ratio (months)	6.1	6.6	4.6	4.1	4.6	5.3	5.6	6.2	6.7	6.6	7.3	
Asset Sustainability												
Asset Sustainability Ratio (%)	85.6%	85.6%	88.4%	84.1%	79.9%	79.5%	75.8%	71.5%	74.1%	78.5%	76.8%	

Operating Performance Ratio

Measures the extent to which operating revenues raised cover operational expenses only or are available for capital funding purposes or other purposes. Calculation: Operating Result (excluding capital items) as a percentage of operating revenue

Target: between 0% and 10%

Council Controlled Revenue Ratio

Indicates the degree of reliance on external funding sources such as operating subsidies, donations and contributions. Council's financial flexibility improves the higher the level of its own source revenue. Calculation: Net rates, levies and charges & fees and charges / total operating revenue.

Target: Greater than 60%

Total Debt Service Cover Ratio

Indicates the ability to repay loan funds. A low cover indicates constrained financial flexibility and limited capacity to manage unforeseen financial shocks.

Calculation: (Operating result (excluding capital items) + depreciation and amortisation + gross interest expense) / (gross interest expense + prior year current interest bearing liabilities)

Target: Greater than 2 times

Net Financial Liabilities Ratio

Measures the extent to which the net financial liabilities of Council can be repaid from operating revenues.

Calculation: (Total liabilities - current assets) / total operating revenue (excl. capital items)

Target: not greater than 60%.

Cash Expense Cover Ratio

Indicates the number of months council can continue paying its immediate expenses without additional cash loans.

Calculation: (Current year's cash and cash equivalents balance / (total operating expenses - depreciation and amortisation - finance costs charged by QTC

- interest paid on overdraft) * 12

Target: Greater than 3 months.

Asset Sustainability Ratio

This ratio reflects the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives. Calculation: Capital expenditure on replacement assets (renewals) / depreciation

Target: greater than 90%.

Item 8.4

Sunshine Coast Council Capital Program (in 2022 dollars) (vi)

	Current Budget	Revised Budget					orecast				
	2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Sunshine Coast Council Core Capital Program											
Aerodromes	225	225	530	200	200	200	200	200	200	200	200
Buidlings & Facilities	13,045	10,349	14,708	12,023	13,583	14,798	23,540	21,241	33,516	40,895	15,850
Coast & Canals	3,545	3,111	3,350	2,937	2,950	3,050	2,590	1,790	2,645	2,750	2,750
Minor Works	4,160	4,054	4,620	4,620	4,620	4,620	4,620	4,620	4,620	4,620	4,620
Environmental Assets	1,579	1,747	3,050	1,660	2,800	2,800	2,800	3,000	2,840	2,720	2,720
Fleet	3,250	3,279	4,000	4,000	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Holiday Parks	2,544	1,894	3,395	2,550	2,435	1,355	1,065	2,015	1,965	105	400
Information Communication Technology	8,522	8,664	7,245	3,725	3,375	3,975	3,450	3,750	3,642	3,850	3,800
Parks & Gardens	19,403	15,790	19,955	19,692	15,042	16,931	17,290	11,590	10,776	14,050	6,400
Quarries	657	657	610	210	485	160	160	160	160	160	160
Stormwater	7,525	7,240	8,568	10,202	10,100	9,454	7,236	8,839	8,970	9,865	9,869
Transportation	90,268	83,799	77,101	72,201	73,406	60,275	65,917	65,180	65,417	66,827	71,989
Waste	42,952	26,951	46,702	29,238	6,761	10,776	7,097	1,890	5,980	9,470	1,620
Total Sunshine Coast Council Core Capital Program	197,675	167,760	193,834	163,257	140,257	132,894	140,465	128,775	145,231	160,012	124,878
Other Capital Program											
Corporate Major Projects	72.661	62.801	47.275	44.125	51.418	_	_	_	_	_	_
Strategic Land & commercial Properties	31.900	47.134	13.090	11.300	4,200	10.000	9.000	6.000	5.800	13,500	8,100
Total Other Capital Program	104,561	109,935	60,365	55,425	55,618	10,000	9,000	6,000	5,800	13,500	8,100
Total Cinci Supital Frogram	10-1,001	100,000	00,000	00,120	00,010	10,000	0,000	0,000	0,000	10,000	0,100
Region Shaping Capital Program											
Maroochydore City Centre	1,470	1,470	-	-	-	-	-	-	-	-	-
Sunshine Coast Airport Runway Project	11,461	11,461	-	-	-	-	-	-	-	-	-
Total Region Shaping Capital Program	12,931	12,931	-	-	-	-	-	-	-	-	-
SCC Total Capital Works Program	315,167	290,626	254,199	218,682	195,875	142,894	149,465	134,775	151,031	173,512	132,978

2021/22 MINOR WORKS PROGRAM (xiii)

This appendix outlines allocations within Council's 2021/22 Minor Works Program for Council's consideration.

Project Number	Project Name	Division	Suburb	Budget Allocation
CEASED	PROJECTS			
K2492	Art Valuation Craig Medson Sculpture	Division 1		\$880
K1375	Welcome to Landsborough Signs Design	Division 1		\$18,621
H6217	Beach Access 141, Cotton Tree - Install Seat	Division 4	Maroochydore	\$5,000
H9855	O'Connors Park, Mooloolaba – Cricket Practice Net	Division 4	Mooloolaba	\$45,000
TRANSF	ERS BETWEEN EXISTING PROJECTS			
K1894	Landsborough Heritage Masterplan Implementation	Division 1	Landsborough	(\$10,000)
H9895	Beerwah Meeting Place Signage Contribution	Division 1	Beerwah	\$10,000
K1886	Caloundra & Districts Netball Association – Outside Shaded Seating	Division 2	Golden Beach	(\$17,681)
K1888	Michael Street and Anning Avenue, Golden Beach - Pathway Construction	Division 2	Golden Beach	\$17,681
K1841	Brightwater Sportsground Mountain Creek - Shelter BBQ	Division 6	Mountain Creek	(\$45,000)
H9387	Chancellor Village Pathway Lighting Project	Division 6	Sippy Downs	\$24,000
K3271	Suncoast Gem Club Sid Lingard Drive Bitumen Works	Division 6	Buderim	\$8,000
K3286	Dixon Road/Mooloolaba Road Roundabout – Landscaping Works	Division 6	Buderim	\$13,000
NEW PR	OJECTS			
K3284	Public Art Piece Division 1	Division 1		\$19,501
K2171	Contribution – Wharf Carpark	Division 4	Mooloolaba	\$13,000
H9473	Cotton Tree Park Play Tree Replacement	Division 4	Maroochydore	\$32,000
K1060	Baden Powell Street, Maroochydore – Pathway	Division 8	Maroochydore	\$18,000
ADOPTE	BUDGET			
H7687	Gowen Drive Park Landsborough Playground Renewal Contribution	Division 1	Landsborough	\$7,500
H9895	Beerwah Community Meeting Place	Division 1	Beerwah	\$15,000
K1072	Turner Street Beerwah Pathway Construction	Division 1	Beerwah	\$25,000
K1398	North Street Beerwah Pathway Construction	Division 1	Beerwah	\$12,500
K1479	Canavan Gracie Park Caloundra West Half Court	Division 1	Caloundra West	\$70,000
K1893	Beerwah Sports Ground - LMP Consultation	Division 1	Beerwah	\$12,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K1894	Landsborough Masterplan Implementation	Division 1	Landsborough	\$158,120
K1989	Baringa Town Square – Table Tennis Table and Shade	Division 1	Baringa	\$77,000
K2038	Nirimba Sports Clubhouse, Baringa – Supply and Installation Venue Wall Graphic Panel	Division 1	Baringa	\$3,500
K2406	Turner Park Beerwah Activation – Stage 2	Division 1	Beerwah	\$20,000
K2482	Old Gympie Road, Beerwah Pathway Construction	Division 1	Beerwah	\$12,500
K2492	Art Valuation Craig Medson Sculpture	Division 1		\$880
K2493	Settlement Park Beerwah Memorial Seat	Division 1	Beerwah	\$6,000
H9335	Buderim Street - Pedestrian Refuge Detailed Design	Division 2	Currimundi	\$12,500
H9356	Pickle Ball Club – Goal Nets and Paddles	Division 2	Caloundra	\$2,500
H9467	Porter Park, Golden Beach - Pathway Construction	Division 2	Golden Beach	\$55,000
K1530	Gosling Park, Caloundra - Install 2x new Park Seats	Division 2	Caloundra	\$10,000
K1531	Gilbert Park, Moffat Beach - Install 1x new Park Seat	Division 2	Moffat Beach	\$5,000
K1635	M7220 Roderick Street & Buccleugh Street (Elizabeth Street) Traffic Signals Hardware Renewal	Division 2	Moffat Beach	\$35,000
K1682	George Street, Moffat Beach - Pathway construction from William Street to culvert between George and Grigor Streets West	Division 2	Moffat Beach	\$27,000
K1884	Saltair Street, Kings beach - Pathway Construction	Division 2	Kings Beach	\$12,000
K1885	Beach Access 260 Currimundi - Viewing Platform Upgrade	Division 2	Currimundi	\$25,000
K1886	Caloundra & Districts Netball Association – Outside Shaded Seating	Division 2	Golden Beach	\$22,000
K1887	Caloundra Rugby League Clubhouse Roof Replacement	Division 2	Golden Beach	\$78,000
K1888	Michael Street and Anning Avenue, Golden Beach - Pathway Construction	Division 2	Golden Beach	\$11,000
K1889	Beach Access 264 Dicky Beach – Deck Planning and Design	Division 2	Dicky Beach	\$10,000
K1890	Moffat Beach Traffic Study	Division 2	Moffat Beach	\$30,000
K1892	Golden Beach / Pelican Waters Community Hall - Community Consultation/Investigation	Division 2	Golden Beach	\$20,000
K2039	Diamondhead Childcare to Golden Beach Esplanade via Roy Street - Pathway Construction	Division 2	Golden Beach	\$52,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K2049	Shore Bird Mural – June Street, Golden Beach	Division 2	Golden Beach	\$13,000
H6037	Grahame Stewart Park - Shade Sail over Playground Swings	Division 3	Currimundi	\$37,500
H7560	Anglia Place Park Playground Swing, Little Mountain	Division 3	Little Mountain	\$10,000
H7707	Frank McIvor Bushland Park – Seats x 1	Division 3	Currimundi	\$5,300
H8998	Viridian Circuit Park, Birtinya – Dog Off Leash Exercise Area	Division 3	Birtinya	\$74,200
H9335	Buderim Street - Pedestrian Refuge detailed design	Division 3	Currimundi	\$12,500
K1517	Westaway Parade, Currimundi Pandanus Garden Box Renewal	Division 3	Currimundi	\$12,000
K1569	Forest Park, Meridan Plains Playground Shade	Division 3	Meridan Plains	\$42,500
K1619	Frank McIvor Park, Currimundi - Public Amenities Upgrade	Division 3	Currimundi	\$40,000
K1683	Gothic Parade, Currimundi – Pathway	Division 3	Currimundi	\$20,000
K1684	Noree Street and Orringa Street, Wurtulla - Pathway Construction	Division 3	Wurtulla	\$38,000
K1872	Simpson Park - Renewal of Fairy Lights in Tree	Division 3	Wurtulla	\$2,000
K1873	Winch Street, Wurtulla - Pathway Construction	Division 3	Wurtulla	\$36,000
K1880	Walk and Ride Bridge Currimundi Lake - Scope, Investigation, Concept Design	Division 3	Currimundi	\$50,000
K1881	Aroona Park - Bench Seat and Slab	Division 3	Aroona	\$5,000
K1883	Caloundra Cricket Club - Light Tower Contribution	Division 3	Caloundra	\$35,000
H6031	Mooloolaba Spit Historical Signage and Bollards	Division 4	Mooloolaba	\$20,000
H6217	Beach Access 141, Cotton Tree - Install Seat	Division 4	Maroochydore	\$5,000
H9855	O'Connors Park, Mooloolaba – Cricket Practice Net	Division 4	Mooloolaba	\$45,000
K1477	Island Park West, Parrearra Community Project	Division 4	Parrearra	\$19,500
K1498	Nelson Park, Alexandra Headland - Playground Shade Sail	Division 4	Alexandra Headland	\$42,500
K1647	Outrigger Park Public Amenities	Division 4	Minyama	\$50,000
K1685	Camfield Street, Alexandra Headland - Pathway Construction	Division 4	Alexandra Headland	\$50,000
K1842	Des Scanlan Park Maroochydore - Drinking Fountain Bottle Fill and Dog Bowl	Division 4	Maroochydore	\$23,000
K1897	Maroochydore Tennis Club – Fencing Shade Cloth	Division 4	Maroochydore	\$8,000
K1898	Parkyn Parade Pedestrian Facilities - Design	Division 4	Mooloolaba	\$40,000
K1899	Jessica Park, Minyama - Landscape Concept Plan	Division 4	Minyama	\$45,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K2040	Des Scanlan Park / Cotton Tree Pool / Boat Shed Precinct Masterplan	Division 4	Maroochydore / Cotton Tree	\$60,000
K2055	Northshore Boardriders Club – First Nations and Creative Clubhouse Community Clubhouse Surf Mural	Division 4	Maroochydore	\$12,000
H4279	Tallowwood Street, Maleny - Pathway	Division 5	Maleny	\$10,000
H7118	Brand Place Park, Mooloolah Valley - 2x new Seats	Division 5	Mooloolah Valley	\$11,000
H8074	Palmwoods Skate Park - Shade Construction	Division 5	Palmwoods	\$52,000
H8362	Bean Street and Palm Street, Maleny – Pathway	Division 5	Maleny	\$80,000
H8773	Cedar Grove Park, Maleny - Picnic Shelter and Combo	Division 5	Maleny	\$10,000
H9422	Federation Park, Palmwoods - Pathway Extension	Division 5	Palmwoods	\$50,000
K1013	Montville Primary School Carpark Sealing – Stage 1	Division 5	Montville	\$10,000
K1020	Maleny Entrance Welcome Sign Construction	Division 5	Maleny	\$30,000
K1903	Wilson Lane - Tree removal	Division 5	Woombye	\$7,000
K1905	Reeseville - Pine Trees Removal	Division 5	Reeseville	\$14,000
K2405	Maleny Showgrounds – Roadworks Stage 2	Division 5	Maleny	\$146,000
H4223	LRCIP2 Scholars Drive to Columbia Street - Road Link – Jade Link Contribution	Division 6	Sippy Downs	\$129,300
H9387	Chancellor Village Park - Pathway Lighting	Division 6	Sippy Downs	\$10,000
H9544	Durrack Place Park Buderim - Basketball Half Court	Division 6	Buderim	\$60,000
K1272	Alfriston Drive, Buderim Pathway Lighting	Division 6	Buderim	\$5,000
K1600	Panama Crescent Park, Mountain Creek Dog Drinking Facility	Division 6	Mountain Creek	\$15,000
K1613	Mountain Creek Road, Mountain Creek – New Pathway Stage 2	Division 6	Mountain Creek	\$50,000
K1637	Glenfields Neighbourhood Park, Mountain Creek Dog off Leash Area Investigation	Division 6	Mountain Creek	\$5,000
K1715	Brightwater Sports Fields – Buddina United Soccer Club Signage and Shed	Division 6	Brightwater	\$5,000
K1789	Buderim Pines West Park - Playground Investigation	Division 6	Buderim	\$5,000
K1841	Brightwater Sportsground Mountain Creek - Shelter BBQ	Division 6	Mountain Creek	\$45,000
K1907	Glenfields Welcome Tree – Lighting	Division 6	Mountain Creek	\$50,000
K1907	Glenfields Welcome Tree – Lighting	Division 6	Mountain Creek	\$15,000
K1909	Tranquility Way, Palmview – Carparking Glare Shield	Division 6	Palmview	\$700

Project Number	Project Name	Division	Suburb	Budget Allocation
K2444	Sippy Downs Skate or BMX Investigation	Division 6	Sippy Downs	\$10,000
K2513	Road Safety Audit – Jade Link Project	Division 6	Sippy Downs	\$15,000
H6149	Parsons Road Forest Glen Footpath	Division 7	Forest Glen	\$50,000
H6973	Whitehaven Drive Traffic Island	Division 7	Buderim	\$4,000
H8355	Sage Street to Royal Drive – Pathway Construction	Division 7	Buderim	\$91,500
H9057	Main Street Off Road Carparking – Design	Division 7	Buderim	\$25,000
H9405	Fielding Street – Pathway including Kerb and Channel	Division 7	Buderim	\$40,000
H9506	Grevillia Close to Hovea Close - Pathway Link	Division 7	Buderim	\$25,000
H9808	Mayfield Street Buderim - Pathway Phase 1	Division 7	Buderim	\$33,000
H9939	Parsons Rd – Drain Construction Stage 1	Division 7	Forest Glen	\$12,500
H9946	Martins Creek Camphor Laurel Removal	Division 7	Buderim	\$10,000
K1913	Toral Drive Buderim – On Road Parking Bays	Division 7	Buderim	\$50,000
K1915	191 Mons Road Mons – Drainage	Division 7	Mons	\$19,000
K2404	Milne Park Mons Car Park Pathway Stage 2	Division 7	Mons	\$60,000
H2138	Eliza Peatling Park Pacific Paradise Shelter	Division 8	Pacific Paradise	\$60,000
H5549	Warwick Daniels Lake View Park Playground	Division 8	Twin Waters	\$40,500
H8066	Mudjimba Esplanade Pathway Construction	Division 8	Mudjimba	\$6,000
H8129	Mayflower Park Maroochydore Playground Shade	Division 8	Maroochydore	\$45,000
H8747	Kawanna Street Pathway Stage 3	Division 8	Mudjimba	\$8,000
H9918	Beach Access 124 Power Memorial Park Mudjimba Beach Shower Design	Division 8	Mudjimba	\$40,000
H9950	Geeribach Lane Viewing Deck Upgrade Design	Division 8	Yaroomba	\$120,000
K1023	3x Free Tree Days	Division 8	Various	\$4,500
K1601	Birrahl Park Yaroomba BBQ Shelter, Picnic Combo and Pathway	Division 8	Yaroomba	\$50,000
K1918	North Shore Dog Park - Viewing Platform Design	Division 8	Twin Waters	\$10,000
K2514	Boneham Avenue Pathway Construction Stage 1	Division 8	Yaroomba	\$18,000
H8249	Parklakes Drive Maroochy River – Install 2x new Park Seats	Division 9	Maroochy River	\$10,000
H8356	Park Crescent, Coolum Beach – Pathway Construction	Division 9	Coolum Beach	\$53,000
H9519	Havana Road West Pathway Construction	Division 9	Peregian Springs	\$46,000
H9827	Peregian Breeze Park Peregian Springs Playground Toddler Swing and Seesaw	Division 9	Peregian Springs	\$50,000

Project Number	Project Name	Division	Suburb	Budget Allocation
K1445	The Avenue Peregian Springs Dog Park Seating	Division 9	Peregian Springs	\$5,000
K1473	The Avenue Peregian Springs Dog Park Shelter and Seating	Division 9	Peregian Springs	\$50,000
K1636	Oakmont Court Park Peregian Springs Playground Shade	Division 9	Peregian Springs	\$55,000
K1770	Lions Norrie Job Park Half Basketball	Division 9	Coolum	\$65,000
K2042	Lake Weyba Foreshore Plan Implementation	Division 9	Lake Weyba	\$33,000
K2043	Parklakes Drive, Bli Bli - Avenue of Honour - Landscape construction works	Division 9	Bli Bli	\$3,000
K2403	Tickle Park – Foreshore seating	Division 9	Coolum	\$3,000
K2529	Jack Morgan Park – Park Shelter with Picnic Combo	Division 9	Coolum	\$47,000
H7571	Dick Caplick Park Eumundi – Basketball Court Upgrade	Division 10	Eumundi	\$30,000
H9595	Mapleton Fire Brigade Park Fenced Dog Off Leash Area	Division 10	Mapleton	\$90,000
K1024	Kulangoor Cemetery - Reflection and Memorial Pond	Division 10	Kulangoor	\$50,000
K1025	Yandina BMX Track – Upgrade	Division 10	Yandina	\$40,000
K1118	Donaldson Road Nambour – Pathway	Division 10	Nambour	\$55,000
K1444	North Arm Park – Community Consultation Planning and Design	Division 10	North Arm	\$25,000
K1450	Homestead Park Coes Creek Playground	Division 10	Coes Creek	\$105,000
K1515	Nambour Skate Park Shade Structure – Investigation and Design	Division 10	Nambour	\$10,000
K1921	Old Ambulance Station Howard Street Nambour - Signage works	Division 10	Nambour	\$4,000
K1923	2x Free Tree Days (9 Locations to be advised)	Division 10	Various	\$3,000
H4798	Botanic Gardens Masterplan (Entry Statement and Wayfinding Contribution)	Mayor	Tanawha	\$20,000
H9547	Beach Access 238 Bokarina-Warana Coastal Pathway Contribution	Mayor	Bokarina	\$50,000
K1022	Buderim Village Park – Landscape Plan (BBQ Shelter – BBQ's and Picnic Combo's Contribution)	Mayor	Buderim	\$100,000
K2044	Martins Creek Football Facility – reseal	Mayor	Maroochydore	\$30,000
K2045	Coolum Sports Rugby League/AFL Ground – Sports Field Lighting Upgrade	Mayor	Coolum	\$170,000
K2405	Maleny Showgrounds – Roadworks Stage 2	Mayor	Maleny	\$50,000